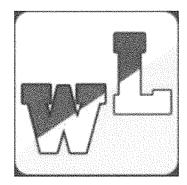
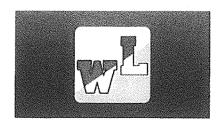
Temporary Regional School Study Committee Report



Litchfield Public Schools & Regional School District No. 6

April 4, 2022



April 4, 2022

Charlene Russell-Tucker
Education Commissioner
Connecticut State Department of Education
450 Columbus Boulevard
Hartford, CT 06103

Dear Commissioner Russell-Tucker,

Pursuant to Connecticut General Statutes, this letter serves as notification to the Connecticut State Board of Education that the Temporary Regional School Study Committee, (TRSSC) representing the Town of Litchfield and the Towns of Regional School District No 6 has made the attached recommendation.

The TRSSC is individually appointed pursuant to Connecticut General Statute Section 10-40 and respectfully requests for the State Board of Education to approve this plan and allow the towns of Goshen, Litchfield, Morris, and Warren, to move forward with a referendum that asks the following question:

Shall the Towns of Goshen, Litchfield, Morris, and Warren form a new regional school district, Regional School District No. 20, a regional school district covering grades kindergarten through 12?

Upon passage by State Board of Education, and at least 30 days before the vote, the Town Clerk of the towns of Goshen, Litchfield, Morris, and Warren will call the referendum for Tuesday, June 28, 2022, with the specified question.

On June 28, 2022, the referendum will be held on a ballot on the same day, time, and location for voting in each town. A majority vote in each town is required for passage. The outcome of the referendum will be forwarded to the Connecticut Department of Education.

Regards,

William Davenport, Co-Chair TRSSC

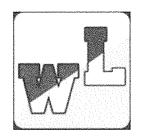
William Davenport

Stephen Tracy, Co-Chair TRSSC

cc: The Honorable Governor Ned Lamont
Christine Chinni, Esq., Regional School District No. 6 Counsel
Fred Dorsey, Esq., Litchfield Public Schools Counsel
Christine Lauretano, Regional School District No. 6, Chair
Matthew Terzian, Litchfield Board of Education, Chair

DISTRICT OFFICE 35 WAMOGO ROAD LITCHFIELD, CT 06759 (860) 361-9033 ~ (860) 361-6606 FAX

Temporary Regional School Study Committee Report



April 4, 2022

To the Citizens of Goshen, Litchfield, Morris, and Warren:

No community obligation is more precious than the promise to care for and educate our children. Over the decades, the citizens of Goshen, Litchfield, Morris, and Warren have fulfilled that promise through their support of the public schools of Litchfield and of Regional School District No. 6.

For several years, a persistent pattern of declining enrollment has made it increasingly difficult for our two districts to offer the quality of education that our students deserve with the degree of efficiency that our taxpayers expect. For that reason, the Litchfield and Region 6 Boards of Education decided to establish a Temporary Regional School Study Committee (TRSSC) for the purpose of determining whether it would be beneficial to merge the two districts and four communities into a single new entity to be known as Regional School District 20 (Region 20).

The TRSSC was made up of ten members, consisting of two RSD6 Board of Education members, two Litchfield Board of Education members, three citizens from the Litchfield community chosen at a Litchfield public town meeting, and three citizens chosen from the Region 6 community. The Committee held seven public meetings from October 25, 2021, to March 11, 2022, to conduct its work.

Having reviewed numerous documents and having considered several points of view on the matter before us, the Committee concluded that the interests of our students and our communities would best be served by creating a single K-12 school system serving all four of our towns. This report provides the educational, organizational, and financial information that led us to this conclusion, along with recommendations regarding the manner in which the new district should be organized, financed, and governed.

We believe that the recommendations presented here constitute a solid and progressive path forward, with an emphasis on educational opportunity for our students and due regard for the financial interests of our communities. We encourage you to consider the benefits and the costs of our plan, as well as the consequences of inaction.

We offer our thanks to our fellow Committee members who devoted their time and expertise to this important effort. Without exception, they brought a spirit of dialogue and serious purpose to our discussions that enabled us to find common ground.

Respectfully Submitted,

William Davenport, Co-Chair Litchfield, Connecticut

William Davenport

Stephen Tracy, Co-Chair Goshen, Connecticut

TEMPORARY REGIONAL SCHOOL STUDY COMMITTEE MEMBERS

Representing:

Town of Litchfield:

William Davenport, Litchfield

Margaret Hunt, Litchfield

Jill Johnson, Litchfield

John Morosani, Board of Education

Lynn Stone, Board of Education

Regional School District No. 6 Public Schools:

Mike Bergin, Board of Education - Goshen

Rob DeLayo – Warren

Billie Jean Sideris - Morris

Stephen Tracy - Goshen

Denise Weik, Board of Education - Morris

RESPONSIBILITIES OF THE COMMITTEE

In October, the Temporary Regional School Study Committee (TRSSC) was formed by the Town of Litchfield and Regional School District No. 6 to explore the feasibility and desirability of merging Litchfield Public Schools (LPS) and Regional School District No. 6 (RSD6) in order to establish a new regional school district. The TRSSC has organized this report to address the following requirements of Section 10-43 of the Connecticut General Statutes (C.G.S.):

- 1) the advisability of establishing a regional school district,
- 2) the towns to be included,
- 3) the grade levels for which educational programs are to be provided,
- 4) detailed educational and budget plans for at least a five-year period, including projections of enrollments, staff needs and deployment, and a description of all programs and supportive services planned for the proposed regional school district,
- 5) the facilities recommended,
- 6) estimates of the cost of land and facilities,
- 7) a recommendation concerning the capital contribution of each participating town based on appraisals or a negotiated valuation of existing land and facilities owned and used by each town for public elementary and secondary education which the committee recommends be acquired for use by the proposed regional school district, together with a plan for the transfer of such land and facilities,
- 8) a recommendation concerning the size of the board of education to serve the proposed regional school district and the representation of each town thereon,
- 9) such other matters as the TRSSC deems pertinent.

SUMMARY FINDINGS OF THE COMMITTEE

In combination with a review of historical documents, the TRSSC relied upon the following findings in reaching its conclusion:

- 1) Two previous Temporary Regional School Study Committees were formed in 1988 and 1992 to consider a possible merging of LPS and RSD6. In each case, there was no move to a referendum. See, Appendix 1. b: Regionalization Study Committee Report on Course Offerings, Student Enrollment, and Staffing in Grades 9-12 in Regional School District No.6 and Litchfield Public Schools – September 6, 1988; and Appendix 1.c: Litchfield/Region 12 Merger Proposal for Educational Efficiencies - 1993
- 2) At the present moment, both LPS and RSD6 are grappling with challenges to long-term viability resulting from over a decade of declining enrollment and the consequent increase in fiscal and programmatic constraints. See, Appendix 3.b: Litchfield Public Schools Enrollment Report (NESDEC) and Appendix 3.c: Regional School District No. 6 Enrollment Report (NESDEC)
- 3) There is little projected enrollment change in Region 20 over the next 10 years. See, Appendix 1.d.
- 4) Each of Region 20's four towns has its own elementary school facilities and programs and is committed to keeping them localized.
- 5) The facilities for the State of Connecticut Agriculture Science and Technology Education (ASTE) program are located at WAMOGO High School, so the ASTE program must remain there. The location, facilities, and size of WAMOGO High School are suitable for the Region 20 9-12 students. The location, facilities, and size of the Litchfield Middle/High School are suitable for the new Region 20 6-8 students.
- 6) Consolidating Litchfield High School and WAMOGO programs will not only enrich and expand their strengths but will also offer new opportunities. The consolidation of the two districts will also sustain and enhance the already excellent elementary (grades K-5) curriculum and instruction currently being provided to the students, as well as positively impact the residents of Goshen, Litchfield, Morris, and Warren.
- 7) LPS and RSD6 have collaborated since 2019 to share services including: Superintendent, Assistant Superintendent, Curriculum Office, Business Office, Facilities, Operations, Human Resources, and Technology.
- 8) The formation of Region 20 can be completed in good faith with minimal impact on jobs with the vast majority of staff reductions coming from retirements and natural attrition.
- 9) The consolidation of the two districts will yield long-term fiscal savings for all four towns.

RECOMMENDATIONS

The TRSSC finds a merger of Litchfield Public Schools and Regional School District No. 6 to be feasible and desirable and recommends that the two districts consolidate to form a new K-12 regional district to be designated, in accordance with C.G.S. §10-45(b), as Regional School District No. 20 (Region 20).

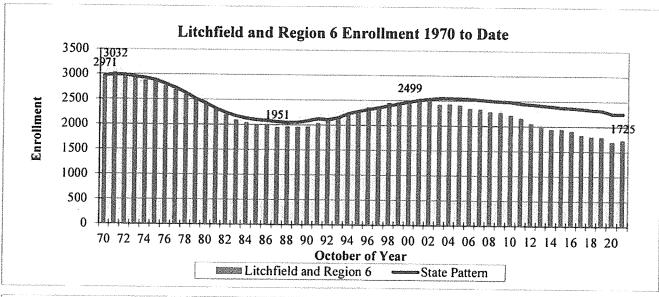
The following sections present the recommendations and provisions for the consolidation, as approved and recommended by the TRSSC:

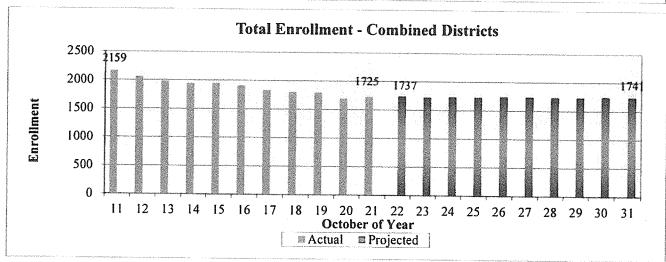
DISTRICT CONFIGURATION:

Region 20 will serve the towns of Goshen, Litchfield, Morris, and Warren.

ENROLLMENT PROJECTIONS:

The following enrollment history and projection were completed by Peter Prowda in November 2021.





¹ Appendix 3.a: Region 20 Enrollment Report, Peter Prowda, November 2021 and Appendix 8.a: Regionalization Committee – Report Requirements (November 1, 2021).

FACILITIES--CONFIGURATION2:

The following facilities will house secondary schools:

Current Litchfield Middle School / Litchfield High School will house the Region 20 Middle School, grades 6-8.

Current WAMOGO Regional High School will house the Region 20 High School, grades 9-12 including the ASTE program.

The following facilities will house the elementary schools:

Goshen Center School - Goshen resident students (grades K-5)

Litchfield Center School – Litchfield resident students (grades K-3)

Litchfield Intermediate School – Litchfield resident students (grades 4-5)

James Morris School - Morris resident students (grades K-5)

Warren School – Warren resident students (grades K-5)

No Kindergarten through Grade 5 students will be transported from their local, town-based school to another school in the region for their regular education.

Should the Region 20 Board of Education determine that a facility is no longer needed, and the public approves such decision per C.G.S. Sec. 10-47c, the facility would revert to the town in which it is located with the exception of the WAMOGO building which would revert to the towns of Warren, Morris, and Goshen.

All town programs (including Parks and Recreation) will have access to school facilities at no cost.

BOARD OF EDUCATION - STRUCTURE AND CONTROL³:

A new Region 20 Board will preside over the regionalized district.

The Region 20 Board will have 12 members with 3 members each from Goshen, Litchfield, Morris, and Warren (hereinafter referred to collectively as "Member Towns").

The first members of such Board ("Initial Members") will be nominated and elected at a meeting of the legislative body of each Member Town held within thirty (30) calendar days after the referendum creating the district. The Board at its first meeting, called by the Commissioner of Education within ten (10) calendar days from the time the last Member Town to elect Initial Members to the Board has done so, will organize and the Initial Members will serve until their successors ("Regular Members") are elected and qualify. At such initial meeting, the Board shall also determine the term of office of each Initial Member in accordance with principles established in Connecticut General Statute (C.G.S.) Sec. 10-46 as it is from time-to-time amended, with Regular Members serving terms of 4 years.

² See, Appendix 8.e: Memo, January 24, 2022, School Facilities Utilization and Appendix 8.c: Temporary Regional School District Study Committee – Frequently Asked Questions (FAQs)

³ See, Appendix 8.h: Region 20 Governance – Overview (February 2022)

At least thirty (30) days before the expiration of the term of office of any Regular Member, a Member Town meeting will be held in accordance with C.G.S. Chapter 90 to nominate and elect a successor Regular Member. Any person who is an elector of such Member Town may vote at such meeting. If a vacancy occurs in the office of any Initial, or Regular, Member of the Board, the Member Town affected, at a Member Town meeting called within thirty (30) days from the beginning of such vacancy, will nominate and elect a successor Initial or Regular Member, as applicable, to serve for the unexpired portion of the term in accordance with the above procedure.

Regular Members will be nominated and elected in the same manner as Member Town Officers and take office in accordance with C.G.S. §10-46.

All Regular Members of the Board, except those Regular Members normally elected in the month of May, will take office on the first day of the month following their election. Those members of the Board regularly elected in the month of May will take office on the first day of July. Such Board will hold an organizational meeting in the month following the last election of members thereof held in the Member Towns in any calendar year at which time the Board shall elect by ballot from its membership a chairperson, a secretary, a treasurer, and other officer(s) deemed necessary by Region 20 and may annually thereafter elect such officers.

Each Board meeting of this section will be conducted in accordance with standard parliamentary practice.

To increase participation in the Board, it is recommended that the process for becoming a Board candidate in each Member Town be publicly posted on the district website, on each Member Town website, and in each Member Town Hall. It is also recommended that candidates be nominated no less than two weeks in advance of the election.

The voting power of each Initial, or Regular, Member from each Member Town will be weighted in the proportion, within permissible deviant limits consistent with federal constitutional standards, that the population of each Member Town bears to the population of the entire regional school district and must approve items with a weighted super-majority of at least 66% of the Board present and voting, including at least one member from each Member Town voting favorably.

FINANCIAL - OPERATIONS4:

The TRSSC reviewed several financial concepts in its work. The tables below depict estimated 5-year Budget Projections for Region 20. These can also be found in Appendix 2: Region 20 Financial Overview, January 2022. The savings for each of the four towns are predicted based on 2021-2022 actual budgets vs. proposed budgets in Region 20 for the school years starting with 2024-2025:

| | | External Revenue | (5-Year) | 7-7- | |
|-------------------------------------------|----------------------------------|------------------|------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|
| Category | tegory Concept District (Year 1) | | Concept District (Year 3) 2 % Annual Escalator | Concept District (Year 4) 2 % Annual Escalator | Concept District (Year 5) 2 % Annual Escalator |
| Tultion | | | | A | |
| ASTE Tuition (Regular Ed) | \$ 1,398,715.00 | \$ 1,426,689.30 | \$ 1,455,223.09 | 5 1,484,327.55 | \$ 1,514,014.1 |
| ASTE Tuition (Spec Ed) | \$ 350,000.00 | \$ 357,000.00 | \$ 364,140.00 | \$ 371,422.80 | 5 378.851.2 |
| Pre School Tuition | \$ 100,000.00 | \$ 102,000.00 | \$ 104,040,00 | \$ 106,120.80 | 5 108,743.2 |
| State Revenue | | | | No. of the contract of the con | |
| ASTE Grant | \$ 1,350,000.00 | \$ 1,377,000.00 | \$ 1,404,540.60 | \$ 1,432,630.80 | 5 1,461,783,4 |
| Medicald | \$ 60,000.00 | \$ 61,200.00 | \$ 62,424.00 | \$ 63,672.48 | 5 (4,94); 9 |
| Excess Costs (Special Education) | \$ 175,000.00 | \$ 178,500.00 | \$ 182,070.00 | \$ 185,711.40 | \$ 189.425.6 |
| Other (Local) | | | | | |
| Misc (Including Tuition) | \$ 90,000.00 | \$ 91,800.00 | \$ 93,636.00 | \$ 95,508.72 | 97/ 4188 9 |
| interest | \$ 50,000.00 | \$ 51,000.00 | \$ 52,020.00 | \$ 53,060.40 | 5 34 1M.6 |
| Rental Fees | \$ 10,000.00 | \$ 10,200.60 | \$ 10,404.00 | \$ 10,612.08 | 5 10,674 3 |
| FY Carryover | \$ | \$ 378,000.00 | \$ 382,000.00 | \$ 387,000.00 | 5 302,000,00 |
| Adjustments (State Revisions Grants, LPS) | \$ 200,000.00 | \$ 204,000.00 | \$ 208,080.00 | \$ 212,241 60 | 5 216,486,4 |
| Fotal Revenue | \$ 3,783,715.00 | 5 4,237,389,30 | \$ 4,318,577.09 | 5 4,402,308,61 | \$ 4.487.614.30 |

| Town Assessments (5-Year) | | | | | | | | | |
|---------------------------|------------------------|------------------|------------------|------------------|-----------------|--|--|--|--|
| Category | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | | | | |
| Watren | \$ 2,861,058.94 | \$ 2,866,981 16 | \$ 2,901,771.45 | \$ 2,934,548.94 | \$ 156/5912 | | | | |
| Morris | \$ 4,797,880.31 | \$ 4,807,811 64 | \$ 4,856,153.54 | \$ 4,921,120.08 | \$ 4,577,781,77 | | | | |
| Goshen | \$ 7,298,758.43 | \$ 7,313,866.44 | \$ 7,402,618.84 | \$ 7,486,236.50 | \$ 2,576,547.00 | | | | |
| Litchfield | \$ 19,021,624 64 | \$ 19,060,998.29 | \$ 19,292,299.94 | \$ 19,510,219.70 | \$ 1000 | | | | |
| füral sown Rasersments | | \$ 0.00 6741 | 1447,727 | 4.51775 | 4 15,743,997,19 | | | | |
| Total deverage | 9795.0 9 73 | \$ | 2.75 / 1024 | S SAUGE | 1. 3. (17 h | | | | |

⁴ Appendix 2: *Region 20 Financial Overview,* January 2022; Appendix 4: Assessment Documents; Appendix 8.f: Region 20 5-Year Financials (January 236, 2022); and Appendix 8.i: Region 20 Financial Overview (February 2022)

| Projected Expenses (5-Year) | | | | | | | | | |
|-------------------------------------------------|--------------------------------------------------------------|------------------|------------------|------------------|------------------|--|--|--|--|
| Category | Concept (Year 1) | Concept (Year 2) | Concept (Year 3) | Concept (Year 4) | Concept (Year 5) | | | | |
| 1) Certified Salaries | \$16,351,544.50 | \$16,678,575 39 | \$17,012,146.90 | \$17,352,389.84 | \$17,699,437.63 | | | | |
| 2) Classified Salaries | \$4,478,415.30 | \$4,567,983.61 | \$4,659,343.28 | \$4,752,530.15 | \$4,847,580.75 | | | | |
| 3) Employee Benefits | sloyee Benefits \$7,275,553.00 \$7,275,553.00 \$7,275,553.00 | | \$7,275,5\$3.00 | \$7,275,553.00 | | | | | |
| 4) Learning Programs and Contracted Services | \$2,068,550.35 | \$2,068,550.35 | \$2,068,550.35 | \$2,068,550.35 | \$2,068,550.35 | | | | |
| 5) Tuition | \$953,134.00 | \$953,134.00 | \$953,134.00 | \$953,134.00 | \$953,134 00 | | | | |
| 6) Transportation | \$1,902,306.00 | \$1,940,352.12 | \$1,979,159.16 | \$2,018,742.35 | \$2,059,117.19 | | | | |
| 7) Shared Services | \$1,811,079.00 | \$1,811,079.00 | \$1,811,079.00 | \$1,811,079.00 | \$1,811,079 00 | | | | |
| 8) Administration | \$554,612 22 | \$554,612.22 | \$554,612.22 | \$554,612.22 | \$554,612.22 | | | | |
| 9) Operations and Maintenance | \$1,117,842.95 | \$1,117,842.95 | \$1,117,842.95 | \$1,117,842.95 | \$1,117,842 95 | | | | |
| O) Capital | \$1,250,000.00 | \$1,250,000.00 | \$1,250,000.00 | \$1,250,000.00 | \$1,250,000.00 | | | | |
| CONTINGENCY | \$0.00 | \$100,000 00 | \$100,000.00 | \$100,000.00 | \$100,000.00 | | | | |
| Total Expenses | \$37,763,037.32 | \$38,317,682.64 | \$38,781,420.86 | \$39,254,433.85 | \$39,736,907.09 | | | | |

| Town | Previous Costs (F | Year 1 (Savings) | Year 2 (Savings) | Year 3 (Savings) | Year 4 (Savings) | Year S (Savings) | Cumulative Savings | Notes |
|------------|-------------------|------------------|------------------|------------------|------------------|----------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| Warren | \$ 3,456,083.67 | \$ 595,024.73 | -\$ 586,522.97 | ·\$ 554,312.22 | -\$ 521,534.73 | -\$ 488,093.26 | .5 2,745,487,91 | |
| Morris | \$ 5,535,134.00 | \$ 737,253.69 | -\$ 722,996.58 | \$ 668,980.46 | -\$ 614,013.92 | -\$ 557,933.93 | ·\$ 3,301,178,58 | |
| Goshen | \$ 8,316,201.33 | \$ 1,017,442.90 | -\$ 995,754.32 | \$ 913,582 49 | -5 829,964.83 | \$ 744,653.35 | -\$ 4,501,397.88 | |
| | | | | | | ************************************** | And the second s | |
| | | | | | | | | Additional Annual Savings to Town of |
| l | | | | | | | | Litchfield includes estimated Capital |
| Litchfield | \$ 19,277,500.00 | | \$ 819,351.79 | | | | | \$380K: Plumb Hill \$60K; Electric \$180K |
| TOTAL SAVI | MGS | -\$ 3,225,596.68 | -\$ 3,124,625.66 | -\$ 2,742,075.23 | -\$ 2,352,793.78 | -\$ 1,955,626.71 | -S 13,400,718,06 | |

To limit annual budget fluctuations in annual assessments and maintain stability for educational programs, the four member towns of Region 20 will commit to using a five-year average of student enrollment.

With agreement on membership and assessments, the four member towns of Region 20 are not expected to see an increase from their last local contributions over the first five years of Region 20. In the event that any, or all, of the member towns are wholly or partially prevented from the performance of such commitment by reason of a Force Majeure Event (e.g., act of God, natural disaster pandemic) then the member towns, through the Board of Education, will have a discussion on their budgetary commitment.

All assets will be itemized and accounted for before the creation of Region 20.

TRANSFER OF FACILITIES AND DEBT:

The TRSSC reviewed town assessments and appraisals on the school buildings and land belonging to the Town of Litchfield and Region 6 currently being used for the purposes of public elementary and secondary education to establish and value capital contributions of each town in accordance with C.G.S. §10-43(a). From this review, the TRSSC determined that the transfer by Litchfield and Region 6 of such land and facilities to Region 20 would provide sufficient and appropriate accommodations to meet the foreseeable educational needs of Region 20 and that the value of such lands and facilities represented a reasonable negotiated value of donated property from the four towns to provide a proportional capital contribution for each of such

towns approximately equal to the ratio of students sent by each town for enrollment in Region 20.

The properties and debt, including each building and the surrounding land, that the Litchfield and Region 6 Boards of Education, respectively, will transfer to Regional School District 20 are listed below, along with the negotiated value of each. These negotiated values are based upon existing debt, census figures, and enrollments at the time of the issuance of this report.

From Litchfield:

| <u>rrom Littenneia:</u> | |
|-------------------------------------------------|---------------|
| Litchfield Middle / High School | \$20,921,700 |
| Litchfield Intermediate School | \$9,781,250 |
| Litchfield Center School | \$8,158,801 |
| Litchfield Education Debt (as of June 30, 2024) | (\$1,817,790) |
| Total from Town of Litchfield: | \$37,043,961 |
| From Region 6: | |
| WAMOGO High School | \$22,043,886 |
| Goshen Center School | \$5,153,950 |
| James Morris School | \$2,300,120 |
| Warren School | \$2,397,279 |
| RSD6 Education Debt (as of June 30, 2024) | (\$1,755,481) |
| Total from RSD6: | \$30,139,754 |
| | |

TOTAL VALUE OF ALL

\$67,183,715

Based upon the negotiated values of each property, and in conformance with C.G.S. Sec. 10-43(a), Litchfield will contribute approximately 55% of the total and Region 6 will contribute approximately 45% of the total⁵. There will be no transfer of funds.

Based upon the defined school debt on each property, and in conformance with C.G.S. Sec. 10-56(b) Region 20 will assume debt of the existing district.

The Region 6 Board of Education will transfer ownership of WAMOGO High School, Goshen Center School, James Morris School, and Warren School, all corresponding land, and school debt, to the Region 20 Board of Education at a negotiated date on or after January 1, 2024, and no later than June 30, 2024.

The Town of Litchfield will transfer ownership of Litchfield Middle School/High School, Litchfield Intermediate School, and Litchfield Center School, all corresponding land, and school debt, to the Region 20 Board of Education at a date on or after January 1, 2024, and no later than June 30, 2024.

⁵ The precise percentages are: Litchfield - 55.14% and Region 6 - 44.86%.

EXISTING NON-LAPSING CAPITAL ACCOUNTS AND FUTURE CAPITAL IMPROVEMENTS:

Based on the following results of a review of "Non-Lapsing Capital Fund Accounts," the TRSSC recommends that Region 20 not assume any funds from the Non-Lapsing Capital Fund Accounts from either LPS or RSD6.

| Capital Accounts | | | | | | | | |
|--------------------------------|------------|--------------|-----------|--|--|--|--|--|
| District | Town | Capital Fund | As of | | | | | |
| Litchfield | Litchfield | \$253,000 | 12/1/2021 | | | | | |
| Regional School District No. 6 | District | \$1,048,000 | 12/1/2021 | | | | | |

Region 20 will continue to publish an annual capital needs plan and the district will make an annual operating budget expense of no less than one million dollars (\$1,000,000) per year for each of the first five years of its existence to a special account designated for the improvement of its facilities.

EDUCATION, CURRICULUM, PROGRAM OFFERINGS:

The TRSSC, in a review of enrollment, along with educational program, makes no suggested revisions to the grade K-5 programs, or staffing, of Goshen Center School, James Morris School, Litchfield Center School, Litchfield Intermediate School, or the Warren School.⁶

The TRSSC focused on combined secondary programs, grades 6-12, and the following Course and Staffing Projections were used in the TRSSC work⁷:

Courses: Concept Middle School

| Middle School [6-8] Exploratory Coürses/Encore Subjects | | | | | | | |
|---------------------------------------------------------|-----------|----------------------|-------------------------------------|--|--|--|--|
| LMS | | Warnoge | Concept School | | | | |
| Band | | Band | Band/Beginner's Band (2) | | | | |
| Chorus | | Chorus | Chorus | | | | |
| Art | | Art | Art | | | | |
| PE | | PE | PE | | | | |
| Health | | Health | Health | | | | |
| World Language | (Spanish) | World Language | World Language | | | | |
| | | (Spanish/French) (2) | (Spanish, French, Chinese) (3) | | | | |
| Mindset | | Learning Lab | Learning Lab / Mindset | | | | |
| Information Tech Literacy | | | Information Tech Literacy | | | | |
| | | Robotics | Robotics | | | | |
| | | Digital Apps | Digital Media and Movie Making | | | | |
| | | Agri Sci | Agri Sci | | | | |
| | | | Code 21 | | | | |
| | | | Culinary | | | | |
| | | | Digital Music | | | | |
| | | | Digital Journalism and Social Media | | | | |
| | TOTAL: 8 | TOTAL: | TOTAL: 18 | | | | |

⁶ See, Appendix 9 : Current Elementary Curriculum and Staffing

⁷ See, Appendix 5: "Concept" Secondary School – Current v. Potential Course Program Offerings. (November 2021).

Courses: Concept High School:

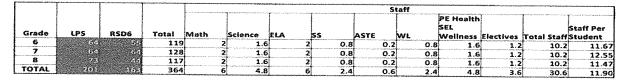
| Courses: Concept High School: | | | | | |
|---------------------------------------------------------------------|-----------------------------------------------------|--------------------------------------------------------------------------------|--|--|--|
| | High School Electives - Humanities WAMOGO | 6 | | | |
| African American, Latino and Puerto | African American, Latino and Puerto | Concept School | | | |
| Rican Studies | Rican Studies | African American, Latino and Puerto Rican Studies | | | |
| | World Thought / Philosophy /Ethics | Philosophy and Ethics | | | |
| | YourStory | YourStory (genealogy) | | | |
| Intro To Psych | Psychology | Psychology | | | |
| AP Psychology | AP Psychology | AP Psychology | | | |
| Intro to Sociology | Sociology | Topics in Sociology: | | | |
| | | Woman and Social Justice | | | |
| | | LGBTQ Studies | | | |
| | | The American Dream | | | |
| | 14-2-1-1-1-2-2-2-2-2-2-2-2-2-2-2-2-2-2-2 | Human Behavior | | | |
| | Historical Genocides | Historical Genocides | | | |
| AP Gov and Politics | AP Gov and Politics | History through Pop Culture AP Gov and Politics | | | |
| AP US History | IN GOV AND FUNCT | AP US History | | | |
| | UCONN ECE US History | UCONN ECE US History | | | |
| LAW | 10001114 E0E 05 1830014 | Criminal Justice | | | |
| | | Asian Studies | | | |
| Creative Writing | Creative Writing | Creative Writing Workshop | | | |
| | | Children's Literature | | | |
| | | Poetry | | | |
| | | Flash Fiction | | | |
| AP Language and Composition | AP Language and Composition | AP Language and Composition | | | |
| AP Lit and Comp | | AP Lit and Comp | | | |
| | UCONN ECE Writing Through Literature | UCONN ECE Writing Through Literature | | | |
| Journalism | | Journalism and Investigative Reporting | | | |
| Public Speaking | | Logic, Reasoning, and Persuasion | | | |
| | | (Public Speaking) | | | |
| | Art I | Art I | | | |
| | Art II | Art II | | | |
| Digital Photography and Imaging | Photography | Photography | | | |
| | Advanced Photography | Advanced Photography | | | |
| Illustration and Character Design | | Illustration and Character Design | | | |
| Painting and Mixed Media | | Painting and Mixed Media | | | |
| Advanced Art | | Advanced Art | | | |
| Fashion Design | A | Fashion Design | | | |
| Sculpture and Ceramics Advanced Ceramics | Ceramics | Sculpture and Ceramics | | | |
| Graphic Design | Computer Graphics | Advanced Ceramics Graphic Design | | | |
| Drawing | Drawing | Drawing | | | |
| AP ART Studio | AP ART Studio | AP ART Studio | | | |
| | 2D Design | 2D Design | | | |
| | 3D Design | 3D Design | | | |
| Choraleers | Chorus | Chorus | | | |
| | Music Foundations | Music Foundations | | | |
| Band | Band | Band | | | |
| | Advanced Band | Advanced Band | | | |
| | Beginner Band | Beginner Band | | | |
| | Percussion Ensemble | Percussion Ensemble | | | |
| Beginner Guitar | Guitar Basics | Guitar Basics | | | |
| | Advanced Guitar | Advanced Guitar | | | |
| | Music History | Music History | | | |
| Vido a Bradisantia | Music Literacy | Music Literacy | | | |
| Video Production | Video Production | Video Production | | | |
| Computerized Music | Music Production & Technology | Music Production & Technology | | | |
| | Advanced Video Production Music/Vid Tech Lab Asst | Advanced Video Production | | | |
| | | 1 | | | |
| Small Group Music Making | MINIONIA LEGIS CROADE | Small Group Mucie Marking | | | |
| Small Group Music Making | | Small Group Music Making | | | |
| Small Group Music Making | History of 20th Century Music: from | History of 20th Century Music: from | | | |
| | | History of 20th Century Music: from Blues to Rap | | | |
| Small Group Music Making Beginner Piano/Keyboard Music Theory | History of 20th Century Music: from Blues to Rap | History of 20th Century Music: from Blues to Rap Beginner Plano/Keyboard | | | |
| Beginner Piano/Keyboard | History of 20th Century Music: from | History of 20th Century Music: from Blues to Rap | | | |

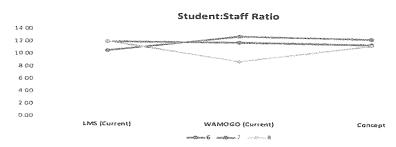
| LHS | High School Electives - STEM WAMDIGO | Concept School | | |
|------------------------------------|-----------------------------------------|----------------------------------------|--|--|
| Anatomy & Physiology | Anatomy & Physiology | Anatomy & Physiology | | |
| AP Biology | AP Biology | AP Biology | | |
| AP Chemistry | AP Chemistry | AP Chemistry | | |
| AP Environmental Science | AP Environmental Science | AP Environmental Science | | |
| | AP Computer Science Principles | AP Computer Science Principles | | |
| Forensic Science | Forensic Science | Forensic Science | | |
| | Human Biology | Human Biology | | |
| Physics | Physics | | | |
| AP Physics | L HAJICA | Physics AP Physics | | |
| Zoology and Evolution | | | | |
| Ecology | | Zooloogy and Evolution | | |
| Horticulture | | Ecology | | |
| Embryology | | Horticulture | | |
| Biotechnology | | Embryology | | |
| PIOTECUNOIOSÁ | | Biotechnology | | |
| | | Meteorology | | |
| | | Genetics | | |
| | | Astronomy | | |
| Trig/PreCalc H | Pre-Calculus | Pre-Calculus | | |
| AP Calculus | AP Calculus | AP Calculus | | |
| Calculus | Calculus | Calculus | | |
| Statistics | Probability & Statistics | Probability & Statistics | | |
| | | AP Statistics | | |
| | UCONN ECE Essentials of Economics | UCONN ECE Essentials of Economics | | |
| Trig | | | | |
| Concepts of Calculus | | Mathematics Modeling & Application | | |
| Trig/PreCalc | | Trig / PreCalc | | |
| Personal Finance | Personal Finance | Personal Finance | | |
| | | Data Science | | |
| TOTAL: 20 | TOTAL: 14 | TOTAL: 2 | | |
| | High School Electives - CTE | | | |
| LHS | WAMOGO | Concept School | | |
| Money, Banking, and Investing | | Money, Banking, and Investing | | |
| | | Global Economics | | |
| | Restaurant Management & Culinary Arts | Restaurant Management & Culinary Arts | | |
| | Careers | Careers | | |
| Computer Programming for Business | Skills 21 | | | |
| compater riogianining for business | | Computer Programming for Business | | |
| | | Transportation/ Automotive Technology | | |
| | Transportation/Automotive Technology II | Transportation/Automotive Technology I | | |
| | ECE Essentials of Economics | ECE Essentials of Economics | | |
| Animation Technology | | Animation Technology | | |
| Robotics | | Robotics | | |
| | | Childcare | | |
| | | Nursing; pediatric and geriatric care | | |
| | | Nutrition for life | | |
| | | Distribution management | | |
| | | Natural Resources Consumerism | | |
| | TOTALS: 19 | | | |

| | High School Electives - ASTE | | | | | | | | |
|------------|----------------------------------------------------------|----------------------------------------------------------|--|--|--|--|--|--|--|
| LHS | WAMOGO | Concept School | | | | | | | |
| N/A | Agricultural Business | Agricultural Business | | | | | | | |
| | Animal Biotechnology | Animal Biotechnology | | | | | | | |
| | Applications in Animal Science - Livestock Management | Applications in Animal Science - Livestock Management | | | | | | | |
| | Applications in Agricultural Mechanics | Applications in Agricultural Mechanics | | | | | | | |
| | Applications in Natural Resources | Applications in Natural Resources | | | | | | | |
| | Applications in Plant Science | Applications in Plant Science | | | | | | | |
| | Canine Grooming & Kennel Management | Canine Grooming & Kennel Management | | | | | | | |
| | Equine Science | Equine Science | | | | | | | |
| | Large Animal Health | Large Animal Health | | | | | | | |
| | Sustainable Agriculture/ Fruits & Vegetable | Sustainable Agriculture/ Fruits & Vegetable | | | | | | | |
| | Sustainable Agriculture/Animals | Sustainable Agriculture/Animals | | | | | | | |
| | Advanced Floral Art | Advanced Floral Art | | | | | | | |
| TOTAL: N/A | TOTAL: 12 | TOTAL: 12 | | | | | | | |

Staffing8:

Concept Middle School (Staffing)

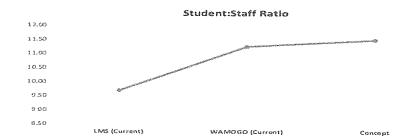




⁸ See, Appendix 2: Regional 20 Financial Overview (January 2022); Appendix 6: "Concept" Secondary Extra-Curriculars (January 2022); and, Appendix 9: "Concept" Secondary School November 2021 – Current and Potential Staffing

Concept High School (Staffing)

| | | | | *************************************** | Staff | | | | | | | | |
|-----------------|------|------|-------|-----------------------------------------|---------|-----|----|-----------------------------------------|----|------------------------------|---------------|----------------|----------------------|
| Grade | LPS | RSD6 | Total | Math | Science | ELA | SS | ASTE | WL | PE Health SEL Wellness | Elective s | Total Staff | Staff Per Student |
| 9 | 5.0 | 94 | 147 | | • | | | *************************************** | | 1 | L | | Latuative |
| 10 | 5-9) | 94 | 153 | | | | | | | | | | |
| 11 | 57 | 98 | 155 | | | | | | | | | | |
| 12 | 63 | 93 | 156 | | | | | | | | | | |
| HS Total | 232 | 379 | 611 | 7 | 7 | 7 | 7 | 7 | 9 | 3.5 | 9.5 | 53 | 11.53 |



The TRSSC recommends that Region 20 commit to the following9:

- Enhancement and expansion of educational opportunities for all students (inclusive of, but not limited to, course offerings, enrichment programs, life skills, special education, mental health and social emotional needs, the arts, and athletics);
- 2) Equity of curriculum and instruction across all schools to ensure that students develop global good citizenship skills that allow them to be participating members of diverse communities.

CULTURE /IDENTITY/HISTORY10:

The TRSSC recommends that Region 20 commit to the following:

- Respect and honor the past of each of the four communities, while also creating a new cultural identity.
- Work with students, staff, and community to develop new logos, mascots, school colors, uniforms (sports and band), vision statement, motto, signage, core values, school name, and traditions (regional and community);
- 3) Annually measure and share survey results on parent engagement and school climate.

STAFFING/ORGANIZATION¹¹:

Region 20 is required to collectively bargain with existing unions (AFSCME, LAA, LEA, WAA, and WEA) before opening. At least 75% of any reductions from current total staff levels resulting from the creation of =Region 20 will come from retirements and natural attrition.

See, Appendix 6: "Concept" Secondary Extra-Curriculars (January 2022) and See, Appendix: Clubs and Activities 2021-2022.

¹⁰ See, Appendix 8.g: Request for Increased Collaboration (February 1, 2022).

¹¹ See, Appendix: "Concept" Secondary School November 2021—Current v. Potential Staffing.

SUGGESTED PROCEDURES AFTER NEW DISTRICT CREATION

TRSSC includes in its report the following suggested controls to ensure financial transparency and accountability:

- 1) Not less than two weeks before its annual meeting, the Region 20 Board of Education will hold a public meeting to present a proposed budget for the next fiscal year. Any person may recommend the inclusion or deletion of expenditures at such time.
- 2) At its annual meeting on the first Monday in May, the Board will present its budget. If a majority of such persons voting accept the budget, then the budget passes. If a majority of such persons voting reject the budget, the Board will, within two weeks thereafter and upon notice of not less than one week, call a public meeting to consider the same or an amended budget. Such meetings will be convened at such intervals until a budget is approved.
- 3) The Region 20 Board of Education may, when so authorized by a majority vote at a public meeting called for such purpose, borrow sums of money in an amount which shall not exceed in the aggregate five-hundred thousand dollars for a period not to exceed five years and pay interest thereon for acquiring lands, securing the services of architects and professional consultants, the operation and maintenance of regional schools, the installation of equipment therein and contingent or other necessary expenses connected therewith.

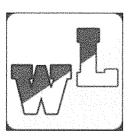
TRSSC recommends that channels of communication be maintained and promoted that will provide for better understanding and cooperation between the elected fiscal bodies and the communities. In this respect, TRSSC offers the following suggestions:

- That the Region 20 Board of Education consult with the local finance boards during school district budget preparation prior to the public hearing;
- 2) That at the time of town budget meetings, local members of the Region 20 Board of Education be available to assist their boards of finance in the interpretation of their town's share of the district school budget;
- 3) That communities continue to work together based upon understanding of the district's responsibilities at the local level, and that they continue to provide support on the broadest base possible for a totally integrated system of education for their communities.

APPENDIX

- 1. Previous Study Reports and Education Plans
 - a. Regional District #6 Study Committee Report March 3, 1970
 - Regionalization Study Committee Report on Course Offerings, Student Enrollment, and Staffing in Grades 9-12 in Regional School District No.6 and Litchfield Public Schools – September 6, 1988
 - c. Litchfield/Region 12 Merger Proposal for Educational Efficiencies 1993
 - d. June 19, 2021, Workgroup on Collaboration Recommendation
- 2. Region 20 Financial Overview (January 2022)
- 3. Enrollment Projections
 - a. Region 20 Enrollment Projection (Peter Prowda)
 - b. Litchfield Public Schools Enrollment Report (NESDEC)
 - c. Regional School District No. 6 Enrollment Report (NESDEC)
- 4. Assessment Documents
- 5. "Concept" Secondary School Current v. Potential Course Program Offerings (November 2021)
- 6. "Concept" Secondary Extra-Curriculars (January 2022)
- 7. Clubs and Activities 2021-2022
- 8. Memo(s) to TRSSC
 - a. Regionalization Committee Report Requirements (November 1, 2021)
 - b. Robert's Rules of Order Online voting Procedures and Voting Methods
 - Temporary Regional School District Study Committee Frequently Asked Questions (FAQs)
 - d. Litchfield Questions (December 15, 2021)
 - e. Region 20 School Facility Utilization (January 24, 2022)
 - f. Region 20 5-Year Financials (January 26, 2022)
 - g. Region 20 Request for Increased Collaboration (February 1, 2022)
 - h. Region 20 Governance Overview (February 2022)
 - i. Region 20 Financial Overview (February 2022)
 - 9) Current Elementary Curriculum Overview and Staffing

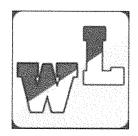
Appendix



Previous Study Reports and Educational Plans



Regional District #6 Study Committee Report
March 3, 1970



REGIONAL DISTRICT #6 STUDY COMMITTEE REPORT

March 3, 1970

TABLE OF CONTENTS

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| RECOMMENDED PLAN | 5 |
| Estimated Cost of Lands and Facilities and Equalization Plan (Exhibit A) | 7 |
| Capital Contribution of Participating Towns (Exhibit A) | 7 |
| Plan for Transfer of Lands and Facilities (Exhibit B) | 8 |
| PROCEDURES AFTER DISTRICT EXPANSION | 10 |

REGIONAL DISTRICT #6 STUDY COMMITTEE

WARREN: Mrs. Edna Cashion, Secretary

member of Warren Board of Education

Henry Martineau

member of Warren Board of Finance

Robert Fritch, Vice Chairman

member of Wamogo Board of Education

MORRIS: Emilio Bongiolatti

member of Morris Board of Education

Gillette K. Martin

member of Morris Board of Finance

Ernest Anderson, Treasurer

member of Wamogo Board of Education

GOSHEN: Mrs. Anne Horvay

member of Goshen Board of Education

Robert D. Cron. Chairman

member of Goshen Board of Finance

Dr. Ashbell Gulliver

member of Wamogo Board of Education

Consultant Robert Winslow, State Department of Education

Superintendent for Warren, Morris, Goshen, and

Regional District #6 Schools

Legal Consultant Cramer and Anderson,

Litchfield, Connecticut

Accounting Consultant Austin G. Chapman, Jr., Certified Public

Accountant, Milford, Connecticut

Appraiser Municipal Consultant and Appraisal Associates, Inc.

Wallingford, Connecticut

INTRODUCTION

Because of the narrow margin by which K-12 Regionalization was defeated in the referendum held January 10, 1970 in Goshen, Morris and Warren, and the subsequent expression of many citizens of these communities concerning the resulting loss of educational and economic benefits, a new K-12 study has been recommended by a majority of the school boards of the three towns.

The new K-12 Study Committee has reviewed the previous report in great detail and the points of concern expressed at the several hearings held in each town before the referendum. As a result the new committee has recommended several major additions to the original proposed K-12 plan which it is felt will remove the main objections voiced by those questioning the expanded school district of the three towns.

FINDINGS OF THE COMMITTEE

EDUCATIONAL ADVANTAGES

By expanding the regional district to include all educational programs in member towns not presently administered by Regional High School District #6, such regionalization would:

- (1) greatly facilitate more effective and efficient long-range planning for the total educational needs of the communities;
- (2) provide more effective coordination and continuity in present programs, curriculum, and educational experiences for the children in grade levels K through 12;
- (3) make possible better deployment of staff personnel, thus providing more efficiently the services now required by state law;
- (4) provide a good guidance and placement program for transition of pupils from the elementary to the secondary level;
- (5) provide an identification greater than that of four separate school systems and therefore attract and retain teachers more successfully.

ADMINISTRATIVE ADVANTAGES

An expanded regional school district would:

- (1) establish a single policy-making board of control with an organized division of responsibility, resulting generally in the reduction of duplication and conflict;
- (2) provide centralization of administration that will readily produce economies in purchasing, storage, distribution of commodities, and use of equipment;
- (3) facilitate centralized accounting for better control.

FINANCIAL ADVANTAGES

An expanded regional school district would:

- (1) increase the efficiency of operational procedures under a single administration, such as consolidation of services, elimination of duplication in overhead costs;
- (2) readily produce economies through centralization of administration in areas of purchasing, storage, distribution of commodities, and use of equipment;

- (3) provide additional state subsidies available to regional school districts empowered to provide to the member towns all programs under the general supervision and control of the state board of education, such as:
 - (a) state aid for school construction -- 80% in a lump sum, 20% bonding by the state at a guaranteed 4% rate of interest;
 - (b) additional 10% state aid for operations granted under under the A. D. M. formula;
 - (c) one-half the cost of transportation, without the statutory limitation applied to local schools;
 - (d) under certain conditions, a supervising agent of the State Bureau of Field Services may be assigned as superintendent for a period of up to 2 years. This possibility is provided by statute. The decision to utilize this service is a responsibility that should be reserved for the regional board of education.

* * * * *

RECOMMENDATION

It is the unanimous recommendation of the study committee that the benefits of cooperative planning and administration be expanded to include the entire educational programs of Warren, Morris, and Goshen (commonly referred to as a K through 12 region).

Therefore, the regional study committee approves the original plan recommended by the previous committee in its entirety with the addition of items 5 through 9, as listed on pages 5 and 6.

RECOMMENDED PLAN

- (1) Regional High School District #6 shall hereafter be known as Regional School District #6. Said district shall assume the responsibility for all educational programs which are provided in the member towns and are under the general supervision and control of the state board of education for the towns of Warren, Morris, and Goshen. Facilities recommended are: (a) existing elementary school buildings in each member town, and (b) existing regional high school buildings.
- (2) Regional School District #6 shall purchase the lands, buildings, and contents now owned and used by each member town for public elementary education. The capital contribution of each participating town is based on appraisals and is computed by the Average Daily Membership reported for the school year 1968-1969 to the state department of education, as shown in the equalization formula in Exhibit A. The plan for transfer of lands and facilities shall be implemented as shown in Exhibit B.
- (3) Regional School District #6 shall assume the responsibility for completion of the new addition to the Goshen Elementary School and assume payment for the Town of Goshen for outstanding bond anticipation notes issued for that addition. Estimated cost for the addition is \$760,000.00.
- (4) The composition of and representation on the regional board of education shall remain the same: i.e., nine members, three from each town, serving for terms of 3 years.
- (5) No Kindergarten through grade 6 pupils will be transported from their present local school to another town in the district.
- (6) The three local K-12 district board members from each town will meet in their respective elementary schools on a regular basis for discussion of school matters with local school personnel, town officials, and interested citizens of the community.

- (7) District Board of Education meetings will be rotated on a regular basis in each of the district schools.
- (8) Community use of local school facilities will be continued on the same pattern as is now in existence. The three local district board members from each town will be constituted as a sub-committee to administer the utilization of their town's school facilities for community purposes.
- (9) Local school contracts now in existence will be honored for their duration by the district board of education.

ESTIMATE OF FOR PURCHASE COST OF LANDS AND FACILITIES AND EQUALIZATION PLAN OF SCHOOL PROPERTIES IN WARREN, MORRIS, AND GOSHEN

| Excess of Obligation | Short of Obligation | Town's Percentage Share | | *This figure rep | Paid Up Value | Less Bonded Indebtedness | Total | Land | Contents | Buildings | |
|----------------------|---------------------|-------------------------|----------------------------|----------------------------------------------------------------------------------------|----------------|-----------------------------|----------------|-------------|--------------|---------------|---------------------------|
| ligation | gation | age Share | | represents that portion of the original building that is available as school property. | \$ 810,328.00 | 245,000.00 | \$1,055,328.00 | 112, 400.00 | 164, 928, 00 | \$ 778,000.00 | Appraised Value Region |
| | \$ 5,171.00 | \$150,721.00 | 19% Warren's Obligation | original building that is | \$145,550.00 | 115,000.00 | \$260,550.00 | 39, 150.00 | 24,000.00 | \$197, 400.00 | WARREN |
| \$ 30,244.00 | | \$359,056.00 | 44% Morris¹ Obligation | s available as school prop | \$389, 300, 00 | 130,000.00 | \$519,300.00 | 20,000.00 | 70,300.00 | \$429,000.00 | MORRIS |
| | \$ 25,072.00 | \$300,550.00 | 37% Goshen's Obligation | erty. | \$275,478.00 | 000,000.00 | \$275, 478.00 | 53, 250. 00 | 70, 628.00 | \$151,600.00* | GOSHEN |

Exhibit A (Continued)

Payment schedule of shortage of obligation:

- (A) Warren owes the district \$5,171.00 and will make two equal annual payments of \$2,585.50 to the district for credit against Morris' obligation for the district budgets of 1970 and 1971, payable on October 1, 1970 and on October 1, 1971.
- (B) Goshen owes the district \$25,072.00 and will make two equal annual payments of \$12,536.00 to the district for credit against Morris' obligation for the district budgets of 1970 and 1971, payable on October 1, 1970 and on October 1, 1971.
- (C) Morris will receive credits as outlined in (A) and (B) above for the district budgets so designated. Morris' payments to the district for those designated budgets will be reduced by the amounts of equalization payments received by the district from Warren and Goshen.
- (D) All of said equalization payments by the Towns of Warren and Goshen shall bear no interest.

Exhibit B

PLAN FOR TRANSFER OF LANDS AND FACILITIES

- (A) Within ninety (90) days from date of referenda, the member towns will transfer and convey title to all school lands and school facilities to Regional School District #6, upon such terms and conditions as may be agreed upon by said district and said member towns.
- (B) Purchase Agreement: In return for title to the equity of Warren and Morris in the elementary school facilities and school lands in the towns of Warren and Morris, Regional School District #6 shall pay to said towns an amount equal to the principal and interest owed on the date of such transfer by such towns on the existing bonds issued to finance such school building projects. Such amount shall be reduced by the amount of any state school construction grant paid to such towns for such projects after said date. Said payments by Regional School District #6 shall coincide with the dates on which payments on said bonds are due. The towns of Warren and Morris shall apply any such payments from Regional School District #6 or State grants to the payment of the principal and interest on such bonds.

QUESTION TO BE PRESENTED FOR DECISION BY REFERENDA ON APRIL 25, 1970

The designation of the question as it is to appear on the voting machine ballot labels is as follows:

"For expanding Regional High School District #6 in accordance with the plan approved by the Study Committee on February 28, 1970, YES______

"For expanding Regional High School District #6 in accordance with the plan approved by the Study Committee on February 28, 1970, NO

Upon the completion of the referenda, the committee is dissolved. If the referenda held in the manner provided in Section 11 of Public Act #698 result in an affirmative vote in the regional district as a whole, the participating towns shall implement the plan.

SUGGESTED PROCEDURES AFTER DISTRICT EXPANSION

Revisions have been made in the laws governing the operation of regional school districts. There has been criticism concerning loss of local control of school budgets in K-12 regional districts. The committee includes in its report the following pertinent controls that are designated in Public Act 698:

- (A) Not less than two weeks before the annual district meeting, the board shall hold a public district meeting to present a proposed budget for the next fiscal year. Any person may recommend the inclusion or deletion of expenditures at such time.
- (B) At the annual district meeting on the first Monday in May, the board shall present its budget. If a majority of such persons voting reject the budget, the board shall, within two weeks thereafter and upon notice of not less than one week, call a district meeting to consider the same or an amended budget. Such meetings shall be convened at such intervals until a budget is approved.
- (C) The regional school board of education may, when so authorized by a majority vote at a regional school district meeting called for such purpose, borrow sums of money in an amount which shall not exceed in the aggregate two hundred thousand dollars for a period not to exceed five years and pay interest thereon for acquiring lands, securing the services of architects and professional consultants, the operation and maintenance of regional schools, the installation of equipment therein and contingent or other necessary expenses connected therewith.

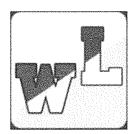
It is the opinion of this committee that channels of communication should be maintained and promoted that will provide for better understanding and cooperation between the elected fiscal bodies of the communities. In this respect, the committee offers the following suggestions:

- (A) When the regional board of education assumes the responsibility for administration of all programs provided in the member towns, the local boards of education are dissolved. In order to provide for a smooth transition period, this committee suggests that the local boards of education be requested to act in an advisory capacity for the remainder of this school year, and to assist in the preparation of the regional school budget for the fiscal year beginning July 1, 1970.
- (B) The committee suggests that the regional board of education consult with the local finance boards during budget preparation prior to the district hearing.

- (C) The committee suggests that at the time of town budget meetings, local members of the regional board of education be available to assist their board of finance in the interpretation of their town's share of the district school budget.
- (D) The committee suggests that in the future the towns consider the option of election of regional board members by voting machine.

Our concern as expressed in the suggestions stated above is that our communities continue to work together as a district based upon understanding of the district's responsibilities at the local level, and that they continue to provide support on the broadest base possible for a totally integrated system of education for their communities.

Regionalization Study Committee
Report on Course Offerings, Student Enrollment,
and Staffing in Grades 9-12 in Regional School
District No. 6 and Litchfield Public Schools
September 6, 1988



FILE COPY

REGIONALIZATION STUDY COMMITTEE

Report on Course Offerings, Student Enrollment, and Staffing in Grades 9-12

in

Regional School District No. 6

and

Litchfield Public Schools

Prepared by

Dr. Vincent L. Ferrandino Superintendent of Schools Regional School District No. 6

Mr. Allan Walker Acting Superintendent of Schools Litchfield, CT

September 6, 1988

Grades 9-12

| Course Title Litchfield | Course Title Region 6 | Total No. of Students | Total No. of Teaching Sections | State Stand Recom (Se | lard | Diff. Sections |
|------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|----------------------------------------------------------|--------------------------------------------------------------|----------------------------------------------------------------------------------|-----------------------------------------------------------------|
| Language Arts English I English II English III English IV Eng. Electives | English I/9 English II English III English IV English English English English Electives | 136 145 90 101 170 | 9 10 6 5 12 | 80:5 80:5 80:5 80:5 | (9) (9) (6) (7) (11) | 0 +1 0 -2 +1 |
| M 41 | | | | | Tot | al 0 |
| Math Basic/Consumer Math Elem. Alg. I Elem. Alg. II Alg. I Alg. II Alg. 10A Geometry Analysis Computer Sci. Review Math Calculus I Statistics | Applied Math Alg. A Alg. B Alg. I Alg. IIB Alg. IIA Geometry Analysis Computer Sci. Integ. Math | 35 63 45 52 59 32 91 20 42 23 10 14 | 4 4 3 2 3 2 5 2 4 1 1 1 | 88:5 88:5 88:5 88:5 88:5 88:5 88:5 88:5 | (3) (4) (3) (4) (2) (5) (2) (3) (2) (1) (1) (2) | +1 .0 .0 -1 -1 0 0 0 +1 -1 0 0 |
| Industrial Arts | | | | | Tota | al -2 |
| Woods I | Woods II | 15 17 | 2 3 | 62:5 62:5 | (1) (2) | +1 +1 |
| Auto Tech Elect. I Drafting I | Metals I Metals II Metals III Auto Tech Tech. Ed | 10 1 7 6 45 15 6 57 | 2 1 1 4 2 1 3 | 62:5 62:5 62:5 62:5 62:5 62:5 | (1) (0) (1) (1) (4) (1) (1) | +1 +1 0 0 0 0 +1 |
| Arch. Draft | | 11 | 1 | 88:5 88:5 | (3) (1) Tota | 0 0 1 +5 |
| Art I Art II Art III & IV | Art I Art II Adv. Art | 66 35 25 | 3 3 3 | 125:5 125:5 125:5 | (3) (2) (1) Tota | 0 +1 +2 1 +3 |

| Course Title Litchfield | Course Title Region 6 | Total No. of Students | Total No. of Teaching Sections | S | tate tandard ecomm. (Sections) | Diff. Sections |
|----------------------------------|--------------------------|-----------------------------|-----------------------------------------|-------|-----------------------------------------|-------------------|
| Music | | | | | | |
| Chorus | Chorus | 97 | 2 | 125: | | +1 |
| Band | Chorale | 29 | 2 | 125: | | +1 |
| Music Theory | Band Music Theory | 90 | 2 | 125: | | +1 |
| nusic inecty | Theatre | 8 10 | 1 | 125: | | 0 |
| | ineacte | 10 | 1 | 125: |) | _0 |
| | | | | | Total | +3 |
| Business | | | | | | |
| Law/Inc. Tax | Bus. Law | 30 | 2 | 100:5 | 5 (2) | 0 |
| | Bus. Math | 19 | 1 | 100:5 | | Ö |
| Keyboarding I | Typing I | 79 | 5 | 100:5 | 5 (4) | +1 |
| Info. Proc. | Keyb/Wd. Proc. | 23 | 2 | 100:5 | 5 (1) | +1 |
| 4 | Adv. Wd. Proc. | 15 | . 1 | 100:5 | , | 0 · |
| Acctg. I | Acctg. I | 37 | 2 | 100:5 | , , | 0 |
| Acctg. II Gen. Off. Prac/Adv. | Acctg. II | 50 | 3 | 100;5 | | +1 |
| Shorthand I | Off. Machines | 15 | 2 | 100:5 | ` -/ | +1 |
| Shorthand II | | 5 | 1 | 100:5 | · · · · / | 0 |
| Economics | | 2 7 | 1 | 100:5 | , / | 0 |
| Recordkeeping | | 10 | 1 1 | 100:5 | ` -, | 0 |
| | | 10 | 1 | 100:5 | (1) | _0 |
| | | | | | Total | +4 |
| Home Economics | - | | | | | |
| Foods I | Foods | 27 | 3 | 62:5 | (2) | +1 |
| Foods II | Int. Foods | 11 | 2 | 62:5 | | +1 |
| Adv. Home Ec. | -4 | 10 | 1 | 62:5 | 0 | |
| Co Ed Homo Es | Child Exp. | 5 | 1 | 62:5 | (1) | 0 |
| Sp. Ed. Home Ec. | | 7 | 1 | 62:5 | (1) | _0 |
| | | | | | Total | +2 |
| Foreign Language | | | | | | |
| Latin I | Latin I | 19 | 2 | 100:5 | (1) | +1 |
| Latin II | Latin II | 20 | 2 | 100:5 | | +1 |
| Latin III Latin IV | | 3 | 1 | 100:5 | • • • | 0 |
| Latin V AP | | 3 | 1 | 100:5 | | 0 |
| French II | Property T | 3 | 1 | 100:5 | (1) | 0 |
| French III | French I French II | 22 | 2 | 100:5 | (1) | +1 |
| French IV/V | rrench II | 20 2 | 2 | 100:5 | (1) | +1 |
| French IIA | | 10 | 1 1 | 100:5 | (1) | 0 |
| French IIIA | | 19 | 1 | 100:5 | $\begin{pmatrix} 1 \end{pmatrix}$ | 0 |
| French IV AP | | 14 | 1 | 100:5 | (1) | 0 |
| French V AP | | 11 | 1 | 100:5 | (1) | 0 |
| Spanish II | Spanish I | 55 | 3 | 100:5 | (1) (3) | 0 0 |
| Spanish III | Spanish II | 27 | 3 | 100:5 | (2) | +1 |
| | Spanish III | 9 | 1 | 100:5 | (1) | 0 |
| | Spanish IV | 4 | ī | 100:5 | (1) | 0 |
| | | | | | ` -/ | • |

| Course Title Litchfield | Course Title Region 6 | Total No. of Students | Total No. of Teaching Sections | Rec | te ndard omm. Sections) | Diff. Sections |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|------------------------------------------------------------------|-----------------------------------------------------|----------------------------------------------------------------------|----------------------------------------------------------------------------------|-------------------------------------------------|
| Foreign Language Spanish IIA Spanish IIIA Spanish IV AP Spanish V AP | (Cont'd.) | 10 14 11 3 | 1 1 1 | 100:5 100:5 100:5 100:5 | (1) (1) (1) (1) | 0 0 0 |
| | | | | | Total | +5 |
| Earth Science Bio CP Gen. Bio Chem A Chem CP Physics Ecology Physical Science Anatomy/Physiology Zoolog, Embryology | Earch Science Bio A Bio B AP Bio Chem A Chem B Physics | 72 71 44 9 23 9 9 30 29 5 53 14 | 5 4 1 2 1 1 2 2 1 3 1 | 80:5 80:5 80:5 80:5 80:5 80:5 80:5 80:5 | (5) (4) (3) (1) (2) (1) (2) (2) (1) (3) (1) (1) | 0 0 +1 0 0 0 0 0 0 0 |
| Social Studies Social Stud. I,II, P Western Civ. Mod. History U.S. History Psych/Soc. UCONN History | World History U.S. History 60's Law Psych Perspectives | 49 110 43 162 65 14 77 11 | 5 5 2 10 3 1 4 1 | 100:5 100:5 100:5 100:5 100:5 100:5 100:5 100:5 | (3) (6) (2) (8) (3) (1) (4) (1) (1) | +2 -1 0 +2 0 0 0 0 |
| | | | | | Total | +3 |
| Physical Education PE 9-12 CWE | PE 9-12 | 559 | 26 | 125:5 | (23) | +3 |
| - Annual Control of Co | CWE I & II | 26 | 5 | | | 0 |
| Patient Care | Patient Care | 2 | 1 | | | 0 |
| Vocational Agriculture | Vo-Ag I Vo-Ag II Vo-Ag III/IV | 24 26 35 | 5 5 5 | | | 0 0 0 |

| Course Title Litchfield | Course Region | | Total No. of Students | Total No. of Teaching Sections | State Standard Recomm. (Sections) | Diff. Sections |
|----------------------------------------------------|------------------|-----------|-----------------------------|-----------------------------------------|-----------------------------------|-------------------|
| Special Education Resource Class EMR Resource Room | - | Eng./Math | 47 10 30 | 10 5 5 | N/A N/A N/A | 0 0 0 |
| | | | | | Total | a1 0 |

Grades 9-12

| Position | Current | State Standard | Full Position Diff. |
|-----------------------------------|---------|----------------|-----------------------------|
| * High School Principal | 2.0 | 1.0 | +1.0 |
| * High School Assistant Principal | 2.0 | 1.0 | +1.0 |
| Psychologists | 1.0 | .6 | + .4 |
| Guidance Counselors | 3.0 | 200:1 | 0 |
| Nurses | 1.5 | 1.0 ** | + .5 |
| Social Workers | 0 . | (.5) | 5 |
| Reading Specialists | 1.5 | 1.0 | + .5 |
| Math Specialists | 0 | (2.0) | -2.0 |
| Library/Media Personnel | 1.0 | 2.0 | -1.0 |
| * Department Heads | 3.4 | 2.0 | +1.4 |
| Athletic Directors | . 4 | .2 | + .2 |
| Secretaries | 7.0 | 4.0 | +3.0 |
| Teacher Aides | 4.5 | 2.0 ** | +2.5 |
| Coaches *** | | | |
| In-house Supervision Aides | 1.0 | 1.0 ** | 0 |
| Hall Monitors | 1.0 | 1.0 ** | . 0 |
| Special Education Aides | 6.5 | 6.0 ** | _+ .5 |
| | | | Total +7.5 (full positions) |
| * Administration | 7.4 | 4.0 | +3.4 |

^{**} Local Estimate

^{***} Duplication exists in all common sports; decisions need to be made regarding adding programs, adding levels to existing programs and/or additional intramural programs.

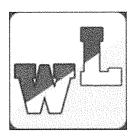
LITCHFIELD/WAMOGO COOPERATIVE PROGRAM 1987 - 1988

| (Courses Taught | At) | | (Courses Taught At) | | | |
|-----------------|-----------|----------|---------------------|----|------------|----------|
| Litchfield | | | Wamogo | | | |
| Latin III | 2 | | Metals I | 4 | | |
| French III | 6 | | Metals II | 1 | | |
| French IV | 2 | | Metals lïl | 3 | | |
| Auto I-II | 5 | | Theatre Arts | 5 | | |
| Electricity | 1 | | CWE | 1 | | |
| Anatomy | 11 | | AP English | 2 | | |
| UCONN History | 9 | | AP Biology | 4 | | |
| UCONN Computer | 1 | | Integrated Math | 2 | | |
| Calculus | 1 | | Public Speaking | 5 | | |
| Shorthand II | 2 | | Computer Accounting | 8 | | |
| Clothing | 4 | | Spanish I | 16 | | |
| Architectural | | | Spanish II | 5 | | |
| Drafting | 2 | | French I | 6 | | |
| | | | French II | 4 | | |
| • | 46 Wamogo | Students | Soc./POD/Law | _3 | | |
| | | | | 69 | Litchfield | Students |

12 Courses

15 Courses

Proposed School District Merger: September 1992 (Litchfield Public Schools & Region 6)



PROPOSED SCHOOL DISTRICT MERGER: SEPTEMBER, 1992

CULFILLIAL

RATIONALE FOR POSITION PAPER:

The ultimate and over-riding responsibility of a school superintendent and a Board of Education is to provide the finest educational opportunities possible in the most cost effective manner to the students entrusted to their care.

With this ever-present responsibility in mind, we agreed to look as objectively as possible at the specific reasons for making such a proposal to our respective Boards.

EDUCATIONAL OPPORTUNITIES FOR STUDENTS AT THE SECONDARY LEVEL (7-12)

Given the well documented success of the Interdistrict Cooperative Program at the High School level during the past year and a half, it seemed logical and appropriate to extend the benefits of a merger at least to the seventh and eighth graders and possibly fifth and sixth graders in the two districts.

This statement came as a result of both superintendents supporting the position that seventh and eighth graders are better served in a facility removed from the high school and by faculty members whose primary focus is on middle school students. If such an organizational plan were acceptable, it could be housed in one of the following options in the designated facilities:

OPTION I GRADES 9-12 HOUSED AT WAMOGO HIGH SCHOOL: SEPT. 1992

| Projected Enrollments: | Region 6 | Litchfield |
|---------------------------------------------|-----------------------------|-----------------------------|
| Grade 9 Grade 10 Grade 11 Grade 12 | 59 62 59 <u>64</u> | 84 62 64 <u>71</u> |
| | 244 | 281 |

GRAND TOTAL: 525

GRADES 7-8 HOUSED AT LITCHFIELD HIGH SCHOOL:

| Projected Enrollments: | Region 6 | Litchfield |
|------------------------|-----------------|-----------------|
| Grade 7 Grade 8 | 71 <u>65</u> | 95 <u>97</u> |
| | 136 | 192 |

GRAND TOTAL:

328

Close present Litchfield Middle School and return it to the Town for use as Town Offices, Recreation Department Offices, Adult Education, Administrative Offices for School District and other uses as devised by a joint committee studying Town facility needs.

Elementary Students: Litchfield 5-6 graders would be housed at renovated Bantam School; Region 6 students would remain in K-6 schools in Warren, Morris and Goshen.

| Bantam | School: | (Litchfield | Students | Only) |
|--------|---------|--------------------|----------|-----------|
| | | Grade 5 Grade 6 | | 98 105 |
| | | GRAND TOTAL | <u>.</u> | 203 |

| | Warren | Morris | Goshen |
|---------|----------|--------|--------|
| К | 10 | 15 | 23 |
| 1 | ণ | /3 | 23 |
| 2 | <i>4</i> | 14 | 21 |
|) li | *1 , | /3 | 25 |
| 5 | Ž, | 12. | 28 |
| 6 | 21 | 2/ | 58 |
| | سنم د | | ? (/ |
| | . 6 | | 192 |

This pattern, as do all other patterns, maintains elementary school facilities for various towns and preserves the concept that elementary aged students are best served in their present communities or districts.

OPTION II

 $\underline{\text{High School (9-12):}}$ Remains the same as in Option I

Middle School Students (5-8):

House the students from both districts in two separate buildings:

- Grades 5 and 6 at the present Litchfield Middle School:

| Projected Enrollments: | Region 6 | Litchfield |
|------------------------|--------------------|------------|
| Grade 5 Grade 6 | 54 81 | 98 105 |
| | 132 135 | 203 |

GRAND TOTAL: 355 338

- Grade 7–8 at the Present Litchfield High School
Same as in Option #1 or a Grade Total of 328 Students

- Elementary Schools (K-4)

OPTION III

- High School (9-12) Remains the same as in Option I and II
- Middle School (5-8) at the present Litchfield High School
 House all students at the present Litchfield High School

| Projected Enrollments: | Region 6 | Litchfield |
|------------------------------------------|----------------------|-----------------------|
| Grade 5 Grade 6 Grade 7 Grade 8 | 54 81 71 65 | 98 105 95 97 |
| GRAND TOTAL: | 1,66) | 39- |

- Close present Bantam School and return it to the Town

Elementary Schools K-4):

P

| Center School | 453 |
|---------------|-----|
| Morris | 67 |
| Warren | 45 |
| Goshen | 120 |
| GRAND TOTAL: | 485 |

It is quite obvious that each of these options has a number of pros and cons which would need considerable discussion between the respective Boards prior to any public testing of these concepts. The discussion could conceivably lead to a conclusion to maintain the status quo or proceed at some point to

air the issue in the open.

If the latter course is chosen, the five year lead time would allow for an indepth discussion and analysis of the major issues - of which there are many - impacting on such a course of action.

PERSONNEL AND CONTRACT NEGOTIATIONS:

A review of the ages of current professional employees results in the following information:

PERSONNEL:

Age 55 or Over:

Litchfield: 12 Wamogo . 12

By Area of Specialty/Certification:

| | Litchfield | Region 6 |
|---------------------|------------|----------------|
| Administration | 1 | 1 |
| Elementary Teachers | 4 | Ĩ , |
| Secondary | | • |
| Spanish | 2 | |
| Latin/French | 1 | |
| English | 1 | |
| Reading | 1 | |
| Math | 1 | |
| Social Studies | 1 | |
| Art | | 1 |
| Language Arts | | 2 |

Certainly efforts will continue to be made to work cooperatively in hiring personnel as older staff chooses to retire no matter which option or none is chosen.

CONTRACTS

Each district has a contract with its respective education association which

requires a salary reopener for 1988-89. If this total plan is worth pursing, a different process for negotiating contracts for 1989-90 and beyond should be considered so that by 1992-93 the "new district" would have only one contract.

(Question: Do we really want to go through this?)

LEGAL COMPLICATIONS

To combine Litchfield and Region #6 into one school district will require a legal process comparable to forming a regional school district. On the other hand, leaving the elementary districts intact as proposed would require a different representative pattern than is the case in a regionalized school district, K-12. Not an insurmountable obstacle, but one which would require sensitive and skillful handling.

NAME OF THE NEW DISTRICT

For the name of Litchfield not to appear in some form or fashion would be detrimental to the plan. Same holds true for Region 6. WAMOGOLI? WOW!

MORALE

Without question, the impact on staff, student and community morale must be taken into account, even with a five year lead time. One must ask the critical question, "Is it worth it if the resentment among the three groups affected might prove to be forever injurious to the whole purpose of the proposal, i.e., a better overall educational system for all students?" Would the fact that there can be only five starters on the basketball team instead of ten starters on two teams be forever an obstacle? One valedictorian? One Department Head in Science, Grades 7-12? The list of potential morale problems is almost endless.

FINANCIAL ANALYSIS

Twos become one very quickly with resounding financial implications:

One Superintendent \

One Assistant Superintendent?

One Business Manager

One High School Principal%

One Middle School Principal?

And so down the line.

FACILITIES ANALYSIS

Before any option is chosen - if ever - an analysis of spaces based on numbers of students and program offerings and support services needed would have to be made.

For example, would future enrollment studies indicate a need to preserve Bantam or the Middle School instead of closing them permanently at a considerable cost savings?

CONCLUSION

As always - "Upon the Advocate of Change Rests the Burden of Proof."

No one would ever negate that credo. However, to proceed on such an in-depth analysis as needed is not worth the time or effort or potential harm if the policymakers, ala Boards of Education, are adamently opposed to the pursuit of this concept. Best we talk first before proceeding any farther!

October 23, 1986

CONFIDENTIAL

OPTION IV:

Grade 9-12: Housed at Wamogo (525 Students)

Grades 6-8: Housed at L.H.S.

| | Region 6 | Litchfield |
|-----------------|-----------------------|---------------------|
| Gr. 6 7 8 | 81 71 <u>65</u> | 105 . 95 . 97 |
| | 217 | 297 |

Grand Total 514

Grades 4-5 (from Litchfield Only) Housed at L.M.S.:

Lower Elementary:

| K-3 | Litchfield Only | 345 |
|-----|-----------------|-----|
| K-5 | Warren | 54 |
| K-5 | Goshen | 148 |
| K-5 | Morris | 84 |

Litchfield/Region 12 Merger Proposal for Educational Efficiencies 1993



LITCHFIELD / REGION 12

MERGER PROPOSAL

FOR

EDUCATIONAL EFFICIENCIES

PREPARED BY:

THE TEMPORARY REGIONAL STUDY COMMITTEE

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SECTION I

LETTER OF SUBMITTAL

LETTER OF SUBMITTAL

To: The Towns of Bridgewater, Litchfield, Roxbury and Washington

This proposal summarizes the findings and recommendations from the Merger feasibility study for education efficiencies. Work was begun on 11/91. The approach was to study the current environment in depth, take note of curriculum currently offered, administrative tasks, transportation needs, operating costs and projected needs. The following report is the culmination of that effort.

SECTION II

SYNOPSIS

<u>BYNOPSIS</u>

At the request of the Towns of Bridgewater, Litchfield, Roxbury and Washington, a review of the curriculum, administration, transportation and other operating costs of the two school systems was conducted. The review was accomplished by interviewing principal parties who manage, instruct and administer the two systems performing analysis on key areas, costing current structures and planning for the future. Also included were references to State of Connecticut statutes.

The report shows the current methods for operating the two districts are similar. Both districts have gone through a number of years seeking cost efficiencies for both curriculum and administrative needs. There was also a shrinkage in student population over the years, although as of late, this seems to be bottoming in two towns. The crux of the problem for both districts can be highlighted in two areas:

- With fewer and fewer pupils, the course offerings, other then "core", were getting more difficult to justify.
- Administrative overhead in general is rising and state contributions are falling.

This committee found that the possible combination of the two districts would answer curriculum and administrative needs. There was also a cost saving afforded to a combined region. The prime downside is the skewing of costs that make-up the combined budget. Litchfield would be responsible for assuming a disproportionate share of the burden. This is due to their percent of student population in the district. The formula used to determine apportionment is standard state-wide.

The committee met on April 22, 1993 to vote on the feasibility of pursuing the merger. This meeting was held after two open town information meetings where the populace was given the opportunity to question the findings of various committees and make suggestions. This vote is required by state charter.

The majority of the committee voted <u>not</u> to continue the merger process. This consensus stemmed primarily form the fact that a merger for Litchfield would not be cost effective. Other considerations that led to this no vote were the travel requirements from the extremities of the Litchfield district and a lessening of influence to smaller towns in Region 12.

SECTION III

INTRODUCTION

SECTION III

INTRODUCTION

It is the purpose of this report to outline the various curriculum offerings and operating concepts that would come into play should the Litchfield and Region 12 school systems elect to merge. There were four(4) primary topics the merger committee focused on as goals to be addressed to accomplish the objectives:

- (1) Provide the most economical and efficient means to achieve a well-balanced curriculum suitable to both regions' current and future needs.
- (2) Provide the most economical and efficient means to administrate the newly created Region.
- (3) Provide a feasible transportation system for moving Litchfield high School students to and from Shepaug Middle / High School.
- (4) Develop a new Board of Education that is both representative of the new district as well as responsive to smaller communities' sense of identity.

The Combined Region would include the Towns of Bridgewater, Litchfield, Roxbury and Washington. This study shows in the following sections that the criteria set for the committee can be met with one major exception. Although there is a "net" dollar saving to a Combined Region, there is an adverse impact to Litchfield. Refer to Exhibit "A" on the following page for details.

5/7/93

All Figures Including Debt Service Obligations

A. Before consolidation

|) | | | | | | | | |
|-----------------|----------|--------|------------|-------------------|------------|-------------|-------------|-------------|
|) | | | 92/93 | 93/94 | 94/95 | 95/96 | 96/97 | 97/98 |
| `\ | 91/92 | % | Budget | Budget | Budget | Budget | Budget | Budget |
| 7 | Enroll | Distr | Proposal | Proposal | Proposal | Proposal | Proposal | Proposal |
| Iridgewater | 218 | 22.45 | 2,303,715 | 2,405,936 | 2,511,521 | 2,625,485 | 2,745,774 | 2,863,177 |
| Roxbury | 264 | 27.19 | 2,790,111 | 2,913,916 | 3,041,793 | 3,179,819 | 3,325,505 | 3,467,696 |
| Washington | 489 | 50.36 | 5,167,709 | <i>5</i> ,397,013 | 5,633,862 | 5,889,506 | 6,159,340 | 6,422,699 |
| otal Region 12 | 971 | 100 | 10,261,535 | 10,716,865 | 11,187,177 | 11,694,810 | 12,230,619 | 12,753,572 |
| Citchfield | 1088 | 100 | 9,094,688 | 9,515,688 | 9,959,100 | 10,433,621 | 10,934,058 | 11,419,262 |
| onsolidation | | • | | | | | | |
| djustments | | | (782,404) | (913,102) | (958,782) | (1,007,636) | (1,059,964) | (1,116,102) |
| otal New Region | 2059 | 200 | 18,573,819 | 19,319,451 | 20,187,495 | 21,120,795 | 22,104,713 | 23,056,732 |
| B. After Conso | lidation | | | | | | | |
| | | | 92/93 | 93/94 | 94/95 | 95/96 | 96/97 | 97/98 |
| | 91/92 | % | Budget | Budget | Budget | Budget | Budget | Budget |
| - <i>1</i> | Enroll | Distr | Proposal | Proposal | Proposal | Proposal | Proposal | Proposal |
| ridgewater | 218 | 10.59 | 1,966,967 | 2,045,930 | 2,137,856 | 2,236,692 | 2,340,889 | 2,441,708 |
| oxbury | 264 | 12.82 | 2,381,164 | 2,476,754 | 2,588,037 | 2,707,686 | 2,833,824 | 2,955,873 |
| Washington | 489 | 23.75 | 4,411,282 | 4,588,370 | 4,794,530 | 5,016,189 | 5,249,869 | 5,475,974 |
| citchfield) | 1088 | 52.84 | 9,814,406 | 10,208,398 | 10,667,072 | 11,160,228 | 11,680,130 | 12,183,177 |
| otal New Region | 2059 | 100.00 | 18,573,819 | 19,319,451 | 20,187,495 | 21,120,795 | 22,104,713 | 23,056,732 |
| | | | | | | | | |
| C. Net Town I | mpact | | | | | | | |
| 1 | | | 92/93 | 93/94 | 94/95 | 95/96 - | 96/97 | 97/98 |
| 4 | | | Budget | Budget | Budget | Budget | Budget | Budget |
|) | | | Proposal | Proposal | Proposal | Proposal | Proposal | Proposal |
| ridgewater | | | (336,747) | (360,006) | (373,666) | (388,793) | (404,885) | (421,469) |
| oxbury | | | (408,948) | (437,162) | (453,757) | (472,133) | (491,681) | (511,823) |
| Washington | | | (756,427) | (808,644) | (839,332) | (873,318) | (909,470) | (946,725) |
| itchfield | | | 719,718 | 692,710 | 707,972 | 726,607 | 746,072 | 763,915 |
| Total New Regi | ion | | (782,404) | (913,102) | (958,782) | (1,007,636) | (1,059,964) | (1,116,102) |

SECTION IV

CURRICULUM OFFERINGS

FINAL REPORT

of the

PROGRAM/CURRICULUM COMMITTEE

of the

TEMPORARY REGIONAL SCHOOL STUDY COMMITTEE

NOVEMBER 30, 1992

Respectively Submitted;

Dale W. Detrick, Chair Cindy Lester Gerald Geci Wayne Piskura

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Final Report of the Program/Curriculum Committee of the Temporary Regional School Study Committee

SUMMARY

Herein is a report of the findings of the Program and Curriculum Committee. We have met a number of times and have imposed upon the administrations of both school systems to gather information that will allow us to answer the questions asked of us.

We would bring to you the following findings:

1. The new district be configured with four towns, namely Bridgewater, Roxbury, Washington and Litchfield, each having its own primary school, namely Burnham in Bridgewater, Booth Free School in Roxbury, Washington Primary in Washington and The Litchfield Center School in Litchfield. The new school district will have two middle schools, one at the Shepaug Middle High School and one at the Litchfield Middle School. The new district will have one high school located at the Shepaug Middle High School in Washington. The following grade configurations will exist in these facilities:

Burnham School K-5
Booth Free School K-5
Washington Primary K-5
Litchfield Center K-4
Shepaug Middle 6,7,8
Litchfield Middle 5,6,7,8
District High 9-12

2. Having reviewed the program in both Litchfield and Shepaug at all levels, we can report that the joining of the two school systems will provide a significant improvement to the program offered to children in the high school and eventually the middle and primary schools. The immediate program improvements at the high school level are exciting and are delineated in our report. Our report to you includes a five year plan of improvements to the program that will result in an exceptional educational district.

- 3. We have reviewed the various aspects of both school systems such as graduations requirements, SAT scores, numbers of children going to college, etc. and have found both systems to be compatible.
- 4. We have reviewed and will provide as part of our report the enrollment projections for each system and a combined enrollment projection for the new district. It is clear from these projections that our school population is increasing, from 2074 students this year to 2235 students in 1995-1996.
- 5. We have reviewed and will provide staffing requirements for the new school district. The committee asked the administrations to fit the two systems together as they are now configured. With some increase in average class size, appropriate streamlining of courses and some reduction on Guidance Services, 6 (six) FTE certified staff along with 13.3 administrative and non-certified staff can be eliminated. Any additions or modifications to the program and staffing requirements are included in the five year plan of improvements.

Therefore, the Committee for Program and Curriculum advises the Temporary Regional School Study committee to regionalize the two entities, namely Litchfield and Region 12, with the following recommendations:

1. That the new district at the time of formation provide a member on its administrative staff whose sole responsibility is instruction and curriculum management district wide.

2. That the new district at the time of formation provide

Preschool special education at all of its primary schools.

3. That the new district at the time of formation include in its high school program seven additions to its extra curricular program.

INTRODUCTION

The Program/Curriculum Committee was appointed by the Chairman of the Regional School Study Committee. He assigned Mr. Dale Detrick the task of Chairman and placed on the committee Cindy Lester, a Board of Education member from Litchfield, Mr. Gerald Geci, a teacher from Litchfield; and Mr. Wayne PIskura, a selectman from Roxbury; all of these members being duly elected representatives from either Litchfield or Region 12. We were assigned the job of reviewing and reporting on the following subjects;

- 1. Towns to be included in the new region
- 2. Grade levels to be included and where these grades will be taught.
 - 3. Those facilities recommended for use.
 - 4. The Curriculum of both Litchfield and Region 12
- 5. A five year plan projecting enrollment, staffing needs and development of programs appropriate to the region

The committee has met on numerous occasions and has produced information to answer all of the questions stated above. This report includes the minutes of all of those meeting in Appendix A.

It should be noted here that the information presented herein is the result of the efforts of both of the administrations of the two districts involved, Litchfield and Region 12. When the committee asked a questions or required an answer, the Principals and the Superintendents were both responsive and supportive. This committee would like to thank all of the staff that contributed to this effort.

It is clear that the towns to be included in this new region are the towns participating in this Temporary School Study Committee and they are Litchfield, Washington, Bridgewater and Roxbury. These four towns are represented by two entities, namely the

Litchfield Public School System and The Shepaug Valley Regional School District #12. Both school systems are suffering from low enrollments and large overheads and the cost to educate students has driven these entities to join in discussion to find a more efficient method of providing the educational service.

Each of the towns brings to the table educational facilities. Litchfield has three facilities, a primary school called The Center School, a middle school facility and a high school facility. Region 12 has four facilities, a primary school in each of the three towns and a combined middle high school facility that is located in the town of Washington. After review of these buildings and talking to members of the committee, it has been decided to provide services in the following locations;

| Burnham School-Bridgewater | ** ** |
|-------------------------------------|---------|
| Dilugewater | K-5 |
| Booth Free School-Roxbury | K-5 |
| Washington Primary-Washington | K-5 |
| Litchfield Center School-Litchfield | K-4 |
| Shepaug Middle School-Washington | 6,7,8 |
| Litchfield Middle School-Litchfield | 5,6,7,8 |
| Regional High School-Washington | |
| y | 9-12 |

It should be noted here that the intention of this committee is that the current Middle School in Litchfield will be returned to the town for a use to be determined. The existing Litchfield High School building will become the Litchfield Middle School. All of these facilities are being appraised by the Temporary Regional School Study Committee.

COMPARISON OF SCHOOL PROFILES

The two school systems were compared in as many aspects as we could. It is clear that the two entities share similar demographics. Both communities are affluent and have a large proportion of college educated residents. The schools are both directed to college preparatory studies primarily with vocational programs for those students that chose them. Our students test on the SAT Test in very similar ranges. A majority of our graduates go to four year colleges after graduation from high

school. Neither school system has a dropout problem and both systems have yearly class sizes in the range of 60 to 80 students. The graduation requirements for the two high schools is similar with Litchfield requiring 20 credits and Shepaug requiring 21 credits. Both schools are accredited by the New England Association of Schools and Colleges. All of this data can be seen in Appendix B.

ENROLLMENT PROJECTIONS

Both school systems maintain a comprehensive bank of population data and are able to project yearly student enrollments with some accuracy. Using this information and the techniques that are accepted statewide, enrollments for the two system were projected to 1996 and then added to provide the data for the new region. The combined data is presented below in an abbreviated format.

| SCHOOL YEAR | K-5 | 6-8 | 9-12 | TOTAL |
|-------------|------|-----|------|-------|
| 1991-92 | 1070 | 492 | 512 | 2074 |
| 1992-93 | 1072 | 504 | 530 | 2106 |
| 1993-94 | 1106 | 505 | 531 | 2142 |
| 1994-95 | 1132 | 524 | 541 | 2197 |
| 1995-96 | 1146 | 518 | 571 | 2235 |

As one can see from the data presented in Appendix C, the projections for grades 6-12 go from a total of 1089 students in 1996 to 1228 students in 2001. This growth will make better use of our facilities and staff.

CURRICULUM

Many hours were spent by the committee discussing the curriculum and the impact that such a merger will have on our children and the education that we can provide to them. The administrative staffs were extremely helpful in generating information in this area and guiding the committee through some of the intricacies of operating a small school district. As part of this report we are including the program guides (Appendix H) from both high schools so the reader can compare both programs in both school systems.

Each of the three schools, ie. Primary, Middle and High school, has prepared a summary of it's findings with respect to the programs offered now, how they will fit together and what enhancements we can expect after they are together. The committee asked the administration to put the systems together without adding or embellishing the program in any way. The result are benefits for both systems because there are programs that one system has that the other doesn't and visa versa. These are all delineated in Appendix D.

In addition to those programs that are inherent to the basic curriculum, each school system has programs that will enhance the education we can provide to students. The committee asked the administrators to make these kinds of programs district wide in a five year planned approach. In this way, the district is able a assimilate the curriculum and make sure it works district wide and has a plan for enhancing its program with curriculum that it knows works and has experience with. In the case of the high school, no compensation was done to account for the benefits that will accrue because of the increased student body. These benefits include flexibility in scheduling, not only for program but for students and their relationships with teachers. There are intermural sports and freshman teams that will become available with the increased student body. This will provide more opportunity for students to participate in sports.

The larger student body will enable the administration to accomplish great strides in the delivery of the program. Combining the two systems, Litchfield and Region 12, brings program

and curriculum together that cannot be supported by

either system alone. The enclosed charts show the enhancements that result by combining the schools. One must remember that this is a direct combination. When the new district is formed, the Board of Education and the administrators will sort out each and every class to insure there value and how they fit into the program. The students at Shepaug in the new system will have most of the business courses returned to them. The students from Litchfield will have new opportunities in English, Social Studies and in new initiatives now at Shepaug like Senior Projects. The Athletic program will be able to have freshman and varsity teams allowing the students to progress easily.

The combination of the Litchfield and Region 12 systems will allow the new Board of Education to think about building a truly excellent education program that can and will compete with the private school sector. The additional students in the building, allowing programs to exist that have been insupportable, will enhance the worth of the new regions education immensely. New programs in the technology field can be taught with minimal cost to the new district. Foreign languages can be taught in the elementary schools to prepare students for the shared experience with people around the world. With the addition of Litchfield to the system, many, many more talented people can be asked to provide short courses and seminars in the schools. All of these things and many others as yet unthought of will bring this new district to new educational heights.

STAFFING RECOMMENDATIONS

The committee spent some of its time together determining how the staffing would be impacted if a new district were formed. became obvious that since the new district would keep all of it's primary schools and middle schools in place, the staff in these schools would remain the same. However, in the high school, the economies of scale became apparent. Given our initial charge to the administrators to merge the two systems without embellishment, the resulting staff reduction amounted to 2.3 Full Time Equivalent Teachers (FTE). This result was presented to the Temporary Study Committee in July. The Study Committee directed Program/Curriculum Committee to reduce the high school staff by approximately 6 FTE and return a report that reflects these changes and the resulting impact on the program. This was done at the end of July.

The total teaching staff of both systems is delineated on Page 1 of Appendix E. Note that Shepaug has more elementary teachers because it has three elementary school buildings. Litchfield appears to have more Middle school teachers but, in fact, Shepaug shares teachers between it's high school and the middle school. The resulting total staffs compare favorably.

For reference purposes, we have included the States recommended standards for staffing in Appendix G. After we merged the two system and tabulated the economies of scale in the high school, we compared favorably with the states model. This new staff is shown on Pages 2 and 3 of Appendix E. After the Study Committee asked for the reduction of Six Staff in the high school, the merged staff is as outlined on Page 4. The resulting program reduction because of this additional reduction in staff is outlined on Page 5 of Appendix E.

The Program/Curriculum Committee felt, after all of it's deliberations and listening to the staffing and curriculum of the new district, that a person should be hired to over see and direct the program in this new district. Both Litchfield and Shepaug coordinate curriculum through the use of staff and building administrators. Because of this, new programs and old programs that should be done away with are not addressed in a timely manner. Consequently, we recommended that the new district be formed with an Assistant Superintendent of Curriculum and Program in place.

FIVE YEAR PLANS

The instructions to the administrators were to merge the two programs but not to embellish the resulting program. The study committee felt that the public would be distraught if this committee would recommend an immediate increase in program. However, the problem we faced was evident in the Primary schools where, for instance, Region 12 had a TAG teacher and Litchfield had none. The solution that we arrived at is to merge the two programs leaving those programs in place wherever they were.

Since over time, the two systems would have to be equal, we used these programs that one had, but not the other, and built the five year educational plan from them. The high school extra-curricular program gets some automatic enhancements that will save taxpayers money. These are shown on Pages 5 and 6 of Appendix F. The Five Year Plan for the complete district are outlined in detail in pages 1 through 7 in Appendix F.

RECOMMENDATION

The program/curriculum committee having met and reviewed all of the information presented herein has voted unanimously to recommend the formation of a new school district. The committee has asked that with the formation of the new district, the following recommendations be incorporated so the success of the curriculum may be insured. These recommendations are;

- 1. That the new district, at the time of formation, provide a member on its administrative staff whose sole responsibility is instruction and curriculum management district wide.
- 2. The new district, at the time of formation, provide Preschool special education at all of its primary schools.
- 3. That the new district, at the time of formation, include in its high school program seven additions to its extra curricular program.

Respectively Submitted;

Dale W. Detrick Cindy Lester Gerald Geci Wayne Piskura

SECTION V

ADMINISTRATION

REPORT OF THE ADMINISTRATIVE SUB-COMMITTEE

CENTRAL OFFICE STAFFING

The Sub-Committee reviewed the Administrators' proposal on the Central office staff for a merged school district. This proposal called for a total Central Office Staff of 19, or 4.8 members less than the individual districts as they are currently organized. As the table below indicates, the reduction would take the form of one certified member and 3.8 classified personnel.

| CATEGORY | CURRENT REGION #12 | CURRENT LITCHFIELD | PROPOSE | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|-----------------------------------------------|------------------------------------------------------|------------------------------------------------------------------|
| | MUCTON PIZ | DITCHLIEDD | DISTRICT | ADJ'S |
| SUPERINTENDENT ASSISTANT SUPERINTENDENT SUPT./SECRETARY BUSINESS MANAGER PUPIL PERSONNEL DIR. PUPIL PERSONNEL SEC. CENTRAL OFFICE CLERICAL SOCIAL WORKER PSYCHOLOGIST MAINTENANCE DIR. | 1.0 0.0 1.0 1.0 1.0 2.8 1.0 | 1.0 0.0 1.0 1.0 0.5 2.0 0.0 | 1.0 1.0 1.0 2.0 1.0 3.5 1.0 2.0 | -1.0 1.0 -1.0 -1.0 0.0 -0.5 -1.3 0.0 0.0 |
| MAINTENANCE | 3.0 | 1.5 | 4.5 | 0.0 |
| TOTAL CENTRAL OFFICE | 13.8 | 10.0 | 19.0 | -4.8 |

As the administrators had noted, this specific central office staffing plan was in the context of their expectation that the total staff of the combined district would drop by approximately twenty, from a current total of 280 personnel, evenly divided between the districts, to a new total of about 260.

The sense of the Sub-Committee members was that the proposed central office staff provides for an administration which would be capable of supervising the activity of the merged district with approximately 2,200 students.

The sub-committee therefore recommends that the administrators proposal be submitted to the Finance Sub-Committee to reflect the cost of Central office Staffing.

SECTION VI

TRANSPORTATION

TRANSPORTATION SUB-COMMITTEE REPORT

The Transportation Sub-committee's challenge was to explore various plans, routes and alternatives to find the safest, least expensive and most efficient means of transporting Litchfield's 9-12 graders to shepaug valley High School.

As they are now, both systems have contracts with Laidlaw Transit, Inc., and both are transporting students as efficiently as possible. Because there are areas sparsely populated by schoolaged children some buses are not fully loaded. Merging will have little -if any- effect on this inefficiency. Costs for transporting students in the two districts are directly proportional to the miles of roads driven. See Exhibit "A".

With the cooperation and efforts of administrators and staff from the district and from Laidlaw Transit, Inc. this sub-committee has concluded:

- (1.) Based on studies of present bus runs and on practice runs to S.V.H.S. it is possible to transport Litchfield students to S.V.H.S. in approximately one hour or in some cases a little less that an hour.
- (2.) Except for Bantam, Milton, and Northfield, Litchfield students will be transported from their homes to the high school building where they will transfer to three (3) buses which will travel Rtes. 202 and 47 to S.V.H.S. Two (2) buses will transport students from Northfield via Moosehorn Road, Hickory Hill Road, and Rte. 109 to S.V.H.S. Bantam and Milton students will be bused to S.V.H.S. by extending routes of present Washington bus runs.
- (3.) Two late buses (one to Northfield; one through Bantam to Litchfield) will run daily to transport Litchfield students from after-school activities.
- (4.) Transporting Litchfield students in three waves (of high school, middle school and elementary school students) which administrators believe will best serve our students requires four (4) additional buses.
- (5.) Excluding the kindergarten routes, Litchfield buses alone will cover 1,553 miles per day an increase of 763 miles over existing routes. The total estimated increase for fuel and routes for regionalizing is \$132,453 per year. Add to this \$1,637 for two late buses and the total increase is \$134,090 per year.
- (6.) Even though two routes will be extended to accommodate Litchfield students, the transportation budget for the present Region #12 should not be affected significantly.
- (7.) Transportation for Oliver Wolcott Technical School students will be arranged in a manner similar to present procedures.

SECTION VII

BOARD OF EDUCATION

REPORT OF THE ADMINISTRATIVE SUB-COMMITTEE

BOARD COMPOSITION

Confirming the Committee vote of October 15, 1995, we recommend the combined school Board for Region 12 and Litchfield be organized with the basic structure of a 12 member board with the following membership:

| TOWN | MEMBERS | VOTES PER MEMBER | TOTAL VOTES |
|----------------------------------------------------|------------------|----------------------------------------------------|------------------|
| Roxbury Bridgewater Washington Litchfield | 2 2 3 5 | 0.5 0.5 1.0 1.0 | 1 1 3 5 |
| TOTAL | . 12 | east two days does were that make days their wings | 10 |

Any vote to close an elementary school must carry by a majority vote from each town.

Background

Board size: The Board total membership was designed to be no smaller than Litchfield's to insure adequate committee staffing and no larger than Region 12's to insure manageability.

<u>Voting Structures:</u> The recommended structure avoids the complications inherent in weighted voting and complies with the requirements for "one person one vote."

Membership By providing each Town with at least two members, regardless of population we offer the school board a broader sense of the communities' which it serves.

School Closing Vote: The group felt that for the proposed regionalization to be acceptable the citizens of each town would expect assurance that the existence of their elementary school would not be subject to the routine action of the Board.

SECTION VIII

APPENDIX "A" - FINANCIAL PROJECTIONS

LITCHFIELD - CURRENT

))))))))))))))

Mar. 29, 1993

Five Year Projected Expenditures

| 97 1997-98 sed Projected es Expenses | | 1,861 1,057,626 | | ,804 75,035 | | 312 97,623 | | | 2,0 | | | 487 7,487 | H | | | C | | 20 63 | 100 | r | TC1/C | | C T | | | | 40 | 196 69,174 | 0 | 813 1.886 | | C | 38 | |
|--------------------------------------------|--------------------|-------------------------|-----------------|-------------|----------------|------------|---------------------------|------------|-------------------|--------------------|-------------------------------|-----------------|--------|----------------------------------|----------------|--------------------------------|--------------------|--------------------------------|-----------------------|--------|---------------------|-----------------------------------------|--------------------|---------------------------------------|-------------------------|----------------------------|----------------------|-------------------------|-------------------|----------------|-------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------------|
| 1996-97 Projected Expenses | 2,188 5,637,164 | 1,021,8 | | 71,8 | | 90,812 | 46,688 | 69,995 | 1,827,578 | 97,597 | 28,459 | 7,4 | 17,103 | 31,9 | 63,3 | | | 2 2 | 1 | ני | 7 | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 0 0 | 808'8 | 4,504 | 25, 737 | 38,532 | 66,19 | | 1,83 | | 2.443 | 376,151 | 66,31 |
| 1995-96 Projected Expenses | 2,084 5,446,536 | 987,306 | | 68,712 | 0 | 84,476 | 43,634 | 67,585 | 1,624,514 | 94,287 | 27,496 | 7,487 | 16,446 | 30,710 | 60,902 | 0 | 0 | 49.884 | ١. | 9 | 2 | 140 350 | • | 070'0 | 100 A | 181187 | ģ | 63,345 | 0 | 1,744 | 0 | 2,372 | 365,195 | 61,976 |
| 1994-95 Projected Expenses | 1,985 5,262,353 | 953,918 | | 65,753 | 0 | 78,583 | 40,779 | 65,259 | 1,444,012 | 91,089 | 26,566 | 7,487 | 15,813 | 29,529 | 58,560 | 0 | 0 | 47,966 | • | 50,399 | • | 136.876 | 8 199 | C C C C C C C C C C C C C C C C C C C | 1011101 | 0000 | 34,949 | 60,617 | 0 | 1,676 | 0 | 2,303 | 354,558 | 57,922 |
| 1993-94 Projected Expenses | 1,890 5,084,399 | 921,660 | (| 62,922 | 0 0 | 73,100 | 38,111 | 63,013 | 1,283,567 | 88,000 | 25,668 | 7,487 | , N | ထဲ | 56,308 | 0 | 0 | 46,121 | | 48,229 | | 131,612 | 7,883 | 4.004 | 22 BBO | 33 200 | 20,400 | 28,007 | | 1,612 | 0 | 2,236 | 344,231 | 54,132 |
| ASSUMPTIONS FOR 5 YEAR PROJECTIONS | | 3.500% | 5.750 4 FOOR | # .000 # | 4. to 00 c. t. | %00G./ | 7.000% | CALCULATED | 12,500% | CALCULATED | CALCULATED | *000°0 | 4.000% | 4.000% | 4.000% | 4.000% | 4.000% | 4.000% | 0.000% | 4,500% | 4.000% | 4.000% | 4.000% | 4,000% | 4.000% | #UUU | 300 h | * 0000 | 2.000% | 4.000% | 4.000% | 3.000% | 3.000% | 7.000% |
| 1992-93 Budget Proposal | 4,912,463 | 890,493 | 0 09 | 777100 | 000 | 000,00 | 22,018 | 000,50 | 1, 140, 948 | 33,000 | 2000 | 1041 | 74,020 | 705'/7 | 54,142 | 0 | 0 | 44,347 | 0 | 46,152 | 0 | 126,550 | 7,580 | 3,850 | 22,000 | 31,700 | 55,509 | |) ! | 1,550 | 0 | 2,171 | 334,205 | 50,591 |
| DESCRIPTION 100 Adult Education | | 112 Classified Salaries | | | | | 202 morker a compensacion | | Mad to me of blue | 205 Life Indurance | 206 Unemployment Compensation | 301 Tratemotion | | 223 Dun(1) sound and amprovement | rupar services | 224 Stail Develop. Admin. Exp. | 325 Hunter Program | 330 Other Prof. & Tech Service | 331 Computer Services | | 333 Student Council | 410 Electricity | 411 Water Services | 412 Sewer Services | 413 Snow/Refuse removal | 430 Cleaning Repair Maint. | 431 Equipment repair | 432 Grounds Waintenance | 433 Orbor Donnard | Direct Repairs | 440 bontala | and Action in the second of th | so rupli Transportation | szu rroperty insurance |

LITCHFIELD - CURRENT

| DESCRIPTION | 1992-93 Budget Proposal | ASSUMPTIONS FOR 5 YEAR PROJECTIONS | 1993-94 Projected xpenditure | 1994-95 Projected Expendítures | 1995-96 Projected Expenses | 1996-97 Projected Expenses | 1997-98 Projected Expenses |
|--------------------------------|-------------------------------|------------------------------------------|------------------------------------|--------------------------------------|----------------------------------|----------------------------------|----------------------------------|
| 521 Liability Insurance | 7,735 | 7.000% | 8,276 | 8,856 | 9,476 | 10,139 | 10,849 |
| | 5,275 | 7.000% | 5,644 | 6,039 | 6,462 | 6,914 | 7,398 |
| 530 Communications | 37,400 | 4.000% | 38,896 | 40,452 | 42,070 | 43,753 | 45,503 |
| 531 Phone System | 0 | 0.000% | 0 | 0 | 0 | | 0 |
| Advertising | 3,500 | 2.500% | 3,588 | 3,677 | 3,769 | 3,863 | 3.960 |
| 550 Printing & Binding | 13,207 | 4.000% | 13,735 | 14,285 | 14,856 | 15,450 | 16,068 |
| | 153,123 | 8.000% | 165,373 | 178,603 | 192,891 | 208,322 | 224,988 |
| 561 Private Tuition | 0 | 8.000% | 0 | 0 | 0 | 0 | 0 |
| 580 Travel | 15,850 | 4.000% | 16,484 | 17,143 | 17,829 | 18,542 | 19,284 |
| | 4,968 | 4.000% | 5,167 | 5,373 | 5,588 | 5,812 | 6.044 |
| | 102,691 | 4.000% | 106,799 | 111,071 | 115,513 | 120,134 | 124,939 |
| 612 Software | 6,058 | 4.000% | 6,300 | 6,552 | 6,814 | 7,087 | 7,370 |
| 613 Maintenace Supplies | 44,618 | 5.000% | 46,849 | 49,191 | 51,651 | 54,233 | 56.945 |
| 620 Heat Energy | 59,349 | 5.000% | 62,316 | 65,432 | 68,704 | 72,139 | 75,746 |
| | 31,090 | 5.000% | 32,645 | 34,277 | 35,991 | 37,790 | 39,680 |
| 630 Food Services | 0 | | 0 | 0 | | 0 | |
| 641 Textbooks | 47,180 | 4.000% | 49,067 | 51,030 | 53,071 | 55,194 | 57.402 |
| 642 Library Books & Periodical | 18,745 | 4.000% | 19,495 | 20,275 | 21,086 | 21.929 | 20110 |
| 643 Subscriptions/Periodicals | 8,712 | 4.000% | 9,060 | 9,423 | 9,800 | 10,192 | 10.599 |
| 690 Other Supplies | 28,114 | 4.000% | 29,239 | 30,408 | 31,624 | 32,889 | 34.205 |
| 730 Equipment | 3,345 | 5.000% | 3,512 | 3,688 | 3,872 | 4,066 | 4.269 |
| | 10,430 | 5.000% | 10,952 | 11,499 | 12,074 | 12,678 | 13,319 |
| 810 Dues & Fees | 10,999 | 4.000% | 11,439 | 11,897 | 12,372 | 12,867 | 13,382 |
| Sub-total Operating | 8,674,478 | ACTUAL | 9,148,791 | 9,604,282 | 10,091,523 | 10,613,527 | 11,173,644 |
| Net Debt Services | 420,210 | | 366,897 | 354,818 | 342,098 | 320,531 | 245,618 |
| | | | | | | | • |
| Total | 9,094,688 | | 9,515,688 | 9,959,100 | 10,433,621 | 10,934,058 | 11,419,262 |

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Five Year Projected Expenditures

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| 35,570 7.000% |

REGION 12 - CURRENT

| -97 1997-98 cted Projected 18es Expenses | 6 7 | | | | 260,534 281,376 176,591 190,719 | | | - | 10,178 10,585 | 21,879 22,973 | 210,222 220,733 | 8,450 50,873 | | 38,520 40,061 | | | | | | | 435 12,269,537 | 4 | | 619 12,753,572 | |
|------------------------------------------------|----------------------------------------------------------------------|------------------|-------------------------------------------|---------|------------------------------------|------------------------------|----------------------------|--------------|-------------------------|-----------------|-----------------------------|-------------------|---------------|---------------------------------|-------------------------------|--------------------|---------------|---------------------|-----------------|---------|---------------------|-------------------|------|----------------|-----------|
| 1996-97 Projected Expenses | | | | à | | | | | | 21, | | 4. | | 38, | 18, | 4 | 20, | 77. | 15 | 24, | 11,660,43 | 570.184 | 20.0 | 12,230,619 | |
| 1995-96 Projected | 23,980 | 38,054 | 7,000 | 8,746 | 163,511 | 24,606 | 69,118 | 127,097 | 981'6 | 20,837 | 200,211 | 46,143 | 0 | 37,038 | 17,867 | 4,002 | 20,099 | 73,968 | 14,760 | 23,286 | 11,091,822 | 602,988 | | 11,694,810 | |
| 1994-95 Projected Expenditures | 22,411 | 36,591 | 6,829 | 8,409 | 151,399 | 23,660 | 66,460 | 122,209 | 9,410 | 19,845 | 190,677 | 43,946 | 0 | 35,614 | 17,180 | 3,848 | 19,326 | 70,445 | 14,057 | 22,390 | 10,560,234 | 626,943 | | 11,187,177 | |
| 1993-94 Projected Expenditures | 20,945 | 35,183 4,055 | 6,663 | 206.820 | 140,184 | 22,750 | 63,904 | 117,509 | 9,048 | 18,900 | 181,598 | 41,853 | 0 | 34,244 | 16,519 | 3,700 | 18,583 | 67,091 | m | 21,529 | 10,066,607 | 650,258 | | 10,716,865 | |
| ASSUMPTIONS FOR 5 YEAR PROJECTIONS | 7.000% | 4.000% | 2.500% | 8.000% | 8.000% | 4.000% | 4.000% | 4.000% | \$000. F | 3,000 m | 30000 | \$000.0 | , | 4.000% | 4.000% | 4.000% | 4.000* | # 000 · n | \$000°5 | 4.000% | | | | | |
| 1992-93 Budget Proposal | 19,575 9,175 | 4,055 | 6,500 | 191,500 | 129,800 | 21,875 | 112 989 | 8.700 | 000 81 | 172,950 | 39.860 | | 30 007 | 126,726 | | 17 869 | 63 896 | | 72, 730 | TO/ 107 | 9,546,728 | 714,807 | 1 | 10,261,535 | |
| DESCRIPTION | 521 Liability Insurance 529 Other Insurance 530 Communications | 531 Phone System | 540 Advertibing 550 Printing & Binding | Tuition | 561 Private Tuition | 500 Other Dirchaged services | 611 Instructional Supplies | 612 Software | 613 Maintenace Supplies | 620 Heat Energy | 627 Transportation Supplies | 630 Food Services | 641 Textbooks | 642 Library Books & Periodicals | 643 Subscriptions/Periodicals | 690 Other Supplies | 730 Equipment | 739 Other Equipment | 810 Dues & Fees | | Sub-total operating | Net Debt Services | | JOCAL | REG12 WK1 |

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Merger Committee - Combined 1992-93 after Adjustments

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| Mar. 29, 1993 | | | | **** | | COMMITTEE | INPUT | 在有种种种种种种种种种种种种种种种种种种种种种种种种种种种种种种种种种种种种种 | |
|----------------------------|------------|-----------|------------|-----------|-----------|-----------|--------------|-----------------------------------------|-----------|
| | | | | (A) | (B) | ິບ | (<u>0</u>) | (1) | |
| | 1992-93 | 1992-93 | Combined | | • | • | Close | | Adjusted |
| | Budget | Budget | Status Quo | Certified | Class. | Trans. | Bldg | | Combined |
| | Litchfield | Region 12 | Budget | Staff | Staff | Expenses | Costs | Misc. | 1992-1993 |
| Adult Education | 1,800 | 2,700 | 4,500 | | | | | | 4,500 |
| Certificated Salaries | 4,912,463 | 4,840,759 | 9,753,222 | (409,000) | | | | (107,000) | 9,237,222 |
| Classified Salaries | 890,493 | 878,308 | 1,768,801 | | (225,980) | | | • | 1,542,821 |
| Overtime | 0 | 20,500 | 20,500 | | • | | | | 20,500 |
| Substitute Salaries | 60,212 | 79,262 | 139,474 | | | | | | 139.474 |
| Summer Help | 0 | 7,850 | 7,850 | | • | | | | 7.850 |
| Pension | 68,000 | 119,635 | 187,635 | | | | | | 187,635 |
| Worker's Compensation | 35,618 | 43,000 | 78,618 | | | | | | 78.618 |
| | 65,000 | 62,248 | 127,248 | | (14,010) | | | | 113.238 |
| Blue Cross/Blue Shield | 1,140,948 | 1,111,671 | 2,252,619 | (59,500) | (58,500) | | | | 2.134.619 |
| Medicare | 33,000 | 32,052 | 65,052 | • | (3,280) | | | | 61.772 |
| Life Insurance | 24,800 | 36,440 | 61,240 | | • | | | | 61.240 |
| Unemployment Compensation | 7,487 | 000'9 | 13,487 | | | | | 80.000 | 93.487 |
| Instruction | 14,620 | 15,625 | 30,245 | | | | | | 30.245 |
| Instructional Improvement | 27,301 | 29,374 | 56,675 | | | | | | 56.675 |
| Pupil Services | 54,142 | 76,425 | 130,567 | | | | | | 130,051 |
| Staff Develop. Admin. Exp. | 0 | 2,100 | 2,100 | | | | | | 200,000 |
| Hunter Program | 0 | 25,027 | 25,027 | | | | | | 260 36 |
| Other Prof. & Tech Service | 44,347 | 57,427 | 101,774 | | | | | | 101,027 |
| Computer Services | 0 | 15,000 | 15,000 | | | | | | 2777 |
| Officials Fees | 46,152 | 3,693 | 49,845 | | | | | | 40 8AR |
| Student Council | 0 | 200 | 200 | | | | | | |
| Electricity | 126,550 | 169,813 | 296,363 | | | | (46,700) | | 200 |
| | 7,580 | 1,450 | 9,030 | | | | (22.42.1 | | 050/657 |
| Sewer Services | 3,850 | 4,275 | 8,125 | | | | | | 30.00 |
| Snow/Refuse removal | 22,000 | 10,570 | 32,570 | | | | 16.2751 | | 26,265 |
| Cleaning Repair Maint. | 31,700 | 43,718 | 75,418 | | | | (8,500) | | 2010 |
| Equipment repair | 55,509 | 23,926 | 79,435 | | | | (5,700) | | 30,040 |
| Grounds Maintenance | 0 | 8,500 | 8,500 | | | | (00/10) | | 0010 |
| Other Repairs | 1,550 | 43,085 | 44,635 | | | | (500) | | 00000 |
| Purchased Maintenance Serv | 0 | 12,100 | 12,100 | | | | (000) | | 001 61 |
| Rentals | 2,171 | 17,000 | 19,171 | | | | | | 74.700 |
| Pupil Transportation | 334,205 | 685,511 | 1,019,716 | | • | 117,578 | | | 77777 |
| Property Insurance | 50,591 | 55,570 | 106,161 | | | | 110.000 | | 507/1CT/T |
| | • | | | | | | (000 01) | | • |

Merger Committee - Combined 1992-93 after Adjustments

| | | | | 经验证证证证证证证证证证证证证证证证证证证证证证证证证证证证证证证证证证证证 | | COMMITTEE | INPUT | 在存在存在存在社 | |
|----------------------------|----------------------|-----------------------|----------------------|-----------------------------------------------|-----------------|--------------------|---------------|----------|-----------------------------------|
| | 1992-93 | 1992-93 | Combined | (A) | (B) | (0) | (D) | (B) | 7 |
| DESCRIPTION | Budget Litchfleld | Budget 1 Region 12 | Status Quo Budget | Certified Staff | class. Staff | Trans. Expenses | Bldg Costs | Misc. | Adjusced Combined 1992-1993 |
| Liability Insurance | 7,735 | 19,575 | 27.310 | | | | | | : : |
| Other Insurance | 5,275 | | 14.450 | | | | | | OTF'/7 |
| Communications | 37,400 | 6.3 | 71,230 | | | | יטטני או | | 14,450 |
| Phone System | 0 | 4,055 | 4,055 | | | | (000 10) | | 04,400 |
| ř | 3,500 | 6,500 | 10,000 | | | | | | 000° |
| Printing & Binding | 13,207 | 7,775 | 20,982 | | | | | | 70,000 |
| Tuition | 153,123 | 191,500 | 344,623 | | | | | | 206,02 |
| Private Tuition | 0 | 129,800 | 129,800 | | | | | | 770 4447 |
| Travel | 15,850 | 21,875 | 37,725 | | | | | | 0001677 |
| Other Purchased Services | 4,968 | 61,446 | 66,414 | | | | 100 | | 3/1/2 |
| Instructional Supplies | 102,691 | 112,989 | 215,680 | | | | (nne) | | 65,914 |
| Software | 6,058 | 8,700 | 14,758 | | | | | | 089,617 |
| Maintenace Supplies | 44,618 | 18,000 | 62,618 | | | | 11% 0000 | | 14, 158 |
| Heat Energy | 59,349 | 172,950 | 232,299 | | | | (000) | | STS'/5 |
| Transportation Supplies | 31,090 | 39,860 | 70,950 | | | ינם או | (546 167) | | 212,350 |
| Food Services | | 0 | 0 | | | 776 07 | | | 87,462 |
| Textbooks | 47,180 | 32.927 | 201 08 | | • | | | | 0 |
| Library Books & Periodical | | 15.884 | 34.629 | | | | | | 80,107 |
| Subscriptions/Periodicals | | 3.558 | 12,22 | | | | | | 34,629 |
| Other Supplies | 28,114 | 17,868 | 45 980 | | | | | | 12,270 |
| Equipment | 3,345 | 63,896 | 70665 | | | | | | 45,982 |
| Other Equipment | 10.430 | 12 750 | 77/77 | | | | | | 67,241 |
| Dues & Pees | 000 | 77.700 | 72,180 | | | | | | 23,180 |
| • | 666107 | 701107 | 31,700 | | | | | | 31,700 |
| Sub-total Operating | 8 674 478 | 0 0 0 0 | - 6 | | | | | | 0 |
| T | 0/11/10/0 | 7,540,728 | 18,221,206 | | ٠ | | | | 18,221,206 |
| Net Debt Services | 420,210 | 714.807 | 1 135 017 | | | | | | 0 |
| | | | 770407 | | | | | | 1,135,017 |
| rotal | 9,094,688 | 10,261,535 | 19,356,223 | (468,500) (301,770) | 301,770) | 134,090 | (119,224) | (27,000) | 18,573,819 |
| F.T.E. REDUCTION | | | | 6 | 9.30 | | | | |

Merger Committee - Combined 1992-93 after Adjustments

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NOTE EXPLANATION

(E) MISC = \$107,000 savings from Extracurricular & \$80,000 expense for unemployment COMBINI2.WX1

A. Certified Staff

| F.T.E. | 6 (240,000) | 1 (44,000) | 1 (75,000) | 1 (50,000) | 9.0 (409,000) | = (45,000) | (14,000) | (28,000) | (468,500) |
|--------|------------------------------|------------------|------------|--------------|---------------|--------------------|-------------|-------------|-------------------------|
| | \$40,000 | \$44,000 | \$75,000 | \$50,000 | | \$6,500 × 7 | \$7,000 x 2 | | NGS |
| • | - Salary - Certified Teacher | Guidance(11 mos) | Principal | Business Mgr | TOTAL SALARY | - Medical/Benefits | | TOTAL BC/BS | TOTAL CERTIFIED SAVINGS |

B. Classified Staff

| | (30,000) | (25,000) | (50,000) | (43,680) | (38,000) | (39,300) | |
|-------|------------------|-------------|------------------|-----------|--------------|----------------|--|
| F. F. | -1 | н | 2.5 | 8 | н | 1.8 | |
| | \$30,000 | \$25,000 | \$20,000 | \$21,840 | \$38,000 | \$21,834 | |
| | - Salary - Nurse | Supt Sectry | School Secretary | Custodial | Maint, Supr. | Central Office | |

TOTAL SALARY
- Medical/Benefits
- Social Security

- Social Security - Medicare TOTAL CLASSIFIED SAVINGS

(301,770)

9.3 (225,980) (58,500) (14,010) (3,280)

| 117,578 16,512 134,090 | (46,700) (6,275) (8,500) (5,700) (10,000) (6,300) (14,800) (19,949) | (119,224) | (107,000) | | (27,000) |
|----------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|------------|
| C. TransportationAdditional busesAdditional Fuel costsTOTAL TRANSPORTATION INCREASE | D. Close Building cost Savings - Electricity - Snow/Refuse Removal - Cleaning repair/Maint - Equipment Repairs - Misc Repairs - Misc Repairs - Property Insurance - Communications/Phones - Other Purchased Services - Maintenance Supplies - Heat / Energy | TOTAL BUILDING SAVINGS E. Misc | 1 - ExtraCurricular Salary2 - UnemploymentCurrent is as follows: \$288 per week per individual.\$10 per dep. up to three | Max would be as follows: \$318 per week x 26 weeks eligibility \$8,268 per F.T.E. x 18.3 F.T.E.'s | TOTAL MISC |

COMBIN12.WK1

PROJECTED MERGED REGION OPERATING EXPENSES

Mar. 29, 1993

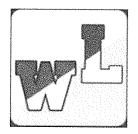
Five Year Projected Expenditures

| | 1992-93 | ASSUMPTIONS | 1993-94 | 1994-95 | 1995-96 | 1996-97 | 1997-98 |
|--------------------------------|-----------|-------------|-----------|-----------|------------|-----------|-----------|
| | Adjusted | FOR S YEAR | Projected | Projected | Projected | Projected | Projected |
| DESCRIPTION | Combined | PROJECTIONS | Expenses | Expenses | Expenses | Expenses | Expenses |
| Adult Education | 4,500 | 5.000% | 4,725 | 4,961 | 5,209 | 5.470 | 5,743 |
| Certificated Salaries (1) | 9,237,222 | 3.500% | 9,560,525 | 9,895,143 | 10,241,473 | 2 | ~ |
| Classified Salaries(2) | 1,542,821 | 3.500% | ហ | 65 | 1,710,553 | 1,770,423 | 1,832,387 |
| Overtime | 20,500 | 6.750% | 21,884 | 23,361 | 24,938 | 26,621 | 28,418 |
| Substitute Salaries | 139,474 | 4.500% | 145,750 | 152,309 | 159,163 | 166,325 | 173,810 |
| Summer Help | 7,850 | 4.500% | 8,203 | 8,572 | 8,958 | 9,361 | 9,783 |
| Pension | 187,635 | 7.500% | 201,708 | 216,836 | 233,098 | 250,581 | 269,374 |
| Worker's Compensation | 78,618 | 7.000% | 84,121 | 90,010 | 96,310 | 103,052 | 110,266 |
| | 113,238 | CALCULATED | 113,450 | 117,565 | 121,831 | 126,255 | 130,841 |
| Blue Cross/Blue Shield | 2,134,619 | 12.500% | 2,401,446 | 2,701,627 | 3,039,331 | 3,419,247 | 3,846,653 |
| Medicare | 61,772 | CALCULATED | 164,331 | 170,115 | 176,104 | 182,303 | 188,722 |
| Lire Insurance | 61,240 | CALCULATED | 63,383 | 65,602 | 67,898 | 70,274 | 72,734 |
| Unemployment Compensation | 93,487 | GIVEN | 13,500 | 13,500 | 13,500 | 13,500 | 13,500 |
| Tustruction | 30,245 | 4.000% | 31,455 | 32,713 | 34,022 | 35,382 | 36,798 |
| Instructional Improvement | 56,675 | 4.000% | 58,942 | 61,300 | 63,752 | 66,302 | 68,954 |
| | 130,567 | 4.000% | 135,790 | 141,221 | 146,870 | 152,745 | 158,855 |
| Staff Develop. Admin. Exp. | 2,100 | 4.000% | 2,184 | 2,271 | 2,362 | 'n | 2,555 |
| Hunter Program | 25,027 | 4.000% | 26,028 | 27,069 | 28,152 | 29,278 | 30,449 |
| John Prof. & Tech Services | 101,774 | 4.000% | 105,845 | 110,079 | 114,482 | 119,061 | 123,824 |
| Computer Services | 15,000 | 0.000% | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Orricials Fees | 49,845 | 4.500% | 52,088 | 54,432 | 56,881 | 59,441 | 62,116 |
| Student Council | 200 | 4.000% | 520 | 541 | 562 | 585 | 608 |
| Electricity | 249,663 | • | 259,650 | 270,036 | 280,837 | 292,070 | 303,753 |
| South South Come | 9,030 | 4.000% | 9,391 | 6,767 | 10,158 | 10,564 | 10,986 |
| Sant Jer Vices | 8,125 | 4.000% | 8,450 | 8,788 | 9,140 | 9,505 | 9,885 |
| Jon Luse removal | 26,295 | 4.000% | 27,347 | 28,441 | 29,578 | 30,761 | 31,992 |
| om: mont ment manne. | 66,918 | 5.000% | 70,264 | 73,777 | 77,466 | 81,339 | 85,406 |
| during repair | 73,735 | 4.500% | 77,053 | 80,520 | 84,144 | 87,930 | 91,887 |
| Trounds Mainrenance | 8,500 | 5.000% | 8,925 | 9,371 | 9,840 | 10,332 | 10,848 |
| Juner Repairs | 44,135 | 4.000% | 45,900 | 47,736 | 49,646 | 51,632 | 6.3 |
| Turchased Maintenance Services | 12,100 | 4.000% | 12,584 | 13,087 | 13,611 | 14,155 | 14,722 |
| (encals | 19,171 | 3.000% | 19,746 | 20,339 | 20,949 | 21,577 | 22,224 |
| upil Transportation | 1,137,294 | 3.000% | 1,171,413 | 1,206,555 | 1,242,752 | 1,280,034 | 1,318,435 |
| roperty Insurance | 191'96 | 7.000% | 102,892 | 110,095 | 117,801 | • | 134,87 |
| | | | | | | | |

| DESCRIPTION | 1992-93 Budget Proposal | ASSUMPTIONS FOR 5 YEAR PROJECTIONS | 1993-94 Projected Expenses | 1994-95 Projected Expenses | 1995-96 Projected Expenses | 1996-97 Projected Expenses | 1997-98 Projected Expenses |
|-----------------------------|-------------------------------|------------------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|
| Liability Insurance | 27,310 | 7.000% | 29,222 | 31,267 | 33,456 | 35,798 | 38,304 |
| Other Insurance | 14,450 | 7,000% | 15,462 | 16,544 | 17,702 | 18,941 | 20,267 |
| Communications | 64,930 | 4.000% | 67,527 | 70,228 | 73,037 | 75,959 | 78,997 |
| Phone System | 4,055 | 0.000% | 4,055 | 0 | 0 | 0 | 0 |
| | 10,000 | 2.500% | 10,250 | 10,506 | 10,769 | 11,038 | 11,314 |
| Printing & Binding | 20,982 | 4.000% | 21,821 | 22,694 | 23,602 | 24,546 | 25,528 |
| Tuition | 344,623 | 8,000% | 372,193 | 401,968 | 434,126 | 468,856 | 506,364 |
| Private Tuition | 129,800 | 8.000% | 140,184 | 151,399 | 163,511 | 176,591 | 190,719 |
| Travel | 37,725 | 4.000% | 39,234 | 40,803 | 42,435 | 44,133 | 45,898 |
| Other Purchased Services | 65,914 | 4.000% | 68,551 | 71,293 | 74,144 | 77,110 | 80,194 |
| Instructional Supplies | 215,680 | 4.000% | 224,307 | 233,279 | 242,611 | 252,315 | 262,408 |
| Software | 14,758 | 4.000% | 15,348 | 15,962 | 16,601 | 17,265 | 17,955 |
| Maintenace Supplies | 47,818 | 5.000% | 50,209 | 52,719 | 55,355 | 58,123 | 61,029 |
| Heat Energy | 212,350 | 5.000% | 222,968 | 234,116 | 245,822 | 258,113 | 271,018 |
| Transportation Supplies | 87,462 | 5.000% | 91,835 | 96,427 | 101,248 | 106,311 | 111,626 |
| Food Services | | | 0 | Ó | 0 | 0 | |
| Textbooks | 80,107 | 4.000% | 83,311 | 86,644 | 90,109 | 93,714 | 97,462 |
| Library Books & Periodicals | 34,629 | 4.000% | 36,014 | 37,455 | 38,953 | LO. | 42,131 |
| Subscriptions/Periodicals | 12,270 | 4.000% | 12,761 | 13,271 | 13,802 | 14,354 | 14,928 |
| Other Supplies | 45,982 | 4.000% | 47,821 | 49,734 | 51,723 | 53,792 | 55,944 |
| Equipment | 67,241 | 5,000% | 70,603 | 74,133 | 77,840 | 81,732 | 85,818 |
| Other Equipment | 23,180 | 5.000% | 24,339 | 25,556 | 26,834 | 28,175 | 29,584 |
| Dues & Fees | . 31,700 | 4.000% | 32,968 | 34,287 | 35,658 | 37,085 | 38,568 |
| Sub-total Operating | 17,438,802 | 1 | 18,302,296 | 19,205,734 | 20,175,709 | 21,213,998 | 22,327,079 |
| Net Debt Services | 1,135,017 | | 1,017,155 | 981,761 | 945,086 | 890,715 | 729,653 |
| Total | 18,573,819 | Fi. | 9,319,451 | 20,187,495 | 21,120,795 | 22,104,713 | 23,056,732 |
| COMBREG.WK1 | NOTE: During FY | Y 92/93, Region 12 | n 12 approved | red a referendum: | dum. | | |

NOTE: During FY 92/93, Region 12 approved a referendum project to its high school of \$3.4 million which will add approximately \$200,000 per year to the combined budgets over the next twenty years.

June 19, 2021 Work Group on Collaboration Recommendation



Dear Board of Education,

During the fall of 2020, both the Litchfield Board of Education and Regional School District No. 6 Board of Education separately and unanimously approved the creation of "Work Group(s) on Collaboration." The goal of each respective group was to further explore the potential for collaboration, consolidation, and potential merger of two districts that have historically stood within miles of each other.

Since that time, the individual groups have reviewed the following historical documentation:

- Regional School District No. 6 Study Committee Educational Plan (1970)
- Litchfield Regional School District No. 6 Study Committee (1988)
- Litchfield Regional School District No. 6 Merger Concept (1992)
- Litchfield Regional School District No. 12 Merger Concept (1993)
- Litchfield Public Schools Historical Enrollment (2018)
- Regional School District No. 6 Historical Enrollment (2019)
- Building Assessments (2019-2020)
- Litchfield Public Schools Regional School District No. 6 Board Retreat (2020)

Upon review and discussion of documents, and at the request of the members, the district created a "Concept School" that examined what programs could be offered to our students in a consolidated secondary program with a unified Middle School (grades 6-8) and High School (grades 9-12). This document (attached in Appendix) was delivered in January 2021.

The district was also asked to create a "Concept Budget" that explored fiscal cost and savings should a regional district be created. This budget examined current budgets and presented a detailed budget should the Litchfield Public Schools and Regional School District No. 6 create a new district. This document (attached in Appendix) was delivered in March 2021.

The work of these members is not only historic but demonstrates a willingness to see a different future for four towns: Goshen, Litchfield, Morris, and Warren. This was not easy work, as it came with decades of history and preconceived opinions. With that understood the members looked forward, not back, when considering the facts.

After a review, discussion, deliberation, and a joint meeting, the following constitutes the shared recommendations.

This is respectfully submitted to the Boards of Education for appropriate next action.

Christopher Leone

COMMITTEE MEMBERS

Goshen

Morris

Warren

Representing the Litchfield Public Schools:

Representing the Regional School District No. 6 Public Schools:

Rachel Steier-White

Stephanie Paletsky

Billie Jean Sideris

Sharon Veatch

Stephen Tracy

Kip Finch

Elementary Parent

Kara Cruoglio Deanna Marchand Gianni Perugini

Julia Turtoro Caroline Wilcox Ugurlu

Secondary Parent

Brenda Barnes **David Foss**

Kathleen Tranquillo

Community Members

Cindy Blazek Bill Davenport Julia Hrica Margaret Hunt

Cris Cicala Robert DeLayo Alexandrea Papp Stephen Warshaw

District

Administrator - Dr. Michael Pascento, LIS Principal

Non-Certified Staff - Roe Cook, AFSCME President

Teacher - Lynn Rice Scozzafava, LEA President

Town Selectmen - Jodi Tenney, Litchfield

District

Administrator - KC Chapman, JMS Principal

Non-Certified Staff - Jeremiah

Sattazahn, COO RSD6

Teacher - Darren Ranft, WEA President

Town Selectmen

Bob Valentine, Goshen

Erica Dorsett Mathhews, Morris

Tim Angevine, Warren

SUMMARY FINDINGS OF THE COMMITTEE

It is the finding of the workgroup that the towns of Goshen, Litchfield, Morris, and Warren, should merge and form a new district.

PROGRAM FINDINGS OF THE COMMITTEE

After a review of historical documents and documents created by the district, the Committee finds the following:

- 1) The Litchfield Public Schools (LPS) and Regional School District No. 6 (RSD6) have faced over a decade of declining enrollment and increased fiscal / programmatic constraints. As both districts grapple with these challenges to long-term viability, choosing to join together now will capitalize on the best opportunity for both districts to merge with a geographically and academically compatible partner.
- 2) With the consolidation of two districts (LPS and RSD6) the formation of a new consolidated middle school and a new consolidated high school will enrich, expand, and sustain educational programs (inclusive of, but not limited to, course offerings, Agriculture Science and Technology Education (ASTE), service organizations, special education, mental health services, the arts, music, theater, athletics, and extra curricular opportunities).
- 3) The consolidation of the two districts will sustain and enhance the already excellent elementary (grades K-5) education, curriculum, and instruction currently being provided to the students and positively impact the residents of Goshen, Litchfield, Morris and Warren.
- 4) The formation of a new district can be completed in good faith with minimal impact on jobs with the vast majority of staff reductions coming from retirements and attrition.
- 5) The consolidation of the two districts would yield fiscal savings for all four towns.

RECOMMENDATIONS

It is the recommendation of the workgroup committee that the benefits of cooperative planning and administration be expanded to include the entire educational programs of Goshen, Litchfield, Morris, and Warren (commonly referred to as a K through 12 region).

The following constitutes the recommendations and provisions for those recommendations, as approved by the workgroups:

RECOMMENDED PLAN

DISTRICT CONFIGURATION:

A new district would be formed serving the towns of Goshen, Litchfield, Morris, and Warren. The district schools would have the following configuration(s):

K-5: Goshen, Morris, and Warren

K-3: Litchfield Center School

4-5: Litchfield Intermediate School

6-8: Region 20 Middle School

9-12: Region 20 High School (including the ASTE program)

(Use of school facilities is detailed further below)

BOARD OF EDUCATION - STRUCTURE:

A new Board of Education would preside over the regionalized district. The Board would have 12 members with three members each from Goshen, Litchfield, Morris, and Warren. Each member would serve a three-year term.

Each town would have the autonomy to elect Board of Education members as it saw fit with an understanding that members would need to be seated by July 1st. If elected in November, term would start July 1st of following year.

In an effort to increase participation in the Board of Education, it is recommended that the process for becoming a Board of Education candidate in each town be publicly posted on the district website, on each town website, and in each town hall. It is also recommended that candidate be nominated no less than two weeks in advance of the election.

BOARD OF EDUCATION - CONTROL and VOTING:

The 12-member board, while weighted per statute, must approve items with a super-majority. No less than 66%, or 8 members, of the Board must vote in the affirmative for an action item to gain approval.

EDUCATION - CURRICULUM:

The Board of Education for the new district commits to the following:

- 1) Enhancement and expansion of educational opportunities for all students (inclusive of, but not limited to, course offerings, enrichment programs, life skills, mental and social emotional needs, the arts, and athletics);
- 2) Equity of curriculum and instruction across all schools to ensure that students develop global citizenship skills that allow them to be participating members of diverse communities.

FINANCIAL:

The founding towns of the new district commit to a rolling five-year average of student enrollment that limits annual fluctuations in assessments and maintains stability for educational programs.

With agreement on membership and assessments, the founding towns of the new district will not see an increase from their last local contributions over the first five years of the new district. In the event that any, or all, of the founding towns shall be wholly or partially prevented from the performance of such commitment by reason of a Force Majeure Event (i.e. act of God, natural disaster pandemic) then the founding towns, through the Board of Education, shall have a discussion on their budgetary commitment.

All assets are itemized and accounted for before the creation of a new district.

FACILITIES AND CAPITAL:

The following facilities would house secondary schools:

Current Litchfield Middle School / Litchfield High School will house the new Regional Middle School.

Current WAMOGO Regional High School will house the new Regional High School.

The following facilities would house the elementary schools:

Goshen Center School – Goshen students (grades K-5)

Litchfield Center School – Litchfield students (grades K-3)

Litchfield Intermediate School – Litchfield students (grades 4-5)

James Morris School – Morris students (grades K-5)

Warren School – Warren students (grades K-5)

No Kindergarten through Grade 5 student will be transported out-of-town from their local, town based, school.

There would be no transfer of funds between entities for facilities with the creation of the new district.

Should the Board of Education for the new district determine that a facility is not needed and the public approves such decision, the facility would revert to the town in which it is located. The WAMOGO building would revert back to the towns of Warren, Morris and Goshen.

All town programs (including Parks and Recreation) will have access to school facilities at no cost.

The new district will continue past practice of annual capital needs plan and district contribution to facility improvement of no less than \$1M for the first five years of its existence.

CULTURE /IDENTITY/HISTORY:

The new district will respect and honor the past of each of the four communities, while also creating a new cultural identity.

The district will work with students, staff, and community to develop new logos, mascots, school colors, uniforms (sports and band), vision statement, motto, signage, core values, school name, and traditions (regional and community).

The district will annually measure and share survey results on parent engagement and school climate.

STAFFING/ORGANIZATION:

The new district is required to collectively bargain with existing unions (AFSCME, LAA, LEA, WAA, and WEA) before opening.

At least 75% of any reductions from current total staff levels resulting from the creation of a new district shall come from retirements and natural attrition.

FACILITIES RECOMMENDATIONS / CONSIDERATIONS

A review of local assessments for school buildings shows the following:

| | Litchfield P | ublic Schools | |
|-------------------------|--------------|----------------|-----------------|
| Building | Town | Assessed Value | Assessment Date |
| Litchfield HS / MS | Litchfield | \$20,921,700 | 2019 |
| Litchfield Intermediate | Litchfield | \$9,781,250 | 2019 |
| Litchfield Center | Litchfield | \$8,158,810 | 2019 |
| TOTAL | | \$38,861,760 | |

| | Regional Scho | ool District No. 6 | |
|----------------------|---------------|--------------------|-----------------|
| Building | Town | Assessed Value | Assessment Date |
| WAMOGO (7-12) | Litchfield | \$22,043,886 | 2019 |
| Goshen Center School | Goshen | \$5,153,950 | 2019 |
| James Morris School | Morris | \$2,300,120 | 2019 |
| Warren School | Warren | \$2,397,279 | 2017 |
| TOTAL | | \$31,895,235 | |

As these assessments are over two years old it the workgroup recommends that a new independent assessment by an outside party be completed during the summer of 2021.

A review of debt for school buildings and districts shows the following:

| | Debt | | |
|--------------------------------|------------|-------------|--------|
| District | Town | Debt | As of |
| Litchfield | Litchfield | \$5,347,470 | Apr-21 |
| Regional School District No. 6 | District | \$1,818,000 | Apr-21 |
| TOTAL | | \$7,165,470 | |

The workgroup recommends that all debt be reconciled prior to the creation of the new district.

A review of "Capital Fund Accounts" shows the following:

| | Capital Accounts | | |
|--------------------------------|------------------|--------------|--------|
| District | Town | Capital Fund | As of |
| Litchfield | Litchfield | \$136,000 | Apr-21 |
| Regional School District No. 6 | District | \$1,048,000 | Apr-21 |
| TOTAL | | \$1,184,000 | |

The workgroup recommends that all capital accounts be exhausted prior to the opening of the new district.

SUGGESTED PROCEDURES AFTER NEW DISTRICT CREATION

There has been a perceived loss of local control of school budgets in K-12 regional districts. The committee includes in its report the following pertinent controls:

- (A) Not less than two weeks before the annual district meeting, the board shall hold a public district meeting to present a proposed budget for the next fiscal year. Any person may recommend the inclusion or deletion of expenditures at such time.
- (B) At the annual district meeting on the first Monday in May, the board shall present its budget. If a majority of such persons voting accept the budget then the budget passes. If a majority of such persons voting reject the budget, the board shall, within two weeks thereafter and upon notice of not less than one week, call a district meeting to consider the same or an amended budget. Such meetings shall be convened at such intervals until a budget is approved.
- (C) The regional school board of education may, when so authorized by a majority vote at a regional school district meeting called for such purpose, borrow sums of money in an amount which shall not exceed in the aggregate one-million dollars for a period not to exceed five years and pay interest thereon for acquiring lands, securing the services of architects and professional consultants, the operation and maintenance of regional schools, the installation of equipment therein and contingent or other necessary expenses connected therewith.

It is the opinion of this committee that channels of communication should be maintained and promoted that will provide for better understanding and cooperation between the elected fiscal bodies and the communities. In this respect, the committee offers the following suggestions:

- (A) The committee suggests that the regional board of education shall consult with the local finance boards during budget preparation prior to the district hearing.
- (B) The committee suggests that at the time of town budget meetings, local members of the regional board of education be available to assist their board of finance in the interpretation of their town's share of the district school budget.
- (C) Communities continue to work together based upon understanding of the district's responsibilities at the local level, and that they continue to provide support on the broadest base possible for a totally integrated system of education for their communities.

TIMELINE POST DELIVERY OF RECOMMENDATIONS June 2021 – November 2021

June

- Recommendations delivered in a joint meeting to Litchfield Board of Education and Regional School District No 6 Board of Education
- Notification of recommendations forwarded to the Acting Commissioner of Education

July

• Board of Education discussion and potential action to move recommendations to public hearing.

August

- Proposed time for public hearing for both LPS and RSD6
- Board of Education potential action to set referendum question for November 2021.

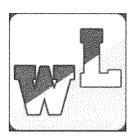
September through October

- If approved by the Board of Education, referendum question forwarded to Town Clerks in Goshen, Litchfield, Morris and Warren, by September 2, 2021.
- Public forums and town informational meetings on referendum question to create new regional school district

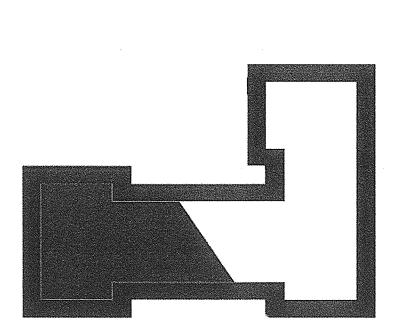
November

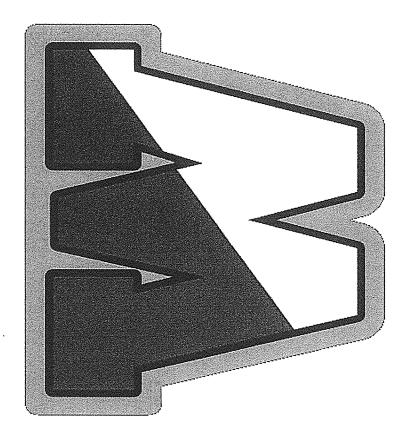
• Referendum question goes to voters (Election Day).

Financial Overview Temporary Regional School District Study Committee February 2022









Tipancial Overview

Temporary Regional School District Study Committee February 2022

- Completed in "Moment In Time"
- Difference in Municipal District vs. Regional District
- Unknown factors:

Enrollment Changes

Labor Contracts

Staff Attrition

Health Insurance

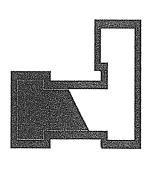
Negotiated Contracts

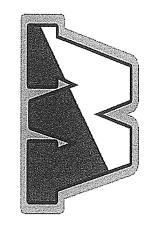
State Funding Changes

Special Education Placements

Other Variable Costs

New R20 Board of Education - Their Decision



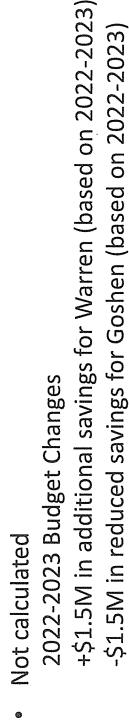


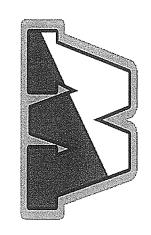
| Town | Current (2021-2022) | 1-Year Savings | 2-Year Savings | 3-Year Savings | 4-Year Savings | Cumulative Savings | Notes |
|------------|------------------------|-------------------|-------------------|-------------------|-------------------|-----------------------|-------------------------------------------------------------------------------------------------------------|
| Goshen | \$ 8,680,921.92 | \$ (1,312,388.88) | \$ (2,624,777.76) | \$ (3,853,544.05) | \$ (4,997,015.30) | \$ (6,053,485.60) | |
| Litchfield | \$ 19,277,500.00 | \$ (514,032.61) | \$ (1,028,065.23) | \$ (1,284,165.22) | \$ (1,357,973.93) | | Annual Savings to Town of Litchfield is \$190K (Electric); Capital \$250K: =)\$440K (Included) |
| Morris | \$ 5,578,649.88 | \$ (734,902.84) | \$ (1,469,805.67) | \$ (2,149,738.72) | \$ (2,773,602.59) | \$ (3,340,275.89) | |
| Warren | \$ 3,047,847.20 | \$ (159,437.14) | \$ (318,874.27) | \$ (445,531.97) | \$ (538,754.65) | \$ (597,873.61) | |

5-Year Adjustments (November 2021)

This concept budget is from 2024-2025 through 2028-2029

- Reality (7 Years from today)
- No one knows...anything!
- Economic conditions
- Enrollment changes





This must go beyond economics and must be also about education

Conclusions (November 2021)

Date: January 26, 2022

To: Temporary Regional School District Study Committee

From: Christopher Leone, Superintendent

RE: 5-Year Financials Questions (Updated 1.26.2022)

Over the past week I was asked to review the proposed 5-year financials for Region 20 and address three items:

1. What would 2%, 3% and 4% annual escalation due to the budget for both the Litchfield Public Schools and Regional School District No 6?

(See attached spreadsheet - file: Annual Escalation 1.26.2022)

Could Region 20 absorb the school debt for the Town of Litchfield and Region 6? 7

| Deb | Debt (as of June 30, 2024) | 0, 2024) | |
|-------------------------------------------|----------------------------|-------------|----------------|
| District | Town | Debt | Expected as of |
| Litchfield | Litchfield | \$1,817,790 | 6/30/2024 |
| Regional School District No. 6 District | District | \$1,755,481 | 6/30/2024 |

I calculated and estimated \$3.5M over 20-years with 4% interest (which might be high). The annual payments for Region 20 on this loan would be \$254,508. I then took that number, rounded to \$250,000 and re-created the five-year financial for Region 20.

The following changes were made to the Region 20 budget in this work:

- Decrease by 1 bus (\$60K savings) This is based on realized savings for 2022-2023.
- Reduction of Insurance / Benefits by an additional 2% This is based on realized savings for 2022 -2023 and moving forward.
 - No contingency in year 1 (\$100K savings)

(See attached spreadsheet - file: 5-Year Financial 1.26.2022 as back-up)

What are potential additional savings in Region 20 for the Town of Litchfield beyond the LPS School Budget? က

When re-calculating the savings, the following were used:

- \$380,000 average capital
- \$60,000 savings from Plumb Hill (which will be included in LPS and RSD6 budget for 2022-
- \$180,000 average electric costs (which would need to be transferred to the buildings and

(See attached spreadsheet - file: 5-Year Financial 1.26.2022) for estimates)

The Next Request (1/2022)

| Town | Proposed (2022-2023) | 1-Year Savings | 2-Year Savings | 3-Year Savings | 4-Year Savings | 5-Year Cumulative Savings | Notes |
|------------|-------------------------|-------------------|-------------------|-------------------|-------------------|-----------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|
| Goshen | \$ 8,316,201.33 | \$ (1,017,442.90) | \$ (995,754.32) | \$ (913,582.49) | \$ (829,964.83) | \$ (4,501,397.88) | |
| Litchfield | \$ 19,277,500.00 | (875,875.36) | \$ (819,351.79) | \$ (605,200.06) | .\$ (387,280.30) | Additio Saving Saving Saving Litchflie Litchflie estima \$380K \$60K; | Additional Annual Savings to Town of Litchfield includes estimated Capital \$380K:Plumb Hill \$60K; Electric \$180K |
| Morris | \$ 5,535,134.00 | \$ (737,253.69) | \$ (722,996.58) | \$ (668,980.46) | \$ (614,013.92) | \$ (3,301,178.58) | |
| Warren | \$ 3,456,083.67 | . \$ (595,024.97) | \$ (586,522.97) | \$ (554,312.22) | \$ (521,534.73) | \$ (2,745,487.91) | |

5-Year Adjustments (Updated w/ Debt - January 2022)

7-Year Projection (2% Escalator)

\$25,000,000.00

\$9,181,758.24 \$6,111,235.19 \$3,815,795.63 \$21,283,917.68 2028-2029 (2%) 2027-2028 (2%) 2026-2027 (2%) **─** Warren 2025-2026 (2%) and Morris -S-Goshen -S-Litchfield 2024-2025 (2%) 2022-2023 (Projected) 2023-2024 (Flat) \$5,535,134.00 \$3,456,083.67 \$8,316,201.33 \$19,277,500.00 \$10,000,000.00 \$20,000,000.00 \$15,000,000.00 \$5,000,000.00

| Per Pupil | 2022-2023 (Projected) | 2023-2024 (Flat) | 2024-2025 (2%) | 2025-2026 (2%) | 2026-2027 (2%) | 2027-2028 (2%) | 2028-2029 (2%) | 5- Year Change |
|--------------|--------------------------------------------------------------------------------------------|-----------------------------|---------------------------|-----------------------|----------------|----------------|----------------|----------------|
| RSD6 | \$ 27,000.65 | \$ 27,000.65 | \$ 27,540.67 | \$ 28,091.48 | \$ 28,653.31 | \$ 29,226.38 | \$ 29,810.90 | \$ 2,270.24 |
| LPS | \$ 23,770.04 | \$ 23,770.04 | \$ 24,245.44 | \$ 24,730.35 | \$ 25,224.95 | \$ 25,729.45 | \$ 26,244.04 | \$ 1,998.60 |
| NOTES: For I | NOTES: For LPS $N=811$; for RSD6 $N=641$; This table does not account for population c | l; This table does not acco | unt for population change | change in LPS or RSD6 | | | | |

Risk Factor (2% Escalation)

7-Year Projection (3% Escalator)

\$22,347,905.97

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\$19,277,500.00

\$20,000,000.00

\$15,000,000.00

\$10,000,000.00

\$8,316,201.33

\$5,535,134.00

\$6,416,737.34

\$4,006,548.20

\$9,640,756.60

\$5,000,000.00

\$3,456,083.67

2022-2023 (Projected) 2023-2024 (Flat)

2024-2025 (3%)

2025-2026 (3%)

2028-2029 (3%)

2027-2028 (3%)

2026-2027 (3%)

Goshen commo Litchfield constant Morris common Warren

| | | | | Potential Impact on Per Pupil | Per Pupil | | | |
|--------------|----------------------------|-----------------------------|----------------------------------------------------------------------------------------------------------|-------------------------------|----------------|----------------|----------------|----------------|
| Per Pupil | 2022-2023 (Projected) | 2023-2024 (Flat) | 2024-2025 (3%) | 2025-2026 (3%) | 2026-2027 (3%) | 2027-2028 (3%) | 2028-2029 (3%) | 5- Year Change |
| RSD6 | \$ 27,000.65 | \$ 27,000.65 | \$ 27,810.67 | \$ 28,644.99 | \$ 29,504.34 | \$ 30,389.47 | \$ 31,301.16 | \$ 3,490.48 |
| LPS | \$ 23,770.04 | \$ 23,770.04 | \$ 24,483.14 | \$ 25,217.63 | \$ 25,974.16 | \$ 26,753.39 | \$ 27,555.99 | \$ 3,072.85 |
| NOTES: For L | PS N = 811; for RSD6 N=64. | 1; This table does not acco | NOTES: For LPS N = 811; for RSD6 N=641; This table does not account for population change in LPS or RSD6 | in LPS or RSD6 | | | | |

Risk Factor (3% Escalation)

7-Year Projection (4% Escalator)

| \$23,454,026.33 | | |
|-----------------|-----------------|--|
| | \$19,277,500.00 | |
| \$25,000,000.00 | \$20,000,000.00 | |

| \$10,117,930.49 | TOTAL CONTRACTOR CONTR |
|-----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| | |
| | |
| | |
| | \$10,000,000.00 |

\$15,000,000.00

| \$6,734,336.85 | $\pm 5.535,134.00$ | \$4,204,854.23 |
|----------------|--------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| \$8,316,201.33 | \$5,535,134.00 | \$3,456,083.67 |
| | ליב טטט טטט טט | מייים מיים מייים מיים מייים מייים מייים מייים מייים מייים מייים מייים מייים |

| 2028-2029 (4%) | |
|-----------------------|-------------------|
| 2027-2028 (4%) | |
| 2026-2027 (4%) | |
| 2025-2026 (4%) | Morris |
| 2024-2025 (4%) | Goshen Litchfield |
| 2023-2024 (Flat) | |
| 2022-2023 (Projected) | |
| ψ | |

| | | | | Potential Impact on Per Pupil | Per Pupil | - | | |
|--------------|------------------------------------------------------------------------------------|-----------------------------|----------------------------|-------------------------------|----------------|----------------|----------------|----------------|
| Per Pupil | 2022-2023 (Projected) | 2023-2024 (Flat) | 2024-2025 (4%) | 2025-2026 (4%) | 2026-2027 (4%) | 2027-2028 (4%) | 2028-2029 (4%) | 5- Year Change |
| RSD6 | \$ 27,000.65 | \$ 27,000.65 | \$ 28,080.68 | \$ 29,203.91 | \$ 30,372.06 | \$ 31,586.95 | \$ 32,850.42 | \$ 4,769.74 |
| LPS | \$ 23,770.04 | \$ 23,770.04 | \$ 24,720.84 | \$ 25,709.67 | \$ 26,738.06 | \$ 27,807.58 | \$ 28,919.88 | \$ 4,199.05 |
| NOTES: For 1 | NOTES: For LPS N = 811; for RSD6 N=641; This table does not account for population | 1; This table does not acco | ount for population change | change in LPS or RSD6 | | | | |

Risk Factor (4% Escalation)

Education Cost Sharing Payments (not factored)

- ECS is legislated state aid (Year-to-Year adjustments)
- Per Pupil Amounts (for 2021-2022) a)

| Town | Enrollment (10/1) | | ECS Allocation (FY22) | ECS | ECS Per Pupil |
|------------|-------------------|----|--------------------------|-----|---------------|
| Goshen | 308 | \$ | 123,034 | \$ | 399 |
| Litchfield | 811 | ٠ | 1,293,502 | ٠ | 1,595 |
| Morris | 205 | \$ | 132,148 | ❖ | 645 |
| Warren | 128 | \$ | 46,910 | ţ | 366 |

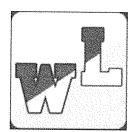
Per Pupil (2022/23 v 2024/25 - Flexible based on enrollment w/ out ECS)

| Town | Enrollment (10/1) | 2022-2023 Education Cost. (w/ out ECS) | Per Pupil | 2024-2025 Proposed Cost (w/ out ECS) | Per Pupil Proposed (Based on 5-Year Enrollment Avg) |
|------------|-------------------|----------------------------------------------|--------------|-----------------------------------------|-----------------------------------------------------------|
| Goshen | 308 | \$ 8,316,201 \$ | \$ 27,001 | \$ 7,298,758 | \$ 23,200 |
| Litchfield | 811 | \$ 19,277,500 \$ | \$ 23,770 \$ | \$ 19,021,625 | \$ 23,200 |
| Morris | 205 | \$ 5,535,134 \$ | \$ 27,001 | \$ 4,797,880 \$ | \$ 23,200 |
| Warren | 128 | \$ 3,456,084 \$ | \$ 27,001 | \$ 2,861,059 \$ | \$ 23,200 |

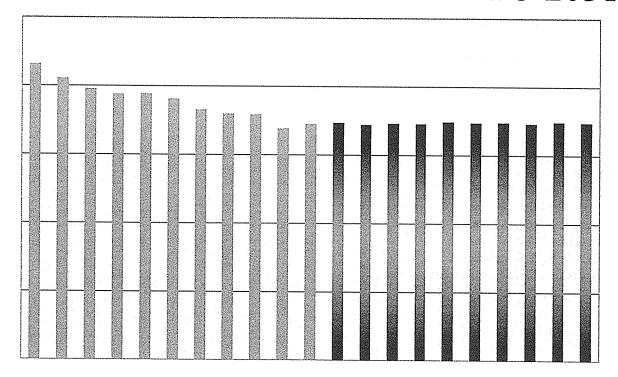
Savings per citizen or taxpayer?

- a) This is not per the TRSDC
- b) This is not per R20 BOE
- c) Inflation Factor?
- d) "Grand List" Factor?
- e) Revaluation Factor?
- These savings can not just be calculated on census numbers (i.e. all residents are not taxpayers)
- Savings per resident are, and will, always be the purview of a local BOS and BOF. Just because there is education savings doesn't mean savings for taxpayers 60

Proposed Regional School District 20 (Litchfield and Region 6) Public Schools Enrollment Projected to 2031



PROPOSED REGIONAL SCHOOL DISTRICT 20 (LITCHFIELD AND REGION 6) PUBLIC SCHOOLS ENROLLMENT PROJECTED TO 2031



Peter M. Prowda, PhD 28 Old Mill Court Simsbury, CT 06070 (860) 716-7971 peteprowda@yahoo.com

November 3, 2021

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Introduction

The Litchfield and Region 6 Public School Districts have formed a Temporary Regional Study Committee to study the feasibility of forming a new combined Regional School District 20. This report presents a ten-year projection of enrollment to inform that effort. It is based on resident and non-resident students enrolled and attending the two districts. The projection is divided into the three grade levels that represent how the Proposed Regional School District 20 might become organized: PK-5, 6-8 and 9-12. The report includes 52 years of enrollment to place the projection into a wider historical perspective. One of the primary drivers of future enrollment is births to residents. The report examines births and their relationship to kindergarten enrollment. Several factors that influence school enrollment - town population, women of child-bearing age, the labor force, housing, grade 9 repeaters, migration, non-public enrollment, non-resident enrollment in Litchfield and Region 6 schools and resident enrollment in other public schools - are presented. Finally, the accuracy of earlier projections is examined.

Enrollment projections are a valuable planning tool. For budgeting, the numbers can place requested expenditures into a per pupil context. This can inform the public about which expenditures represent continuing expenditures to support on-going programs and expenditures for school improvement and program expansion. They are an essential step in determining the staffing that will be needed in the future. This may facilitate the transfer of teachers from one grade to another or allow the hiring process to start earlier, which can increase the likelihood of attracting the best teachers in the marketplace. Projections are a critical and required step in planning for school facilities. The State of Connecticut requires eight-year school-based projections as a critical component of determining the size of the project for which reimbursement is eligible. This report may be used for that purpose at all schools. In some communities the projection can determine the number of places they can make available to urban students as part of a regional desegregation effort.

This projection was run during the Covid-19 pandemic which has had an impact mostly on elementary enrollment. In projections I have run, I have observed a continued decline in non-public school enrollment, a decline in births in 2020, a slight decrease in magnet school enrollment, an increase in dropouts, and more families deciding to home-school their children. Each town is a little different. The trick is to observe the data and make a judgement which patterns are transient and adjust the projection accordingly. A key assumption behind the method used in this report is that enrollment patterns in the near future will be reflected in the patterns of the recent past. I now believe that the pandemic will be substantially behind us in the fall of 2022. I have made what I feel are the best possible adjustments to this unique situation.

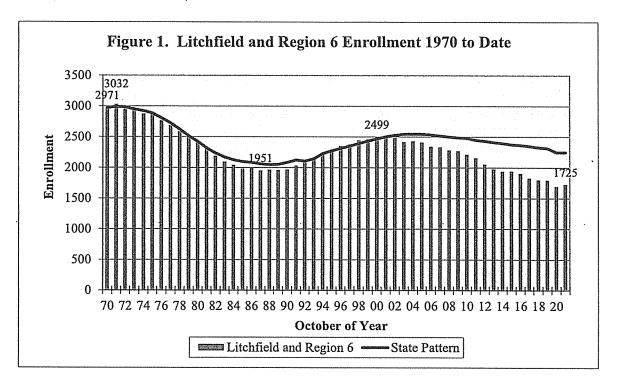
Perspective

Enrollment projections typically use the most recent five years of data. While the most recent past is viewed as the best predictor of the near future, it is informative to look at a broader perspective. Figure 1 shows the enrollment in Litchfield and Region 6 from 1970 to date and compares it to public school enrollment statewide.

Enrollment in the Litchfield and Region 6 Public Schools grew from 2,971 students in 1970 to an all-time peak of 3,032 in 1971. Between then and 1987, enrollment moved downward to 1,951 students. In those 16 years, enrollment declined by 1,081 students or 35.7 percent. In the 13 years between 1987 and 2000, enrollment grew by only 548 students or 28.1 percent. Between 2004 and 2021, enrollment declined by 774 students. The October 1, 2021 enrollment of 1,725 students was 30.6 percent below the 2000 level.

Litchfield and Region 6's enrollment pattern is roughly similar to that of the state's public schools. Between its 1971 peak and 1988, Connecticut public school enrollment declined by 31.5 percent. State enrollment hit a secondary peak in 2004. It grew 24.5 percent between the 1988 low and 2004. I project

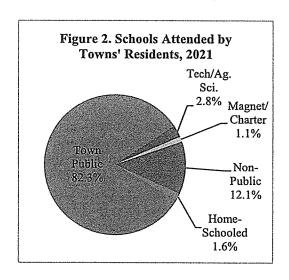
that state enrollment will have declined 9.4 percent between 2004 and 2021. The 1971 to 1987 decline in Litchfield and Region 6 was about the same duration but a little deeper than the state's. The subsequent enrollment gain in Litchfield and Region 6 was shorter in duration than the state but a little more robust. Litchfield and Region 6 started the second cycle of decline sooner than the state. Had Litchfield and Region 6 followed the state pattern of enrollment since 1970, it would have had 2,251 students on October 1, 2021 instead of the 1,725 that were enrolled on that date.



Current Enrollment

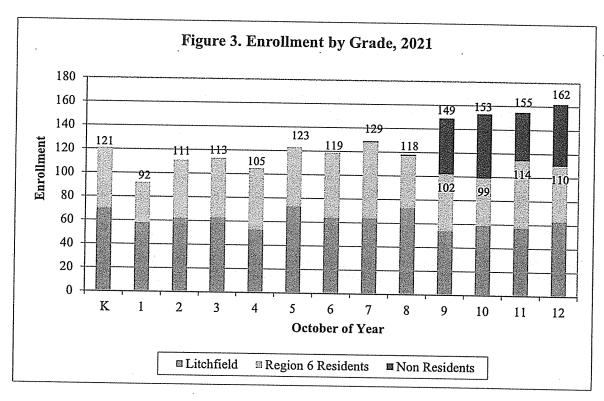
Table 1 and Figure 2 provide a picture of where Litchfield, Goshen, Morris and Warren residents attended school on October 1, 2021. The public-school data was provided by the Litchfield and Region 6 central office and should be considered preliminary. The non-public enrollment is projected. They show that 82.3 percent of school-age residents attended the Litchfield and Region 6 Public Schools in 2021. An estimated 12.1 percent attended a non-public school in state. The number attending private schools out-of-state is not known. Few school-age residents attended magnet or other public schools (1.1 percent) or a state technical high school or agriculture science and technology center (2.8 percent). There were

| Table 1. 2021 Enrollme | nt | |
|------------------------|--------|---------|
| | Number | Percent |
| Residents | | |
| A. Region Public | 1,520 | 82.3% |
| B. Tech/Ag Sci. | 52 | 2.8% |
| C. Magnets & Other | 21 | 1.1% |
| D. Non-Public | 224 | 12.1% |
| E. Home-Schooled | 29 | 1.6% |
| Total (A+B+C+D+E) | 1,846 | : |
| F. Non-Residents | 205 | : |
| Total Enrollment (A+F) | 1,725 | |



at least 29 students (1.6 percent) who were home-schooled. (The home-school count includes only students registered for school in either Litchfield or Region 6 and subsequently withdrew). There were 205 non-residents who attended the two school systems in 2021. Almost all were enrolled in Wamogo High School's Agriscience Program. The projections in this report are based upon the 1,725 residents and non-residents who were enrolled in the Litchfield and Region 6 Public Schools on October 1, 2021. (See "Total Enrollment" above).

Figure 3 shows the October 2021 grade-by-grade enrollment of students attending the proposed Region 20 Public Schools. The children in pre-kindergarten programs are not shown. Grade 7 had the most resident students, 129. It was followed by grade 5 with 123 students and kindergarten with 121 students. The grade 1 enrollment of 92 students was the smallest class. Grade 10 was the only other grade with fewer than 100 resident students. If current conditions continue, this year's kindergarten class will have 130 students when it enters grade 6 in 2027 and 168 resident and non-resident students when it enters grade 9 in 2030. Both these figures are a little above the current enrollment in each of those grades. The current year enrollment by grade is the starting point for this projection. How it moves forward is discussed below.



Projection Method

The projections in this report were generated using the cohort survival method. This is the standard method used by people running enrollment projections. For the grades above kindergarten, I compute grade-to-grade growth rates for ten years (see Appendices A and B). For example, if the number of fourth graders this year is 121 and the number of third graders last year was 120, the growth rate is 1.008. Growth rates above 1.000 indicate that students moved in, transferred from non-public schools, returned from home-schooling or other public schools or were retained. Growth rates below 1.000 mean that students moved out, transferred to private or other public schools, transferred to home-schooling, dropped out, or were not promoted from the prior grade. For each grade I calculated five different averages of the year-to-year growth rates: a three-year average; a weighted three-year average; the average of 2017, 2018, 2019 and 2021; a five-year average and a weighted five-year average. I choose the average that seems to

best fit the data. The average growth rate for a grade is applied to the enrollment from the prior grade. The projection builds grade by grade and year by year.

I built the projection of enrollment in proposed Region 20 schools from individual projections of enrollment in the Goshen Center School, James Morris School, Warren Elementary School, enrollment in grades 6-12 at Wamogo Middle and High schools and Litchfield as a whole. In each projection I used grade-to-grade growth rates based on the average rates in 2017, 2018, 2019 and 2021 for the elementary grades and the five-year average for the secondary grades. I excluded 2020 because Covid-19 negatively impacted enrollment in the elementary grades. In Litchfield, the pattern of growth from grade 8 to grade 9 in both 2017 and 2018 was inexplicably small. I chose to project grade 9 enrollment in this instance from the higher three-year average of grade 8 to grade 9 growth rates. I projected kindergarten from births five years prior based on data from 2017 to 2019 and 2021.

To project grade 9 enrollment at Wamogo High School, I broke enrollment into residents moving from grade 8 to grade 9 and non-residents in the Agriscience Program. In each case I used the five-year average of the observed transition from grade 8 one year to grade 9 the next. I ran an individual projection of grade 9 enrollment in the Agriscience Program for Litchfield, Plymouth, Thomaston, Torrington and Region 10. This approach means that as enrollment in grade 8 declines, so will enrollment in grade 9 in the Agriscience Program.

To extend the projections beyond four years, I needed to estimate births for the years 2021 to 2026. The Connecticut State Department of Public Health recorded 78 births to Litchfield, Goshen, Morris and Warren residents in 2018. That is the latest official count. The provisional counts of births were 90 in 2019 and 74 in 2020. There were 77 in-state births recorded through September of 2021. I estimated the births in October to December 2021 using the five-year average percentage of October to December births compared to the number in January to September. Those two components along with the average out-of-state births in 2019 and 2020 resulted in an estimate of 102 births in 2021. To estimate births in 2022 to 2026, I used the Connecticut State Data Center's 2017 projection of Litchfield, Goshen, Morris and Warren's women of child-bearing ages in 2020, 2025 and 2030 and my estimate of 2019 fertility rates in similar communities (DRG E). From that I generated the expected annual growth rate in births between 2020 to 2025 and 2025 to 2030. I applied the appropriate annual growth rates to the three-year moving average of births starting in 2019 to 2021 to estimate births in 2022 to 2026. This resulted in an average of 89 births between 2022 and 2026.

Enrollment data from 2011 to 2020 were taken from files provided by the Connecticut State Department of Education. The Department counts students of non-resident staff members as residents. Note that current district-level data on the Department's website may include special education students educated outside of the district and exclude students in a Detention Center. These are recent changes to the way the Department reports enrollment data. Projections require consistency. The data I have chosen for this analysis exclude special education students educated outside of the district and may include students in a Detention Center. (The average stay in a Detention Center is 11 days.) Enrollment data can change daily until an audited final file is closed. This process can take up to two years. Thus, it is possible that the enrollment data in this report could differ slightly from data in earlier reports and that may have been reported by the Board of Education to the public. The Litchfield and Region 6 central office provided enrollment data for 2021. Minor changes should be anticipated. Births from 1980 to 2020 were provided by the Healthcare Quality, Statistics, Analysis and Reporting Unit of the State Department of Public Health.

Total Enrollment

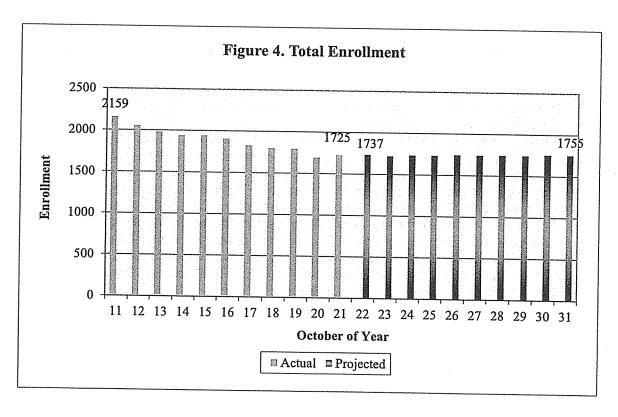
Table 2 and Figure 4 present the observed total enrollment in proposed Region 20 schools from 2011 to 2021 and projected enrollment through 2031. Detailed grade-by-grade data may be found in Appendices A and B. Enrollment declined from 2,159 students in 2011 to 1,693 in 2020 and then rebounded to 1,725 students in 2021. Between 2011 and 2021, enrollment decreased by 434 students or 20.1 percent. I project that statewide public-school enrollment will have declined 8.1 percent in that period.

Between 2010 and 2020, the latest data available, the enrollment loss of 23.6 percent in Litchfield and Region 6 combined was in the middle of similar towns in the area. The declines in Portland (-9.8 percent), Region 6 (-16.2 percent) and Region 16 (-21.5 percent) were smaller than the Litchfield and Region 6 combined enrollment decline. The losses in Thomaston (-26.5 percent), North Branford (-29.8 percent) and Litchfield (-30.2 percent) were larger.

The enrollment decline may be over, but I do not expect a period of enrollment growth. Next year, I anticipate that total enrollment could decrease by 10-15 students. By the year 2031, I project enrollment could be about 1,755 students. The projected ten-year change is a gain of about 30 students or a little less than two percent. In the state's public schools, I am projecting a 6.4 percent decline between 2021 and 2031. Total enrollment in proposed Region 20 would average

| Table 2. | Total Enrollr | nent |
|----------|---------------|---------|
| | | |
| 1 | | Percent |
| Year | Students | Change |
| 2011 | 2,159 | |
| 2012 | 2,055 | -4.8% |
| 2013 | 1,980 | -3.6% |
| 2014 | 1,941 | -2.0% |
| 2015 | 1,943 | 0.1% |
| 2016 | 1,907 | -1.9% |
| 2017 | 1,829 | -4.1% |
| 2018 | 1,799 | -1.6% |
| 2019 | 1,794 | -0.3% |
| 2020 | 1,693 | -5.6% |
| 2021 | 1,725 | 1.9% |
| 2022 | 1,737 | 0.7% |
| 2023 | 1,722 | -0.9% |
| 2024 | 1,735 | 0.8% |
| 2025 | 1,734 | -0.1% |
| 2026 | 1,749 | 0.9% |
| 2027 | 1,743 | -0.3% |
| 2028 | 1,751 | 0.5% |
| 2029 | 1,746 | -0.3% |
| 2030 | 1,758 | 0.7% |
| 2031 | 1,755 | -0.2% |

about 1,745 students over the ten-year projection period compared to an average total enrollment of 1,867 students over the past ten years.



PK-5 Enrollment

Table 3 and Figure 5 present actual enrollment in grades PK-5 in 2011 to 2021 and projected enrollment to 2031 at the districts' five elementary schools. Enrollment by grade may be found in Appendices A, C, D and E. Enrollment in grades PK-5 declined from 884 in 2011 to 715 in 2020 and then rebounded to 740 in 2021. There were losses of more than four percent in 2012, 2013, and 2020. The 10-year loss of 144 students represented 16.3 percent of the enrollment in 2011. I project that public-school enrollment statewide in grades K-5 will have declined by 11.7 percent in that period.

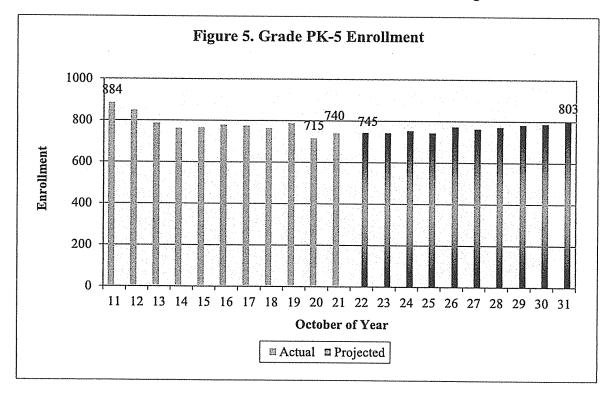
The elementary enrollment decline is likely over. Next year, I anticipate that enrollment in these grades will be close to this year's enrollment. By 2031, I project that grade PK-5 enrollment could be close to 800 students. That is close to the elementary enrollment in 2013. This would be about 60 students more than 2021, a gain of between eight and nine percent. In grades K-5 in the state's public schools, I am projecting a 4.2 percent enrollment decline over the next ten years. Over the ten-year projection period, I believe enrollment in grades PK-5 will average about 765 students compared to the average of 772 students observed over the past ten years.

These figures include the children in your pre-kindergarten programs. In the past ten years, pre-kindergarten enrollment ranged from 37 to 113 children. There were 75 children in these programs in 2021. My

| l | Lable J. Glades FR-5 | | | | | | | | | | | |
|---------|----------------------|---------|--|--|--|--|--|--|--|--|--|--|
| Enrollm | ent | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | l | Percent | | | | | | | | | | |
| Year | Students | Change | | | | | | | | | | |
| 2011 | 884 | | | | | | | | | | | |
| 2012 | 848 | -4.1% | | | | | | | | | | |
| 2013 | 786 | -7.3% | | | | | | | | | | |
| 2014 | 762 | -3.1% | | | | | | | | | | |
| 2015 | 765 | 0.4% | | | | | | | | | | |
| 2016 | 779 | 1.8% | | | | | | | | | | |
| 2017 | 774 | -0.6% | | | | | | | | | | |
| 2018 | 763 | -1.4% | | | | | | | | | | |
| 2019 | 787 | 3.1% | | | | | | | | | | |
| 2020 | 715 | -9.1% | | | | | | | | | | |
| 2021 | 740 | 3.5% | | | | | | | | | | |
| 2022 | 745 | 0.7% | | | | | | | | | | |
| 2023 | 742 | -0.4% | | | | | | | | | | |
| 2024 | 755 · | 1.8% | | | | | | | | | | |
| 2025 | 743 | -1.6% | | | | | | | | | | |
| 2026 | 773 | 4.0% | | | | | | | | | | |
| 2027 | 764 | -1.2% | | | | | | | | | | |
| 2028 | 771 | 0.9% | | | | | | | | | | |
| 2029 | 785 | 1.8% | | | | | | | | | | |
| 2030 | 789 | 0.5% | | | | | | | | | | |
| 2031 | 803 | 1.8% | | | | | | | | | | |
| . 11 11 | 1.0 | • | | | | | | | | | | |

Table 3. Grades PK-5

projection model now bases pre-kindergarten enrollment on the number of births three- and four-years prior. Over the next ten years, I project an average enrollment of 93 children with a range of 83-96.

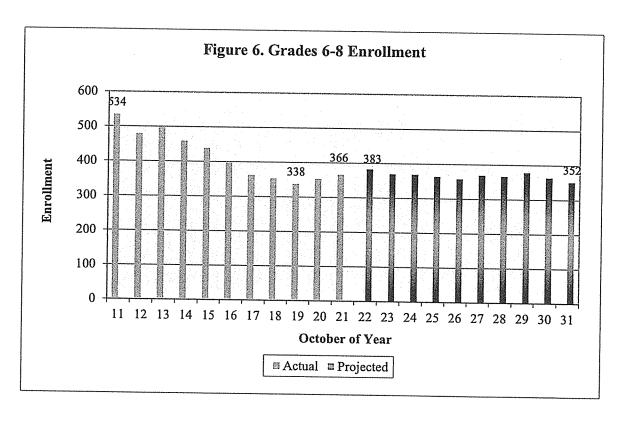


Grades 6-8 Enrollment

Table 4 and Figure 6 present enrollment in grades 6-8 and projected enrollment to 2031. Grade 6 currently is housed in Litchfield Intermediate School and Wamogo Middle School. Prior to this year grade 6 was in Goshen Center, James Morris and Warren Elementary Schools. Enrollment by grade may be found in Appendices B, G and H. Enrollment in grades 6-8 declined irregularly from 534 students in 2011 to 338 students in 2019 and then rebounded to 36 students in 2021. There were declines of more than four percent in 2012, 2014, 2015, 2016, 2017 and 2019. There was a gain of 4.0 percent in 2013 and 4.4 percent in 2020. Between 2011 and 2021 enrollment in grades 6-8 declined by 168 students or 31.5 percent. I have projected that enrollment in grades 6-8 will have declined by 8.4 percent in that period in the state's public schools.

I believe that future enrollment in grades 6-8 will be fairly stable over the next ten years. Next year I anticipate an increase of 15-20 students as a grade 8 of 118 exits and a grade 6 projected to be 127 students enters. The peak enrollment over the next ten years could approach 380 students in 2029. At the projection's end, I believe enrollment could be about 350 students. Over the ten-years, I project a net loss of about 15 students, a little under four percent. Over the ten-year projection period, I project enrollment at the school could average a little under 370 students compared to the average of 405 students observed over the past ten years. In the state's public schools, I project that enrollment in grades 6-8 will decline by 6.7 percent in that period.

| Table 4. | Grades 6-8 | |
|----------|------------|---------|
| Enrollm | ent | |
| | | Percent |
| Year | Students | Change |
| 2011 | 534 | Change |
| 2012 | 479 | -10.3% |
| 2013 | 498 | 4.0% |
| 2014 | 459 | -7.8% |
| 2015 | 439 | -4.4% |
| 2016 | 400 | -8.9% |
| 2017 | 362 | -9.5% |
| 2018 | 353 | -2.5% |
| 2019 | 338 | -4.2% |
| 2020 | 353 | 4.4% |
| 2021 | 366 | 3.7% |
| 2022 | 383 | 4.6% |
| 2023 | 370 | -3.4% |
| 2024 | 369 | -0.3% |
| 2025 | 365 | -1.1% |
| 2026 | 359 | -1.6% |
| 2027 | 369 | 2.8% |
| 2028 | 368 | -0.3% |
| 2029 | 379 | 3.0% |
| 2030 | 365 | -3.7% |
| 2031 | 352 | -3.6% |



Grades 9-12 Enrollment

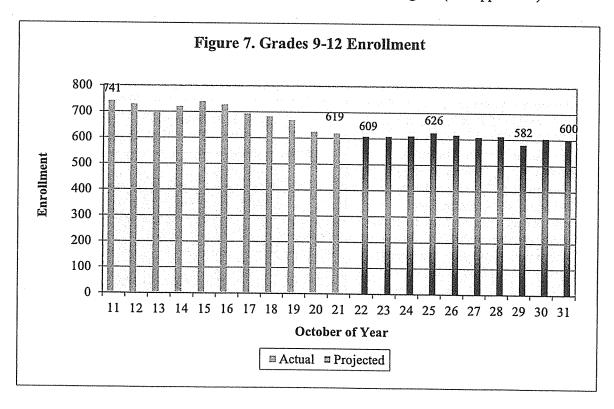
Grade 9 is when enrollment at state technical high schools and agriculture science and technology centers first becomes available. In October 2021, 70.7 percent of proposed Region 20 residents enrolled in grade 9 was enrolled in the district. A projected 16.2 percent was enrolled in non-public schools in state. Fully 17 students (11.8 percent) were enrolled in a state technical high school or an agriculture science program. (This excludes Region 6 students enrolled in Wamogo's Agriscience Program.) Only one 9th grader (0.7 percent) was enrolled in a magnet or another public high school. An estimated one student was being home-schooled. (0.7 percent).

Table 5 and Figure 7 present grades 9-12 enrollment at Litchfield and Wamogo high schools. Grade-by-grade enrollment may be found in Appendix B, G and H. Enrollment declined irregularly from 741 students in 2011 to 619 students in 2021. Between 2011 and 2021, enrollment in grades 9-12 decreased by 122 students or 16.5 percent. I project that statewide public-school enrollment in grades 9-12 will have fallen 4.4 percent in that 10-year period.

I believe that enrollment will drift downward through 2029. I expect that next year's enrollment in grades 9-12 will be 10 students less than this year. I anticipate the enrollment low could be about 580 students in 2029. At the projection's end, enrollment could be 600 students. That would be about 20 students below the October 2021 count, a loss

| Table 5. | Grades 9-1 | 2 |
|----------|------------|---------|
| Enrollm | ent | |
| | | Percent |
| Year | Students | Change |
| 2011 | 741 | |
| 2012 | 728 | -1.8% |
| 2013 | 696 | -4.4% |
| 2014 | 720 | 3.4% |
| 2015 | 739 | 2.6% |
| 2016 | 728 | -1.5% |
| 2017 | 693 | -4.8% |
| 2018 | 683 | -1.4% |
| 2019 | 669 | -2.0% |
| 2020 | 625 | -6.6% |
| 2021 | 619 | -1.0% |
| 2022 | 609 | -1.6% |
| 2023 | 610 | 0.2% |
| 2024 | 611 | 0.2% |
| 2025 | 626 | 2.5% |
| 2026 | 617 | -1.4% |
| 2027 | 610 | -1.1% |
| 2028 | 612 | 0.3% |
| 2029 | 582 | -4.9% |
| 2030 | 604 | 3.8% |
| 2031 | 600 | -0.7% |

of about three percent. Statewide, I have projected a 9.6 percent decline in public school grade 9-12 enrollment between 2021 and 2031. I believe enrollment in grades 9-12 could average about 610 students over the next ten years compared to the average of 690 students observed over the past ten years. All these counts include non-resident enrollment in Wamogo's Agriscience Program (see Appendix I).



Factors Affecting the Projection

The primary reasons for the enrollment change lie in the births, yield from the birth cohort and grade-to-grade growth rates that are influenced by migration. Figure 8 presents the recorded and provisional births from 1980 to 2019 and estimated births through 2026. Births ranged from a low of 78 in 2018 to a high of 181 in 1990. The provisional counts of births are 90 in 2019 and 74 in 2020. From recorded instate births through September, I estimate there will be 92 births in calendar year 2021. Between 2000 and 2009, there was an average of 114 births annually. In the five years from 2012 to 2016 (this fall's kindergarten through 4th graders) births averaged 90. Births in the 2017 through 2022 period will average very close to 85. The projection in years 2026 to 2031 assumes an average of 84 births annually between 2022 and 2026. That was based on the Connecticut State Data Center's 2017 projections of Litchfield, Goshen, Morris and Warren women of child-bearing ages in 2020, 2025 and 2030 and my estimate of similar communities' fertility rates in 2019.

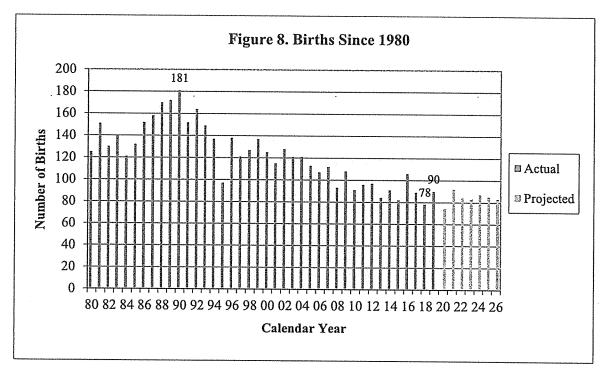


Figure 9 depicts the kindergarten yield from births five years prior for the kindergarten classes of 2011 to 2021 in Litchfield. Goshen, Morris and Warren. Full-day kindergarten started in 2007 in Litchfield and 2012 in Region 6. There were 106 births in 2016 and 121 Litchfield and Region 6 children enrolled in Litchfield and Region 6 kindergartens in 2021. That is a yield of 114 percent. The yield from births five-years prior ranged from a low of 95 percent in 2012 to a high of 135 percent in 2019. Yields above 100 percent generally mean that parents move into town after giving birth elsewhere. In the four-year look-back period of the projection the yield was 123 percent.

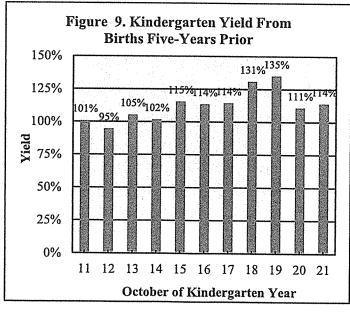


Table 6 gives a history of enrollment in kindergarten since 2011 Litchfield and the three towns (combined) from Region 6. In Region 6, kindergarten enrollment was built from births five-years prior in Goshen, Morris and Warren separately and then combined. To estimate kindergarten enrollment, I used the four-year averages (2017-2019, 2021) of kindergarten enrollment from births five-years prior. That figure ranged from 0.946 in 2012 (when the kindergarten enrollment of 2012 was less than births in 2007) to a high of 1.352 in 2019. The kindergarten class of 2021 was only 14.2 percent greater than the number of births in 2016. The comparable rate for the Covid-19 impacted kindergarten class of 2020 was 11.0 percent greater than births five-years prior. In other communities I have examined, the 2021 rebound was greater than I observed here.

| | | | Litchfiel | d | | Region 6 | í | | Combined | | | |
|-------------------|----------|--------|-----------------------------------------|------------------------------------|--------|----------|-------------------------|------------|------------|-------------------------|--|--|
| Kinder- garten | Birth | | | Yield from Births 5-Years | | | Yield from Births | | - Company | Yield from Births | | |
| Year | Year | Births | K | Prior | Births | K | 5-Years | The sales | ~- | 5-Years | | |
| 2011 | 2006 | 66 | 74 | 1.121 | 41 | 34 | Prior 0.829 | Births | K | Prior | | |
| 2012 | 2007 | 64 | 55 | 0.859 | 48 | 51 | 1.063 | 107 112 | 108 | 1.009 | | |
| 2013 | 2008 | 53 | 58 | 1.094 | 40 | 40 | 1.003 | 93 | 106 | 0.946 | | |
| 2014 | 2009 | 63 | 62 | 0.984 | 45 | 48 | 1.067 | 108 | 98 - | 1.054 | | |
| 2015 | 2010 | 50 | 59 | 1.180 | 41 | 46 | 1.122 | 91 | 110 105 | 1.019 | | |
| 2016 | 2011 | 58 | 69 | 1.190 | 38 | 40 | 1.053 | 96 | 103 | 1.154 | | |
| 2017 | 2012 | 55 | 62 | 1.127 | 42 | 49 | 1.167 | 90 97 | 111 | 1.135 | | |
| 2018 | 2013 | 50 | 57 | 1.140 | 34 | 53 | 1.559 | 84 | 111 | 1.144 | | |
| 2019 | 2014 | 53 | 66 | 1.245 | 38 | 57 | 1.500 | 91 | 123 | 1.310 | | |
| 2020 | 2015 | 53 | 57 | 1.075 | 29 | 34 | 1.172 | 82 | 91 | 1.352 | | |
| 2021 | 2016 | 56 | 70 | 1.250 | 50 | 51 | 1.020 | 106 | 121 | 1.110 | | |
| 3-Year Av | | | *************************************** | 1.191 | | | 1.214 | 100 | 121 | 1.142 | | |
| Weighted | 3-Year A | verage | | 1.191 | | | 1.151 | | | 1.201 | | |
| 5-Year Av | erage/ | | | 1.169 | | | 1.264 | | | 1.166 | | |
| Weighted | | verage | | 1.180 | | | 1.238 | | | 1.209 | | |
| 2017-2019 | | J | | 1.192 | | | 1.280 | | | 1.198 1.230 | | |

The correlation between births and kindergarten enrollment five-year later was 0.82 over the 2000 to 2021 period. If this relationship were used to predict kindergarten enrollment, the estimate would have been off by an average of nine children annually over the past ten years. The cohort survival method cannot overcome the underlying unpredictability of kindergarten enrollment from earlier births.

The "Connecticut Early Childhood Report on Changing the Kindergarten Date," mandated by Public Act 14-39, recommended that the start date for kindergarten be moved back to October 1st phased in one-month increments over the course of three years. It further recommended the elimination of the section of C.G.S Sec. 10-184 which allows parents the option of not enrolling their age-eligible child. Funds for the implementation have not been made available by the General Assembly. Unless the state's fiscal situation changes for the better or a court intervenes, I do not believe this common-sense change will be implemented. Once implemented, the changes will very slightly decrease the size of your kindergarten class for three years and increase your pre-kindergarten enrollment. This change is not built into this projection, but will be built into future projections once the implementation date is set.

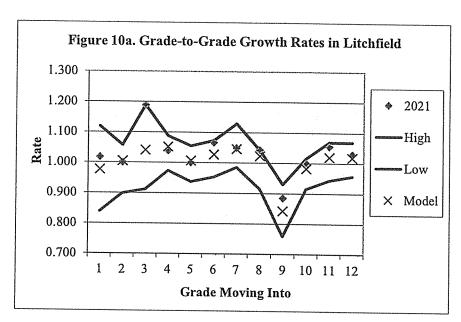
Figures 10a and b give a perspective of the grade-to-grade growth rates for students attending the proposed Region 20 schools. An "x" indicates the average growth rate used in this projection. The diamond is the growth observed between last year and this year. The upper line indicates the largest growth rate observed over the past ten years and the lower line, the lowest. For example, in grade 2 in Litchfield the projection used a multiplier of 1.005 to generate grade 2 enrollment from the prior year's grade 1 enrollment. The growth observed between 2020 and 2021 was 1.000. Over the past ten years, the

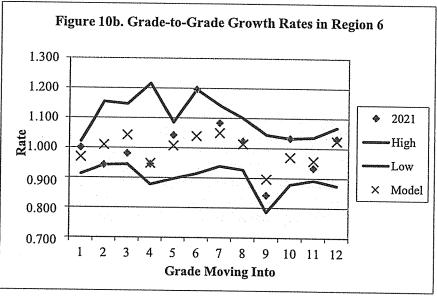
growth has been as high as 1.057 and as low as 0.898. In general, the narrower the gap between the two lines is, the greater the accuracy of the projection. The growth rates used in the projection were based on average of the observed resident grade-to-grade growth in 2017, 2018, 2019 and 2021 in the elementary grades and the five-year averages in the middle and high school grades.

Most projection growth rates in Litchfield were close to the 2021 annual rates. The exception was grade 3. Seven of the eight elementary growth rates were above 1.000 indicating that more families with children moved into Litchfield than left. The grade 9 rate is reflective of the many choices have to attend high school. The average growth rate across grades 2-12 used for the projection was 1.003. The average for 2021 was 1.034 and the median over the past 20 years was 0.994.

The elementary grade-to-grade growth rates in Region 6 are a

composite of the growth rates from the three towns. Remember that the Region 6 projection in grades PK-5 was built up from observed patterns in Goshen, Morris and Warren. Most projection growth rates in Region 6 were close to the 2021 annual rates. The exceptions were grades 2, 3, 6, 9 and 10. Six of the eight elementary growth rates were above 1.000 indicating that more families with children moved into the towns of Region 6 than left. The grade 9 rate is reflective of the many





choices have to attend high school. The average growth rate across grades 2-12 used for the projection was 0.996. The average for 2021 was 1.005 and the median over the past 20 years was 0.997

Context of the Projection

The cohort-survival method typically needs only births and a few years of recent enrollment data to generate a projection. Mathematically, nothing else matters. But enrollment changes do not occur in a vacuum. Events and policies in the district, community and region all have some bearing on enrollment. Remember that a basic assumption of the cohort-survival method is that the recent past can be a good predictor of the near future. It is incumbent for every receiver of a projection to determine what events happened in the past several years and whether they are likely to change.

To assist in this endeavor, this report examines several factors that could affect enrollment: town population growth, women of child-bearing age; the labor force; new home construction; sales of existing homes; dropouts; non-public enrollment; non-resident enrollment in Litchfield and Region 6 schools; resident enrollment in other public schools and student migration.

Figure 11 presents the US Census Bureau's census growth for Litchfield, Goshen, Morris and Warren 6 between 2010 and 2020. In that period, the population declined by 310 people in Litchfield and by 68 people in the three towns of Region 6. The combined 2.5 percent loss was 154th ranked in the state. In contrast, Litchfield County declined by 2.5 percent, the state grew by 0.89 percent and communities with similar economic and need characteristics (DRG E) declined by 2.5 percent.

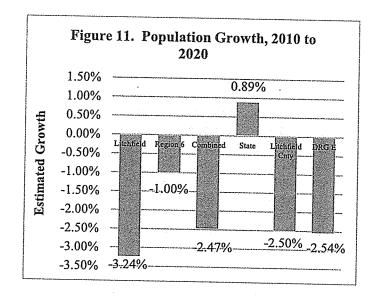


Figure 12 presents the Connecticut State Data Center's 2017 population projections for Litchfield and Region 6 residents 0-19 years of age in the years 2020, 2025 and 2030. They projected that the population ages 0-4 would increase from 566 children in 2020 to 637 children (+12.5 percent) in 2030. They projected the population ages 5-9 would grow from 755 in 2020 to 848 in 2030 (+12.3 percent). The number ages 10-14 could essentially remain around 870 children between 2020 and 2030. The number of youth ages 15-19 was projected to decline 13 percent from 938 in 2020 to 816 in 2030. This independent projection supports the enrollment pattern projected in this report.

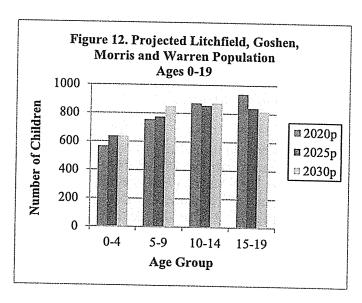
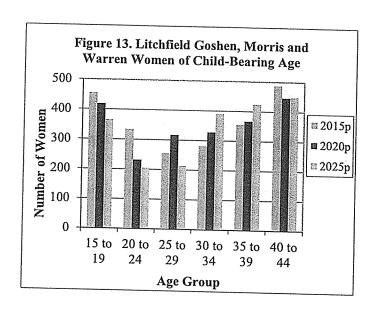
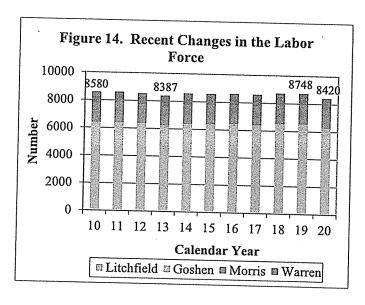


Figure 13 presents the Connecticut State Data Center's 2017 projections of Litchfield, Goshen, Morris and Warren women of child-bearing ages in 2015, 2020 and 2025. The Center projected that the number of women ages 15-45 would decline by 5.6 percent between 2015 and 2025. In similar communities (DRG E), women ages 30-34 have the highest rate of births. The Center projected the number in that age group would grow from 281 in 2015 to 390 in 2025. The second highest birth rate in communities like Litchfield and Region 6 is women ages 25-29. The Center projected the number in that age group would grow from 255 in 2015 to 317 in 2020 and then plunge to 213 in 2025.

Figure 14 examines the number of people in the Litchfield, Goshen, Morris and Warren labor forces from the US Department of Labor, Bureau of Labor Statistics. These are people 16 years of age or older working or actively seeking employment. The estimated labor force decreased from 8,580 in 2010 to 8,387 people in 2013, increased to a peak of 8,748 in 2019 and then fell to 8,420 in 2020. The ten-year decline across the four towns was 2.0 percent. This was the same as the state, but better than Litchfield County (-5.6 percent). The towns' 2020 unemployment rate ranged from 5.3 to 5.6 percent. Each town's rate was up at least 2.5 percentage points from 2019, but below the 2010 highs. The towns' rates are better than the state rate of 7.9 percent and the Litchfield County rate of 6.9 percent.

Figure 15 presents the net new housing units constructed from 2010 to 2020 from the State Department of Economic and Community Development. In the past ten years the number of net (of demolitions) new housing units permitted in the four towns ranged from a high 36 in 2020 down to a low of 10 in 2013. In the 2017-2020 look-back period for this projection, there was an average of 21 net permits for new housing units issued.





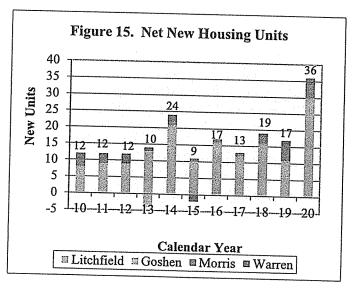
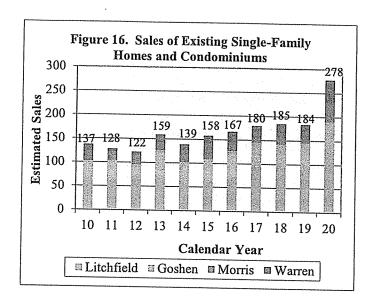
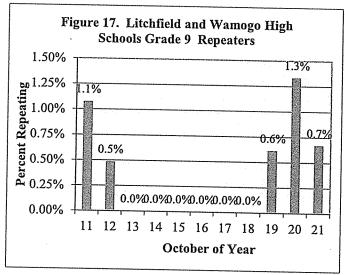


Figure 16 presents my estimate of the number of sales of existing single-family homes and condominiums. I derived it by taking the number of sales from The Warren Group/Commercial Record and subtracting the number of new single-family housing units authorized the prior year. The estimated number of sales of existing homes in the four communities ranged from a low of 122 in 2012 to a high of 278 in 2020. In the 2017-2020 look back period for the projection, there were 207 sales annually. Sales through August indicate sales of single-family homes and condominiums in 2021 will be about 265.

Figure 17 shows the annual percentage 9th grade students who did not earn enough credits to be designated a 10th grader. The data through 2020 were provided by the Connecticut State Department of Education. The central office for Litchfield and Region 6 provided the 2021 data. The grade 9 repeater rate ranged from zero in 2013 to 2018 to 1.3 percent in 2020. The rate in 2021 was 0.7 percent. Over the past five years, the two schools averaged less than one repeater per year or an average rate of 0.5 percent. The two schools also have a low dropout rate. In the past three years a total of three students dropped out from either school.

Figure 18 presents the non-public enrollment over the past ten years for students from the towns of Litchfield. Goshen, Morris and Warren. The data are from the records of the Connecticut State Department of Education. It includes private, religion-affiliated and special education schools. Non-public enrollment was remarkably steady, ranging from a low of 215 in 2019 to 236 in 2018. There were 226 students enrolled in 2020. In the past ten years, enrollment in the non-public schools decreased by only nine students or 3.8 percent. I project the non-public enrollment from Litchfield, Goshen, Morris and Warren will be about 225 students in 2021.





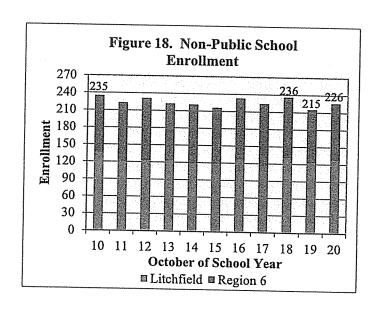
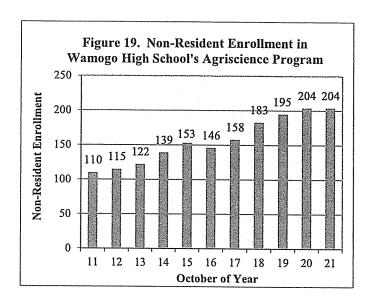
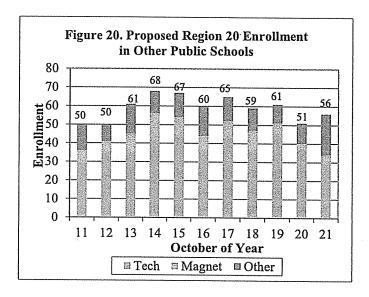


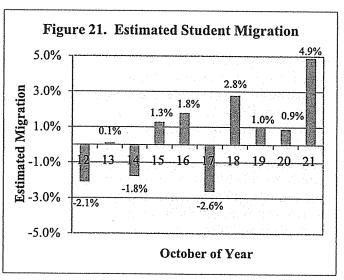
Figure 19 presents the number of Litchfield, Plymouth, Thomaston. Torrington and Region 10 residents enrolled in Wamogo High School's Agriscience Program. Non-resident enrollment increased from 110 in 2011 to 204 in 2021. Non-resident Agriscience students were 52.8 percent of the total enrollment in 2021. That is up from 27.7 percent in 2011. The projection assumes That the program will attract 6.5 percent of the prior year's 8th graders from the five sending towns. As grade 8 enrollments decline, the number projected in the program in grade 9 falls from 54 in 2022 to 38 in 2031. To offset this, the program will have to dig deeper into the waiting lists. (See Appendix I.)

Figure 20 presents the enrollment of proposed Region 20 residents in other public schools from 2011 to 2021. The figures exclude Litchfield residents enrolled in the Agriscience Program. The number educated out-of-district rose from 50 in 2011 to 68 in 2014 and then fell to 51 students in 2020. The preliminary 2021 count is 56 students. In that period, the number enrolled in area magnet or charter schools peaked at 15 in 2014. The figure was four in 2021. The number attending a technical high school averaged 38. The preliminary 2021 count was 30.

Figure 21 presents the estimated migration of students from proposed Region 20. The calculation takes into account non-residents enrolled in Litchfield and Region 6 and Litchfield and Region 6 residents enrolled in other public schools. Estimated migration ranged from a low of -2.6 percent in 2017 to a high of +4.9 percent in 2021. The estimated migration in 2021 was likely impacted by the return of students homeschooled in 2020. The data behind these figures may be found in Appendices A and B. The average migration in the four-year look-back period of the projection was +1.52 percent.







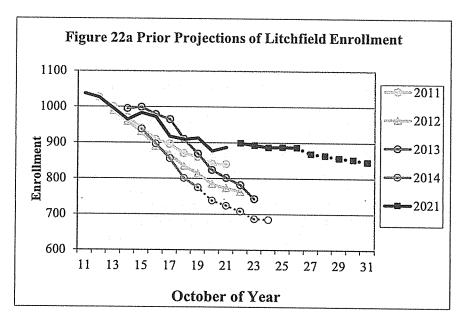
Prior Projections of Enrollment

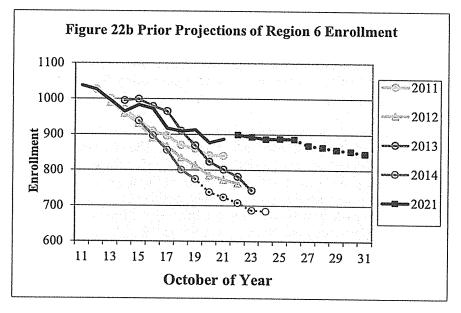
The cohort-survival projection method works by moving forward the pattern of recent events that are subsumed within the grade-by-grade enrollment. This works very well when communities are stable. That includes places that are growing or declining at a steady rate. One way to know if that assumption is valid is to examine how past projections have fared.

Figure 22a presents the enrollment projections that I have run for Litchfield since 2010. The four enrollment projections that I did between 2011 and 2019 had one-year error rates that averaged 1.9 percent. The four projections done between 2011 and 2016 had an average five-year error rate of 7.4 percent, which is 1.4 percent annualized. My latest projection, run in 2014, is running 9.4 percent low after seven years. That is an annual error rate of 1.4 percent.

Figure 22b presents the enrollment projections that I have run for Region 6 since 2011. The four enrollment projections that I did between 2011 and 2019 had one-year error rates that averaged 2.1 percent. The four projections done between 2011 and 2016 had an average five-year error rate of 6.8 percent, which is 1.3 percent annualized. My latest projection, run in 2014, is running 18.4 percent low after seven years. That is an annual error rate of 2.9

percent.





Over the past forty years, I have found the cohort-survival method provides estimates that are sufficiently accurate for intermediate-range policy planning. The eight-year planning horizon for school construction grants is at the limit of the useful accuracy of the method. The method usually does not attempt to predict the future. Its key assumption is that the near future will be like the recent past. For example, projections done in the late 2000s did not anticipate the recession of 2011. Some policy changes such as full-day kindergarten or the elimination of grade 9 retentions can be built into a new projection. It is incumbent upon the receiver of a projection to identify planned changes so that they can be built into a projection.

Summary

I project that the combined total enrollment could increase almost two percent, going from 1,725 students in 2021 to 1,755 students in 2031. Total enrollment in proposed Region 20 could average about 1,745 students over the ten-year projection period. I project that PK-5 enrollment could move upward from 740 students in 2021 to about 800 students in 2031. This would be about a 65-student gain, an increase between eight and nine percent. Over the ten-year projection period, I believe enrollment in grades PK-5 could average 765 students. I expect that future enrollment in grades 6-8 could go from 366 students in 2021 to about 350 students in 2031. The net decrease between 2021 and 2031 could be about 15 students or almost four two percent. I believe enrollment at the school will average about 370 students over the next ten years. I expect that enrollment in grades 9-12 could remain very close to the 2021 enrollment of 619. I anticipate a ten-year range between 580 and 630 students. I believe future enrollment in grades 9-12 could average about 610 students over the next ten years.

This report is projecting relatively little change in enrollment. It is critical to remember that a projection is just a moving forward of recent trends. Is the forecast realistic? In the five years from 2012 to 2016 (this fall's kindergarten through 4th graders) births averaged 90. Births in the 2017 through 2021 period will average close to 85. To project enrollment in 2026 to 2031, my model expects births to average 84 in 2022 to 2026. I used a 23 percent growth between birth and kindergarten enrollment. That may be a bit aggressive. The average of the grade-to-grade growth rates across grades 1-12 that I used to grow future enrollment was 0.993. The grade-to-grade growth rates averaged 1.017 in 2021 and the median over the last 10 years was 0.989. Taking these three key factors into consideration, I cannot consider the projected growth as overly optimistic.

These projections are based upon several other assumptions revolving around the notion that the recent past is a good predictor of the near future. The projection assumes that the following school policies will continue: kindergarten will remain full-day; 38-54 students from Litchfield, Plymouth, Thomaston, Torrington and Region 10 enrolled in grade 9 in the Agriscience Program; retention policies will not change; relatively few students enrolled in area magnet or charter schools; and no change in the drop-out rate. The projection assumes the following factors will not change appreciably: a student in-migration of 1.5 percent, relatively little change in non-public school enrollment; 21 new housing units will be constructed annually, an average of 207 sales of existing single-family homes and condominiums and a slowly growing labor force.

Obviously Covid-19 has introduced some uncertainty into the projection. I looked for evidence of the impact of Covid-19 in your data and found some. The labor force dropped significantly in 2020. Sales of single-family homes and condominiums increased significantly in 2020. Six of the eight elementary 2021 grade-to-grade growth rates were higher than the 2020 rates. There was a slight dip in 2020 in the number of students attending public schools outside of proposed Region 20. By eliminating the 2019 to 2020 grade-to-grade growth rates in the calculations, I believe I have reduced the likelihood of an underprojection of elementary enrollment. It is possible that the inclusion of the 2021 rates without being able to adjust for the return of students home-schooled in 2020, may result in a slight over-estimate of future enrollments.

It is important to remember that the cohort survival method relies on observed data from the recent past. Its key assumption is that those conditions will persist. It does not try to predict when the economic conditions might change. We cannot know today how long these conditions will continue. This projection should be used as a starting point for local planning. Examine the factors and assumptions underlying the method. You know your community best. Apply your knowledge of the specific conditions in Litchfield, Goshen, Morris and Warren and then make adjustments as necessary.

| Appendix | A. Propo | sed Reg | ion 20 | Enrolli | ment P | rojecte | d by G | rade to | 2031: G | rades PK-5 |
|---------------|------------|---------------------|--------|-----------------------------------------|--------|---------|--------|---------|-----------------|------------------------|
| School | Birth | 1 | | *************************************** | *** | | | | | |
| Year | Year | Births ¹ | K | 1 | 2 | 3 | 4 | 5 | PK ² | Total PK-5 |
| 2011-12 | 2006 | 107 | 108 | 135 | 131 | 143 | 177 | 153 | 37 | 884 |
| 2012-13 | 2007 | 112 | 106 | 104 | 136 | 131 | 144 | 171 | 56 | 848 |
| 2013-14 | 2008 | 93 | 98 | 103 | 106 | 136 | 131 | 142 | 70 | 786 |
| 2014-15 | 2009 | 108 | 110 | 100 | 103 | 103 | 133 | 129 | 84 | 762 |
| 2015-16 | 2010 | 91 | 105 | 114 | 102 | 102 | 108 | 133 | 101 | 765 |
| 2016-17 | 2011 | 96 | 109 | 112 | 124 | 106 | 115 | 107 | 106 | 779 |
| 2017-18 | 2012 | 97 | 111 | 108 | 109 | 116 | 105 | 112 | 113 | 774 |
| 2018-19 | 2013 | 84 | 110 | 101 | 115 | 112 | 121 | 108 | 96 | 763 |
| 2019-20 | 2014 | 91 | 123 | 111 | 103 | 122 | 107 | 117 | 104 | 787 |
| 2020-21 | 2015 | 82 | 91 | 114 | 104 | 106 | 121 | 106 | 73 | 715 |
| 2021-22 | 2016 | 108 | 121 | 92 | 111 | 113 | 105 | 123 | 75 | 740 |
| Projected | | | | | | | | | | |
| 2022-23 | 2017 | 89 | 112 | 117 | 92 | 116 | 115 | 106 | 87 | 745 |
| 2023-24 | 2018 | 78 | 101 | 110 | 118 | 96 | 119 | 115 | 83 | 742 |
| 2024-25 | 2019 | 90 · | 110 | 99 | 111 | 124 | 98 | 120 | 93 | 755 |
| 2025-26 | 2020 | 74 | 98 | 107 | 99 | 116 | 126 | 98 | 99 | 743 |
| 2026-27 | 2021 | 102 | 128 | 97 | 107 | 105 | 118 | 126 | 92 | 773 |
| 2027-28 | 2022 | 87 | 110 | 125 | 97 | 112 | 107 | 118 | 95 | 764 |
| 2028-29 | 2023 | 88 | 113 | 108 | 127 | 103 | 116 | 108 | 96 | 771 |
| 2029-30 | 2024 | 93 | 118 | 111 | 108 | 133 | 105 | 116 | 94 | 785 |
| 2030-31 | 2025 | 90 | 114 | 115 | 111 | 113 | 136 | 106 | 94 | 789 |
| 2031-32 | 2026 | 89 | 114 | 112 | 115 | 116 | 116 | 136 | 94 | 803 |
| Projection G | Frowth Rat | es ^{3,4} | 1.231 | 0.980 | 1.008 | 1.028 | 0.995 | 0.996 | 1.099 | · |
| | | | | | | | | ~~~~ | | Estimated |
| Annual Resi | dent Grow | th | | | | | | | | Migration ⁵ |
| 2012 | | | 0.946 | 0.963 | 1.007 | 1.000 | 1.007 | 0.966 | 0.557 | -2.11% |
| 2013 | | | 1.054 | 0.972 | 1.019 | 1.000 | 1.000 | 0.986 | 0.704 | 0.11% |
| 2014 | | | 1.019 | 1.020 | 1.000 | 0.972 | 0.978 | 0.985 | 0.898 | -1.78% |
| 2015 | | | 1.154 | 1.036 | 1.020 | 0.990 | 1.049 | 1.000 | 1.047 | 1.29% |
| 2016 | | | 1.135 | 1.067 | 1.088 | 1.039 | 1.127 | 0.991 | 1.171 | 1.80% |
| 2017 | | | 1.144 | 0.991 | 0.973 | 0.935 | 0.991 | 0.974 | 1.291 | -2.65% |
| 2018 | | | 1.310 | 0.910 | 1.065 | 1.028 | 1.043 | 1.029 | 1.110 | 2.79% |
| 2019 | | | 1.352 | 1.009 | 1.020 | 1.061 | 0.955 | 0.967 | 1.095 | 1.03% |
| 2020 | | | 1.110 | 0.927 | 0.937 | 1.029 | 0.992 | 0.991 | 0.741 | 0.88% |
| 2021 | | | 1.120 | 1.011 | 0.974 | 1.087 | 0.991 | 1.017 | 0.898 | 4.90% |
| 3-Year Ave. | | | 1.194 | 0.982 | 0.977 | 1.059 | 0.979 | 0.991 | 0.911 | |
| Weighted 3- | Year | | 1.155 | 0.983 | 0.969 | 1.063 | 0.985 | 1.000 | 0.879 | |
| 5-Year Ave. | | | 1.207 | 0.970 | 0.994 | 1.028 | 0.994 | 0.995 | 1.027 | |
| Weighted 5- | f . | | 1.191 | 0.973 | 0.985 | 1.048 | 0.991 | 0.998 | 0.950 | |
| 2017, 2018, 2 | 2019, 2021 | | 1.231 | 0.980 | 1.008 | 1.028 | 0.995 | 0.996 | 1.099 | |

¹ The 2019 and 2020 births are provisional. 2021 births were based on in-state births through September. 2022-26 births were based on the Connecticut State Data Center's 2017 projections of Litchfield and Region 6 women of child-bearing ages and Dr. Prowda's estimate of fertility rates in 2019 in similar communities (DRG E).

² Prekindergarten projected from births 3- and 4-years prior.

From the rates in grades 1-5 based on 4-year averages of annual growth rates by grade in 2017-2019 and 2021.

Kindergarten based on 4-year averages (2017-2019, 2021) of births five-years prior.

Estimated by comparing the enrollment in grades 3-8 one year with the enrollment in grades 2-7 the prior year with an adjustment for non-residents in and residents out to public schools.

| Appendix B. Pr | oposed I | Region 2 | 20 Enro | llment | Project | ed by G | rade to 2 | 2031: Gr | ades 6-1 | 12 |
|-------------------|--------------------|----------|----------------------------------------|--------|-----------------------------------------|---------|-----------|-----------------------------------------|----------|------------------------|
| | | | | | | | | 6-8 | 9-12 | PK-12 |
| School Year | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Total | Total | Total |
| 2011-12 | 178 | 163 | 193 | 186 | 173 | 193 | 189 | 534 | 741 | 2,159 |
| 2012-13 | 151 | 174 | 154 | 207 | 173 | 167 | 181 | 479 | 728 | 2,055 |
| 2013-14 | 170 | 155 | 173 | 192 | 194 | 158 | 152 | 498 | 696 | 1,980 |
| 2014-15 | 137 | 167 | 155 | 197 | 183 | 186 | 154 | 459 | 720 | 1,941 |
| 2015-16 | 131 | 139 | 169 | 178 | 184 | 190 | 187 | 439 | 739 | 1,943 |
| 2016-17 | 129 | 132 | 139 | 196 | 166 | 177 | 189 | 400 | 728 | 1,907 |
| 2017-18 | 104 | 129 | 129 | 165 | 188 | 164 | 176 | 362 | 693 | 1,829 |
| 2018-19 | 113 | 108 | 132 | 169 | 160 | 187 | 167 | 353 | 683 | 1,799 |
| 2019-20 | 106 | 118 | 114 | 163 | 160 | 157 | 189 | 338 | 669 | 1,794 |
| 2020-21 | 121 | 114 | 118 | 150 | 159 | 155 | 161 | 353 | 625 | 1,693 |
| 2021-22 | 119 | 129 | 118 | 149 | 153 | 155 | 162 | 366 | 619 | 1,725 |
| Projected | | | | | | | | | | |
| 2022-23 | 127 | 125 | 131 | 156 | 145 | 150 | 158 | 383 | 609 | 1,737 |
| 2023-24 | 109 | 133 | . 128 | 163 | 152. | 142 | 153 | 370 | 610 | 1,722 |
| 2024-25 | 119 | 114 | 136 | 158 | 159 | 149 | 145 | 369 | 611 | 1,732 |
| 2025-26 | 124 | 125 | 116 | 164 | 154 | 156 | 152 | 365 | 626 | 1,730 |
| 2026-27 | 101 | 130 | 128 | 147 | 160 | 151 | 159 | 359 | 617 | 1,745 |
| 2027-28 | 130 | 106 | 133 | 156 | 143 | 157 | 154 | 369 | 610 | 1,738 |
| 2028-29 | 122 | 137 | 109 | 160 | 152 | 140 | 160 | 368 | 612 | 1,740 |
| 2029-30 | 111 | 128 | 140 | 134 | 156 | 149 | 143 | 379 | 582 | 1,733 |
| 2030-31 | 119 | 116 | 130 | 168 | 131 | 153 | 152 | 365 | 604 | 1,745 |
| 2031-32 | 109 | 125 | 118 | 151 | 164 | 129 | 156 | 352 | 600 | 1,741 |
| Projection Growth | Rates ¹ | | ······································ | | *************************************** | | | | | |
| 3 | 1.021 | 1.045 | 1.018 | 0.852 | 0.974 | 0.981 | 1.019 | | | |
| Annual Growth Rat | | | | | | 0,501 | 2.025 | | | Migration ² |
| 2012 | 0.987 | 0.978 | 0.945 | 0.891 | 0.930 | 0.965 | 0.938 | | | 0.81% |
| 2013 | 0.994 | 1.026 | 0.994 | 0.961 | 0.937 | 0.913 | 0.910 | | | 1.61% |
| 2014 | 0.965 | 0.982 | 1.000 | 0.925 | 0.953 | 0.959 | 0.975 | | | 1.35% |
| 2015 | 1.016 | 1.015 | 1.012 | 0.865 | 0.934 | 1.038 | 1.005 | | | 0.30% |
| 2016 | 0.970 | 1.008 | 1.000 | 0.959 | 0.933 | 0.962 | 0.995 | | | 1.63% |
| 2017 | 0.972 | 1.000 | 0.977 | 0.770 | 0.959 | 0.988 | 0.994 | | | 2.49% |
| 2018 | 1.009 | 1.038 | 1.023 | 0.868 | 0.970 | 0.995 | 1.018 | | | 1.85% |
| 2019 | 0.981 | 1.044 | 1.056 | 0.856 | 0.947 | 0.981 | 1.011 | | | 1.18% |
| 2020 | 1.034 | 1.075 | 1.000 | 0.904 | 0.975 | 0.969 | 1.025 | | | 0.85% |
| 2021 | 1.123 | 1.066 | 1.035 | 0.864 | 1.020 | 0.975 | 1.045 | | | 1.85% |
| 3-Year Ave. | 1.046 | 1.062 | 1.030 | 0.875 | 0.981 | 0.975 | 1.027 | | | |
| Weighted 3-Year | 1.070 | 1.066 | 1.027 | 0.876 | 0.993 | 0.974 | 1.033 | | | |
| 5-Year Ave. | 1.024 | 1.045 | 1.018 | 0.852 | 0.974 | 0.981 | 1.019 | *************************************** | | |
| Weighted 5-year | 1.046 | 1.056 | 1.024 | 0.867 | 0.983 | 0.978 | 1.026 | | | |
| 2017-2019, 2021 | 1.021 | 1.037 | 1.023 | 0.840 | 0.974 | 0.985 | 1.017 | | | |

Based on 5-year averages annual growth rates by grade in grade 7-12 and 2017, 2018, 2019 and 2021 average in grade 6.
 Estimated by comparing the enrollment in grades 3-8 one year with the enrollment in grades 2-7 the prior year with an adjustment for non-residents in and residents out to public schools.

| School Year | Birth Year | Births ¹ | K² | 1 | 2 | 3 | 4 | 5 | 6 | PreK | PK-3 | 4-6 | PK- |
|----------------|---------------|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|------|-------|---------------|
| 2011-12 | 2006 | 66 | 74 | 70 | 70 | 83 | 92 | 81 | 90 | 19 | 316 | 263 | 57 |
| 2012-13 | 2007 | 64 | 55 | 71 | 67 | 72 | 82 | 91 | 78 | 15 | 280 | 251 | 53 |
| 2013-14 | 2008 | 53 | 58 | 54 | 70 | 67 | 73 | 84 | 88 | 19 | 268 | 245 | 51 |
| 2014-15 | 2009 | 63 | 62 | 61 | 53 | 69 | 68 | 77 | 84 | 27 | 272 | 229 | 50 |
| 2015-16 | 2010 | 50 | 59 | 65 | 57 | 51 | 73 | 69 | 78 | 37 | 269 | 220 | 48 |
| 2016-17 | 2011 | 58 | 69 | 66 | 68 | 57 | 53 | 69 | 66 | 36 | 296 | 188 | |
| 2017-18 | 2012 | 55 | 62 | 70 | 61 | 62 | 62 | 55 | 69 | | | 1 | 48 |
| 2018-19 | 2012 | 50 | 57 | 52 | 74 | 64 | 67 | | | 40 | 295 | 186 | 48 |
| 2019-20 | 2013 | 53 | 66 | 59 | | | | 64 | 59 | 38 | 285 | 190 | 47 |
| 2020-21 | 2014 | | | | 54 | 75 51 | 64 | 64 | 62 | 47 | 301 | 190 | 49 |
| | | 53 | 57 | 62 | 53 | 51 | 73 | 60 | 61 | 31 | 254 | 194 | 44 |
| 2021-22 | 2016 | 56 | 70 | 58 | 62 | 63 | 53 | 73 | 64 | 25 | 278 | 190 | 46 |
| Projected | | | | | | | | | | | | | |
| 2022-23 | 2017 | 44 | 52 | 68 | 58 | 65 | 66 | 53 | 75 | 36 | 279 | 194 | 47 |
| 2023-24 | 2018 | 40 | 48 | 51 | 68 | 60 | 68 | 66 | 54 | 36 | 263 | 188 | 45 |
| 2024-25 | 2019 | 61 | 73 | 47 | 51 | 71 | 63 | 68 | 68 | 36 | 278 | 199 | 47 |
| 2025-26 | 2020 | 41 | 49 | 71 | 47 | 53 | 75 | 63 | 70 | 39 | 259 | 208 | 46 |
| 2026-27 | 2021 | 59 | 70 | 48 | 71 | 49 | 56 | 75 | 65 | 36 | 274 | 196 | 47 |
| 2027-28 | 2022 | 51 | 61 | 68 | 48 | 74 | 52 | 56 | 77 | 37 | 288 | 185 | 47 |
| 2028-29 | 2023 | 50 | 60 | 60 | 68 | 50 | 78 | 52 | 58 | 38 | 276 | 188 | 46 |
| 2029-30 | 2024 | 54 | 64 | 59 | 60 | 71 | 53 | 78 | 53 | 36 | 290 | 184 | 47 |
| 2030-31 | 2025 | 52 | 62 | 62 | 59 | 62 | 75 | 53 | 80 | 36 | 281 | 208 | 48 |
| Projection | | | 1.191 | 0.976 | 1.005 | 1.041 | 1.052 | 1.006 | 1.027 | 30 | 201 | 208] | 40 |
| Annual Gr | owth Rate | es | | | | | | | | | | Miş | gration |
| 2012 | | | 0.859 | 0.959 | 0.957 | 1.029 | 0.988 | 0.989 | 0.963 | 0.259 | | | -2.35 |
| 2013 | | | 1.094 | 0.982 | 0.986 | 1.000 | 1.014 | 1.024 | 0.967 | 0.336 | | | 0.63 |
| 2014 | | | 0.984 | 1.052 | 0.981 | 0.986 | 1.015 | 1.055 | 1.000 | 0.500 | | | 2.36 |
| 2015 | | | 1.180 | 1.048 | 0.934 | 0.962 | 1.058 | 1.015 | 1.013 | 0.655 | | | 0.90 |
| 2016 | | | 1.190 | 1.119 | 1.046 | 1.000 | 1.039 | 0.945 | 0.957 | 0.686 | | | -1.70 |
| 2017 | | | 1.127 | 1.014 | 0.924 | 0.912 | 1.088 | 1.038 | 1.000 | 0.777 | | | 0.77 |
| 2018 | | | 1.140 | 0.839 | 1.057 | 1.049 | 1.081 | 1.032 | 1.073 | 0.717 | | | 3.72 |
| 2019 | | | 1.245 | 1.035 | 1.038 | 1.014 | 1.000 | 0.955 | 0.969 | 0.862 | | | 0.51 |
| 2020 2021 | | | 1.075 1.250 | 0.939 1.018 | 0.898 1.000 | 0.944 1.189 | 0.973 1.039 | 0.938 1.000 | 0.953 1.067 | 0.620 0.595 | | | -1.59 6.04 |
| 3-Year Ave | e . | | 1.190 | 0.997 | 0.979 | 1.049 | 1.004 | 0.964 | 0.996 | | | | |
| Weighted 3 | | | 1.191 | 0.994 | 0.973 | 1.049 | 1.004 | 0.964 | 1.013 | 0.693 0.648 | | | |
| 5-Year Ave | | | 1.168 | 0.969 | 0.973 | 1.078 | 1.011 | 0.972 | 1.013 | 0.648 | | | |
| Weighted 5 | | | 1.180 | 0.976 | 0.983 | 1.022 | 1.023 | 0.981 | 1.012 | 0.714 | | | |
| 2017-2019, | - | | 1.191 | 0.976 | 1.005 | 1.041 | 1.052 | 1.006 | 1.027 | 0.738 | | | |

2017-2019, 2021

1.191
0.976
1.005
1.041
1.052
1.006
1.027
0.738

12006 to 2020 births are from the State Department of Public Health. Births in 2019 and 2020 counts are provisional. Births in 2021 were estimated from in-state births through June. 2022-26 births were based on the Connecticut State Data Center's 2017 projections of Litchfield and Region 6 women of child-bearing ages and Dr. Prowda's estimate of fertility rates in 2019 in similar communities (DRG E).

Based on the four-year averages (2017-2019, 2021) of kindergarten enrollment from births five-years prior.
 Migration based on 3-8 enrollment in current year compared to 2-7 enrollment the prior year with an adjustment for non-residents in and residents out.

| Appendi | x D. Go | shen Cen | ter Sch | iool Er | rollme | ent Pro | jected | to 2031 | <u> </u> | | 19-19-19-19-19-19-19-19-19-19-19-19-19-1 |
|--------------|-----------|---------------------|----------------|---------|--------|---------|--------|---------|----------|-------------|------------------------------------------|
| School | Birth | ·- 1 | | _ | | | | | | | |
| Year | Year | Births ¹ | K ² | 1 | 2 | 3 | 4 | 5 | 6 | PreK | PK-5 |
| 2011-12 | 2006 | 21 | 14 | 25 | 25 | 32 | 36 | 25 | 37 | 16 | 173 |
| 2012-13 | 2007 | 18 | 24 | 15 | 27 | 25 | 36 | 36 | 27 | 0 | 163 |
| 2013-14 | 2008 | 16 | 16 | 20 | 17 | 28 | 25 | 30 | 38 | 0 | 136 |
| 2014-15 | 2009 | 19 | 22 | 15 | 22 | 18 | 26 | 22 | 26 | 0 | 125 |
| 2015-16 | 2010 | 15 | 15 | 23 | 17 | 23 | 20 | 27 | 24 | 0 | 125 |
| 2016-17 | 2011 | 13 | 18 | 17 | 26 | 18 | 29 | 21 | 25 | 40 | 169 |
| 2017-18 | 2012 | 19 | 27 | 17 | 17 | 26 | 17 | 30 | 22 | 39 | 173 |
| 2018-19 | 2013 | 15 | 26 | 27 | 18 | 19 | 27 | 18 | 29 | 29 | 164 |
| 2019-20 | 2014 | 13 | 28 | 24 | 27 | 22 | 20 | 29 | 18 | 24 | 174 |
| 2020-21 | 2015 | 15 | 14 | 27 | 22 | 29 | 24 | 24 | 32 | 22 | 162 |
| 2021-22 | 2016 | 14 | 22 | 15 | 27 | 22 | 25 | 23 | 0 | 25 | 159 |
| Projected | | | | | | | | | | | |
| 2022-23 | 2017 | 20 | 34 | 22 | 15 | 30 | 22 | 27 | 0 | 27 | 177 |
| 2023-24 | 2018 | 17 | 29 | . 34 | 22 | 16 | . 30 | 23 | 0 | . 29 | 183 |
| 2024-25 | 2019 | 10 | 17 | 29 | 34 | 24 | 16 | 32 | 0 | 39 | 191 |
| 2025-26 | 2020 | 20 | 34 | 17 | 29 | 37 | 24 | 17 | 0 | 36 | |
| 2026-27 | 2021 | 20 | 34 | 34 | 17 | 32 | 37 | 26 | 0 | | 194 |
| 2027-28 | 2022 | 17 | 29 | 34 | 34 | 19 | 32 | 39 | 0 | 35 | 215 |
| 2028-29 | 2023 | 19 | 33 | 29 | 34 | 37 | 19 | 34 | | 37 | 224 |
| 2029-30 | 2024 | 19 | 33 | 33 | 29 | 37 | 37 | 20 | 0 | 36 | 222 |
| 2030-31 | 2025 | 18 | 31 | 33 | 33 | 32 | 37 | 39 | 0 0 | 36 | 225 |
| 2031-32 | 2026 | 19 | 33 | 31 | 33 | 36 | 32 | 39 | 0 | 36 | 241 |
| Projection | | | 1.720 | 0.988 | 0.995 | 1.095 | 1.006 | 1.064 | <u> </u> | 36 1.966 | 240 |
| - | | | 20 | 0.700 | 0.775 | 1.025 | 1.000 | 1.004 | | 1.900 | |
| Annual Gr | owth Rate | es | | | | | | | | Mi | gration ² |
| 2012 | | | 1.333 | 1.071 | 1.080 | 1.000 | 1.125 | 1.000 | 1.080 | 0.000 | 5.08% |
| 2013 | | | 1.000 | 0.833 | 1.133 | 1.037 | 1.000 | 0.833 | 1.056 | 0.000 | -2.91% |
| 2014 | | | 1.158 | 0.938 | 1.100 | 1.059 | 0.929 | 0.880 | 0.867 | 0.000 | -2.22% |
| 2015 | | | 1.000 | 1.045 | 1.133 | 1.045 | 1.111 | 1.038 | 1.091 | 0.000 | 7.41% |
| 2016 | | | 1.385 | 1.133 | 1.130 | 1.059 | 1.261 | 1.050 | 0.926 | 2.353 | 13.25% |
| 2017 | | | 1.421 | 0.944 | 1.000 | 1.000 | 0.944 | 1.034 | 1.048 | 2.786 | 0.00% |
| 2018 | | | 1.733 | 1.000 | 1.059 | 1.176 | 1.038 | 1.059 | 1.000 | 2.071 | 6.49% |
| 2019 2020 | | | 2.154 | 0.923 | 1.000 | 1.222 | 1.050 | 1.074 | 1.000 | 1.655 | 7.69% |
| 2020 | | | 0.933 1.571 | 1.000 | 0.917 | 1.074 | 1.136 | 1.190 | 1.103 | 1.294 | 6.45% |
| | | | 1.5/1 | 1.071 | 1.000 | 1.000 | 0.862 | 0.960 | 0.000 | 1.351 | -4.90% |
| 3-Year Ave | • | | 1.553 | 0.998 | 0.972 | 1.099 | 1.016 | 1.075 | 0.701 | 0.977 | |
| Weighted 3 | | | 1.456 | 1.023 | 0.972 | 1.062 | 0.985 | 1.056 | 0.534 | 0.939 | |
| 5-Year Ave | | | 1.563 | 0.988 | 0.995 | 1.095 | 1.006 | 1.064 | 0.830 | 0.996 | |
| Weighted 5 | | | 1.529 | 1.005 | 0.986 | 1.088 | 1.002 | 1.062 | 0.697 | 0.973 | |
| 2017-2019, | 2021 | | 1.720 | 0.985 | 1.015 | 1.100 | 0.974 | 1.032 | 0.762 | 1.966 | |

¹2006 to 2020 births are from the State Department of Public Health. Births in 2019 and 2020 counts are provisional. Births in 2021 were estimated from in-state births through June. 2022-26 births were based on the Connecticut State Data Center's 2017 projections of Goshen women of child-bearing ages and Dr. Prowda's estimate of fertility rates in 2019 in similar communities (DRG E).

Based on the four-year averages (2017-2019, 2021) of kindergarten enrollment from births five-years prior.

Migration based on 2-5 enrollment in current year compared to 1-4 enrollment the prior year.

| Appendi | x E. Jar | nes Morr | is Scho | ol Enr | ollmen | t Proje | cted to | 2031 | | | |
|----------------|---------------|---------------------|----------------|--------|---------|---------|---------|-------|-------|-------|----------------------|
| School Year | Birth Year | Births ¹ | \mathbb{K}^2 | 1 | 2 | 2 | 4 | _ | _ | D ¥2 | D47.# |
| 2011-12 | 2006 | 9 | 14 | 22 | 2 19 | 3 | 4 | 5 | 6 | PreK | PK-5 |
| 2012-13 | 2007 | 15 | 18 | | | 28 | 33 | 32 | 33 | 2 | 150 |
| 2012-13 | | | | 13 | 22 | 18 | 26 | 29 | 32 | 0 | 126 |
| 1 | 2008 | 7 | 10 | 21 | 12 | 21 | 18 | 28 | 28 | 0 | 110 |
| 2014-15 | 2009 | 15 | 18 | 10 | 18 | 10 | 21 | 17 | 27 | 0 | 94 |
| 2015-16 | 2010 | 22 | 20 | 18 | 12 | 19 | 9 | 19 | 17 | 0 | 97 |
| 2016-17 | 2011 | 15 | 14 | 19 | 21 | 15 | 24 | 10 | 21 | 24 | 127 |
| 2017-18 | 2012 | 16 | 14 | 13 | 21 | 21 | 15 | 18 | 8 | 24 | 126 |
| 2018-19 | 2013 | 14 | 16 | 13 | 15 | 19 | 20 | 12 | 17 | 20 | 115 |
| 2019-20 | 2014 | 16 | 19 | 16 | 14 | 16 | 16 | 17 | 11 | 17 | 115 |
| 2020-21 | 2015 | 10 | 12 | 18 | 19 | 17 | 15 | 17 | 18 | 13 | 111 |
| 2021-22 | 2016 | 22 | 19 | 11 | 16 | 16 | 18 | 17 | 0 | 18 | 115 |
| | | | | | | | | | | | |
| Projected | 2015 | • | | | | | | | | | |
| 2022-23 | 2017 | . 21 | 21 | 18 | . 12 | 16 | 16 | . 17 | 0 | 17 | . 117 |
| 2023-24 | 2018 | 12 | 12 | 20 | 20 | 12 | 16 | 15 | 0 | 14 | 109 |
| 2024-25 | 2019 | 14 | 14 | 11 | 22 | 20 | 12 | 15 | 0 | 18 | 112 |
| 2025-26 | 2020 | 7 | 7 | 13 | 12 | 22 | 19 | 11 | 0 | 22 | 106 |
| 2026-27 | 2021 | 20 | 20 | 7 | 14 | 12 | 21 | 17 | 0 | 19 | 110 |
| 2027-28 | 2022 | 14 | 14 | 19 | 8 | 14 | 12 | 19 | 0 | 20 | 106 |
| 2028-29 | 2023 | 14 | 14 | 13 | 21 | 8 | 14 | 11 | 0 | 21 | 102 |
| 2029-30 | 2024 | 16 | 16 | 13 | 14 | 21 | 8 | 13 | 0 | 20 | 105 |
| 2030-31 | 2025 | 15 | 15 | 15 | 14 | 14 | 20 | 7 | 0 | 20 | 105 |
| 2031-32 | 2026 | 15 | 15 | 14 | 16 | 14 | 14 | 18 | 0 | 20 | 111 |
| Projection | Growth R | Rates ¹ | 1.017 | 0.955 | 1.084 | 1.015 | 0.972 | 0.917 | 0.755 | 1.323 | |
| Annual Gr | owth Rate | es | | | | | | | | Mi | gration ² |
| 2012 | | | 1.200 | 0.929 | 1.000 | 0.947 | 0.929 | 0.879 | 1.000 | 0.000 | -6.86% |
| 2013 | | | 1.429 | 1.167 | 0.923 | 0.955 | 1.000 | 1.077 | 0.966 | 0.000 | 0.00% |
| 2014 | | | 1.200 | 1.000 | 0.857 | 0.833 | 1.000 | 0.944 | 0.964 | 0.000 | -8.33% |
| 2015 | | | 0.909 | 1.000 | 1.200 | 1.056 | 0.900 | 0.905 | 1.000 | 0.000 | 0.00% |
| 2016 | | | 0.933 | 0.950 | 1.167 | 1.250 | 1.263 | 1.111 | 1.105 | 1.600 | 20.69% |
| 2017 | | | 0.875 | 0.929 | 1.105 | 1.000 | 1.000 | 0.750 | 0.800 | 1.600 | -5.06% |
| 2018 | | | 1.143 | 0.929 | 1.154 | 0.952 | 0.952 | 0.800 | 1.000 | 1.538 | -5.71% |
| 2019 | | | 1.188 | 1.000 | 1.077 | 1.067 | 0.850 | 0.850 | 0.917 | 1.063 | -5.97% |
| 2020 | | | 1.200 | 1.000 | 1.188 | 1.214 | 1.000 | 1.059 | 1.059 | 0.605 | 9.68% |
| 2021 | | | 0.864 | 0.917 | 0.895 | 0.842 | 1.059 | 1.125 | 0.000 | 1.091 | -2.90% |
| 3-Year Ave | | | 1.084 | 0.972 | 1.053 | 1.041 | 0.970 | 1.011 | 0.658 | 0.951 | |
| Weighted 3 | | | 1.030 | 0.958 | 1.023 | 1.004 | 1.004 | 1.057 | 0.506 | 0.925 | |
| 5-Year Ave | | | 1.054 | 0.955 | 1.084 | 1.015 | 0.972 | 0.917 | 0.755 | 0.950 | |
| Weighted 5 | • | | 1.056 | 0.958 | 1.058 | 1.011 | 0.983 | 0.984 | 0.652 | 0.941 | |
| 2017-2019, | 2021 | | 1.017 | 0.943 | 1.058 | 0.965 | 0.965 | 0.881 | 0.679 | 1.323 | |

 ^{1 2006} to 2020 births are from the State Department of Public Health. Births in 2019 and 2020 counts are provisional. Births in 2021 were estimated from in-state births through June. 2022-26 births were based on the Connecticut State Data Center's 2017 projections of Morris women of child-bearing ages and Dr. Prowda's estimate of fertility rates in 2019 in similar communities (DRG E).
 2 Based on the four-year averages (2017-2019, 2021) of kindergarten enrollment from births five-years prior.
 3 Migration based on 2-5 enrollment in current year compared to 1-4 enrollment the prior year.

| Appendix F. Warren Elementary School Enrollment Projected to 2031 | | | | | | | | | | | |
|-------------------------------------------------------------------|---------------|---------------------|----------------|-------|-------|-------|-------|-------|-------|----------------|----------------------|
| School Year | Birth Year | Dinthal | ¥2? | | • | _ | _ | _ | | | |
| | | Births ¹ | K ² | 1 | 2 | 3 | 4 | 5 | 6 | PreK | PK-5 |
| 2011-12 | 2006 | 9 | 6 | 18 | 17 | 0 | 16 | 15 | 17 | 0 | 72 |
| 2012-13 | 2007 | 11 | 9 | 5 | 20 | 15 | 0 | 15 | 14 | 1 | 65 |
| 2013-14 | 2008 | 17 | 14 | 8 | 7 | 20 | 15 | 0 | 16 | 0 | 64 |
| 2014-15 | 2009 | 9 | 8 | 14 | 8 | 6 | 18 | 12 | 0 | 0 | 66 |
| 2015-16 | 2010 | 4 | 10 | 7 | 16 | 9 | 6 | 18 | 12 | 0 | 66 |
| 2016-17 | 2011 | 10 | 8 | 10 | 9 | 16 | 9 | 7 | 17 | 6 | 65 |
| 2017-18 | 2012 | 7 | 8 | 8 | 10 | 7 | 11 | 9 | 4 | 10 | 63 |
| 2018-19 | 2013 | 5 | 11 | 9 | 8 | 10 | 7 | 14 | 8 | 9 | 68 |
| 2019-20 | 2014 | 9 | 10 | 12 | 8 | 9 | 7 | 7 | 15 | 16 | 69 |
| 2020-21 | 2015 | 4 | 8 | 7 | 10 | 9 | 9 | 5 | 10 | 7 | 55 |
| 2021-22 | 2016 | 16 | 9 | 8 | 5 | 12 | 9 | 10 | 0 | 7 | 60 |
| | | | | | | | | | | | |
| Projected | | | | | | | | | | | |
| 2022-23 | 2017 | 4 . | 5 | 9 | .7 | 5 | 11 | 9 | 0 | 10 | .56 |
| 2023-24 | 2018 | 9 | 12 | 5 | 8 | 8 | 5 | 11 | 0 | 8 | 57 |
| 2024-25 | 2019 | 5 | 6 | 12 | 4 | 9 | 7 | 5 | 0 | 6 | 49 |
| 2025-26 | 2020 | 6 | 8 | 6 | 11 | 4 | 8 | 7 | 0 | 5 | 49 |
| 2026-27 | 2021 | 3 | 4 | 8 | 5 | 12 | 4 | 8 | 0 | 7 | 48 |
| 2027-28 | 2022 | 5 | 6 | 4 | 7 | 5 | 11 | 4 | 0 | 6 | 43 |
| 2028-29 | 2023 | 5 | 6 | 6 | 4 | 8 | 5 | 11 | 0 | 6 | 46 |
| 2029-30 | 2024 | 4 | 5 | 6 | 5 | 4 | 7 | 5 | 0 | 7 | 39 |
| 2030-31 | 2025 | 5 | 6 | 5 | 5 | 5 | 4 | 7 | 0 | 7 | 39 |
| 2031-32 | 2026 | 5 | 6 | 6 | 4 | 5 | 5 | 4 | 0 | 7 | 37 |
| Projection | Growth R | Rates ¹ | 1.282 | 0.989 | 0.894 | 1.086 | 0.921 | 1.004 | 0.849 | 1.373 | |
| Annual Gr | owth Rate | es | | | | | | | | Mi | gration ² |
| 2012 | | | 0.818 | 0.833 | 1.111 | 0.882 | | 0.938 | 0.933 | 0.022 | 1.000 |
| 2013 | | | 0.824 | 0.889 | 1.400 | 1.000 | 1.000 | 0.938 | 1.067 | 0.077 0.000 | -1.96% 5.00% |
| 2014 | | | 0.889 | 1.000 | 1.000 | 0.857 | 0.900 | 0.800 | 1.007 | 0.000 | -12.00% |
| 2015 | | | 2.500 | 0.875 | 1.143 | 1.125 | 1.000 | 1.000 | 1.000 | 0.000 | 6.52% |
| 2016 | | | 0.800 | 1.000 | 1.286 | 1.000 | 1.000 | 1.167 | 0.944 | 1.000 | 7.89% |
| 2017 | | | 1.143 | 1.000 | 1.000 | 0.778 | 0.688 | 1.000 | 0.571 | 1.429 | -15.91% |
| 2018 | | | 2.200 | 1.125 | 1.000 | 1.200 | 1.000 | 1.273 | 0.889 | 1.385 | 8.33% |
| 2019 | | | 1.222 | 1.091 | 0.889 | 1.125 | 0.917 | 1.000 | 1.071 | 1.600 | -8.82% |
| 2020 2021 | | | 2.000 | 0.727 | 0.833 | 1.125 | 1.000 | 0.636 | 1.429 | 0.700 | -8.33% |
| 2021 | | | 0.563 | 1.000 | 0.750 | 1.200 | 1.000 | 1.111 | 0.286 | 1.077 | 2.86% |
| | 3-Year Ave. | | | 0.939 | 0.824 | 1.150 | 0.972 | 0.916 | 0.929 | 0.955 | |
| Weighted 3 | | | 1.152 | 0.924 | 0.801 | 1.163 | 0.986 | 0.934 | 0.798 | 0.934 | |
| 5-Year Ave | | | 1.426 | 0.989 | 0.894 | 1.086 | 0.921 | 1.004 | 0.849 | 0.957 | |
| Weighted 5 | • | | 1.335 | 0.962 | 0.850 | 1.137 | 0.963 | 0.976 | 0.847 | 0.956 | |
| 2017-2019, | 2021 | | 1.282 | 1.054 | 0.910 | 1.076 | 0.901 | 1.096 | 0.704 | 1.373 | |

¹ 2006 to 2020 births are from the State Department of Public Health. Births in 2019 and 2020 counts are provisional. Births in 2021 were estimated from in-state births through June. 2022-26 births were based on the Connecticut State Data Center's 2017 projections of Warren women of child-bearing ages and Dr. Prowda's estimate of fertility rates in 2019 in similar communities (DRG E).

Based on the four-year averages (2017-2019, 2021) of kindergarten enrollment from births five-years prior.

Migration based on 2-5 enrollment in current year compared to 1-4 enrollment the prior year..

| School Year | 7 | 8 | 9 | 10 | 11 | 10 | 7-8 | 9-12 | PK-1 |
|-------------------|-------|-------|----------------|----------|----------|-----------|------------|------------|----------|
| 2011-12 | 94 | 105 | <u>9</u> 76 | 10 69 | 11 94 | 12 | Total | Total | Tota |
| 2012-13 | 89 | 86 | 91 | 71 | | 105 90 | 199 | 344 | 112 |
| 2012-13 | 85 | 87 | 80 | 85 | 71 67 | 68 | 175 | 323 | 102 |
| 2014-15 | 90 | 88 | 71 | 74 | 84 | 69 | 172 | 300 | 98 |
| 2015-16 | 84 | 91 | 71 | 65 | 77 | 83 | 178 | 298 | 97 |
| 2016-17 | 77 | 83 | 82 | 72 | 63 | 74 | 175 160 | 296 291 | 96 |
| 2017-18 | 68 | 78 | 63 | 79 | 77 | 66 | 146 | 285 | 93 |
| 2018-19 | 68 | 70 | 62 | 64 | 77 | 74 | 138 | 263 277 | 91 |
| 2019-20 | 61 | 70 | 56 | 60 | 65 | 78 | 131 | 259 | 89 |
| 2020-21 | 70 | 61 | 59 | 54 | 59 | 65 | 131 | 239 | 88 |
| 2021-22 | 64 | 73 | 54 | 59 | 57 | 63 | 137 | | 81 |
| | | 75 | 54 | 39 | 31 | 0.5 | 137 | 233 | 83 |
| Projected | | | | | | | | | |
| 2022-23 | 67 | · 65 | 62 | 53 | . 60 | 58 | 132 | 233 | 83 |
| 2023-24 | 78 | 69 | 55 | 61 | 54 | 61 | 147 | 233 | 82 |
| 2024-25 | 56 | 80 | 58 | 54 | 62 | 55 | 136 | 229 | 84 |
| 2025-26 | 71 | 57 | 67 | 57 | 55 | 63 | 128 | 242 | 84 |
| 2026-27 | 73 | 73 | 48 | 66 | 58 | 56 | 146 | 228 | 85 |
| 2027-28 | 68 | 75 | 62 | 47 | 67 | 59 | 143 | 235 | 86 |
| 2028-29 | 81 | 70 | 63 | 61 | 48 | 68 | 151 | 240 | 87 |
| 2029-30 | 61 | 83 | 59 | 62 | 62 | 49 | 144 | 232 | 87 |
| 2030-31 | 55 | 62 | 70 | 58 | 63 | 63 | 117 | 252 | 89 |
| 2031-32 | 84 | 56 | 52 | 69 | 59 | 64 | 140 | 244 | 89 |
| | | 20 | 22 | 0,7 | 37 | 04 | 140 | 244 | 05 |
| Projection Growth | | | | | | J. | | | |
| | 1.046 | 1.023 | 0.843 | 0.982 | 1.020 | 1.018 | | | |
| Annual Growth Ra | tes | | | | | | 1 | | Migratio |
| 2012 | 0.989 | 0.915 | 0.867 | 0.934 | 1.029 | 0.957 | | | -2.35 |
| 2013 | 1.090 | 0.978 | 0.930 | 0.934 | 0.944 | 0.958 | | | 0.639 |
| 2014 | 1.023 | 1.035 | 0.816 | 0.925 | 0.988 | 1.030 | | | 2.36 |
| 2015 | 1.000 | 1.011 | 0.807 | 0.915 | 1.041 | 0.988 | | | 0.90 |
| 2016 | 0.987 | 0.988 | 0.901 | 1.014 | 0.969 | 0.961 | | | -1.70 |
| 2017 | 1.030 | 1.013 | 0.759 | 0.963 | 1.069 | 1.048 | | | 0.779 |
| 2018 | 0.986 | 1.029 | 0.795 | 1.016 | 0.975 | 0.961 | | | 3.729 |
| 2019 | 1.034 | 1.029 | 0.800 | 0.968 | 1.016 | 1.013 | | | 0.519 |
| 2020 | 1.129 | 1.000 | 0.843 | 0.964 | 0.983 | 1.000 | | | -1.59 |
| 2021 | 1.049 | 1.043 | 0.885 | 1.000 | 1.056 | 1.068 | | | 6.049 |
| 3-Year Ave. | 1.071 | 1.024 | 0.843 | 0.977 | 1.018 | 1.027 | | | |
| Weighted 3-Year | 1.073 | 1.026 | 0.857 | 0.983 | 1.025 | 1.036 | | | |
| 5-Year Ave. | 1.046 | 1.023 | 0.816 | 0.982 | 1.020 | 1.018 | | | |
| Weighted 5-year | 1.058 | 1.025 | 0.836 | 0.984 | 1.018 | 1.023 | | | |
| 2017-2019, 2021 | 1.025 | 1.029 | 0.810 | 0.987 | 1.029 | 1.022 | | | |

¹ The projection growth rates were based on 5-year averages in grades 7, 8, 10,11 and 12. They were based on the 3-year

average in grade 9.

Migration based on enrollment in grades 3-8 one year compared to enrollment in grades 2-7 the prior year with an adjustment for residents in and non-residents out.

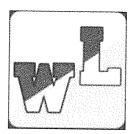
| Appendix H. Region 6 Enrollment Projected by Grade to 2031: Grades 6-12 | | | | | | | | | | |
|-------------------------------------------------------------------------|---------------|-----------------------------------------|-------|----------------------|----------|----------|----------|------------|------------|------------------------|
| School Year | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 6-8 | 9-12 | 6-12 |
| 2011-12 | 88 | 69 | 88 | 110 | 104 | 99 | 12 84 | Total 245 | Total | Total |
| 2012-13 | 73 | 85 | 68 | 116 | 104 | 96 | | 1 | 397 | 1,037 |
| 2013-14 | 82 | 70 | 86 | 112 | 102 | 90 91 | 91 84 | 226 | 405 | 1,026 |
| 2014-15 | 53 | 77 | 67 | 126 | 109 | 102 | 85 | 238 | 396 | 995 |
| 2015-16 | 53 | 55 | 78 | 107 | 119 | 113 | 104 | 197 | 422 | 964 |
| 2016-17 | 63 | 55 | 56 | 114 | 94 | 113 | 115 | 186 | 443 | 983 |
| 2017-18 | 35 | 61 | 51 | 102 | 109 | 87 | 110 | 174 | 437 | 972 |
| 2018-19 | 54 | 40 | 62 | 107 | 96 | 110 | 93 | 147 | 408 | 917 |
| 2019-20 | 44 | 57 | 44 | 107 | 100 | 92 | - 1 | 156 | 406 | 909 |
| 2020-21 | 60 | 44 | 57 | 91 | 105 | 92 96 | 111 | 145 | 410 | 913 |
| 2021-22 | 55 | 65 | 45 | 95 | 94 | 98 | 96 | 161 | 388 | 877 |
| | | 03 | כד | 93 | 94 | 98 | 99 | 165 | 386 | 887 |
| Projected | | | | | | | | 7 | | |
| 2022-23 | 52 | 58 | 66 | 94 | 92 | 90 | 100 | 176 | 276 | |
| 2023-24 | 55 | 55 | 59 | 108 | 92 | | 100 | 176 | 376 | 899 |
| 2024-25 | 51 | 58 | . 56 | 100 | 105 | . 88 | 92 | 169 | 379 | 893 |
| 2025-26 | 54 | 54 | 59 | 97 | | 87 | 90 | 165 | 382 | 887 |
| 2026-27 | 36 | 57 | 55 | 99 | 97 04 | 101 | 89 | 167 | 384 | 888 |
| 2027-28 | 53 | 38 | 58 | 99 | 94 | 93 | 103 | 148 | 389 | 887 |
| 2028-29 | 64 | 56 | 39 | 9 4 97 | 96 | 90 | 95 | 149 | 375 | 869 |
| 2029-30 | 58 | 67 | 57 | 75 | 91 | 92 | 92 | 159 | 372 | 864 |
| 2030-31 | 39 | 61 | 68 | 73 98 | 94 72 | 87 | 94 | 182 | 350 | 857 |
| 2031-32 | 55 | 41 | 62 | 98 99 | 73 95 | 90 70 | 89 92 | 168 158 | 350 356 | 853 |
| | <u></u> | *************************************** | | | | | | 136 | 330 | 846 |
| Projection Growth | | 1.050 | 1.010 | 2 22 5 | | | | | | |
| Annual Growth Ra | 1.039 ates | 1.050 | 1.013 | 0.896 | 0.969 | 0.957 | 1.024 | | | |
| 2012 | | 0.066 | 0.006 | | | | | | | Migration ² |
| 2012 2013 | 1.014 | 0.966 | 0.986 | 0.920 | 0.927 | 0.923 | 0.919 | | | -1.83% |
| 2013 2014 | 1.025 | 0.959 | 1.012 | 1.000 | 0.940 | 0.892 | 0.875 | | | -0.47% |
| 2014 2015 | 0.914 | 0.939 | 0.957 | 1.035 | 0.973 | 0.936 | 0.934 | | | -6.90% |
| 2015 2016 | 1.019 | 1.038 | 1.013 | 1.045 | 0.944 | 1.037 | 1.020 | | | 1.79% |
| 2010 2017 | 0.984 | 1.038 | 1.018 | 1.026 | 0.879 | 0.958 | 1.018 | | | 6.47% |
| 2017 2018 | 0.921 | 0.968 | 0.927 | 0.786 | 0.956 | 0.926 | 0.965 | | | -6.67% |
| 2018 2019 | 0.947 | 1.143 | 1.016 | 0.980 | 0.941 | 1.009 | 1.069 | | | 1.64% |
| 2019 2020 | 1.000 | 1.056 | 1.100 | 0.919 | 0.935 | 0.958 | 1.009 | | l | 1.72% |
| 2020 2021 | 1.132 | 1.000 | 1.000 | 0.955 | 0.981 | 0.960 | 1.043 | | | 3.99% |
| | 1.196 | 1.083 | 1.023 | 0.842 | 1.033 | 0.933 | 1.031 | | 1 | 3.56% |
| 3-Year Ave. | 1.109 | 1.046 | 1.041 | 0.905 | 0.983 | 0.951 | 1.028 | | | |
| Weighted 3-Year | 1.142 | 1.051 | 1.028 | 0.892 | 0.999 | 0.946 | 1.032 | | ĺ | |
| 5-Year Ave. | 1.039 | 1.050 | 1.013 | 0.896 | 0.969 | 0.957 | 1.024 | | | |
| Weighted 5-year | 1.088 | 1.056 | 1.025 | 0.902 | 0.982 | 0.955 | 1.031 | | - | |
| 2017-2019, 2021 | 1.109 | 1.046 | 1.041 | 0.905 | 0.983 | 0.951 | 1.028 | | | |

The projection growth rates were based on 5-year averages. The grade 9 rate is for residents only.
 Migration based on enrollment in grades 3-8 one year compared to enrollment in grades 2-7 the prior year with an adjustment for residents in and non-residents out.

| Appendix I. Agriscience Program Grade 9 Enrollment Projected to 2031 | | | | | | | | | | | |
|----------------------------------------------------------------------|-----|-----|-----|-----|-----|-----|-----|-----------------|------------|--------------------------------------------------|--------------------|
| October of Year | K | 1 | 2 | 3 | 4 | 5 | 6 | | | | Pct. of prior year |
| 2011 | 768 | 830 | 819 | 848 | 800 | 873 | 908 | <u>7</u> 909 | 8 | | G8 Enrl. |
| 2012 | 769 | 793 | 810 | 824 | 841 | 783 | 864 | 893 | 936 | | |
| 2013 | 738 | 786 | 761 | 796 | 832 | 829 | 773 | 859 | 901 889 | 35 | 3.7% |
| 2014 | 682 | 760 | 767 | 758 | 806 | 826 | 835 | 785 | 870 | 37 | 4.9% |
| 2015 | 719 | 686 | 750 | 754 | 779 | 790 | 827 | 843 | 782 | 44 | 4.2% |
| 2016 | 684 | 722 | 687 | 743 | 765 | 785 | 786 | 826 | 835 | 34 | 5.1% 4.3% |
| 2017 | 698 | 693 | 686 | 677 | 756 | 773 | 780 | 781 | 829 | 58 | 6.9% |
| 2018 | 638 | 689 | 683 | 673 | 695 | 763 | 746 | 767 | 773 | 57 | 6.9% |
| 2019 | 649 | 649 | 697 | 678 | 687 | 709 | 763 | 767 | 779 | 50 | 6.5% |
| 2020 | 554 | 635 | 634 | 663 | 664 | 679 | 695 | 779 | 760 | 47 | 6.0% |
| 2021 | 665 | 612 | 663 | 666 | 691 | 700 | 714 | 710 | 828 | 47 | 6.2% |
| 2022 | 567 | 677 | 610 | 658 | 678 | 702 | 697 | 721 | 718 | 54 | 6.5% |
| 2023 | 584 | 576 | 673 | 607 | 670 | 690 | 700 | 703 | 730 | 49 | 6.8% |
| 2024 | 604 | 594 | 574 | 668 | 619 | 681 | 688 | 706 | 712 | 47 | 6.4% |
| 2025 | | 614 | 591 | 572 | 680 | 630 | 679 | 695 | 714 | 47 | 6.6% |
| 2026 | | | 614 | 588 | 584 | 692 | 629 | 686 | 705 | 46 | 6.4% |
| 2027 | | | | 613 | 598 | 595 | 690 | 636 | 696 | 45 | 6.4% |
| 2028 | | | | | 625 | 609 | 594 | 697 | 644 | 45 | 6.5% |
| 2029 | | | | | | 636 | 607 | 599 | 706 | 40 | 6.2% |
| 2030 | | | | | | | 636 | 613 | 606 | 47 | 6.7% |
| 2031 | | | | | | | *** | 643 | 619 | 38 | 6.3% |

Grade 9 enrollment projected from five-year average of growth from prior year's grade 8 enrollment in each of the sending towns. Declining grade 8 enrollments in the sending towns will lower expected grade 9 enrollment in the program. If there are waiting lists in the towns, grade 9 enrollment may be manipulated by accepting more students off the lists.

NESDEC Litchfield, CT Historical Enrollment February 5, 2018





Litchfield, CT Historical Enrollment

School District:

Litchfield, CT

2/5/2018

| To Design | - | See H | ~~ | - | - | | | mega | | | | | ~ |
|-----------|----------------|---------|---------|---------|---------|------------|----------|---------|---------|---------|---------|----------|----------|
| | PK-12 | | 1303 | 1202 | 1460 | 1100 | 77.5 | 8701 | 280 | 977 | 973 | 836 | 043 |
| | K-42 | 70\$ | 5 6 | 365 | 1160 | 200 | 201 | 100 | 000 | OCS | 456 | 8 | 07.0 |
| | UNGR | c | | , | , | 9 | 7 | 1 | 1 | 3 | 9 | 0 | - |
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| | F | 42 | 100 | g B | 102 | 18 | 5 1 | | 3 | 8 6 | ß, | \$ | 4 |
| | 9 | 111 | 8 | ş | d | 8 | * | 1 | 3 | | 8 | 7.7 | 8/ |
| | 6 | 100 | 102 | g | 78 | 18% | 26 | S | Į. | - 55 | ** | 82 | 63 |
| rade | co | 115 | g | 80 | 84 | 105 | gg gg | 87 | 38 | 3 2 | 100 | 3 | 78 |
| By G | , | 08 | 75 | 56 | ğ | a | g | 8 | โล | | 3 | | 68 |
| lmem | 6 | F | 83 | 5 | 6 | 8 | F | 122 | 2 | 5 82 | 2 6 | 8 | 69 |
| Enrol | ı, | 85 | 88 | 88 | 25 | 81 | ā | 2 | 1 | : 5 | | 2 | 22 |
| orical | 4 | 88 | 97 | 88 | 79 | 25 | 83 | 73 | 88 | 12 | 1 | 3 | 62 |
| Histo | 9 | 12 | 82 | 8. | F | 3 | 2 | | 6 | - | | | |
| | | _ | - | - | H | \vdash | \vdash | H | ╀ | ╀ | ł | + | |
| | 7 | 86 | 77 | 8 | 88 | \ <u>\</u> | 67 | 1 | 53 | 57 | 18 | 1 | <u>-</u> |
| | - | 75 | 80 | 88 | 71 | 2 | 1 | R | 19 | 8 | 8 | | 5 |
| | ¥ | 73 | 8 | 11 | 76 | 74 | 55 | 288 | 82 | 59 | 8 | ľ | 70 |
| | ЬK | 17 | 19 | 19 | 19 | 13 | 15 | 18 | 27 | 38 | ş | ; | 3 |
| | School Year | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012:13 | 2013-14 | 2014-15 | 2015-16 | 2016:17 | 20.63.60 | 601/10 |
| | Births | 5 | 78 | 7 | 88 | 99 | - 84 | 53 | 65 | 8 | 25 | 57 | 5 |
| | Birth Year | 2002 | 2003 | 2802 | 2005 | 2008 | 2007 | 2008 | 2008 | 2010 | 2011 | 25.55 | 7107 |

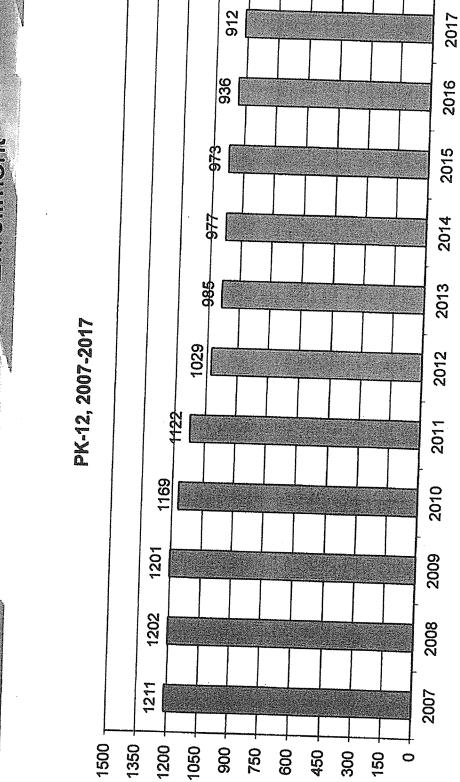
| | 9:12 | 419 | 409 | 387 | 362 | 発 | 323 | 88 | 298 | 303 | 282 | 285 |
|----------|------|------------|------|------------|-------|-------|-------|--------|------|------|-------|-------|
| 18 | 7:12 | 624 | 878 | 899 | 280 | 543 | 498 | 編47.2編 | 478 | 479 | 452 | 431 |
| inations | 7-8 | 205 | 169 | 171 | 198 | 199 | 175 | 172 | 178 | 176 | 160 | 148 |
| Соты | 8-9 | 282 | 252 | 274 | 282 | 289 | 253 | 260 | 262 | 254 | 226 | 215 |
| Grade | 8-5 | 387 | 348 | 372 | 387 | 370 | 344 | 344 | 339 | 324 | 295 | 270 |
| lment in | K-8 | 775 | 774 | 785 | 788 | 759 | 691 | 988 | 259 | 631 | | 587 |
| S III | K-S | 270 | 805 | 614 | 590 | 260 | 516 | 484 | 474 | 455 | 448 | 441 |
| cal En | 35 | 250 | 276 | 289 | 1268 | 263 | 251 | 245 | 229 | 221 | 188 | 186 |
| Iston | 3 | 320 | 29 | 325 | 322 | 26 | 95 | 49 | 45 | 34 | 20 | 55 |
| | | 3 | 3 | 3 | 3 | 2 | 13 2 | 2. | 15 | 16 | 7 | 18 2 |
| | Year | 2007 | 2008 | 2003 | 2010- | 2011: | 2012: | 2013- | 2014 | 2015 | 2016- | 2017- |

| | | Section 1 | |
|---------|------|-----------|-------|
| Year | K-12 | DIM. | % |
| 2007-08 | 1194 | 0 | 0.0% |
| 2008-09 | 1183 | +- | %6.0 |
| 2009-10 | 1182 | 7 | -0.1% |
| 2010-11 | 1150 | 32 | -2.7% |
| 2011-12 | 1103 | 47 | 4.1% |
| 2012-13 | 1014 | 68- | -8.1% |
| 2013-14 | 996 | 87 | 4.7% |
| 2014-15 | 950 | -18 | -1.7% |
| 2015-16 | 934 | -16 | -1.7% |
| 2016-17 | 006 | ģ | -3.6% |
| 2017-18 | 872 | -28 | -3.1% |

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11/2/2015

Litchfield, CT Historical Enrollment



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Litchfield, CT Projected Enrollment

School District:

Litchfield, CT

2013 2014 2015 2016 2020 2020 2022

PK-12

UNGR

2/5/2018

912 888 884 884 897 913 913 941 868

872 857 857 857 853 863 872 893 908

Based on an estimate of births

Based on children already born

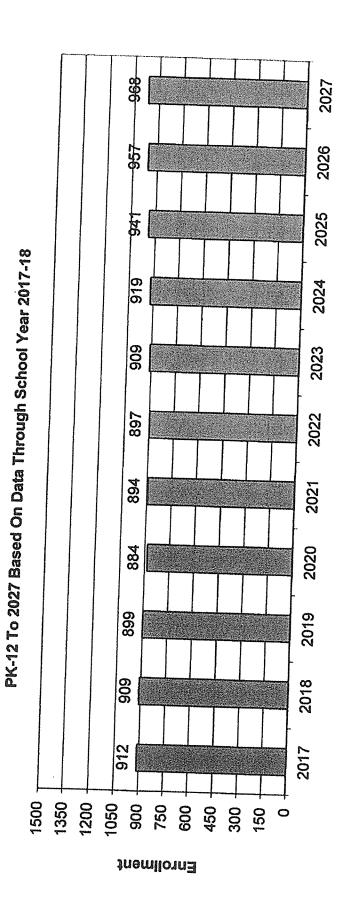
Based on students aiready enrolled

| 22/6 |
|--------|
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| 236 |
| 312 |
| 691 |
| 536 |
| 234 |
| 302 |
| 3 |
| 2027-2 |
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| The second secon | | 5 | * |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|-------|
| 2017-18 | 872 | 0 | %00 |
| 2018:19 | 888 | 4 | -0.5% |
| 2019-20 | 857 | F | -13% |
| 2020-21 | 841 | -18 | .1 9% |
| 2021:22 | 850 | 8 | 1-18 |
| 2022-23 | 852 | 6 | 700 0 |
| 2023-24 | 863 | 11 | 1 30% |
| 2024-25 | 872 | . 6 | 100 |
| 1025-26 | 893 | 23 | 70F C |
| 2026-27 | g | 15 | 17% |
| 2027.28 | 918 | 9 | 1.5 |

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Litchfield, CT Projected Enrollment

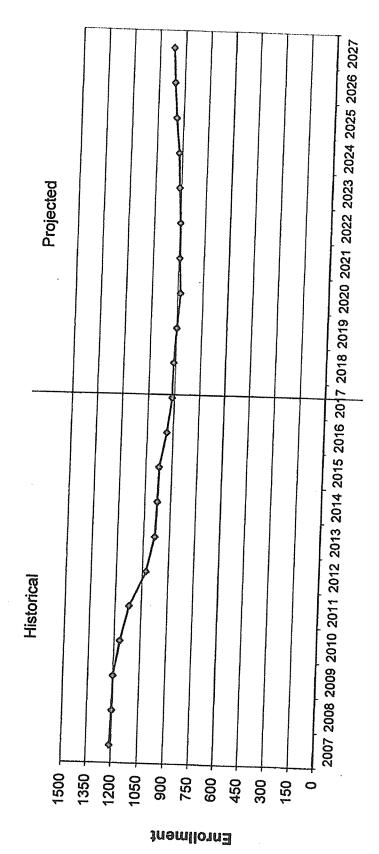


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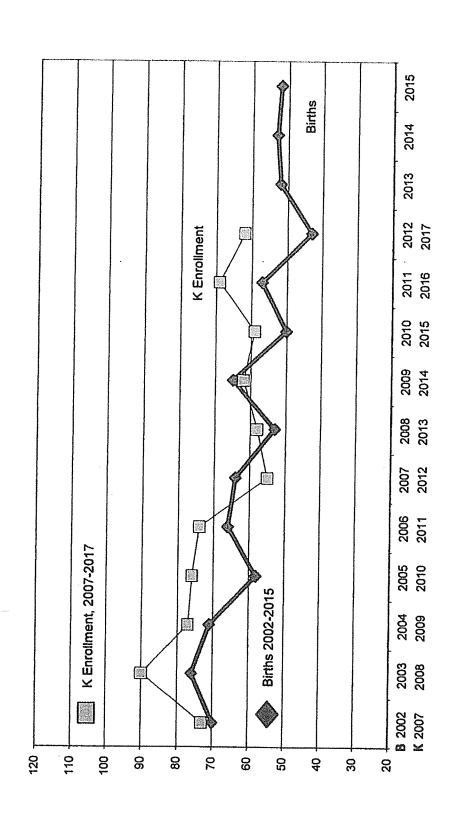
Litchfield, CT Historical & Projected Enrollment

PK-12, 2007-2027



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Litchfield, CT Birth-to-Kindergarten Relationship



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23083/1/

Litchfield, CT Additional Data

| s Issued Multi-Units | 0 | 0 | 0 | 0 | 0 | 0 | |
|-------------------------------------------|------|------|------|------|------|------|--|
| Building Permits Issued Single-Family Muh | 49 | 13 | 13 | 8 | 12 | n/a | |
| Year | 2005 | 2013 | 2014 | 2015 | 2016 | 2017 | |

| Year 2005-06 | 9-12 Total | Non-Public K-12 Total 176 |
|-----------------|------------|---------------------------------|
| 2013-14 | n/a | |
| 014-15 | ਲੱ | N/3 |
| 2015-16 | 53 | n/a |
| 2016-17 | 38 | n/a |
| 2017-18 | 43 | 6/0 |

| 11 12 | n/a |
|-----------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| | STREET |
| | n/a |
| Education) | n/a |
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| Enrollments as of Oct. 1 | |

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| K-12 Residents Charter or M | 2017 |

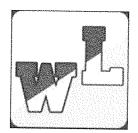
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| 12 Sp | Comp | 2043 | 401/ |

K-12 TOTAL n/a

The above data were used to assist in the preparation of the enrollment projections. If additional demographic work is needed, please contact our office.

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NESDEC RSD #06, CT Warren-Goshen-Morris 2021-22 Enrollment Projection Report





RSD #06, CT Warren-Goshen-Morris

2021-22 Enrollment Projection Report

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Enrollment Summary

The global pandemic continues to influence our nation's public health and economic stability in unpredictable ways. As such, it is past school year, we have seen how school enrollment patterns can differ substantially from one district to another, with some fluctuations in the real estate market and job trends, which have impacted student attendance patterns. Moreover, during the still too early to identify many of the factors that could impact school enrollments. Over the past school year, we have seen districts losing students while others experience an influx of students.

that highlight Historical and Projected Enrollments in Grade Combinations. We have received the figures given to us by the District We are pleased to send you the past, present, and projected enrollments for your District. New this year, we have added graphs and we assume that the method of collecting the enrollment data has been consistent from year to year.

out may serve as a guide to future enrollments. In light of this fact, NESDEC has added a "Second Semester refresher" enrollment Of note, projections are generally more reliable when they are closest in time to the current year. Projections four to ten years projection at no cost to affiliates.

students occurred at Kindergarten: 74 students projected vs 50 enrolled. This variance could be attributed to family indecision The NESDEC enrollment projection fell within 52 students of the K-12 total (881 projected vs 829 enrolled). One variance of 24 regarding the pandemic.

Over the next three years, K-6 enrollments are projected to increase by a total of S students and Grades 7-12 enrollments are projected to increase by a total of 26 students, as students pass through the grades. 508-481-9444 • www.nesdec.org ©New England School Development Council .

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Historical Engollment

RSD #06, CT

School District:

12/20/2021

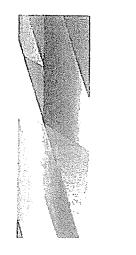
| | PK-12 | 946 | 337 | 92 | Ľ | ļ | Z | 917 | Ī. | 2 | 2 | 4 |
|--------------------------------|----------------|---------|---------|--------------|----------|---------|---------|---------|---------|---------|---------|---------|
| | ž | 2 | 12 | 12 | 6 | 6 | 1 | 6 | 6 | 2 | 8 | ä |
| | K-12 | 1039 | 1019 | 985 | 944 | 913 | 915 | 844 | 852 | 857 | 834 | 834 |
| | UNGR | 0 | 0 | 0 | 0 | ٥ | 0 | 0 | ٥ | 0 | • | s |
| | α | 28 | ä | 22 | g | æ | 52 | 2 | 88 | 112 | g | 93 |
| | 11 | 89 | 83 | 96 | 16 | ğ | 114 | 88 | 111 | 35 | 8 | 86 |
| | 10 | 66 | ğ | ĕ | ğ | a | g | ğ | 8 | 8 | ă | 94 |
| | 6 | 102 | 917 | 116 | 3 | 127 | 114 | 201 | 107 | 107 | 8 | 56 |
| le le | 8 | 75 | 88 | 89 | 98 | 29 | 8 | 51 | 79 | 4 | 85 | 45 |
| Historical Enrollment By Grade | , | 85 | 69 | 85 | 02 | 77 | 25 | 61 | 40 | 25 | 45 | 65 |
| nrollmer | 9 | 70 | 88 | 73 | 82 | 23 | 63 | 34 | 8 | 44 | 9 | 55 |
| torical E | 5 | 86 | n | ස | 88 | 53 | 38 | 23 | 4 | 53 | 46 | જ |
| His | 4 | 77 | 85 | 62 | 88 | 65 | 29 | 43 | 24 | 43 | 48 | 52 |
| | 3 | 83 | 8 | 23 | 8 | æ | 49 | X | 48 | 47 | 95 | ន |
| | 2 | g | 61 | 8 | 36 | જ | 95 | 48 | 41 | 49 | 22 | 48 |
| | 1 | 63 | 9 | 33 | 43 | 33 | 29 | 38 | 43 | 25 | 22 | æ |
| | K | 62 | ĸ | 2 | \$ | \$ | \$ | ę\$ | 53 | 22 | 32 | 20 |
| | У | 7 | 91 | | 21 | 57 | 69 | 73 | 22 | 28 | 2072 | 2 |
| | School Year | 2011:12 | 2012-13 | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 | 2018:19 | 2019:20 | 2020-21 | 2021:22 |
| | Births* | 41 | 48 | \$ | 43 | 두 | 33 | \$ | 92 | 28 | 2 | 52 |
| | Birth Year | 2006 | 2007 | 2008 2008 | <u>§</u> | 2010 | 2011 | 200 | 2013 | 2014 | 300 | 2016 |

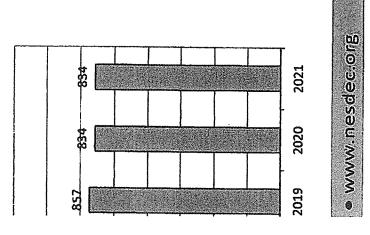
*Birth data provided by Public Health Vital Records Departments in each state.

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|---------|------|--------------------------|-----|----------------------------------|-------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------------|------------------------|
| Year | PK-6 | PK-8 | K-5 | K-8 | 8-5 | 8-9 | 7.8 | 7:13 | 3.12 |
| 2011:12 | 502 | 299 | 495 | 655 | 316 | 230 | 350 | ž | 384 |
| 2012:13 | 483 | 640 | 465 | 622 | 317 | 245 | 157 | 554 | 397 |
| 2013-14 | 468 | 621 | 427 | 83 | 306 | 526 | 153 | 558 | \$ |
| 2014-15 | 443 | 599 | 392 | \$48 | 296 | 388 | 156 | 252 | 396 |
| 2015:16 | 399 | 543 | 342 | 486 | 82 | 197 | 144 | 571 | 427 |
| 2016-17 | 436 | 547 | 367 | 478 | 212 | 174 | 111 | 88 | 437 |
| 2017-18 | 396 | 808 | 323 | 435 | 203 | 146 | 112 | 521 | 8 |
| 2018:19 | 401 | 503 | 343 | 445 | 82 | 156 | 202 | ş | ş |
| 2019-20 | 401 | 205 | 345 | 446 | 198 | 145 | 5 | 512 | 433 |
| 2020-21 | 388 | 491 | 348 | 451 | 502 | 163 | ē | 486 | 383 |
| 2021-22 | 389 | 499 | 339 | 699 | 315 | 166 | 65. | 400 | 202 |

| Year | K-12 | Diff | * |
|---------|------|------------|-----------|
| 2011-12 | 1039 | 0 | 0.0% |
| 2012:13 | 1019 | ۶ <u>.</u> | 1.9% |
| 2013-14 | 385 | ¥ | .3.3% |
| 2014-15 | 944 | 4 | 4.2% |
| 2015-16 | 913 | .31 | -3.3% |
| 2016-17 | 915 | 2 | 0.2% |
| 2017-18 | 844 | -71 | -7.8% |
| 2018-19 | 852 | 8 | 0.9% |
| 2019-20 | 857 | 5 | 9.6% |
| 2020-21 | 834 | -23 | -2.7% |
| 2021-22 | 834 | ٥ | %0.0 0 |

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Projected Enrollment

School District:

RSD #06, CT

12/20/2021

| 27 E8 8 | 63 83 60 126 58 111 60 107 | 2 | \$ 25 20 \$2 | 50 50 50 37 | ~ 8 8 8 8 | | 1 2 48 48 50 50 50 50 50 50 50 50 50 50 50 50 50 | 50 34 48 60 52 45 60 52 62 62 62 62 62 62 62 62 62 62 62 62 62 | 50 50 34 48 51 52 52 52 52 53 53 53 54 55 55 55 55 55 55 55 55 55 55 55 55 | 50 50 34 48 51 52 35 52 35 52 52 52 52 52 52 52 52 52 52 52 52 52 | 2022-22 50 50 34 48 48 2022-22 51 60 50 35 35 35 35 35 35 35 35 35 35 35 35 35 |
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| - 50 | | | 25 82 | | | | 50 35 60 52 49 62 | 60 50 35 49 60 52 38 49 62 | 51 60 50 35 52 49 60 52 53 38 49 67 | 2023:23 51 60 50 35 2023:24 52 49 60 52 2024:25 53 38 49 67 2025:26 54 67 | 2022:23 51 660 50 35 2022:24 52 69 660 52 2022:25 53 88 69 62 |
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| 107 100 105 5 | S8 107 | 58 41 | . 65 | 41 53 | 88 A | 60 | 8 | 48 51 | | 2027-28 56 48 51 | (est.) 2027-28 56 48 51 |
| 103 104 101 5 | 43 107 | 68 61 | 53 | 4 | 1881 | G | ₽. | 46 48 | 57 46 48 | 2028:29 57 46: 48 | (est.) 2028-29 57 46: 48: |
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| 77 100 101 5 | | | (45: | 93 | | 47. | 45 | 46 45 | 59 46 45 | 2030-31 59 46 45 | (est.) 2030-31 59 46 45 |
| 112 75 101 5 | 61 139 | 45 45 | 95 | 49: 51 | | 90 | .46 | 47 45 | 60 47 46 | 47 45 | 2031-32 60 47 46 |

Note: Ungraded students (UNGR) often are high school students whose anticipated years of graduation are unknown, or students with special needs - UNGR not included in Grade Combinations for 7-12, 9-12, etc.

*Birth data provided by Public Health Vital Records Departments in each state.

| | | | CHARLES STATE OF THE PARTY OF T | CONTRACTOR MANAGEMENT OF STREET | CAMP SAN PARAGRAPHICA | A CONTRACTOR OF THE PARTY OF TH | A CONTRACTOR OF THE PARTY OF TH | | |
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| Year | 9-Xd | 8-Md | 9-X | K-8 | 8-5 | 8-9 | 87 | 7.12 | 9-12 |
| 2021:22 | 389 | 499 | 339 | 449 | 215 | 165 | 110 | 490 | 380 |
| 2022-23 | 401 | 527 | 350 | 476 | 231 | 179 | 126 | 491 | 365 |
| 2023-24 | 405 | 521 | 353 | 469 | 221 | 17.1 | 116 | Š | 88 |
| 2024-25 | 397 | 513 | 344 | 460 | 219 | 169 | 116 | 516 | 8 |
| 2025-26 | 394 | 510 | 340 | 456 | 506 | 169 | 116 | 232 | Ê |
| 2026-27 | 399 | 513 | 344 | 458 | 208 | 153 | 114 | 552 | 438 |
| 2027-28 | 415 | 514 | 359 | 458 | 222 | 157 | 66 | 518 | 419 |
| 2028-29 | 411 | 515 | 354 | 458 | 225 | 172 | ള | 519 | 415 |
| 2029-30 | 396 | 531 | 338 | 473 | 737 | 191 | 135 | 523 | 388 |
| 2030-31 | 392 | 526 | 333 | 467 | 222 | 177 | 134 | 523 | 395 |
| 2031:32 | 405 | 2000 | 342 | 448 | 209 | 153 | 106 | 533 | 427 |

| Total Company of the Company | Part Secretaria | Self-System Monthly | MARKET STATES OF THE PARTY OF T |
|------------------------------|-----------------|---------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2021-22 | 834 | 0 | 0.0% |
| 2022-23 | 846 | 12 | 1.4% XA.1 |
| 2023-24 | 862 | 16 | 1.9% |
| 2024-25 | 865 | E | 0.3% |
| 2025-26 | 872 | 7 | 0.8% |
| 2026:27 | 106 | 29 | 3.3% |
| 1027-28 | 887 | -19 | -2.1% |
| 62-8202 | 878 | 4 | -0.5% |
| 2029-30 | 998 | -12 | -1.4% |
| 16-0603 | 298 | r, | 0.1% |
| 26-150 | 088 | 13 | 7.5% |

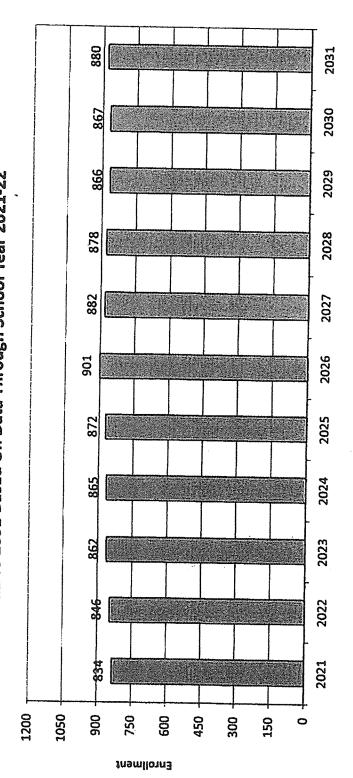
^{*}Projections should be updated annually to reflect changes in in/out-migration of families, real estate sales, residential construction, births, and similar factors.

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Projected Enrollment

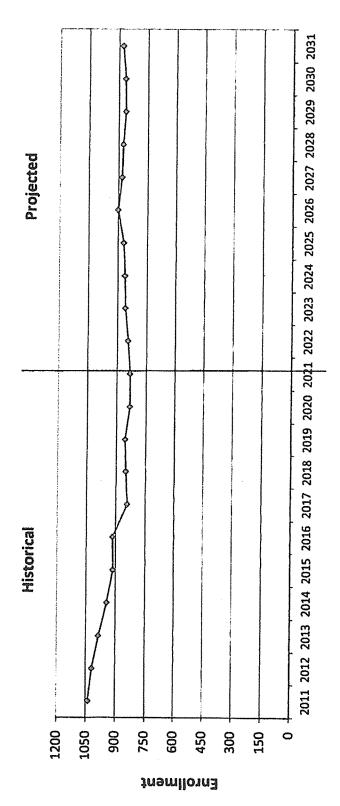
K-12 To 2031 Based On Data Through School Year 2021-22



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Historical & Projected Enrollment

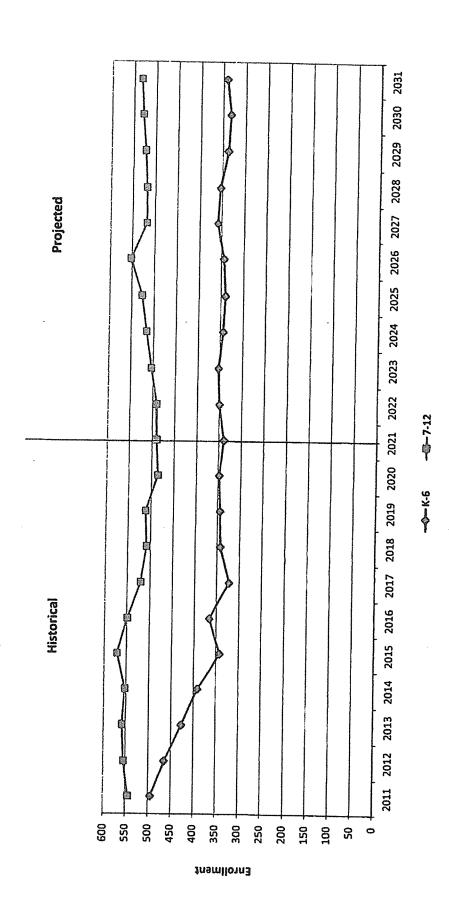
K-12, 2011-2031



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11/54//2/5 January 6 Transport

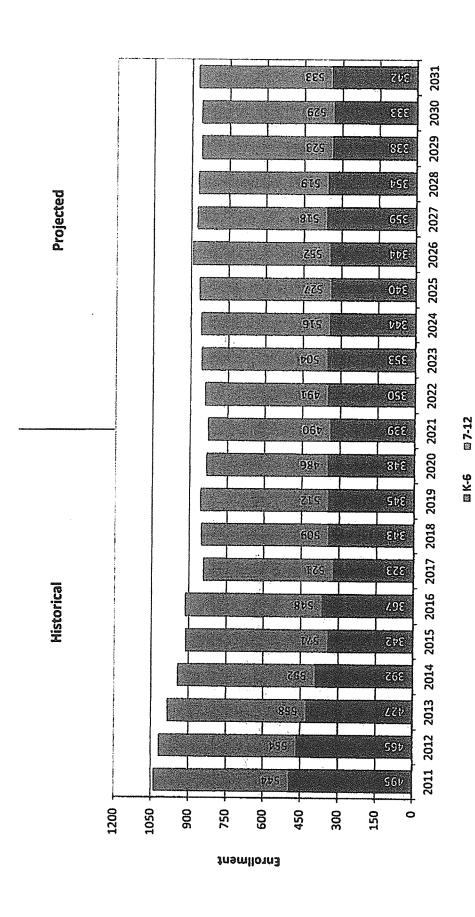
Historical & Projected Enrollments in Grade Combinations



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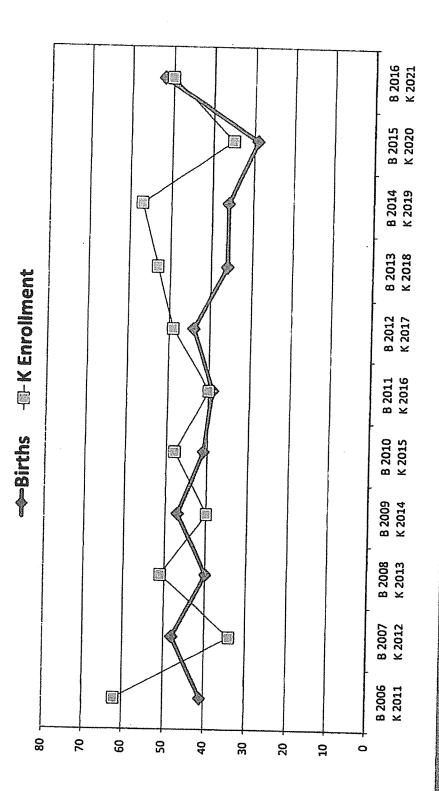
7

Historical & Projected Enrollments in Grade Combinations



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Birth-to-Kindergarten Relationship



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Additional Data

| Year 2011 | Building Permits Issued (Source: HUD) Single-Family Mul | ID) Multi:Units |
|--------------|---------------------------------------------------------|-----------------|
| 2017 | 7G; 1M | 0 |
| 2018 | 3G, 2M, 2W | 0 |
| 2019 | 5G, SM, 1W | 0 |
| 2020 | 6G, 4M, 2W | 0 |
| 2021 | 0 to date | 0 to date |

| Enrollment History* Career-Tech Non-Public 7 9-12/Total K-12/Total | 12 n/a n/a | 18 207 17 | 19 240 29 | 20 0 51 | 21 257 7 | |
|--------------------------------------------------------------------|------------|-----------|-----------|---------|----------|--|
| Year | 2011-12 | 2017-18 | 2018-19 | 2019-20 | 2020-21 | |

| | K-12 TOTAL | 57 |
|----------------|-------------|-----------------|
| | 12 | 13 13 |
| | 11 | 13 |
| al Education)* | 10 | 7 |
| eral Educ | 6 | 2 |
| nals (Gen | 8 | 4 |
| shial Scho | 7 | ю |
| and Parol | 9 | 2 |
| pendent | 5 | 2 |
| ublic Inde | 4 | 2 3 2 2 3 4 2 7 |
| in Non-P | 3 | 2 |
| esidents in N | 2 | 3 |
| × | 1 | 0 |
| | ¥ | 3 |
| | Enrollments | as of Oct. 1 |

| me-Schooled .dents* | 30 | |
|------------------------|------|--|
| K.12 Ho Sti | 2021 | |

| idents in Charter or hools, or Choiced-out* | m |
|------------------------------------------------|------|
| K-12 Residents Magnet Schools, | 2021 |

| K-12 Special Education Outplaced Students* | 3 | 20,5 |
|-----------------------------------------------|-----------------|---------------------|
| K-12 Special Education | nced Students* | Outpl |
| | ecial Education | K-12 S ₁ |

| Choicedila | | esidents | m |
|--------------------|---------------|---------------|------|
| K-17 Triffinned-In | O Calculation | & Ciner Non-F | 2021 |
| | | | |

*The above data were provided by the district, with the exception of building permit data (provided by HUD).

"n/a" signifies that information was not provided by District.

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New England's PK-12 Enrollments The "Big Picture"

From 2018 to 2029, the U.S. Department of Education anticipates changes in PK-12 enrollment of +3.3% in the South; +0.9% in the West, -1.8% in the Midwest; and -2.6% in the Northeast.

| ര് | <u> </u> | | | T. | 1 | 1 | l |
|-----------|-----------|---------|---------|---------|---------|---------|--------|
| % Change, | 2018-2029 | -9.2% | -3.3% | -1.8% | -6.9% | -2.5% | -5.8% |
| PK-12 | Decline | -48,634 | -5,961 | -16,897 | -12,415 | -3,536 | -5,074 |
| Fall 2029 | Projected | 478,000 | 174,500 | 945,400 | 166,100 | 139,900 | 82,000 |
| Fall 2018 | PK - 12 | 526,634 | 180,461 | 962,297 | 178,515 | 143,436 | 87,074 |
| State | | ธ | ME | MA | NH | R | 5 |

SOURCE: U.S. Department of Education, National Center for Education Statistics,

Table 203.20, August 2020

Note: Data collected prior to 2020 Coronavirus pandemic.

experience indicates that the impact on enrollment varies from one district to the next. Almost half Although most New England districts are seeing a decline in the number of births, NESDEC's of New England Districts have been growing in PK-12 enrollment, and a similar number are declining (often in rural areas), with the other districts remaining stable.

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PROJECTION METHODOLOGY

that are wholly computer or formula-driven. Such modification permits the incorporation of important, current district-specific information into the generation of enrollment forecasts percentage of increase or decrease in enrollment between any two grades. For example, if 100 students enrolled in Grade 1 in 2018-19 increased to 104 students in Grade 2 in 2019-20, Cohort component (survival) technique is a frequently used method of preparing enrollment forecasts. NESDEC uses this method, but modifies it in order to move away from forecasts (such as in/out-migration of students, resident births, HUD-reported building permits, etc.). Percentages are calculated from the historical enrollment data to determine a reliable the percentage of survival would be 104%, or a ratio of 1.04. Ratios are calculated between each pair of grades or years in school over several recent years.

After study and analysis of the historical ratios, and based upon a reasonable set of assumptions regarding births, migration rates, retention rates, etc., ratios most indicative of future growth patterns are determined for each pair of grades. The ratios thus selected are applied to the present enrollment stastics to project into future years. The ratios are the key factors in the reliability of the projections, assuming validity of the data at the starting point.

RELIABILITY OF ENROLLMENT PROJECTIONS

Projections can serve as useful guides to school administrators for educational planning. Projections are generally most reliable when they are closest in time to the current year, and the more stable the variables noted above, the easier and more reliable the projections. Projections six to ten years out may serve as a guide to future enrollments and are useful for facility planning purposes, but they should be viewed as subject to change, given the likelihood of changes in the underlying assumptions/trends. Projections that are based upon the children who already are in the district (the current K-12 population only) will be the most reliable; the second level of reliability will be for those children already born into the community but not yet old enough to be in school. The least reliable category is the group for which an estimate must be made to predict the number of births, thereby adding additional uncertainty. See these three multi-colored groupings on the "Projected Enrollment" slide/page.

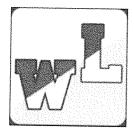
Annual updates allow for early identification of recent changes in historical trends. When the actual enrollment in a grade is significantly different (higher or lower) from the projected number, it is important (yet difficult) to determine whether this is a one-year aberration or whether a new trend may have begun. In light of this possibility, NESDEC urges all school districts to have updated enrollment forecasts developed by NESDEC each October. This service is available at no cost to affiliated school districts.

USING THIS INFORMATION ELECTRONICALLY

If you would like to extract the information contained in this report for your own documents or presentations, you can use screenshots, which can be inserted into PowerPoint Slides, Word documents, etc. Because screenshots create graphics, the image is not editable. Please feel free to contact us if you need assistance in this matter, by phone (508-481-9444) or by

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Assessment Documents



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| LITCHFIELD TOWN OF CENT | TOWN OF | <u></u> නෙ | Nbhd 0001 CENTER SCHOOL | Issue Date 02-27-2020 08-21-2017 | Description Evernpt Comm |

| State Use 920 Print Date 11/23/2020 11:27:04 A | | 2018 21 341,880 22 6,401,680 25 103,330 | Total 6846880 | 9,100,880 44,370 147,600 488,400 | 9,781,250 C | 9,781,250 | Field Review Field Review Cellback - 2nd Attempt | | Total Land Value 488,400 |
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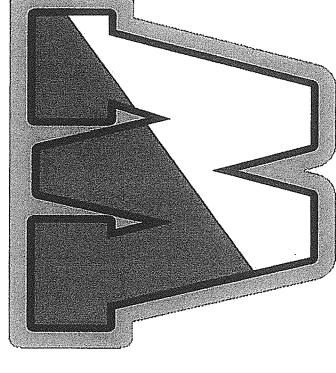
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| | 2043 497 1 | 228 | Total | 128,730 7,170 2,111,480 13,138,300 | This edimen | | Appraised Bidg. Value (Card) | Appraised XI (B) Value (Bidg) | Appraised Ob (B) Value (Bidg) | Appreised Land Value (Bildg) Special Land Value | Total Appraised Parcel Value Valuation Method | | Total Appraised Parcel Value | Desp | 08-28-2018 08-28-2018 05-31-2013 02-05-2013 09-15-2002 | 15-15-28(Z) 16-15-28(Z) | Notes | | SCHOOLS SCHOOL |
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| ¥ | MAMO | 06759-3204 | AMOGO | AMOGO | Description | | | Nbhd Name | | 8 | | SOLAR | | | Addition Page 2 | Demoilsh | 0 | <u> </u> | |
| 3. A. G. | IST #6 V | 06759 | OWNER IST #8 M | 8 LS 8 LS |) Does | | | Ш | | NAL SQ | 25 26 26 26 | MOUNT | | 32 | | | Ī | | - (S) |
| 3888 | 10 | გ წ | REGIONAL SCHOOL DIST #8 WANGEO | | | an e de mande cales especiales de | | | | 2013 WAMOGO REGIONAL SCHOOL | elv1-2 stops,95 fpm,2100# Generator | 2013 IA 2018- 553 KW GROUND MOUNT SOLAR ARRAY | | 185ure Date 08-24-2020 | 05-11-2020 07-03-2016 08-22-2016 05-22-2012 10-28-2011 | 28-201 | Description | Exempt Comm Exempt Comm Exempt Comm Exempt Comm Exempt Comm | |
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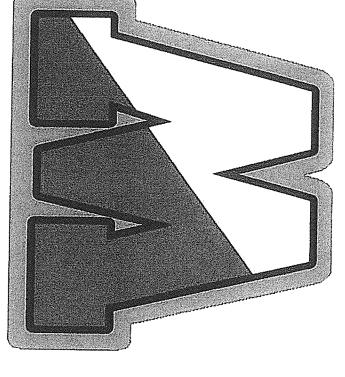
"Concept" Secondary School -Current v. Potential Course Program Offerings (November 2021)







"Concept" Secondary School Temporary Regionalization Committee November 2021





Course Program Offerings

Humanities STEM

CTE ASTE

Middle School [6-8] Exploratory Courses/Encore Subjects

| HMS | Wamogo | Concept School |
|---------------------------|-------------------------------------|-------------------------------------------|
| Band | Band | Band/Beainner's Band (2) |
| Chorus | Chorus | Charie |
| Art | Art | Circuits Art |
| PE | PE | DE |
| Health | Health | Health |
| World Language (Spanish) | World Language (Spanish/French) (2) | World Language (Spanish, French, Chinese) |
| Mindset | Learning Lab | learning lab / Mindest |
| Information Tech Literacy | | Information Took 1:200 |
| | | יייטווומנוטון ובנון דונפומנא |
| | NODOLICS | Robotics |
| | Digital Apps | Digital Media and Movie Making |
| | | Agri Sci |
| | | 7. apro- |
| | | Culinary |
| | | Digital Music |
| | | Office and control china |
| TOTAL: 8 | LE . LATOT | orginal Journalism and Social Media |
| | 77.140 | 2 2 3 |

MS Course Offerings (Grades 6-8)

| "Bu Saivoi Electives - Aumanings | | |
|---------------------------------------------------|------------------------------------------------------|----------------------------------------|
| SHI | WAMOGO | Concept School |
| Affican American, Latino and Puerto Rican Studies | African American, Latino and Puerto Rican Studies | America |
| | World Thought / Dhilosophy /Cthiss | Salunic |
| | world Hought/ Filliosophy/Ethics | Philosophy and Ethics |
| Indust To Day of | Yourstory | YourStory (genealogy) |
| intro to Psych | Psychology | Psychology |
| AP Psychology | AP Psychology | AP Psychology |
| | | Topics in Sociology: |
| | | Woman and Social Justice |
| | | LGBTQ Studies |
| Intro to Sociology | | The American Dream |
| (8) | SOCIOIORY | Human Behavior |
| | Historical Genocides | Historical Genocides |
| | History through Pop Culture | History through Pop Cultura |
| AP Gov and Politics | AP Gov and Politics | AP Gov and Politics |
| AP US History | | AD LIC Lictory |
| | I ICOMN ECE 116 Distant | VIOSE I CO IC |
| Δ1A/ | OCCININ ECE US HISTORY | UCONN ECE US History |
| AAACT | | Criminal Justice |
| | | Asian Studies |
| | | Creative Writing Workshop |
| | an accommod | Children's Literature |
| Creative Writing | Creative Writing | Poetry |
| AP Language and Composition | AP I anguage and Composition | Flash Fiction |
| AP Lit and Comp | | AP Language and Composition |
| | | AP Lit and Comp |
| mojicanioj | OCOINN ECE Writing Through Literature | UCONN ECE Writing Through Literature |
| | | Journalism and Investigative Reporting |
| Public Speaking | | Logic, Reasoning, and Persuasion |
| | | (rubiic speaking) |

HS Elective Offerings - Humanities

| High School Electives - Humanities | | |
|------------------------------------|----------------------|-----------------------------------|
| LHS | WAMIOGO | Concept School |
| | Artı | Art |
| | Art II | Arı |
| Digital Photography and Imaging | Photography | Photography |
| | Advanced Photography | Advanced Photography |
| Illustration and Character Design | | Illustration and Character Design |
| | | |
| Painting and Mixed Media | | Painting and Mixed Media |
| Advanced Art | | Advanced Art |
| Fashion Design | | Fashion Design |
| Sculpture and Ceramics | Ceramics | Sculpture and Ceramics |
| Advanced Ceramics | | Advanced Ceramics |
| Graphic Design | Computer Graphics | Graphic Design |
| Drawing | Drawing | Drawing |
| AP ART Studio | AP ART Studio | AP ART Studio |
| | 2D Design | 2D Design |
| | | 3D Design |
| Choraleers | | Chorus |
| | Music Foundations | Music Foundations |
| Band | Band | Band |
| | Advanced Band | Advanced Band |

HS Elective Offerings - Humanities

| Beginner Guitar Gu | | |
|--------------------------|-----------------------------------------------------|----------------------------------------------|
| | WAMOGO | Concept School |
| | Beginner Band | Beginner Band |
| | Percussion Ensemble | Percussion Encemble |
| Ad | Guitar Basics | Guitar Basics |
| I W | Advanced Guitar | Advanced Cuitar |
| | Music History | Music History |
| | | |
| × | Misic literacy | : |
| Video Production | יייי בונכומרא | Music Literacy |
| | Video Production | Video Production |
| Computerized Music | Music Production & Technology | Music Production & Technology |
| Adv | Advanced Video Production | Advanced Video Droduction |
| | Music/Vid. Tech Lab Asst. | יייייייייייייייייייייייייייייייייייייי |
| Small Group Music Making | | |
| | History of 20th Century Music: from Blues to Rap | History of 20th Century Music: from Blues to |
| Beginner Piano/Keyboard | | Beginner Diano /Kavhoard |
| Music Theory | AP Music Theory | AP Music Theory, |
| Drama | та | Drama & Theatre |
| | | |
| TOTAL: 30 | TOTAL:40 | L2.IATOT |

HS Elective Offerings - Humanities

| High School Electives - STEM | | |
|------------------------------|--------------------------------|--------------------------------|
| SHI | WAMOGO | Concept School |
| Anatomy & Physiology | Anatomy & Physiology | Anatomy & Physiology |
| AP Biology | AP Biology | AP Biology |
| AP Chemistry | AP Chemistry | AP Chemistry |
| AP Environmental Science | AP Environmental Science | AP Environmental Science |
| | AP Computer Science Principles | AP Computer Science Principles |
| t | | |
| Forensic Science | Forensic Science | Forensic Science |
| | Human Biology | Human Biology |
| Physics | Physics | Physics |
| AP Physics | | AP Physics |
| Zoology and Evolution | | Zooloogy and Evolution |
| Ecology | | Ecology |
| Horticulture | | Horticulture |
| Embryology | | Embryology |
| Biotechnology | | Biotechnology |
| | | Meteorology |
| | | Genetics |
| | | Astronomy |
| Trig/PreCalc H | Pre-Calculus | Pre-Calculus |
| AP Calculus | AP Calculus | AP Calculus |
| Calculus | Calculus | Calculus |
| | | |

-1

HS Elective Offerings - STEM

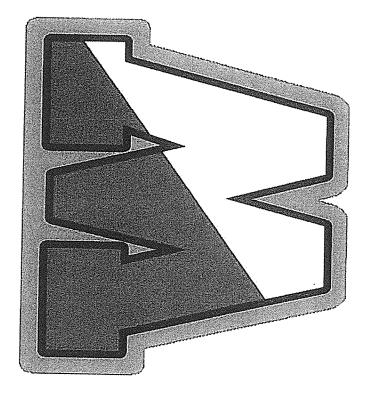
| High School Electives - STFM | | |
|------------------------------|-----------------------------------|---------------------------------------|
| | | |
| Qua | WAINIOGO | Concept School |
| Statistics | Probability & Statistics | Probability & Statistics |
| | | AP Statistics |
| | UCONN ECE Essentials of Economics | I CONNI ECE Eccontiale of Connection |
| Trig | | COOMIN FOR ESSELLITIONS OF ECUTIONICS |
| Concepts of Calculus | | |
| | | Mathematics Modeling & Application |
| | | |
| | | |
| | | |
| Trig/PreCalc | | |
| Personal Finance | Personal Einance | ווק/ רופלמונ |
| | | Personal Finance |
| | | Data Science |
| | | |
| TOTAL: 20 | TOTAI: 14 | TC. LATOT |
| | 2 R9 140 4 81 A | 12 JAC |

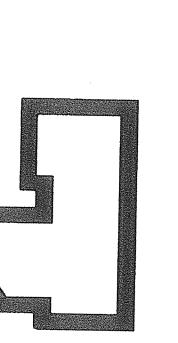
| High School Electives - CTE | | |
|----------------------------------------|-----------------------------------------|-----------------------------------------|
| SHI | WAMOGO | Concept School |
| Accounting I | Accounting (| Accounting I |
| Accounting II | Accounting II | Accounting II |
| Architecture, Design, and Construction | Architecture, Design, and Construction | Architecture, Design, and Construction |
| Career Readiness | Career Exploration | Career Exploration |
| | Culinary Arts I | Culinary Arts I |
| Sports and Entertainment Marketing | | Sports and Entertainment Marketing |
| | Digital Marketing & Communications | Digital Marketing & Communications |
| | E-Commerce | E-Commerce |
| Electrical Engineering Basics | Electricity, Circuitry, and Robotics I | Electricity, Circuitry, and Robotics I |
| | Electricity, Circuitry, and Robotics II | Electricity, Circuitry, and Robotics II |
| Entrepreneurship | Entrepreneurship | Entrepreneurship |
| | Exploration of STEM | Exploration of STEM |
| Web Design | Game Design & Dev. I | Web & Game Design & Dev. I |
| | | Woh 9. Game Decim 8. Dev. 11 |
| Advanced web Design | Gaille Design & Dev. II | Web & Callie Design & Dev |
| Intro to Business | intro to business | Business Ethics |
| | Materials & Design I | Materials & Design I |
| Computer Aided Design | | Computer Aided Design |

| | High School Electives - CTE | |
|--------------------------------------|--------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Money Ranking and Invocation | WAMOGO | Concept School |
| יייכורלי, במוואוויה, מוום ווועפטוווה | | Money, Banking, and Investing |
| | | Global Economics |
| | Restaurant Management & Culinary Arts Careers | Restaurant Management & Culinary Arts |
| Computer Programming for Business | Skills 21 | Computer Programming for Business |
| | Transportation & Automotive Technology I | Transportation & Automotive Technology |
| | | I ABOIOIII SANDIII SANDII SANDIII SANDII |
| | | |
| | Transportation & Automotive Technology | · · |
| | FCF Eccentials of Economics | I ransportation & Automotive Technology II |
| Animation Technology | בסב בשפיו ונופוש סו ברסווסווווני | ECE Essentials of Economics |
| Robotics | | Animation Technology |
| | | Robotics |
| | | Childcare |
| | | Nursing; pediatric and geriatric care |
| | | Nutrition for life |
| | | Distribution management |
| | | Natural Resources Consumerism |
| | | |
| TOTALS: 15 | TOTALS: 19 | TOTALS: 32 |
| | | |

| High School Electives - ASTE | | |
|-----------------------------------------|---------------------------------------------|---------------------------------------------|
| (IHS | WAMOGO | Concept School |
| N/A | Agricultural Business | Agricultural Business |
| | Animal Biotechnology | Animal Biotechnology |
| *************************************** | Applications in Animal Science -Livestock | Applications in Animal Science -Livestock |
| | n Agricultural Mechanics | Applications in Agricultural Mechanics |
| | | |
| | | |
| | Applications in Natural Resources | Applications in Natural Resources |
| | Applications in Plant Science | Applications in Plant Science |
| | Canine Grooming & Kennel Management | Canine Grooming & Kennel Management |
| | Equine Science | Equine Science |
| | Large Animal Health | Large Animal Health |
| | Sustainable Agriculture/ Fruits & Vegetable | Sustainable Agriculture/ Fruits & Vegetable |
| | Sustainable Agriculture/Animals | Sustainable Agriculture/Animals |
| | Advanced Floral Art | Advanced Floral Art |
| | | |
| TOTAL: N/A | TOTAL: 12 | TOTAI: 12 |

HS Elective Offerings - ASTE



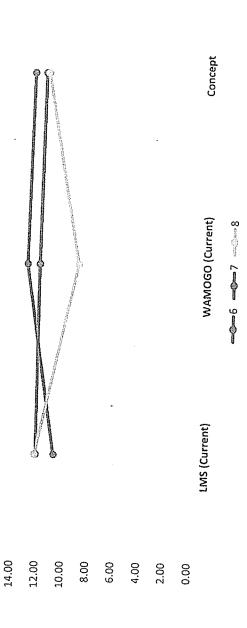


| de tentre de la constitución de la | | Ë | Litchfield Mi | ddle | chool | Carr Carr | d Middle School (Current with LIS Enrollment) | US Enroll | lent) | | |
|----------------------------------------------------------------------------------------------------------------|------------|------|---------------|------|-------|--------------|-----------------------------------------------|-----------|-----------|-------------|----------------------|
| Grade | Enrollment | | | | Staff | | | | Total | Staff Per | |
| | | Math | Science | 집 | SS | | PE/Health | Electives | Staff | Student | |
| 9 | 64 | | 1 | H | н | ਜ | 0.3 | 1 | 5.3 | 12.08 | |
| 7 | 64 | | н | ਜ | ᠳ | H | 0.4 | 1.6 | 9 | 10.67 | |
| 8 | 73 | | 1 | H | H | ਜ | 0.4 | 1.6 | 9 | | |
| TOTAL | 201 | | 3 | m | m | ო | 1.1 | 4.2 | 17.3 | | |
| Grade | Enrollment | | | | | | Staff | ff | | | |
| | | Math | Science | ሻ | SS | 7 | ASTE | PE/Health | Electives | Total Staff | Staff Per Student |
| 9 | 55 | | 1 0.5 | 5 | | 0.5 | 0 | 0.2 | 1.4 | 4.6 | 11.96 |
| 7 | 64 | | 1 0.5 | 5 | H | 0.5 | 0.25 | 0.3 | 1.4 | 4.95 | 12.93 |
| 8 | 44 | | 1 0.5 | 5 | 1 | 0.5 | 0.25 | 0.3 | 1.4 | 4.95 | 8.89 |
| TOTAL | 163 | | 3 1.5 | N. | m | 7. | 0.5 | 0.8 | 4.2 | 14.5 | 11.24 |

Current Staffing (Grades 6-8)

| | | | | | | | | | | Staff | | | | | |
|-----------------------------------------|----------|------|-------|------|----------------------------------------|---------|-------|---|------|-------|--------|-----------|-----------|---------------------------------------|-----------|
| | | | | | ************************************** | | h-1.4 | | | | 0. | PE Health | | | |
| Grade | LPS | RSD6 | Total | Math | Science | Ce FI A | | ý | ACTE | | SEL | | · î | | Staff Per |
| Œ | 8 | 18 | | | | 1 | Ī | | 3315 | MAF | 5 | ellness | Electives | Wellness Electives Total StaffStudent | Student |
| | t S | Q. | STT | | 7 | 1.6 | 7 | O | 0.8 | 0.2 | α C | 7 | 6,6 | 2 | 7 |
| | 7 | T/G | 178 | | - | 7 4 | (| - | | | 2 | 1 | 7.7 | 7.01 | 77.07 |
| | S | S | 770 | | 7 | T.0 | 7 | O | 0.8 | 0.2 | 0.8 | 7 | 1.7 | 40, | |
| ×0 | % | | 117 | | , | 7 | 1 | | | | ? | | | | 17.55 |
| TOTAL | 1 | | 1 | | 7 | T.0 | 7 | O | 0.8 | 0.2 | 0.8 | 1.6 | 1.2 | 102 | 11 17 |
| - Z - Z - Z - Z - Z - Z - Z - Z - Z - Z | 70T | 901 | 364 | | 9 | 8.4 | Œ | 2 | 0 | 0 0 | , | | | | |
| | | | | | | | 5 | 4 | | o. | 4.4 | 4. X | 3.6 | 30.6 | 11.90 |

Student:Staff Ratio

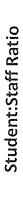


Concept Staffing (Grades 6-8)

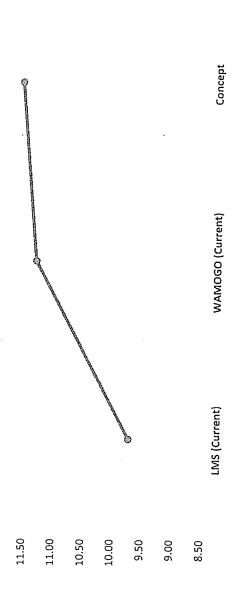
| | | | | Litchfield | I High Scho | chfield High School (Current) | Andrews and the Control of the Contr | AND THE PROPERTY OF THE PROPER | | |
|-----------|-----------------|--------|---------|------------|-------------|-------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-----------|
| | | | | - | | Staff | | | | T |
| Grade | Enrollment Math | Math | Science | ELA | SS | PE/Healt | PE/Health Electives | Staff Per Total Staff Student | Staff Per Student | |
| 0 | 53 | (en) | | | | | | | | 1 |
| 10 | 56 | ത | | | | | | | | |
| ₹~ ₹~ | 58 | ്ര | | | | | | | | |
| 12 | (S) | l GA | | | | | | | | |
| LHS | 233 | m | 4 | m | 4 | 4 | | 8 24 | 4 9.71 | T-6- |
| | | | | | WAMOC | WAMOGO (Current) | | | | |
| | | | | | | Ş | Staff | | | |
| Grade | Enrollment Math | Z Z | Science | ᄪ | y | ACTE | 40 COLVED | DE/Lipsish Classica | 33 e 3 J e 4 e 7 | Staff Per |
| 6 | | 1=3 | | | | | י ב/ זוכמונוו | בוברוואכז | IOLAE SLAII | Singent |
| 10 | | | | | | | | | | |
| 11 | 86 | | | | | | | | | |
| 12 | 93 | | | | | | | | | |
| WAMOGO | 379 | | 4 | ব | 7 | 4 | 7 2.4 | 8 2 | 33.8 | 77 77 |
| | | | - | | ۴ | ۲ | | | | Ö |

Current Staffing (Grades 9-12)

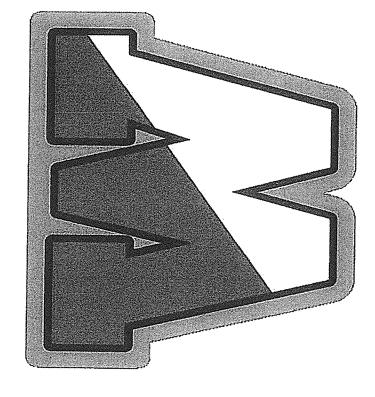
| | | | | | | | | | Staff | | | | |
|----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------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| | | | | | | | | | | PE Health | | | |
| 9 | ğ | 0 | j. | 9 | | i | | | | SEL | Elective | Total | Elective Total Staff Per |
| פוסכע | C | RSUO | lotai | Matn | Science | ELA | SS | ASTE | 3 | Wellness | Ŋ | Staff | Student |
| ග | 53 | 7 6 | 147 | | | | | | | | | | |
| 10 | 55 | | 153 | | | | | | | | | | |
| 11 | 57 | 86 | 155 | | | | | | | | | | |
| 12 | 63 | 66 | 156 | | | | | | ٠ | | | | |
| HS Total | 232 | 828 | 611 | 7 | 7 | 7 | 7 | | | 2 % | 0 | 60 | 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 |
| | The second secon | | The second name of the second na | The state of the s | | | | | _ | | | | • |

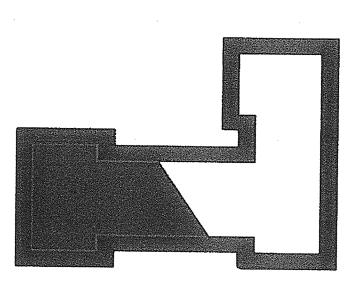


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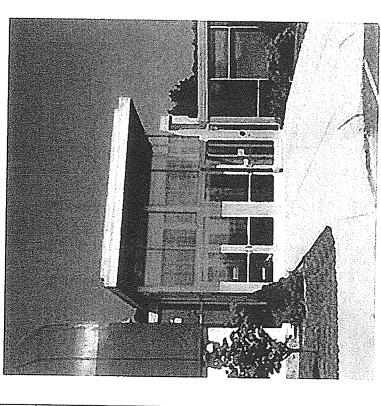
Concept Staffing (Grades 9-12)



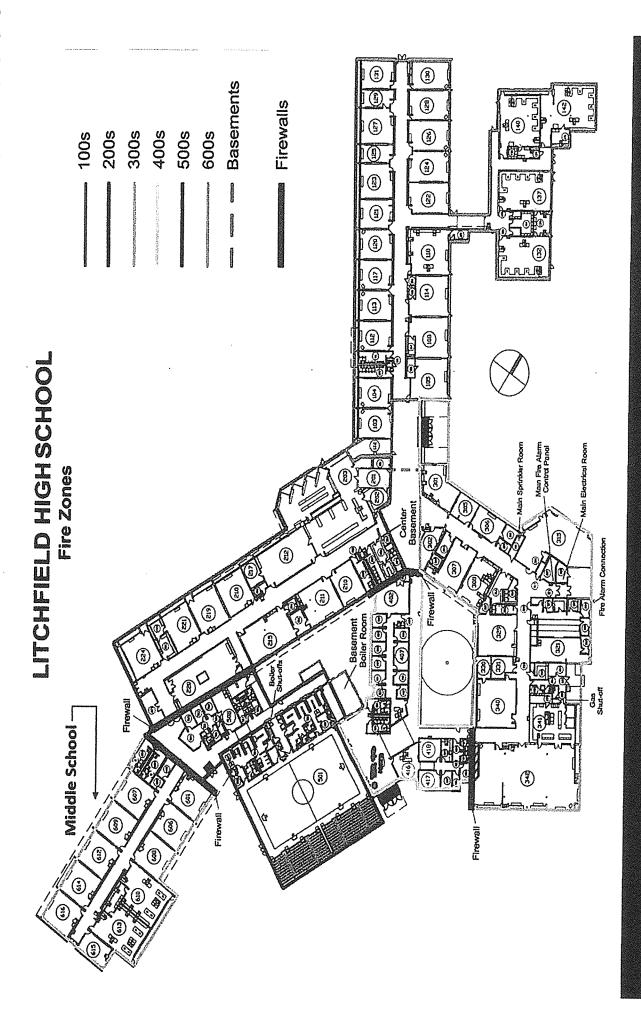


Secondary Facilities and Concept Capacity

| Total Square Footage | 79,394 |
|------------------------------------------|------------------------------------------------------------------------------------------------|
| Number of Classrooms | 52 |
| Year of Last Major Renovation | 2008 |
| What was included in that renovation? | (1)Furnace, Roofs, Middle school addition, Flooring Painting & Energy Management System. |
| Age of Furnaces | 1979, 2008 & 2018 |
| Age of Roof | Various Main Roofs 2008, (Cafeteria & Band Room Replaced 2018) |
| Age of Windows | Various 5 to 11 vears old |
| Number of Windows | 678 |

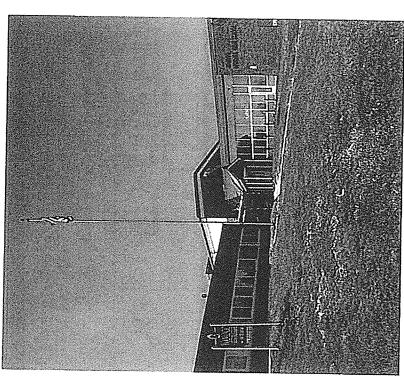


(Litchfield High School Built in 1957)



LHS/LMS Floor Plan

| Total Square Footage | 136 322 |
|------------------------------------|------------------------------------|
| Number of Classrooms | 49 |
| Number of Additional Learning | |
| Spaces (excluding library, gym, | |
| auditorium, cateteria) | 7 (all full size) |
| Small rooms | |
| | |
| | Tech Ed Shop, Aquaculture lab |
| | Small animal lab, Large animal lab |
| | Mechanics shop, Ag Sales room |
| Year of Last Major Renovation 2000 | 2000 |
| | |
| What was included in that | Furnaces, ASTE expansion, |
| renovation? | upgraded electrical, |
| Age of Furnace | 2000, and 2019 |
| Age of Roof | 3 year (1 year on ASTE) |
| Age of Windows | Various |
| | |
| Number of Windows | 178 + 20 in ag labs/shop |
| | |



WAMOGO (Built in 1955)

| Location | Fits Concept MS (Grades 6-8) | Fits Concept HS (Grades 9-12) | Fits ASTE Program |
|----------|---------------------------------|----------------------------------|-------------------|
| CHS | | | |
| WAMOGO | | | ** |

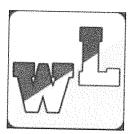
Concept "Middle School" has approximately 360 students. With an 18:1 class size specials). There are more than enough current classrooms / sq ft at both LHS and this means that there needs to be at least 20 rooms available for any given class period. This does not account for common special areas (cafeteria, library, PE, WAMOGO to house concept MS.

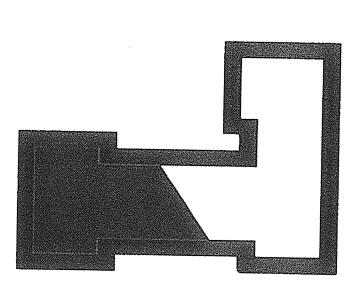
there are more than enough current classrooms / sq ft at both LHS and WAMOGO this means that there needs to be at least 35 rooms available. Similar to the MS Concept "High School" has approximately 620 students. With an 18:1 class size to house concept HS.

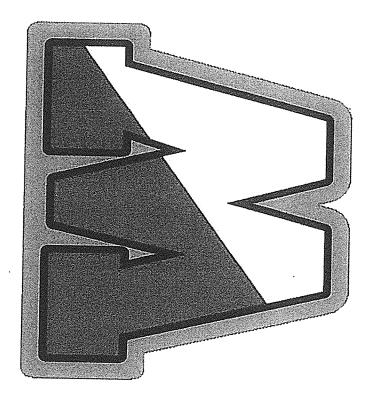
**Note: Based on state legislation / grant funds / barns / animals the ASTE program must remain at WAMOGO.

Concept School Facility Comparison

"Concept" Secondary Extra-Curriculars January 2022



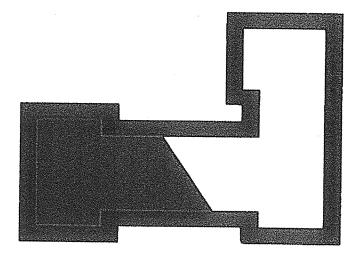




"Concept" Secondary Extra Curriculars Temporary Regionalization Committee January 2022

participation in sports, music, and theater, for the secondary programs of the Litchfield Public Schools (LPS) and Regional It was the request of the Temporary Regional School Study Committee (TRSSC) to examine current extra curricular School District No. 6 (RSD6). The following slides examine the current participation and the conceptual participation under a regionalized district.

Overview



High School Athletics

| | lotal Participants LHS | Varsity Particinante | N/ Dartininants | | |
|-----------------------|---------------------------|----------------------|-----------------|-----------------------|---------------------------------------------|
| Cross Country (Boys) | 000 | Supplied Aircipa | JA rai ucipants | Freshman Participants | 00-05 |
| Cross (class) | 22 | 70 | | | |
| Closs Country (GIIIs) | / | 7 | | | |
| Field Hockey | 18 | 17 | | | |
| Football | | | 7 | | |
| Golf (Boys Fall) | | 8 | | | |
| Soccer (Bovs) | 36 | | 5 | | |
| Socret (Girls) | 07 | 81 | 8 | | |
| E Secret | 18 | 18 | | | |
| st lode-a | 11 | 9 | | | W/WAMOGO |
| | | | | | DOMESTA A |
| Sport | Total Darkinian Annual | WANNESO | | | |
| Cross Country (Boys) | יטיפו רפו ווכושפוונג אאחג | Varsity Participants | JV Participants | Freshman Participants | CO-0P |
| (Close) transport | + | 4 | | | |
| cioss country (GITIS) | 4 | | | | |
| Field Hockey | 15 | 15 | | | |
| Football | 8 | 2 | | | |
| Golf (Boys Fall) | 8 | 2 | | | W / R14 |
| Soccer (Boys) | 31 | 73 | 0 | | |
| Soccer (Girls) | 22 | 1.5 | | | |
| E-Sports | - | * | , | | |
| | T | | | | w/ LHS |
| | | Region 20 | | | |
| Sport | Total | Varsity Participants | IV Darticinante | Free Contraction | |
| Cross Country (Boys) | 24 | 12 | 12 | riesiman rarticipants | a 0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0- |
| Cross Country (Girls) | 11 | 11 | 77 | | |
| Field Hockey | 33 | 18 | 2 2 | | |
| Football | 7 | 7 | CT | | |
| Golf (Boys Fall) | 19 | 10 | | | W / R14 |
| Soccer (Boys) | 57 | 21.0 | 6 2 | | |
| Soccer (Girls) | 40 | 77 | 77 | 15 | |
| F-Sports | | 0.7 | 0.7 | | |
| 2000 | 1.2 | 12 | 0 | | |

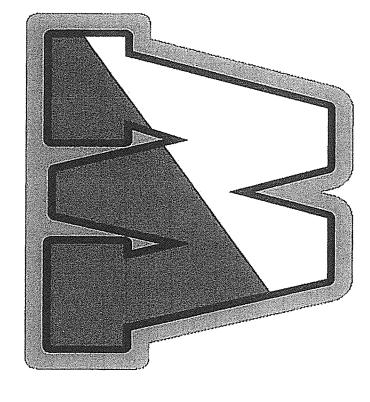
Fall Sports: High School

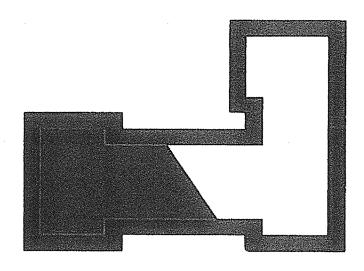
| | | กเรดิกเล | | | |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------|-----------------|-----------------------|---------------|
| Sport | Total Participants LHS | Varsity Participants | JV Participants | Freshman Participants | 90-02 0-03 |
| Basketball (Boys) | 19 | 13 | 10 | 4 | |
| Indoor Track (Boys) | 4 | 4 | | | w/ Wamogo |
| Swimming (Boys & Girls) | 15 | 15 | | | |
| Ice Hockey | 2 | 2 | | | w/ R12, R14 |
| Basketball (Girls) | 14 | 10 | 4 | | |
| Cheerleading | 4 | 4 | | | |
| Ski | 5 | 5 | | | w/ Wamogo |
| | | WAMOGO | | 157 | |
| Sport | Total Participants WHS | Varsity Participants | JV Participants | Freshman Participants | CO-0P |
| Basketball (Boys) | 26 | 10 | 16 | 4 | |
| Indoor Track (Boys) | 2 | 2 | | | SH7 /M |
| Indoor Track (Girls) | 2 | 2 | | | W/ LHS |
| Swimming (Boys & Girls) | 14 | 14 | | | |
| Ice Hockey | 3 | E | | | W / R1, R7 |
| Basketball (Girls) | 13 | 10 | · R | | |
| Cheerleading | | | | | |
| Ski | 5 | 5 | | | |
| Specific of the out to 2 and a representation of the output of the outpu | A COMMENT SAME STATE STATE SAME SAME SAME SAME SAME SAME SAME SAM | | | | |
| | | Region 20 | | | |
| Sport | Total | Varsity Participants | JV Participants | Freshman Participants | CO-0P |
| Basketball (Boys) | 45 | 15 | 15 | 10 | |
| Indoor Track (Boys) | 9 | 9 | | | |
| Indoor Track (Girls) | 5 | 5 | | | |
| Swimming (Boys & Girls) | 29 | 29 | | | |
| Ice Hockey | 5 | 5 | | | W / TBD |
| Basketball (Girls) | 27 | 15 | 12 | | |
| Cheerleading | 10 | 10 | | | |
| Ski | 10 | 10 | | | |
| | | | | | |

Winter Sports: High School

| Sport Baseball Boys Tennis Girls Tennis Boys Golf Boys Outdoor Track Girls Outdoor Track | Total Participants LHS 13 12 20 11 | Varsity Participants 13 | JV Participants | Freshman Participants | CO-09 |
|------------------------------------------------------------------------------------------|----------------------------------------|----------------------------|-----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|
| Baseball Boys Tennis Girls Tennis Boys Golf Boys Outdoor Track Girls Outdoor Track | 12 20 11 | 13 | | |) |
| Boys Tennis Girls Tennis Boys Golf Boys Outdoor Track Girls Outdoor Track | 12 20 11 | | | | |
| Girls Tennis Boys Golf Boys Outdoor Track Girls Outdoor Track | 20 | 77 | | | |
| Boys Golf Boys Outdoor Track Girls Outdoor Track Softball | 11 | 20 | | | |
| Boys Outdoor Track Girls Outdoor Track Softball | 10 | 17 | | | |
| Girls Outdoor Track Softball | 3 | 19 | | | |
| Softball | 11 | 11 | | | |
| | 7 | 7 | | | opome/W/ w |
| | | WAMOGO | | | |
| Sport | Total Participants WHS | Varsity Participants | JV Participants | Frechman Darticipante | 00 00 |
| Baseball | 18 | 13 | 9 | culture of the control of the contro | 2 |
| Boys Tennis | 11 | 7 |) V | | |
| Girls Tennis | m | 0 |) m | | |
| Boys Golf | 8 | 9 | 2 | | |
| Boys Outdoor Track | 7 | 7 | | | |
| Girls Outdoor Track | 12 | 12 | | | |
| Softball | 16 | 10 | 9 | | 0H / / M |
| | | | | | 7.4 |
| | | Region 20 | | | |
| Sport | Total | Varsity Participants | JV Participants | Freshman Participants | CO-02 |
| Baseball | 31 | 16 | 15 | | |
| Boys Tennis | 23 | 12 | | | |
| Girls Tennis | 23 | 12 | | | |
| Boys Golf | 19 | 10 | 6 | and desired to the second s | |
| Boys Outdoor Track | 26 | 15 | 10 | | |
| Girls Outdoor Track | 23 | 15 | 8 | Marchine de marchine des contrates establishes de la contrate del la contrate de | |
| Softball | 23 | 13 | 10 | | |

Spring Sports: High School





Middle School Athletics

| | Litchifeld | |
|-----------------------|------------------------|------------|
| Sport | Total Participants LMS | 4O-O3 |
| Cross Country (Boys) | 10 | w/ Wamogo |
| Cross Country (Girls) | ∞ | w/Wamogo |
| Field Hockey | 14 | OSCULLA LA |
| Soccer (Boys) | 15 | |
| Soccer (Girls) | 21 | |
| | | |
| | WAMOGO | |
| Sport | Total Participants WMS | CO-OP |
| Cross Country (Boys) | 2 | SW1/M |
| Cross Country (Girls) | ĸ |) WITMS |
| Field Hockey | 10 | |
| Soccer (Boys) | 25 | |
| Soccer (Girls) | 20 | |
| | | |
| | Region 20 | |
| Sport | 7/8 Team | 6/7 Team |
| Cross Country (Boys) | 12 | |
| Cross Country (Girls) | 11 | |
| Field Hockey | 13 | 12 |
| Soccer (Boys) | 20 | 20 |
| Soccer (Girls) | 20 | 20 |
| | | |

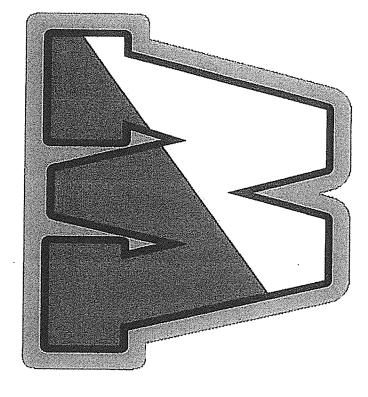
Fall Sports: Middle School

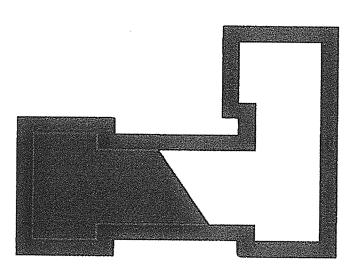
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|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|----------|
| Sport | Total Participants LMS | 40-03 |
| Basketball (Boys) | 17 | |
| Basketball (Girls) | 12 | |
| Swimming | . 15 | |
| Ski | œ | w/wAMOGO |
| | WAIMOGO | |
| Sport | Total Participants WMS | 40°03 |
| Basketball (Boys) | 16 | 10.00 |
| Basketball (Girls) | | |
| Swimming | 18 | |
| Ski | m | SW1/m |
| | | |
| | Region 20 | |
| Sport | 7/8 Team | 6/7 Team |
| Basketball (Boys) | 17 | 16 |
| Basketball (Girls) | 18 | 17 |
| Swimming | 17 | 16 |
| Ski | 11 | |
| Control of the Contro | | |

Winter Sports: Middle School

| | Litterkfielk | |
|---------------------|-------------------------|-------------|
| Sport | Total Darticipants 1886 | |
| Baseball | CMI SHEEDING TOO | 4O-OD |
| Boys Outdoor Track | 18 | |
| Girls Outdoor Track | 10 | w/ WAMOGO |
| Softball | 16 | w/ WAMOGO |
| | 5 | w/ WAMOGO |
| | WAMIOGO | |
| Sport | | |
| Baseball | lotal Participants WMS | GO-OP |
| Boys Outdoor Track | 13 | |
| | | SV4 - / · · |
| Girls Outdoor Track | | CIAIT /A |
| Softball | | w / LMS |
| | 15 | w / LMS |
| | | |
| | Region 20 | |
| Sport | 7/8 Team | |
| Baseball | | o/ / leam |
| Boys Outdoor Track | 15 | 15 |
| Girls Outdoor Track | 11 | |
| Softball | 21 | |
| | | |
| | | |

Spring Sports: Middle School





Music and Theater

| | High School | -00 | |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|--------|-----|
| Activity | SHI | | |
| Band | 200 | Calvy | KZ0 |
| , cho | 94 | 28 | 62 |
| | 15 | 18 | 32 |
| Theater / Play (Co-op) | 17 | 77 | 55 |
| Theater / Play - Crew | | 77 | 33 |
| | 10 | S | 15 |
| | | | |
| | Middle School | loot | |
| Activity | IMS | MRAS | |
| Band | | CIAIAA | K20 |
| | 40 | 27 | 67 |
| Choir | 27 | E. L | |
| Theater / Plav | 35 | 1.7 | 44 |
| The state of the s | 55 | 2 | 37 |
| Ineater / Play - Crew | 10 | C | 0.7 |
| | | | 27 |

Notes:

- Increase concerts performances (not require students to double up on instruments or fill in for HS or MS)
- Two plays per year (both levels)

Currently WAMOGO holds fall play and LHS the spring play

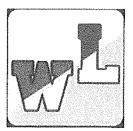
Currently LMS has a fall play and WMS does not a play

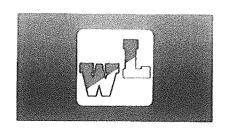
Clubs and Activities 2021-2022



| | 2021-2022 High School Clubs | |
|-----------|--------------------------------------|---------------|
| School | Name | # of Students |
| LHS | Art Club | 6 |
| LHS | Book Club | 8 |
| LHS | Debate Club | 4 |
| LHS | Future Business Leaders of America | 22 |
| LHS | Games Club | 10 |
| LHS | Interact | 12 |
| LHS | Acts of Kindness Club | 28 |
| LHS | National Honor Society | 30 |
| LHS | Peer Mediation Club | 15 |
| LHS | Pride/Gay Straight Alliance Club | 10 |
| LHS | Relay-for-Life | 12 |
| LHS | All School Student Council | 12 |
| LHS | Class of 2022 Student Council | 12 |
| LHS | Class of 2023 Student Council | 14 |
| LHS | Class of 2024 Student Council | 12 |
| LHS | Class of 2025 Student Council | 12 |
| LHS | Technology Student Association (TSA) | 3 |
| LHS | Yearbook | 3 |
| WAMOGO | Future Business Leaders of America | 23 |
| WAMOGO | Jazz Band | 9 |
| WAMOGO | National Art Honor Society | 13 |
| WAMOGO | National Honors Society | 27 |
| WAMOGO | Pride Coalition | 17 |
| WAMOGO | Student Council | 19 |
| WAMOGO | Yearbook | 10 |
| | 2021-2022 Middle School Clubs | |
| LMS | Art Club | 10 |
| LMS | Allies in Diversity | 19 |
| LMS | Link Crew | 7 |
| WAMOGO MS | Robotics | 8 |
| WAMOGO MS | Jazz Band | 11 |

Memo(s) TRSSC





Memorandum

Date: November 1, 2021

To: Temporary Regional School District Committee Members

From: Christopher Leone

Re: Regionalization Committee - Report Requirements

Per the first meeting, the charge of the Regionalization Committee is as follows to determine feasibility of a merger and then:

"If the report indicates that the establishment of such a region is advisable, the report shall also include the following:

- 1) the findings concerning the advisability and feasibility of the establishment of the proposed regional school district;
- 2) a list of the towns to be included in the region (Litchfield, Morris, Goshen, and Warren)
- 3) the grades to be included in the region (preK-12);
- 4) detailed educational and budget plans for at least a 5- year period including projections of enrollments, staff needs and deployment and a description of all programs and supportive services planned for the proposed regional school district;
- 5) the facilities recommended (all existing schools);
- 6) estimates of the cost of land and facilities (none; existing facilities to be utilized);
- 7) a recommendation concerning the capital contribution of the Town of Litchfield and Regional School District No. 6 based on appraisals or negotiated valuation of existing land and facilities used by the Town of Litchfield and Regional School District No. 6;
- 8) a recommendation of the size of the Board of Education for the new region and representation and voting weights for each of the four towns; and
- 9) any other information the committee deems pertinent."

DISTRICT OFFICE 35 WAMOGO ROAD LITCHFIELD, CT 06759 (860) 361-9033 ~ (860) 361-6066 FAX

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Art. VIII. Vote.

46. Voting

47. Votes that are Null and Void even if Unanimous

48. Motions requiring more than a majority

46. Voting. If the question is undebatable, or debate has been closed by order of the assembly, the chair, immediately after stating the question, puts it to vote as described under Putting the Question [9], only allowing time for members to rise if they wish to make a motion of higher rank.

If the question is debatable and no one rises to claim the floor, after the question is stated by the chair, he should inquire, "Are you ready for the question?" After a moment's pause, if no one rises, he should put the question to vote. If the question is debated or motions are made, the chair should wait until the debate has apparently ceased, when he should again inquire, "Are you ready for the question?" Having given ample time for any one to rise and claim the floor, and no one having done so, he should put the question to vote and announce the result.

The usual method of taking a vote is *viva voce* (by the voice). The rules require this method to be used in Congress. In small assemblies the vote is often taken by "show of hands," or by "raising the right hand" as it is also called. The other methods of voting are by rising; by ballot; by roll call, or "yeas and nays," as it is also called; by general consent; and by mail. In voting by any of the first three methods, the affirmative answer *aye*, or raise the right hand, or rise, as the case may be: then the negative answer *no*, or raise the right hand, or rise.

The responsibility of announcing, or declaring, the vote rests upon the chair, and he, therefore, has the right to have the vote taken again, by rising, if he is in doubt as to the result, and even to have the vote counted, if necessary. He cannot have the vote taken by ballot or by yeas and nays (roll call) unless it is required by the rules or by a vote of the assembly. But if the viva voce vote does not make him positive as to the result he may at once say, "Those in favor of the motion will rise;" and when they are seated he will continue, "Those opposed will nse." If this does not enable him to determine the vote, he should say, "Those in favor of the motion (or, Those in the affirmative) will use and stand until counted." He then counts those standing, or directs the secretary to do so, and then says, "Be seated. Those opposed (or, Those in the negative) rise and stand until counted." After both sides are counted the chair announces the result as shown below. In a very large assembly the chair may find it necessary to appoint tellers to count the vote and report to him the numbers. In small assemblies a show of hands may be substituted for a using vote.

When the vote is taken by voice or show of hands any member has a right to require a division of the assembly [25] by having the affirmative rise and then the negative, so that all may see how members vote. Either before or after a decision any member may call for, or demand, a count, and, if seconded, the chair must put the question on ordering a count. In organizations where it is desired to allow less than a majority vote to order a count or teliers, a special rule should be adopted specifying the necessary vote. Where no rule has been adopted a majority vote is required to order a count, or that the vote be taken by ballot or by yeas and nays (roll call).

Announcing the Vote. When the vote has been taken so that the chair has no doubt as to the result, and no division is called for, or, if so, the assembly has divided, the chair proceeds to announce, or declare the vote thus: "The ayes have it and the resolution is adopted." If he is not very positive, he may say, "The ayes seem to have it," and, if no one says he doubts the vote or calls for a division, after a slight pause he adds, "The ayes have it," etc. If the vote was by show of hands or by rising, it would be announced thus: "The affirmative has it (or, the motion is carned) and the question is laid on the table;" or if there was a count, the vote would be announced thus: "There are 95 votes in the affirmative, and 99 in the negative, so the amendment is lost, and the question is now on the resolution; are you ready for the question?" In announcing a vote the chair should state first whether the motion is carned or lost; second, what is the effect, or result, of the vote; and third, what is the immediately pending question or business, if there is any. If there is none, he should ask, "What is the further pleasure of the assembly?" One of the most prolific causes of confusion in deliberative assemblies is the neglect of the chair to keep the assembly well informed as to what is the pending business. The habit of announcing the vote by simply saying that the "motion is carried" and then sitting down, cannot be too strongly condemned. Many members may not know what is the effect of the vote, and it is the chair's duty to inform the assembly what is the result of the motion's being carried or lost, and what business comes next before the assembly.

When a quorum [64] is present, a majority vote, that is a majority of the votes cast, ignoring blanks, is sufficient for the adoption of any motion that is in order, except those mentioned in 48, which require a two-thirds vote. A plurality never adopts a motion nor elects any one to office, unless by virtue of a special rule previously adopted. On a tie vote the motion is lost, and the chair, if a member of the assembly, may vote to make it a tie unless the

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vote is by ballot. The chair cannot, however, vote twice, first to make a tie and then give the casting vote. In case of an appeal [21], though the question is, "Shall the decision of the chair stand as the judgment of the assembly?" a tie vote, even though his vote made it a tie, sustains the chair, upon the principle that the decision of the chair can be reversed only by a majority, including the chair if a member of the assembly.

It is a general rule that no one can vote on a question in which he has a direct personal or pecuniary interest. Yet this does not prevent a member from voting for himself for any office or other position, as voting for a delegate or for a member of a committee; nor from voting when other members are included with him in the motion, even though he has a personal or pecuniary interest in the result, as voting on charges preferred against more than one person at a time, or on a resolution to increase the salanes of all the members. If a member could in no case vote on a question affecting himself, it would be impossible for a society to vote to hold a banquet, or for a legislature to vote salaries to members, or for the majority to prevent a small minority from preferring charges against them and suspending or expelling them. By simply including the names of all the members, except those of their own faction, in a resolution preferring charges against them, the minority could get all the power in their own hands, were it not for the fact that in such a case all the members are entitled to vote regardless of their personal interest. A sense of delicacy usually prevents a member from exercising this right of voting in matters affecting himself except where his vote might affect the result. After charges are preferred against a member, and the assembly has ordered him to appear for trial, he is theoretically under arrest, and is deprived of all rights of membership and therefore cannot vote until his case is disposed of.

A member has the right to change his vote up to the time the vote is finally announced. After that, he can make the change only by permission of the assembly, which may be given by general consent; that is, by no member's objecting when the chair inquires if any one objects. If objection is made, a motion may be made to grant the permission, which motion is undebatable.

While it is the duty of every member who has an opinion on the question to express it by his vote, yet he cannot be compelled to do so. He may prefer to abstain from voting, though he knows the effect is the same as if he voted on the prevailing side.

Voting by Ballot. The main object of this form of voting is secrecy, and it is resorted to when the question is of such a nature that some members might hesitate to vote publicly their true sentiments. Its special use is in the reception of members, elections, and that's of members and officers, as well as in the preliminary steps in both cases, and the by-laws should require the vote to be by ballot in such cases. Where the by-laws do not require the vote to be by ballot, it can be so ordered by a majority vote, or by general consent. Such motions are undebatable. Voting by ballot is rarely, if ever, used in legislative bodies, but in ordinary societies, especially secret ones, it is habitually used in connection with elections and trials, and sometimes for the selection of the next place for the meeting of a convention. As the usual object of the ballot is secrecy, where the by-laws require the vote to be taken by ballot any motion is out of order which members cannot oppose without exposing their views on the question to be decided by ballot. Thus, it is out of order to move that one person cast the ballot of the assembly for a certain person when the by laws require the vote to be by ballot. So, when the ballot is not unanimous it is out of order to move to make the vote unanimous, unless the motion is voted on by ballot so as to allow members to vote against it in secrecy.

In some cases black balls and white ones and a ballot box are provided for voting, where the question can be answered yes or no. The white ball answers yes, and the black one no. But in ordinary deliberative assemblies the ballots are strips of paper upon which are printed, or written, yes or no, or the names of the candidates, as the case may be. These ballots are first distributed and are afterwards collected by tellers, either by being dropped into a hat or box by the members, who remain in their seats, or by the members coming to the ballot box and handing their folded ballot to a teller, who deposits it in the ballot box. In the latter case it is necessary for the tellers to see that no member votes twice, which in large societies can be best done by checking off the names from a list of members as the ballots are deposited. The ballots should usually be folded so that if more than one is voted by the same person the tellers will detect it in unfolding the ballot. In satisfying themselves that only one ballot is voted, the vote may be exposed if the ballot is not folded.

When every one appears to have voted, the chair inquires, "Have all voted who wish to?" and if there is no response he says, "The poils are closed," whereupon the tellers proceed to count the ballots. If in unfolding the ballots it is found that two have been fo'ded together, both are rejected as fraudulent. A blank piece of paper is not counted as a ballot and would not cause the rejection of the ballot with which it was folded. All blanks are ignored as simply waste paper, and are not reported, the members who do not wish to vote adopting this method of concealing the fact. Small technical errors, like the misspelling of a word, should not be noticed if the meaning of the ballot is clear. For instance, if at the trial of a member a ballot was written "guilty," every one knows what was intended. In all cases where the name on the ballot sounds like the name of one of the candidates it should be so credited. If a ballot is written "Johnson," or "Johnston," or "Johnstone," it should be credited to the candidate whose name is one of these: but if there are two candidates with these names and no eligible member with the name on the ballot, it must be rejected as illegal, or reported to the chair, who will at once submit the question to the assembly as to whom the ballot should be credited. If these doubtful ballots will not affect the result, the tellers may make their full report without asking for instructions in regard to them, placing these doubtful votes opposite the exact name as written on the ballot. Votes for ineligible persons and fraudulent votes should be reported under the heading of "Illegal Votes," after the legal votes. When two or

three filled out ballots are folded together they are counted as one fraudulent vote. The names of the candidates should be arranged in order, the one receiving the highest number of legal votes being first. In reporting the number of votes cast and the number necessary for election, all votes except blanks must be counted. Suppose the tellers find 100 ballot papers, 4 of which are blank. I contains two filled-out ones folded together, and 50 are cast for a person who is ineligible because of having held the office as long as permitted by the constitution: the tellers' report should be in this form:

Illegal Votes.

The teller first named, standing, addresses the chair, reads the report and hands it to the chairman, and takes his seat, without saying who is elected. The chairman again reads the report of the tellers and declares who is elected. In the case just given he says there is no election, stating the reason. If no one is elected, it is necessary to ballot again, and to continue balloting until there is an election. The chairman should always vote in case of a ballot Should he fail to do so before the polls are closed, he cannot then do it without the permission of the assembly. When the tellers report, they should hand the ballots to the secretary, who should retain them until it is certain that the assembly will not order a recount which is within its power to do by a majority vote.

Yeas and Nays, 1 or Roll Call. When a vote has been ordered to be taken by yeas and nays (see 25 for the motion] the chair puts the question in a form similar to this: "As many as are in favor of the adoption of these resolutions will, as their names are called, answer yes (or yea); those opposed will answer no (or nay)." The chairman then directs the clerk to call the roll. The negative being put at the same time as the affirmative, it is too late, after one person has answered to the roll call, to renew the debate. The clerk calls the roll, and each member, as his name is called, rises and answers "yes" or "no," or "present" if he does not wish to vote, and the clerk notes the answers in separate columns. Upon the completion of the roll call the clerk reads the names of those who answered in the affirmative, and afterwards those in the negative, and then those who answered "present," that mistakes may be corrected; he then gives the number voting on each side to the chairman, who announces the result. An entry must be made in the minutes of the names of all voting in the affirmative, and also of those in the negative, and those who answered "present." A convenient method of noting the answers at the roll call is to write the figure 1 on the left of the name of the first member answering in the affirmative, the figure 2 to the left of the second name in the affirmative, and so on. The negative answers are treated similarly, being entered on the right of the names, and those answering "present" should be entered similarly in a third column. In this way the last figures on each side at any time show how the vote stands at that time. The yeas and nays cannot be ordered in committee of the whole.

General Consent. Business can be expedited greatly by avoiding the formality of motions and voting in routine business and on questions of little importance, the chair assuming general (unanimous) consent until some one objects. It does not necessarily mean that every member is in favor of the motion, but, that knowing it is useless to oppose it, or even to discuss it, the opposition simply acquiesces in the informality. Thus, in the case of approving the minutes, the chair inquires if there are any corrections, and, if one is suggested, it is made: when no correction [or no further correction] is suggested, the chair says: "There being no corrections [or no further corrections} the minutes stand approved." While routine and minor matters can be rapidly disposed of in this way, if at any time objection is made with reasonable promptness, the chair ignores what has been done in that case even if he has announced the result, and requires a regular vote. [See also 48.]

Absentee Voting. In a strictly deliberative assembly no member can vote who is not present when the question is completely put. But in many societies the membership is scattered all over a state, or even still wider, and it has been found expedient to provide a method of voting that will enable all the members to vote upon certain matters, as upon amendments to constitutions, by-laws, and in elections of officers. This provision, when it is deemed advisable to adopt it, should be placed in the constitution or by-laws, as otherwise, unless the charter or state laws authorize absentee voting, no member can vote except in person There are two forms of absentee voting -- by mail, and proxy voting.

Voting by Mail is used for election of officers, and for amendments to the constitution or by-laws, and for such other important matters as the society may order to be voted on in this way. If an amendment to the by-laws is to be voted on by mail, a printed copy of the proposed amendment is mailed to every member with the words "yes" and "no" printed underneath, or on a separate slip, with directions to cross out one of them, and return in the enclosed envelope, upon which should be printed the words, "Ballot for Amendment to Constitution." This envelope should usually have the signature of the voter on it, and be sealed and enclosed in another one addressed to the secretary, or to the chairman of the tellers, so that the inner envelope will not be opened except by the tellers when the votes are counted. If it is desired to present the arguments pro and con, the

society can allow the leaders on the two sides to prepare brief statements to be printed and mailed with the proposed amendment to every member. Instead of having the voter's signature on the inner envelope, it may be placed on the ballot, but a place for the signature should be indicated, so that there may be some means of protection against votes being cast by other than legal voters. Voting by mail cannot be a secret ballot, as it is necessary for the tellers to know by whom each vote is cast. By some such method as the above it is practicable to give all the members, however scattered they may be, an opportunity to vote on questions of great importance.

Proxy Voting. A proxy is a power of attorney given by one person to another to vote in his stead and it is also used to designate the person who holds the power of attorney. It is unknown to a strictly deliberative assembly, and is in conflict with the idea of the equality of members, which is a fundamental principle of deliberative assemblies. There can be but little use for debate where one member has more votes than another, possibly more than all the others combined. If the proxy voting is limited to the election of a board of directors, as it is practically in stock corporations, and if, also, the proxies must be given to members of the corporation in all cases where it requires an election to become a member -- with these two limitations proxy voting would be useful and do no harm. In stock companies the members meet only annually to elect directors, who elect the officers and transact the business of the corporation. Though the directors are elected largely by proxies, their own meetings, where all the business is done, are as secret as they choose to make them, no proxies being allowed in them, and therefore proxy voting does not interfere with their business. As any one can dispose of his stock to any one else, there is no objection to his appointing any one as his proxy. But the case is very different with many incorporated societies of a social, benevolent, or religious character, whose business meetings are sometimes secret. Their membership cannot be transferred by the members like stock, and therefore they should not be allowed to appoint any proxies who are not members of the organization. The state law is above the bylaws of the society, and if the state law empowers members of all corporations to appoint proxies to vote at all business meetings, no by-laws of an incorporated secret society could prevent non-members holding proxies from attending and voting at all business meetings of the society. This should not be the case. With stock corporations it does no harm, because all the business is done by directors, and no proxies are allowed in their meetings, and no one can be present without their consent. But in many societies of the kind mentioned the business is transacted in meetings attended by none but members, and unlimited proxies would be a serious interference with their work. If the state law requires proxy voting in all corporations, it should be limited to the election of officers, including directors, and also the proxies should be required to be held by members of the corporation in all organizations whose primary object is not pecuniary profit.

- 1 Taking a vote by yeas and nays, which has the effect to place on the record how each member votes, is peculiar to this country, and, while it consumes a great deal of time, is rarely useful in ordinary societies. While it can never be used to hinder business, as long as the above rule is observed it should not be used at all in a mass meeting, or in any other assembly whose members are not responsible to a constituency. By the Constitution, one-fifth of the members present can, in either house of Congress, order a vote to be taken by yeas and nays. In representative bod es this method of valing is very useful, especially where the proceedings are published, as it enables the people to know how their representatives voted on important measures. If there is no legal or constitutional provision for the yeas and nays being ordered by a minority in a representative body they should adopt a rule allowing the yeas and nays to be ordered by a one lifth vote, as in Congress, or even by a much smaller number. In some small bod es a vote on a resolution must be taken by yeas and nays upon the demand of a single member.
- 47. Votes that are Null and Void even if Unanimous. No motion is in order that conflicts with the laws of the nation, or state, or with the assembly's constitution or by-laws, and if such a motion is adopted, even by a unanimous vote, it is null and void. No rule that conflicts with a rule of a higher order is of any authority; thus, a by-law providing for the suspension by general consent of an article of the constitution would be null and void; so, the general parliamentary rule allowing a two-thirds vote to amend the by-laws after due notice, is only in force when the by-laws are silent on the subject. Rules that protect absentees cannot be suspended informally by general consent, or formally by a unanimous vote, as the absentees have not given their consent. For instance, a rule requiring the giving of a specified notice of certain motions, as an amendment of the by-laws, cannot be suspended by general consent or by a unanimous vote. When a vote is required to be taken by ballot, the object is to enable members to conceal their votes, and any motion that defeats this object is out of order. Thus, when the rules require the vote to be by ballot, as is usual in elections to office or membership, this rule cannot be suspended even by general consent, because no one can object without exposing his vote, which he cannot be compelled to do. When the election must be by ballot, a motion to have the ballot cast by one person is out of order. So, when the rules require the vote to be by ballot, a motion to make unanimous a vote that was not unanimous, must be voted on by ballot, as otherwise the vote would not be secret.
- 48. Motions requiring more than a Majority Vote. Majority Vote. Any legitimate motion not included among those mentioned below as requiring more than a majority vote, requires for its adoption only a majority; that is, more than half of the votes cast, ignoring blanks, at a legal meeting where a quorum is present, unless a larger vote for its adoption is required by the rules of the assembly.

General Consent or Unanimous Vote. By general, or unanimous, or silent, consent the assembly can do business with little regard for the rules of procedure, as they are made for the protection of the minority, and when there is no minority to protect, there is little use for the restraint of the rules, except such as protect the rights of absent members, or the right to a secret vote. In the former case the consent of the absentees cannot be given, and in the latter case the consent cannot be withheld by the minority without exposing their votes, which they cannot be compelled to do. When the election is not by ballot and there are several candidates one of whom receives a majority vote, sometimes a motion is made to make the vote unanimous. It should never be made except by the candidate with the largest number of votes after the successful one, or his representative, and even then its propriety is doubtful. One negative vote defeats a motion to make a vote unanimous, as a single objection defeats a request for general consent.

By the legitimate use of the principle that the rules are designed for the protection of the minority, and generally need not be strictly enforced when there is no minority to protect, business may be greatly expedited. When there is evidently no opposition, the formality of voting can be avoided by the chair's asking if there is any objection to the proposed action, and if there is none, announcing the result. The action thus taken is said to be done by general consent, or unanimous or silent consent. Thus, after an order has been adopted I miting the speeches to two minutes each, if a speaker is so interesting that when his time has expired there is a general demand for him to go on, the chair, instead of waiting for a motion and taking a vote, could accept it as the will of the assembly that the speaker's time be extended, and would direct him to proceed. Or, he might say that if there is no objection the member's time will be extended two minutes, or some other time. [See also 46:16]

Two-thirds Vote. A two-thirds vote means two thirds of the votes cast, ignoring blanks which should never be counted. This must not be confused with a vote of two-thirds of the members present, or two-thirds of the members, terms sometimes used in by-laws. To illustrate the difference: Suppose 14 members vote on a question in a meeting of a society where 20 are present out of a total membership of 70, a two-thirds vote would be 10; a two-thirds vote of the members present would be 14; and a vote of two-thirds of the members would be 47.

There has been established as a compromise between the rights of the individual and the rights of the assembly the principle that a two-thirds vote is required to adopt any motion that suspends or modifies a rule of order previously adopted; or prevents the introduction of a question for consideration; or closes, or limits, or extends the limits of debate; or limits the freedom of nomination or voting; or closes nominations or the polls; or deprives one of membership or office. It will be found that every motion in the following list belongs to one of the classes just mentioned.

Motions Requiring a Two-thirds Vote. 1

| Amend (Annul, Repeal, or Rescind) any part of the Constitution, By laws or Rules of Order, previously adopted; it also requires previous notice | | | | | |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|--|--|--|
| Amend or Rescind a Standing Rule, a Program or Order of Business, or a Resolution, previously adopted, without notice being given at a previous nieeting or in the call for the meeting | 37 | | | | |
| Take up a Question out of its Proper Order | 22 | | | | |
| Suspend the Rules | 22 | | | | |
| Make a Special Order | 20 | | | | |
| Discharge an Order of the Day before it is pending | 20 | | | | |
| Refuse to Proceed to the Orders of the Day | 20 | | | | |
| Sustain an Objection to the Consideration of a Question | 23 | | | | |
| Previous Question | 29 | | | | |
| Limit, or Extend the Limits, of Debate | 30 | | | | |
| Extend the Time Appointed for Adjournment or for Taking a Recess | 20 | | | | |
| Close Nominations [26] or the Polls | 25 | | | | |
| Limit the Names to be Voted for | 23 | | | | |
| Expel from Nembership, it also requires previous notice and that | 75 | | | | |
| Depose from Office: it also requires previous notice | /3 | | | | |
| Discharge a Committee when previous notice has not been given | 32 | | | | |
| Reconsider in Committee when a member of the majority is absent and has not been notified of the proposed reconsideration | 36 | | | | |
| | | | | | |

If the U.S. Constitution requires a two thirds vote of both Houses to pass a resolution proposing an amendment to the Constitution, to pass a vetoed bill, or to remove political disabilities; a two thirds vote of either House to expel a member; and a vote of two-thirds of the Senators present to ratify a breaty or conviction an impeachment. The House requires a two-thirds vote to suspend the rules, but is obliged to allow a majority to order the previous question or to limit debate, as otherwise its business could never be transacted. Still, a bill cannot be passed without at least forty minutes of debate, as that is allowed after the suspension of the rules or the previous question has been ordered. (See foot note to 44.)

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c: 2013 Robert's Rules Online: RulesOnline.com Tempate design by a design by the local (

Temporary Regional School District Study Committee Frequently Asked Questions (FAQs)

1) What is the purpose of the Temporary Regionalization Committee?

The committee is to study the feasibility of Regionalization and if feasible complete a report that should include the following:

- 1) the findings concerning the advisability and feasibility of the establishment of the proposed regional school district;
- 2) a list of the towns to be included in the region (Litchfield, Morris, Goshen and Warren)
- 3) the grades to be included in the region (preK-12);
- 4) detailed educational and budget plans for at least a 5- year period including projections of enrollments, staff needs and deployment and a description of all programs and supportive services planned for the proposed regional school district;
- 5) the facilities recommended (all existing schools);
- 6) estimates of the cost of land and facilities (none; existing facilities to be utilized);
- 7) a recommendation concerning the capital contribution of the Town of Litchfield and Regional School District No. 6 based on appraisals or negotiated valuation of existing land and facilities used by the Town of Litchfield and Regional School District No. 6;
- 8) a recommendation of the size of the Board of Education for the new region and representation and voting weights for each of the four towns; and
- 9) any other information the committee deems pertinent.

2) Where can I find the June 2020 Recommendations from the Workgroup on Collaboration?

You can find the previous "Recommendations" here: Workgroup on Collaboration-Report

3) Are meetings open to the public?

Yes, the meetings are public (in-person and remote). The meeting agendas and minutes are posted here: <u>Agendas & Minutes</u>. You can also find supporting documents here: <u>Documents</u>. You can also email the TRC via email at: 1) LPS: <u>Regionalization@lpsct.org</u> 2) RSD6: <u>Regionalization@rsd6.org</u>.

4) What are the per-pupil costs by district?

The following is the CSDE Per Pupil Expenditure for LPS and RSD6:

| | Net Cost Expenditure Per Pupil | | | | | | | | | | | | | |
|---|--------------------------------|--------------------|--------|----|---------|----|---------|-----------|--------|-----------|--------|-----------|--------|--|
| | District | District 2015-2016 | | 20 | 16-2017 | 20 | 17-2018 | 2018-2019 | | 2019-2020 | | 2020-2021 | | |
| | LPS | \$ | 18,526 | \$ | 19,497 | \$ | 20,454 | \$ | 20,656 | \$ | 21,086 | \$ | 22,832 | |
| I | RSD6 | \$ | 19.685 | \$ | 20.229 | Ś | 24.685 | \$ | 24.278 | \$ | 24.809 | \$ | 25.346 | |

The following is the 2021 local per-pupil expenditure (excludes AgSci funding)

| | Local Enrollment (10.1.2021) (K-12) | - | | er Pupil (Local Only) (K-12) |
|------|-------------------------------------|-----|---------------|------------------------------|
| RSD6 | 641 | \$ | 17,307,419.00 | \$ 27,000.65 |
| LPS | 811 | \$_ | 19,277,500.00 | \$ 23,770.04 |

5) What is the difference between the 2020 Census and 2020 Enrollment?

| | 2020 Census | | State Rank |
|------------|-------------|--------|----------------------------------------|
| Town | Population | % | (out of 169) |
| Goshen | 3150 | 21.07% | 148 |
| Litchfield | 8192 | 54.80% | 111 |
| Morris | 2256 | 15.09% | 156 |
| Warren | 1351 | 9.04% | 167 |
| Total | 14949 | | ************************************** |

| | October 1, 2020, | |
|------------|------------------|--------|
| Town | Student Count | % |
| Goshen | 319 | 22.45% |
| Litchfield | 785 | 55.24% |
| Morris | 205 | 14.43% |
| Warren | 112 | 7.88% |
| Total | 1421 | |

6) What is the current enrollment by district?

Here is a table of local enrollment (not including AgSci Program) as of October 1, 2021:

| | | | | | | | | | | 10/1/2021 | Errollment | | | ***** | | | | | | |
|-----------|-----|-----|----------|----|-----|-----|-----|-----|-----|-----------|------------|-----|-----|-------|-----|-----|------------|--------|-------------|---------|
| HWOT | 903 | PX4 | | X. | 1 | 2 | 3 | 4 | Ş | 6 | 7 | 8 | 9, | 10 | 11 | 12 | X-12 TOTAL | R20% | PX-12 Total | PXX |
| Warren | 3 | 3 | | 9 | 9 | 4 | 12 | 9 | 10 | 10 | 12 | 15 | 7 | 8 | 13 | 10 | 128 | 8.82% | 134 | 8.75% |
| Morris | 8 | 10 | | 19 | 10 | 15 | 15 | 18 | 17 | 19 | 21 | 10 | 17 | 12 | 15 | 17 | 205 | 14.12% | 223 | 14,63% |
| Gosten | 8 | 15 | <u> </u> | u | 15 | 28 | 23 | 25 | 23 | 26 | 31 | 19 | 24 | 21 | 29 | 22 | 300 | 21.213 | | 21.72% |
| Utchfield | 25 | | | 70 | \$2 | £Σ | 63 | 52 | 13 | 64 | 61 | 73 | 53 | 59 | 57 | 63 | 811 | | - | 54.86% |
| TOTALS | 44 | 28 | 1 | 20 | 92 | 109 | 113 | 104 | 123 | 119 | 128 | 117 | 101 | 100 | 114 | 112 | | | 1524 | 100.00% |

Here is a link to the most recent Enrollment Projection Report for Litchfield, Region 6, and the proposed Region 20. <u>Enrollment Projection Report</u>

7) What are the education enhancements to a merger?

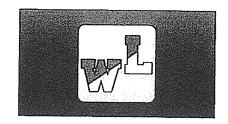
You can find a presentation on "Concept Secondary School" here: The Concept

8) What are the fiscal enhancements to a merger?

You can find the previous fiscal analysis here: <u>Fiscal Analysis-Workgroup on Collaboration</u> Report. A new 5-year budget is being developed and will be updated soon.

9) If there is a referendum on a merger, when will it be held?

There will not be a referendum before June of 2022. It is currently anticipated that a referendum may be held during the third week of June.



Memorandum

Date: December 15, 2021

To: Temporary Regional School District Study Committee

From: Christopher Leone, Superintendent

Re: Litchfield Questions

Members,

The following includes questions that have been raised. The bold represents clarifications, answers, and potential solutions.

Town of Litchfield School Debt:

- \$1.8 million in debt remaining in June 2024 how will this be "reconciled?"
- If the town absorbs the debt, the taxpayers will be supporting an expense of debt service without the direct control of the asset it is indebted for; Region 6 owns its debt directly and the three towns in the region do not have an obligation on this debt this is a difference in the how the debt is owned and by what entity how will this be equalized?

**The difference in approximate debt for June 30, 2024: \$1.7M (RSD6) vs. \$1.8M (Town of Litchfield) would need to be reconciled. There is a misconception that the three towns of RSD6 don't have an obligation. A regional district is made up of the three towns and the current RSD6 budget pays debt obligation. One way to accomplish this request is that the previous (and not yet changed) language:

A review of debt for school buildings and districts shows the following:

| Debt | | | | | | | | | |
|--------------------------------|-------------|-------------|--------|--|--|--|--|--|--|
| District | Town | Debt | As of | | | | | | |
| Litchfield | Litchfield | \$5,347,470 | Apr-21 | | | | | | |
| Regional School District No. 6 | District | \$1,818,000 | Apr-21 | | | | | | |
| TOTAL | \$7,165,470 | | | | | | | | |

The workgroup recommends that all debt be reconciled prior to the creation of the new district.

Revised to:

A review of debt for school buildings and districts shows the following:

| | Debt | | |
|--------------------------------|------------|-------------|----------------|
| District | Town | Debt | Expected as of |
| Litchfield | Litchfield | \$1,817,790 | 6/30/2024 |
| Regional School District No. 6 | District | \$1,755,481 | 6/30/2024 |

The workgroup recommends that Region 20 does not assume any financial responsibility for the previous school debt from the Town of Litchfield or Region 6.

If nothing happens, each entity (Town of Litchfield or RSD6 and its towns) still owns the debt.

Solar PPA and Lease:

- Litchfield absorbed BoE electric cost in 2020-2021 FY and completed solar PPA and lease with MEI in January 2021 with system going live in March 2021
- PPA can be transferred to new Region 20
- Lease may have an issue in being transferred due to opening up the lease. Town counsel Mike Rybak recommended to have Litchfield retain the lease with an easement from Region 20
- Litchfield will transfer the electric to the new Region 20 and will realize a reduction in operating expense, it would also realize a reduction in revenue if the lease was transferred.

**This is really a negotiation for Region 20 and the Town of Litchfield. The town could, and should, keep both. This would be separate from the Recommendation.

Plumb Hill Playing Fields:

PHPF is complex in that it is town owned land that was developed by a private entity, PHPF, for the purpose of building a sports complex for use by the town of Litchfield, it was not built by the town for the BoE, the improvements (track, building, fields, irrigation, etc.) are owned by PHPF and leased by Litchfield for town use at \$63K per year with escalation (to be used for maintenance and sinking fund), the PHPF asset is not owned by the town and it's not clear if it can be transferred to a new entity - Region 20. Mike Rybak recommended splitting it off of the LIS parcel and the town retaining land ownership and PHPF retaining improvements ownership with a lease to Region 20 for use (\$63K/year)

**The working theory is that LPS and RSD6 take the \$63K+ cost now (split it) and the town retains rights to land.

School Buildings:

- How will the asset values for the buildings be reconciled?
- Litchfield owns three school buildings; Region 6 owns four buildings in the three towns

- What happens in the future if Region 20 decides it does not need a school building? A transfer back to a town will require a town meeting approval to accept the asset what happens if the town rejects accepting back the asset?
- Will Region 20 assume the PILOT payment on the WAMOGO solar array that is due to Litchfield at \$2,000 per year?

**Building appraisals are due on December 15th. Previous recommendation is that no payment for land / buildings. In the current recommendation, if a building was not in use and that was agreement of a referendum (i.e. public process), then the building and land would revert back to the host town (i.e. Warren School to Warren, LIS to Litchfield with the exception of WAMOGO which would go back to Warren, Morris, and Goshen). The PILOT Payment on the WAMOGO solar field is paid by the solar company.

Region 20 Governance:

- Litchfield will be giving up its independent Board of Finance oversight of budget development and approval of the school budget
- How will the town's financial interests be managed in the new Region 20? Will it be strictly one person, one vote?
- Will there be a supermajority required to pass a budget on the new BoE as outlined in the previous study? How will the supermajority be constituted?

**There is a difference between BOE governance and budget vote in a regional district. The BOE governance language, currently being reviewed, is 8 of 12 votes in the affirmative (with at least one affirmative vote from each town). The budget vote (held on the first Monday in May) is a popular vote and Litchfield, like Goshen today for RSD6, would easily have a majority of voters to approve/reject (i.e. Check and Balances).



Memorandum

Date: January 24, 2022

To: Temporary Regional School District Study Committee

From: Christopher Leone, Superintendent

RE: School Facility Utilization

With respect to the question raised by the Litchfield Board of Selectmen at a meeting on Tuesday, January 18, 2022, the following chart (based on 20 students per classroom capacity) displays current School Classroom Utilization for 2021-2022:

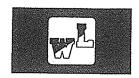
| School | Classroom Capacity (Based on 20 students per classroom) | Enrollment K- 12 (2021-2022) | % Utilization |
|----------------|---------------------------------------------------------------|------------------------------------|---------------|
| LCS | 480 | 251 | 52.3% |
| LIS (4-6) | 400 | 191 | 47.8% |
| LMS/LHS (7-12) | 920 | 362 | 39.3% |
| Warren | 160 | 51 | 31.9% |
| JMS | 240 | 94 | 39.2% |
| GCS | 300 | 131 | 43.7% |
| WAMOGO (6-12) | 1060 | 548 | 51.7% |

The second chart displays proposed School Classroom Utilization for the proposed Region 20:

| School | Classroom Capacity (Based on 20 students per classroom) | R20 Enrollment K-12 (Estimated) | % Utilization |
|---------------|---------------------------------------------------------------|---------------------------------------|---------------|
| LCS | 480 | 250 | 52.1% |
| LIS (4-5) | 400 | 130 | 32.5% |
| LMS/LHS (6-8) | 920 | 360 | 39.1% |
| Warren | 160 | 50 | 31.3% |
| JMS | 240 | 90 | 37.5% |
| GCS | 300 | 130 | 43.3% |
| WAMOGO (9-12) | 1060 | 620 | 58.5% |

It is important to note that nearly every building has received construction reimbursement funds from the State of Connecticut. These funds come with terms and conditions that require a building to maintain being a working school facility for a set period (usually 20 years). For example, Region 6 received construction reimbursement funds from the state in 2017-2018 for roofing projects at Goshen Center School (GCS), James Morris School (JMS) and Warren School. The terms and conditions on these projects would not expire until 2037-2038. Failure to abide by the terms would result in repayment to the State of Connecticut or require special legislation (i.e., Forgiveness).

DISTRICT OFFICE 35 WAMOGO ROAD LITCHFIELD, CT 06759 (860) 361-9033 ~ (860) 361-6066 FAX



Memorandum

Date: January 26, 2022

To: Temporary Regional School District Study Committee

From: Christopher Leone, Superintendent

RE: 5-Year Financials

Over the past week I was asked to review the proposed 5-year financials for Region 20 and address three items:

- 1. What would 2%, 3% and 4% annual escalation due to the budget for both the Litchfield Public Schools and Regional School District No 6? (See attached spreadsheet file: Annual Escalation 1.26.2022)
- 2. Could Region 20 absorb the school debt for the Town of Litchfield and Region 6?

| Debt (as of June 30, 2024) | | | | | | | | | |
|--------------------------------|------------|-------------|----------------|--|--|--|--|--|--|
| District | Town | Debt | Expected as of | | | | | | |
| Litchfield | Litchfield | \$1,817,790 | 6/30/2024 | | | | | | |
| Regional School District No. 6 | District | \$1,755,481 | 6/30/2024 | | | | | | |

I calculated and estimated \$3.5M over 20-years with 4% interest (which might be high). The annual payments for Region 20 on this loan would be \$254,508. I then took that number, rounded to \$250,000 and re-created the five-year financial for Region 20.

The following changes were made to the Region 20 budget in this work:

- Decrease by 1 bus (\$60K savings) This is based on realized savings for 2022-2023.
- Reduction of Insurance / Benefits by an additional 2% This is based on realized savings for 2022 -2023.
- No contingency in year 1 (\$100K savings)
 (See attached spreadsheet file: 5-Year Financial 1.26.2022 as back-up)
- 3. What is potential additional savings in Region 20 for the Town of Litchfield beyond the LPS School Budget?

When re-calculating the savings, the following were used:

- \$380,000 average capital (this is a place holder)
- \$60,000 savings from Plumb Hill (which will be included in LPS and RSD6 budget for 2022-2023)
- \$180,000 average electric costs (which would need to be transferred to the buildings and Region 20) (See attached spreadsheet file: 5-Year Financial 1.26.2022) for estimates)

Still plenty more to address and answer.

Best to all, Chris

> DISTRICT OFFICE 35 WAMOGO ROAD LITCHFIELD, CT 06759 (860) 361-9033 ~ (860) 361-6066 FAX

| | 8 | 18.24 | 7.68 | 5.19 | 15.63 | 2.04 | 78,0 | 13.22 | 86.4 |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|--------------------|--------------------|------------------|-----------------------|------------|-----------------------|-----------------|-------------|
| | 2028-2029 (2%) | ١~, | 7 | \$ 6,111,235,19 | | ľ | Ι΄. | \$ 4.973.403.22 | |
| | 2027-2028 (2%) | \$ 9,001,723,77 | | 1 | \$ 3,740,976.11 | | | | ı |
| | 2026-2027 (2%) | \$ 8,825,219,38 \$ | I | 1 | \$ 3,667,623.64 \$ | • | 1 | I | l |
| | 2025-2026 (2%) | \$ 8,652,175.86 | ١ | ١., | \$ 3,595,709.45 \$ | 5 | | | |
| | 2024-2025 (2%) | \$ 8,482,525.36 \$ | \$ 19,663,050.00 | \$ 5,645,836,68 | | | \$ 19,059,782.95 \$ | | |
| | 2023-2024 (Flat) | | | | \$ 3,456,083.67 \$ | | | | |
| - 8 | ٥ | | ``' | 1 | | | \$ 19,277,500.00 \$ | | |
| Harmonia and the second | Town | shen (No Change) | chfield (No Change | vris (No Change) | irren (No Change \$ | shen (R20) | chfield (R20) | nris (R20) | Irren (R20) |

7-Year Comparison Projection

| 521,283,917.6 | | 59,181,758.24 | \$6,111,335.19 \$4,973,403.22 \$3,815,795.63 \$2,965,726.28 | eswifector-ubras |
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| | | The second secon | | State average —— Birth visites |
| demonstration (Production of the Production of t | | | | 1919-1919 - Style weders self (1919-1919) - Style wederske (1919-1919) - Style wederske (1919-1919) - Style wederske (1919 |
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| 200.00 | | 01.33 | 34.00 | odkacy og konjora p- kalkacy og krussy p- ikul score og |
| \$19,277,500.00 | The contract of the contract o | SP-33 <u></u> 3333 | 25,535,134,00 \$3,456,083,67 | (BMBMB), RESPONDED. |
| \$\$ \$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$ | ābrentretorks: | 24 424 522 557 | Ca per opery | |

| Category | 8udgeted Revenue - LPS (2021-2022) | Budgeted Revenue - RSD6 (2021-2022) | Concept District (Year 1) | Difference |
|-------------------------------------------|---------------------------------------|----------------------------------------|------------------------------|------------------|
| Tuition | | | | |
| ASTE Tuition (Regular Ed) | \$ | \$ 1,398,715.00 | 8 1,398,715,00 | \$ |
| ASTE Tuition (Spec Ed) | \$ | \$ 275,000.00 | \$ 350,000.00 | \$ 75,000.00 |
| Pre School Tuition | \$ 55,500.00 | \$ 48,000.00 | 3. 100,000,000 | \$ -3,500.00 |
| State Revenue | | | | |
| ASTE Grant | \$ | \$ 1,092,000.00 | \$ 1,350,000,00 | \$ 258,000.00 |
| Medicaid | \$ 5,000.00 | \$ 55,000.00 | S = 50,000:00 | \$ |
| Excess Costs (Special Education) | \$ 100,000.00 | \$ 75,000.00 | 00100015/41- | \$ |
| Other (Local) | | | | |
| Misc (Including Tuition) | \$ 25,110.00 | \$ 40,000.00 | 00:000'06 | \$ 24,890.00 |
| Interest | ₩. | \$ 22,500.00 | \$ 50,000,00 | \$ 27,500.00 |
| Rental Fees | \$ 1,000.00 | \$ 7,500.00 | 00)000(01 | \$ 1,500.00 |
| FY Carryover | \$ | \$ | | \$ |
| Adjustments (State Revisions Grants, LPS) | \$ 150,000.00 | \$ 250,000.00 | \$ 200,000,000 | \$ -200,000.00 |
| Total Revenue | 336,610.00 | \$ 3,263,745.00 | 2000200000000 | \$: 00:066,818. |
| | Town | Town Assessments (Year 1) | | |
| Category | SdT | RSD6 | Concept | Difference |
| Warren | - \$ | \$ 3,047,847.20 | \$ 2,866,798.36 | \$ -181,048.84 |
| Morris | | \$ 5,578,649.88 | \$ 4,807,505.10 | \$ -771,144.78 |
| Goshen | · · | \$ 8,680,921.92 | \$ 7,313,400.10 | \$ -1,367,521.82 |
| Litchfield | \$ 19,277,500.00 | \$ | \$ 19,059,782.95 | \$ -217,717.05 |
| Total Town Assessments | \$ 19,277,500.00 | \$ 17,307,419.00 | \$ 34,047,486.52 | \$ -2,537,432.48 |
| Total Revenue | \$ 19,614,110.00 | \$ 20,571,134.00 | \$ 37,831,201.52 | \$ -2,354,042.48 |
| | | | | |

| | | Projected Expenses (Year 1) | ear 1) | | |
|----------------------------------------------------------------------------------------------------------------|--------------------------------|-----------------------------|-----------------|---------------------------------------------------------------------------|----------------------------------------------|
| Category | LPS | RSD6 | CONCEDT | | |
| 1) Certified Salaries | \$8.497.556.00 | 12021 | Landon | Unter | NOTES |
| 3) Classificat Caladia | וחיסריל ירדיקטי | \$8,743,988.50 | \$16,351,544.50 | 9 00000068\$- | 11 Staff |
| z) Ciassilled Salaries | \$2,150,020.30 | \$2,464,395.00 | 54,478,415.30 | -\$136,000.00 | |
| 3) Employee Benefits | \$3,973,750.00 | \$3,934,459.78 | 97 443 717 119 | | 4 Staff |
| 4) Learning Programs and Contracted | \$1.171.866.69 | | | RC'764'4/4¢- | 6% Savings |
| Struction 51 Truition | | À | 52,068,550.35 | 5 -\$167,720.30 | 7.5% Savings |
| C) Transcontinue | \$697,134.00 | \$406,000.00 | \$953,134,00 | -\$150,000,00 | |
| o) iransportation | \$1,086,027.00 | \$996,279.00 | \$1,962,306.00 | | 2 Placement Savings |
| 7) Shared Services | \$906,325.00 | \$1,174,754.00 | 00/6/0/118/1/5 | | zesna z |
| 8) Administration | \$228,805.80 | \$387,430.00 | \$554,612.22 | | 4 Positions (Attrition) |
| 9) Operations and Maintenance | \$602,625.00 | \$639,422.72 | \$1,117,842.95 | , | 10% Savings |
| 0) Capital | \$250,000.00 | | oo ooo ooo ::S | 71.40204.17 | 10% Savings Reduction of Debt (RSD6) 100% |
| CONTINGENCY | \$100,000.00 | \$100,000,000 | 00 000 00153 | On on our c | Capital Investment |
| Total Expenses | \$19,614,109.75 | \$20.601.133.00 | Digital see the | | |
| Table Dance | | 00:CC+1700'07A | 537,831,201.52 | -\$2,384,041.24 | |
| lotal nevenue | | \$ | 37 831 201 52 | | |
| Balance | | \$ | | arky rous | |
| IOWN | Enrollment (5-Year Average) | Student % | C3 380 CDU PE\$ | | |
| Warren | 123.2 | 8.42% | | | |
| Ivioras | 206.8 | | | Pidginta | |
| Gosnen | 314.6 | 1 | | | |
| בוכווופוס | 819.8 | | | | |
| | 1464.4 | 100.00% | | | |
| Tours | Proje | cted Savings (Flat) | | | |
| Gothan | Previous Co | Year 1 (C | Year 1 Savings | Notes | |
| | \$ 8,316,201.33 | \$ 7,313,400.10 \$ | | | |
| Litchfield | | | | Additional Ammai Savings to Town of Litchfield includes estimated Capital | |
| Morris | 19,277,500.00 | 5 19,059,782.95 \$ | (597,717.05) | \$380K; | |
| Warren | - | \$ 4,807,505.10 \$ | (727,628.90) | | |
| | 3,456,083.67 | \$ 2,866,798.36 \$ | (589,285.31) | | |
| Tour | S | | | | |
| | revious Cost (with 2% Escalato | Year 1 (Concept) | Year 1 Savings | Notes | |
| | \$ 8,482,525.36 | 3 7,313,400.10 \$ | (1,169,125.25) | | |
| Litchfield | 10 620 050 00 | | | to Town of Litchfield includes estimated Capital | |
| Morris | | | | \$380K: | |
| Warren | \$ 59.950,540,5 | 4,807,505.10 \$ | (838,331.58) | | |
| en spirite de la competicación | | . 1 | (658,406.98) | | |
| | | | | | |

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| | | Revenue (Vear 2) | | |
|-------------------------------------------|------------------------------|--------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|
| Category | Concept District (Year 1) | Concept District (Year 2) 2 % Escalator | Difference | Notes |
| Tuition | | | Annual property and the second | |
| ASTE Tuition (Regular Ed) | \$ 1,398,715.00 | .00 Si 1,426,689,30 | \$ 27,974.30 | 2% Increase |
| ASTE Tuition (Spec Ed) | \$ 350,000.00 | 00:000/255 \$ 00:00 | \$ 7,000.00 | 2% Increase |
| Pre School Tuition | \$ 100,000.00 | T | \$ 2,000.00 | 2% Increase |
| State Revenue | | | A termination of the second of | |
| ASTE Grant | \$ 1,350,000.00 | 000000/2/25/17 | \$ 27,000.00 | 2% Increase |
| Medicaid | \$ 60,000.00 | 00 5 61,200.00 | \$ 1,200.00 | 2% increase |
| Excess Costs (Special Education) | \$ 175,000.00 | 00 8 00 | \$ 3,500.00 | 2% Increase |
| Other (Local) | | | | |
| Misc (Including Tuition) | 00.000,00 | 00 \$ | \$ 1,800.00 | 2% Increase |
| Interest | \$ 50,000.00 | 00 \$ 21,000.00 | \$ 1,000.00 | 2% Increase |
| Rental Fees | \$ 10,000.00 | 0.001.001.001.001.001.001.00 | \$ 200.00 | 2% Increase |
| FY Carryover | \$ | - \$ 37.8,000.00 | \$ 378,000.00 | 1% of GF Budget |
| Adjustments (State Revisions Grants, LPS) | \$ 200,000.00 | 204,000100 | \$ 4,000.00 | 2% Increase |
| Total Revenue | \$ 3,783,715.00 | S 4,787,589.80 | \$ 453,674.30 | |
| | Town Assessments (Year 2) | nents (Year 2) | | |
| Category | Year 1 | Year 2 | Difference | |
| Warren | \$ 2,866,798.36 | 36 \$ 2,866,981.116 | \$ 182.80 | |
| Morris | \$ 4,807,505.10 | | \$ 306.55 | |
| Goshen | \$ 7,313,400.10 | .\$ 7,313,866.44 | \$ 466.33 | |
| Litchfield | \$ 19,059,782.95 | \$ 19,060,998.29 | \$ 1,215.33 | |
| Total Town Assessments | \$ 34,047,486.52 | \$ 34,049,657,53 | \$ 2,171,02 | |
| Total Revenue | 5 37,831,201.52 | 38,287,046.83 \$ | \$ 455,845.32 | |

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| 110 | Proje | Projected Expenses (Year 2) | | | |
|-------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|---------------------|------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Category | Concept (Year 1) | Concept (Year 2) | Difference | | A Part |
| 1) Certified Salaries | \$16,351,544.50 | | or occurrency | | |
| 2) Classified Salaries | CA 479 41E 30 | | \$327,030.89 | 2% Increase | |
| 3) Employee Benefits | 3, 44, 40, 44, 40, 44, 44, 44, 44, 44, 44 | | \$89,568.31 | 2% Increase | ndromus. |
| 4) Learning Programs and Contracted | ET:/17/605//6 | 57,453,717.119 | \$0.00 | Flat | |
| Services | \$2,068,550.35 | \$2,068,550.35 | \$0.00 | | |
| 5) Tuition | \$953,134.00 | 5953,134.00 | \$ 0000 | Flat | T |
| 6) Transportation | \$1,962,306.00 | | 00,000 | Flat | |
| 7) Shared Services | \$1,811,079.00 | | 27.757 | 2% Increase | |
| 8) Administration | \$554,612.22 | | none | Flat | |
| 9) Operations and Maintenance | \$1,117,842.95 | · · | \$0.00 | Flat | |
| 0) Capital | \$1.000.000.00 | | \$0.00 | Flat | anti-sance in the sance in the |
| CONTINGENCY | \$100.000.00 | | \$0.00 | Flat | |
| Total Expenses | \$37,831,201.52 | S | \$0.00 | Flat | The second space of the se |
| | and a support to the state of t | \$34.049.657.53 | 2432,643,32 | | occurry. |
| Total Revenue | | 37 831 201 53 | - | | |
| Balance | | | | | |
| Town | Student % | \$34,049,657,53 | - | | |
| Warren | 8.42% | \$ | gotton | | |
| Worns | 14.12% | \$ | | | |
| Goshen | 21.48% | \$ 7.313.866.44 | | | |
| Litchifeld | 88:53 | 1 | | | |
| | 100.00% | | | | |
| | | Projec | | | |
| Iown | Previous Costs (Flat) | Year 1 (Savings) | Voor 2 (Capital | | |
| Goshen | \$ 8,316,201.33 | \$ 1,002,801.23 | 8 | Currulative savings \$ (2.005.136.12) | Notes |
| Litchfield | A 003 FFC 01 | | | | Additional Annual Savings to Town of Litchfield includes estimated Canital |
| | 5 55 13 00 | 597,717.05 | (596,501.71) | | |
| | 00,455,134,00 | -+ | (727,322.36) | \$ (1,454,951.26) | |
| TOTALSAVIN | - / /0.590,063.0/ | | | | |
| | | 2,917,432.48 -5 | -\$ 2,915,261.47 \$ | (5,832,693.95) | |
| | | Projected Savings (w/ 2% Escalator) | calator) | | |
| Town | Previou with 2% Annu | Year 1 (Savings) | Year 2 (Savinos) | | |
| | \$ 8,652,175.86 | 1,169,125.25 | 43) | (2,507,434.68) | MULES |
| p | \$ 20,056,311.00 | 20 77 786 | | | Additional Annual Savings to Town of Litchfield includes estimated Capital |
| | 5,758,753.41 | 838 331 58 | (1/3/3/3/17/1) | (2,358,579.76) | 5380K: |
| Warren | \$ 3,595,709,45 | | | (1,789,273.35) | |
| | | B | \$ (67.87/'87/) | (1,387,135.26) | |

| Category | Conc | Concept District (Year 1) | % & G 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 | Concept District (Year 2). 2 % Escalator | Concept District (Year 3). 2 % Escalator | Difference | Notes |
|----------------------------------|------|------------------------------|------------------------------------------------------------------------------------------------------|------------------------------------------------|------------------------------------------------|--------------|-----------------|
| Tuition | | | | | | | |
| ASTE Tuition (Regular Ed) | \$ | 1,398,715.00 | \$ 1, | 1,426,689.30 | 1,455,223.09 | \$ 27,974,30 | 2% Increase |
| ASTE Tuition (Spec Ed) | \$ | 350,000.00 | \$ | 357,000.00 \$ | 364,140.00 | \$ 7,000.00 | 2% Increase |
| Pre School Tuition | ↔ | 100,000.00 | \$ | 102,000.00 | 104,040:00 | \$ 2,000.00 | 2% Increase |
| State Revenue | | | Anthernament consequences | | | | |
| ASTE Grant | \$ | 1,350,000.00 | \$ 1,3 | 377,000.00 | 1,404,540.00 | \$ 27,000.00 | 2% Increase |
| Medicaid | \$ | 60,000.00 | \$ | 61,200.00 | 62,424.00 | \$ 1,200.00 | 2% Increase |
| Excess Costs (Special Education) | \$ | 175,000.00 | \$ 1 | 178,500.00 \$ | 182,070100 | \$ 3,500.00 | 2% Increase |
| Other (Local) | | | | | | | |
| Misc (Including Tuition) | \$ | 90,000.00 | \$ | 91,800.00 | 93,636.00 | \$ 1.836.00 | 2% Increase |
| Interest | \$ | 50,000.00 | \$ | 51,000.00 | 52,020,00 | | % Increase |
| Rental Fees | \$ | 10,000.00 | \$ | 10,200.00 | 10,404,00 | | 200 mm /- |
| FY Carryover | \$ | * | \$ 3 | 378.000.00 | 0.0000000000000000000000000000000000000 | * | 2/0 111/2 6436 |
| Adjustments (State Revisions | | | | _ | On Constant | 4,000.00 | 1% of GF Budget |
| Grants, LPS) | | 200,000.00 | | 204,000.00 | 208,080.00 | \$ 4,080.00 | 2% Increase |
| Total Revenue | \$ | 3,783,7115.00 | 5 42 | 4,237,389.30 \$ | 4,318,577.09 \$ | 81,187.79 | |
| | | Town | n Assessi | Town Assessments (Year 3) | | | |
| Category | | Year 1 | Ye | Year 2 | Year 3 | Difference | |
| Warren | \$ | 2,866,798.36 | \$ 2,8 | 2,866,981.16 | \$ 12,899,294,977 | | |
| Morris | \$ | 4,807,505.10 | \$ 4,8(| 4,807,811.64 | 4/862,000,59 | | |
| Goshen | \$ | 7,313,400.10 | \$ 7,3 | 7,313,866.44 | \$ @1,105,396,70 | | |
| Litchfield | \$ | 19,059,782.95 | \$ 19,00 | 19,060,998.29 | | , | |
| Total Town Assessments | 7E S | 34,047,486.52 | | | | | |
| | | 8- | | E31. | | | |

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| Category | Concept (Year 1) | ₹ | Concept (Year 2) | Concept (Year 2) | Difference | NOTES | National Control of the Control of t |
| 1) Certified Salaries | \$16,351,544.50 | 44.50 | \$16,678,575.39 | \$17,012,146,90 | | | nedaspune. |
| 2) Classified Salaries | \$4,478,415.30 | 15.30 | \$4,567,983.61 | 54,659,383,28 | \$C 001 000 | | |
| 3) Employee Benefits | \$7,433,717.19 | 17.19 | \$7,433,717.19 | \$7,433.717.19 | 15.885,586 | 2% | |
| 4) Learning Programs and | 7 620 03 | 1 | | | וחימל | Flat | |
| Contracted Services | \$2,058,550,35 | 50.35 | \$2,068,550.35 | \$2,068,550.35 | \$0.00 | Flat | 1256 plus Stork-ockas |
| s) lution | \$953,134.00 | 34.00 | \$953,134.00 | 5953,134,00 | \$0.00 | | |
| 6) Transportation | \$1,962,306.00 | 00.90 | \$2,001,552.12 | \$2,041,583.16 | 539 246 12 | | and the same of th |
| 7) Shared Services | \$1,811,079.00 | 79.00 | \$1,811,079.00 | \$1,811,079,00 | 21:00-00 | % 7 | |
| 8) Administration | \$554,612.22 | 12.22 | \$554,612.22 | \$554,612.22 | 00.04 | | |
| 9) Operations and Maintenance | \$1,117,842.95 | 42.95 | \$1,117,842.95 | 51,117,842.95 | 00.08 | Flat | |
| 0) Capital | \$1.000.000.00 | 8 8 | \$1 000 000 00 | 64 000 000 13 | | Flat | |
| CONTINGENCY | \$100.000.00 | 8 | \$100,000,000 | 0.000,000,000 | \$0.00 | Flat | |
| Total Expenses | \$37.831.201.52 | 11.52 | \$38 287 046 83 | 099000000 C3C | \$0.00 | Flat | *************************************** |
| en en kanada interska kanada interska kanada interska kanada interska interska interska interska interska inter | | | 201212121212 | 534,433,49 | \$128,814.43 | | |
| | Total Revenue | | | \$ 38.752.009.05 | - Process | | |
| | Balance | \prod | | | · | | |
| | Town | | Student % | \$34,433,431.97 | **** . | | |
| | Warren | | 8.42% | \$ | (Promo | | |
| | Morris | | 14.12% | \$ | - Control of the Cont | | |
| | Goshen | \dashv | 21.48% | \$ 7,396,301.19 | *************************************** | | |
| | Litchfield | 1 | | 7-4 | | | |
| | | | 100.00% | | | | |
| | | | | Projected Savings (Flat) | Flat | | |
| | Previous Costs (Flat) | | ear 1 (S | Year 2 (Savings) | Year 3 (Savings) | Cimulating Campar | |
| Goshen | \$ 8,316,201.33 | 1.33 -\$ | 1,002,801.23 | -\$ 1,002,334.89 | \$ (919,900,14) | \$ (7,925,036,26) | Notes |
| Litchfield | \$ 19 277 500 00 | 0 | 70 141 | | | | Additional Annual Savings to Town o |
| Morris | | | CU./1/,/CC | 596,501.71 | \$ (381,664.78) | \$ (1,575,883.54) | |
| Warren | 5 5,555,134,UU | | 727,628.90 | 727,322.36 | | \$ (2,128,084.67) | 7 |
| TOTALISAUNICE | /a.cau,ac*,c | | 589,285.31 | 589,102.51 | \$ (556,788,70) | \$ (1,735,176.51) | |
| I CIME SHAIN | 3 | ? | -> 2,917,432.48 -\$ | \$ 2,915,261.47 -\$ | -\$ 2,531,487.03 | | |
| | 2 22 121 1 | | Projected 9 | Projected Savings (w/ 2% Annual Escalator to Previous Cost) | lator to Previous Cost) | | |
| Town | (With 2% Annual Escalator) | | Year 1 (Savings) | Year) (Sauloge) | 1 -1 -3/2 | | |
| Goshen | \$ 8,825,219.38 | | \$ 1,169,125.25 -\$ | 1.338.309.43 | (1.478.0191) | Cumulative Savings | Notes |
| | | | | A Mesodecrassica | (Criorologica) | (19:255'955'5) | |
| 9 | | 22 -\$ | 983,267.05 | 1,375,312.71 | \$ (1,561,602,00) | \$ (3.920.181.76) | Littenfield includes estimated Capital |
| | | | 838,331.58 | 950,941.77 | (1,011,927,89) | | |
| warren | \$ 3,667,623.64 | 64 -5 | 658,406.98 | 728,728.29 | (758732867) | | |
| | A Committee of the contract of | | | | | | _ |

| | - | The state of the s | | | Control of the Contro |
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| Concept District (Year 1) | Concept District (Year 2) 2 % Escalator | Concept District (Year 3) 2 % Escalator | Concept District (Year 4) 2 % Escalator | Difference | Notes |
| | | | | | |
| \$ 1,398,715.00 | \$ 1,426,689.30 | \$ 1,455,223.09 | | \$ | 2% Increase |
| \$ 350,000.00 | \$ 357,000.00 | \$ 364,140.00 | | | |
| \$ 100,000.00 | \$ 102,000.00 | \$ 104,040.00 | | ÷ \$ | 2% Increase |
| | | | | | =/0 IIICI edae |
| \$ 1,350,000.00 | \$ 1,377,000.00 | \$ 1,404,540.00 | | | 2% Increases |
| \$ 60,000.00 | \$ 61,200.00 | \$ 62,424.00 | S | | 2% Increase |
| \$ 175,000.00 | \$ 178,500.00 | \$ 182,070.00 | Ē | · • | 2% increase |
| | | | | . | 7/0 IIICI EQ3E |
| \$ 90,000,00 | \$ 91,800.00 | \$ 93,636.00 | | | 20% Increases |
| \$ 50,000.00 | | 52 020 00 | | | 200 11111 200 |
| | 10 200 00 | 00,000,00 | OFFICE STATES | Ť | 2% Increase |
| | 20.002,01 | 10,404.00 | 10,5112,08 | | 2% Increase |
| | 378,000.00 | | | \$ 5,000.00 | 1% of GF Budget |
| \$ 200,000.00 | \$ 204,000.00 | \$ 208,080.00 | \$ 212,241.60 | \$ 4,161.60 | 2% Increase |
| \$ 3,783,715.00 | \$ 4,237,389.30 | 4,318,577.09 | 4,402,308.63 | \$ 83,731.54 | |
| | wn Assessments (Year & | | | | |
| Vear 1 | Year 2 | Year 3 | Year 4 | Difference | |
| \$ 2,866,798.36 | \$ 2,866,981.16 | 2,899,294.97 | 2,932,177,59 | | |
| | 1,398,715.0 350,000.0 100,000.0 1,350,000.0 60,000.0 175,000.0 200,000.0 3,783,715.00 2,866,798.36 | 1,398,715.00 \$ 1,426,689.30 350,000.00 \$ 357,000.00 100,000.00 \$ 102,000.00 1,350,000.00 \$ 1,377,000.00 60,000.00 \$ 1,377,000.00 175,000.00 \$ 178,500.00 20,000.00 \$ 51,000.00 200,000.00 \$ 204,000.00 200,000.00 \$ 204,000.00 200,000.00 \$ 204,000.00 206,798.36 \$ 2,866,981.16 | 1,398,715.00 \$ 1,426,689.30 \$ 1,455,223.09 350,000.00 \$ 357,000.00 \$ 364,140.00 100,000.00 \$ 102,000.00 \$ 1,404,540.00 60,000.00 \$ 1,377,000.00 \$ 1,404,540.00 175,000.00 \$ 1,800.00 \$ 1,404,540.00 175,000.00 \$ 1,800.00 \$ 1,404,540.00 175,000.00 \$ 1,377,000.00 \$ 104,040.00 20,000.00 \$ 10,200.00 \$ 10,404.00 200,000.00 \$ 20,800.00 \$ 208,080.00 200,000.00 \$ 204,000.00 \$ 208,080.00 3,783,715.00 \$ 4,237,389.50 \$ 4,818,577.109 Vear 1 | 1,338,715.00 \$ 1,426,689.30 \$ 1,455,223.09 \$ 1,484,577.55 350,000.00 \$ 357,000.00 \$ 364,140.00 \$ 371,472.80 100,000.00 \$ 102,000.00 \$ 1040,040.00 \$ 11,482,680,80 1,350,000.00 \$ 1,377,000.00 \$ 11,404,540.00 \$ 11,482,680,80 60,000.00 \$ 1,377,000.00 \$ 122,070.00 \$ 11,482,680,80 175,000.00 \$ 178,500.00 \$ 122,070.00 \$ 185,771,40 175,000.00 \$ 178,500.00 \$ 52,020.00 \$ 185,771,40 10,000.00 \$ 51,000.00 \$ 52,020.00 \$ 195,508,77 50,000.00 \$ 10,200.00 \$ 382,000.00 \$ 10,404,00 200,000.00 \$ 204,000.00 \$ 208,080.00 \$ 212,241,60 37,783,715,00 \$ 4,237,389,20 \$ 4,402,308,63 Town Assessments (Year 4) Year 1 | 1,398,715.00 \$ 1,426,689.30 \$ 1,455,223.09 \$ 1,4684,577.555 \$ 350,000.00 \$ 357,000.00 \$ 357,000.00 \$ 104,040.00 \$ 106,120.00 \$ 104,040.00 \$ 106,120.00 \$ 1,435,223.09 \$ 106,120.00 \$ 1,435,023.09 \$ 106,120.00 \$ 1,435,023.09 \$ 106,120.00 \$ 1,437,000.00 \$ 1,404,540.00 \$ 1,404,540.00 \$ 1,435,020.00 \$ 1,437,000.00 \$ 1,404,540.00 \$ 135,070.00 \$ 135,070.00 \$ 135,070.00 \$ 135,070.00 \$ 135,070.00 \$ 135,070.00 \$ 135,070.00 \$ 135,070.00 \$ 135,070.00 \$ 135,070.00 \$ 135,070.00 \$ 135,070.00 \$ 10,000.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404.00 \$ 10,404. |

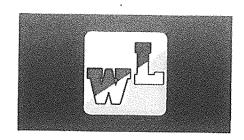
| Category | - | Year 1 | Year 2 | Year 3 | Year 4 | 4 | Difference | |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|--------------------|--------------------------|----------------------------------------------|--------|---------------------|-----------------------------|-------|
| Warren | Ų | | | | | | | 7 |
| | <u>۸</u> | \$ 98.867,988.7 | \$ 2,866,981.16 \$ | \$ 2,899,294.97 8 | | 2,982,177.59 \$ | \$ 32,882,62 | |
| Morrie | 1 | | | | | | | |
| | ኍ | 4,807,505.10 \$ | \$ 4,807,811.64 \$ | \$ 4,862,000.59 \$ | | CLOSTON AND RADIO & | \$ 55 147 83 | _ |
| | _ | | | | | | | |
| Cosnen | ᠰ | 7,313,400.10 \$ | \$ 7,313,866.44 \$ | \$ 7,396,301,19 | | 7.4130.4137.011 | \$ 22.005.02 | |
| the state of the s | l. | | | | | | | |
| רונכטונפוס | <i>ب</i> | 19,059,782.95 \$ | \$ \$2.860.998.29 \$ | \$ 19775 835 77 8 | | A LEG CENT VOICE | | T- |
| , i | L. | | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | /03dd=/t | \$ 718,018.05 | |
| lotal Lown Assessments | S | 34,047,486,52 S | | डेप्सार्थ्यक्षाहरू हरा ६ - इस तहार तहा का 'ड | | 00 600 | | Sales |
| | | | | Tables in | | 54,625,5101,69 | 35675 DEC 20138 | 2005 |
| | | | | | | | | £2 |
| llotal Kevenue | S | 37,831,201.52 S | | 58.287/046.83 8 88.759/000.06 6 | | 00,000 | | 200 |
| | | | | | | 751077 | 28,226,270152415 474,261247 | |

| | | Projected Exp | enses (Year 4) | | | | |
|-----------------------------------------|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|-------------------------------------------------------------|----------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------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| Laregory | Concept (Year 1) | Concept (Year 2) | Concept (Year 3) | Concent (Vear A) | 7.6 | L | |
| 1) Certified Salaries | \$16,351,544.50 | \$16,678,575.39 | \$17.012.146.90 | (A 1001) vdenima | Dinerence | | |
| 2) Classified Salaries | \$4.478.415.30 | \$4 567 983 61 | \$4 CEO 343 30 | 11,354,369,34 | 5340,242.94 | 2% Increase | |
| 3) Employee Benefits | \$7.433.717.19 | ¢7 433 717 10 | 07.646,650,44 | 54,752,530,15 | \$93,186.87 | 2% Increase | |
| 4) Learning Programs and | 20 023 030 C\$ | CT./T./CCT.// | 37,433,717.19 | 57,433,717.19 | \$0.00 | | |
| Contracted Services | 44,000,000,00 | \$4,068,550.35 | \$2,068,550.35 | \$2,068,550.35 | \$0.00 | ta tu | on and other control of the control |
| uonini (c | \$953,134.00 | \$953,134.00 | \$953,134.00 | \$953,134,00 | \$0.00 | | |
| 6) Transportation | \$1,962,306.00 | \$2,001,552.12 | \$2,041,583.16 | 52.082.414.83 | CAN 024 CC | Flat | |
| (7) Shared Services | \$1,811,079.00 | \$1,811,079.00 | \$1,811,079,00 | \$1,811,079.00 | 00.00 | 2% Increase | - Control of the Cont |
| 8) Administration | \$554,612.22 | \$554,612.22 | \$554,612.22 | \$554,612.27 | 00.00 | Flat | |
| 9) Operations and Maintenance | \$1,117,842.95 | \$1,117,842.95 | \$1,117,842.95 | \$1,117,842.95 | \$0.00 | Flat | operation of the second |
| 0) Capital | \$1,000,000.00 | \$1,000,000.00 | \$1,000,000,00 | (1) 000 000 S | | Flat | |
| CONTINGENCY | \$100.000.00 | \$100 000 00 | ¢100 000 00 | 001000100017.5 | \$0.00 | Flat | - |
| Total Expenses | ¢37 834 304 £3 | 00:000:00=4 | 00.000,001.6 | , S.100,000,000 | \$0.00 | Flat | |
| | 75.102,158,75¢ | \$38,287,046.83 | \$38,752,009.06 | \$39,226,270.52 | \$474,261.47 | | |
| | | Local S | hare | \$34,823,961.89 | | AZZDO-UKINZISZI KAZZDOWA WARIOWA WARIO | |
| Dhalegma | J | Total Revenue | | \$ 39,226,270.52 | | | |
| | © [| Balance | | | | | |
| | | Town | Student % | \$34,823,961.89 | | | |
| T-C-C-C-C-C-C-C-C-C-C-C-C-C-C-C-C-C-C-C | | Warren | 8.42% | \$ 2,932,177.59 | | | |
| no prokupa | <u> </u> | Morris | 14.12% | \$ 4,917,143.42 | | | |
| | 91: | Goshen | | \$ 7,480,187.01 | | | |
| | 31, | Litcomeid | 55.98% | \$ 19,494,453.87 | | | |
| | | | 100.00% | \$ 34,823,961.89 | | | |
| Town | Drougour Corte (Flash | | Projected Savings (Flat) | gs (Flat) | | | |
| 9 | | Year | Year 2 (Savings) | Year 3 (Savings) | Year 4 (Savings) | Cumulative Savings | Motoc |
| | 5 8,316,201.33 -5 | 1,002,801.23 | \$ 1,002,334.89 | -\$ 919,900.14 | 1- | \$ (3,761,050,58) | COLON |
| Litchfield | | | | | | | Additional Annual Savings to Town of |
| | \$- 00.005/1/2/05 \$ | 597,717.05 | -\$ 596,501.71 -\$ | 381,664.78 | \$ (163,046.13) | \$ (1.738.929.68) | |
| | 3,475,434,00 | - 06:829'/2/ | | | \$ (617,990.58) \$ | | |
| TOTAL | 2,430,083.67 | STATE OF THE PARTY | | | + | | |
| | ÷ | 2 | 5 2,915,261.47 -\$ | 2,531,487.03 | 2,531,487.03 -\$ 2,140,957,11 \$ | | |
| | Contract and American | Projected Sar | ings (w/ 2% Annual E | Projected Savings (w/ 2% Annual Escalator to Previous Cost) | Cost) | | |
| Town | Escalator) | Year 1 (Savings) | Year 2 (Savings) | , | | The first substitution for the substitution of | |
| Goshen | \$ 9,001,723.77 -\$ | 1,169,125.25 | | 1 478 918 19 | Tear 4 (Savings) C | ξĺ | Notes |
| | | | | CT COT COT C | | (5,457,889.63) | Section (Control of the Control of t |
| Litchfield | 20,866,585.96 -\$ | 983.267.05 | 1 375 319 71 | 2000 | | | Additional Annual Savings to Town of Litchfield includes estimated Capital |
| Morris | 5,991,407.05 | 838,331.58 -\$ | 950.941.77 | 1,381,802.00 | | _ | \$380K: |
| Warren | 3,740,976.11 -\$ | 658,406.98 | 728,728.29 | 768 328 67 | (808,708,708 | (3,875,464.87) | |
| TOTAL SAVINGS | \$- \$- | 3,649,130.86 -\$ | 4,393,292.19 | 4,770,776,75 | | (4,364,262.45) | |
| | | | ľ | | | | |

| | | | Revenue (Year 5) | | | | |
|-----------------------------------------|------------------------------------------------|-----------------------------------------------|-----------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|
| ategory | Concept District {Year 1} | Concept District (Year 2) 2 % Escalator | Concept District (Year 3) 2 % Escalator | Concept District (Year 4) 2 % Escalator | Concept District (Year 5) 2 % Escalator | Difference | Notes |
| uition | Anthonismississississississississississississi | | | and to design of the party of t | | and the second s | |
| STE Tuition (Regular Ed) | \$ 1,398,715.00 | \$ 1,426,689.30 | \$ 1,455,223.09 | \$ 1,484,327.55 | \$ 1,514,014,10 \$ | \$ 29,686.55 | 2% Increase |
| STE Tuition (Spec Ed) | 350,000.00 | \$ 357,000.00 | \$ 364,140.00 | \$ 371,422.80 | \$ 378,851.26 | \$ 7,428.46 | 2% Increase |
| re School Tuition | \$ 100,000.00 | \$ 102,000.00 | \$ 104,040.00 | \$ 106,120.80 | \$ 108,243.22 | \$ 2,122.42 | 2% Increase |
| late Revenue | | | | | | | |
| STE Grant | \$ 1,350,000.00 | \$ 1,377,000.00 | \$ 1,404,540.00 | \$ 1,432,630.80 | \$ 1,461,283.42 \$ | \$ 28,652.62 | 2% Increase |
| ledicaid | \$ 60,000.00 | \$ 61,200.00 | \$ 62,424.00 | \$ 63,672.48 | \$ 64,945.93 | \$ 1,273.45 | 2% Increase |
| (cess Costs (Special Education) | \$ 175,000.00 | \$ 178,500.00 | \$ 182,070.00 | \$ 185,711.40 | \$ 189,425.63 | \$ 3,714.23 | 2% Increase |
| ther (Local) | | | | | | | |
| lisc (Including Tuition) | \$ 90,000.00 | \$ 91,800.00 | \$ 93,636.00 | \$ 95,508.72 | \$ 97,418.89 \$ | \$ 1,910.17 | 2% Increase |
| ferest | \$ 50,000.00 | \$ \$1,000.00 | \$ 52,020.00 | \$ 53,060.40 | \$ 54,121,61 \$ | \$ 1,061.21 | 2% Increase |
| ental Fees | \$ 10,000.00 | \$ 10,200.00 | \$ 10,404.00 | \$ 10,612.08 | \$ 10,824.32 \$ | \$ 212.24 | 2% Increase |
| / Carryover | · | \$ 378,000.00 | \$ 382,000.00 | \$ 387,000.00 | \$ 392,000,000 \$ | \$ 5,000.00 | 1% of GF Budget |
| djustments (State Revisions rants, LPS) | \$ 200,000.00 | \$ 204,000.00 | \$ 208,080.00 | \$ 212,241.60 | \$ 216,486.43 \$ | \$ 4,244.83 | 2% Increase |
| otal Revenue | \$ 3,783,715.00 | \$ 4,237,389.30 | \$ 4,318,577.09 | \$ 4,402,308.63 | \$ 4,487,614.80 | \$ 85,306.17 | |
| | | Town | Town Assessments (Year 5) | | | | |

| stegory | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Difference |
|-----------------------|---------------------|---------------------|---------------------|---------------------|------------------|-----------------------------|
| 'arren | \$ 2,866,798.36 | \$ 2,866,981.16 | \$ 2,899,294.97 \$ | \$ 2,932,177.59 | \$ 2,965,726.28 | \$ 33,548.69 |
| lorris | \$ 01.802,505.10 | \$ 4,807,811.64 | \$ 4,862,000.59 \$ | \$ 4,917,143.42 | .\$ 4,973,403.22 | \$ 56,259.80 |
| oshen | \$ 7,313,400.10 | \$ 7,313,866.44 \$ | \$ 7,396,301.19 | \$ 7,480,187.01 | \$ 7,565,772.04 | \$ 85,585.02 |
| tchfield | \$ 19,059,782.95 | \$ 19,060,998.29 | \$ 19,275,835.22 \$ | \$ 19,494,453.87 | \$ 19,717,500.87 | \$ 223,047.01 |
| otal Town Assessments | \$ 34,047,486.52 | \$ 34,049,657.53 \$ | \$ 34,433,431.97 \$ | \$ 34,823,961.89 \$ | | 35,222,402.42 \$ 398,440.52 |
| otal Revenue | \$ 37,831,201.52 \$ | \$ 38,287,046.83 \$ | \$ 38,752,009.06 \$ | \$ 39,226,270.52 \$ | | 39,710,017.22 \$ 483,746.70 |

| | | | | | | Charled School Develop the Charles and Charles and Charles and Charles | ALTERNATION OF THE PROPERTY OF | | |
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| STATUTO CONTRIBUTION | itegory | Concept (Year 1) | Concept (Year 2) | Concept (Year 3) | Concept (Year 4) | Concept (Year 5) | Difference | | |
| String S | Certified Salaries | \$16,351,544.50 | | \$17,012,146.90 | \$17,352,389.84 | SAVIGODARNIGS | \$347,047.80 | | ator granding a |
| String Properties | Classified Salaries | \$4,478,415.30 | | \$4,659,343.28 | \$4,752,530.15 | \$4,847,1580.75 | 09 050 60 | | |
| Particular States Seed S | Employee Benefits | \$7,433,717.19 | | \$7,433,717.19 | \$7,433,717.19 | 67,433,717,319 | 20.00 | | |
| Properties S195,134.00 S953,134.00 S | Learning Programs and intracted Services | \$2,068,550.35 | | \$2,068,550.35 | \$2,068,550.35 | \$2,068,550,35 | \$0.00 | | ······································ |
| St. 100, 100, 100, 100, 100, 100, 100, 100 | Tuition | \$953,134.00 | | \$953,134.00 | \$953,134,00 | S953VRnnn | 00.00 | | |
| Stratuched Str | Transportation | \$1,962,306.00 | | \$2,041,583.16 | \$2.082.414.83 | Gistaulielias | 00.04 | Flat | *************************************** |
| Size | Shared Services | \$1,811,079.00 | \$1,811,079.00 | \$1,811,079.00 | \$1,811,079,00 | STANTON | 0000 | 2% Increase | de outopiou |
| State Stat | Administration | \$554,612.22 | \$554,612.22 | \$554,612.22 | \$554,612.22 | \$550(6)(2/2) | 00.00 | Flat | - |
| STACONOCOLOR STAC | Operations and aintenance | \$1,117,842.95 | \$1,117,842.95 | \$1,117,842.95 | \$1,117,842.95 | \$1,117,842.95 | \$0.00 | Flat | |
| St00,000.00 S100,000.00 | Capital | \$1,000,000.00 | \$1,000,000.00 | \$1,000,000.00 | \$1,000,000.00 | 30,000,000,00 | çovo | Flat | town type con |
| Previous Costs (Field Vear 1 (Savings) S18,732,705 S18,732,705 S18,732,705 S18,732,705 S18,732,705 S18,732,705 S18,732,705 S18,732,705 S18,732,705 S18,732,732 | INTINGENCY | \$100,000.00 | \$100,000.00 | \$100,000.00 | \$100,000.00 | S-100,000,000 | 00 05 | Flat | |
| Total Revenue S 335.224 02.42 Total Revenue S 335.224 Total Revenue S 3470.752 Total Reven | tal Expenses | \$37,831,201.52 | \$38,287,046.83 | \$38,752,009.06 | \$39,226,270.52 | \$39,710,017,22 | 00.04 00.04 | Flat | ation phone parties |
| Previous Costs (Flat) Vear 1 (Savings) Vear 2 (Savings) Vear 3 (Savings) Vear 3 (Savings) Vear 3 (Savings) Vear 4 (Savings) Vear 4 (Savings) Vear 5 (Savings) Vear 6 (Savings) Vear 1 (Savings) Vear 2 (Savings) Vear 3 | | rogertalistististististististististististististi | | Local Share | | C2E 222 A03 A3 | 0/:04//5045 | Secondarion section (Section of the Section of the | |
| Previous Costs (Flat) Vear 1 (Savings) Vear 2 (Savings) Vear 3 (Savings) Vear 4 (Savings) Vear 2 (Savings) Vear 2 (Savings) Vear 3 (Savings) Vear 4 | | | | Total Revenue | | 7 | T hedgeus | | |
| Town Student % \$35,222,402,402 August | | | | Balance | | | anjust | | |
| Mairen 8.42% 2.565,726.28 | | | | Town | Student % | | · · | | |
| Previous Costs (Flat) | | | | Warren | 8.42% | | To gan e | | |
| Previous Costs (Flat) Vear 1 (Savings) Vear 2 (Savings) Vear 3 (Savings) Vear 3 (Savings) Vear 4 (Savings) Vear 4 (Savings) Vear 5 (Savings) Vear 5 (Savings) Vear 6 (Savings) Vear 6 (Savings) Vear 7 (Savings) Vear 7 (Savings) Vear 8 (Savings) Vear 8 (Savings) Vear 8 (Savings) Vear 9 | | | | Morris | | | angulane: | | |
| Previous Coats (Flat) Vear 1 (Savings) Vear 2 (Savings) Vear 3 (Savings) Vear 3 (Savings) Vear 4 (Savings) Vear 5 (Savings) Vear 5 (Savings) Vear 5 (Savings) Vear 6 (Savings) Vear 7 (Savings) Vear 6 (Savings) Vear 7 (Savings) Vear 8 (Savings) Vear 9 | | | | Goshen | 21.48% | | <i>Wynau</i> | | |
| Previous Costs (Flat) Year 1 (Savings) Year 2 (Savings) Year 3 (Savings) Year 3 (Savings) Year 4 (Savings) Year 4 (Savings) Year 5 (Savings) Year 3 (Savings) Year 5 (Savings) Year 6 (Savings) Year 7 (Savings) Year 8 (Savings) Year 8 (Savings) Year 9 | | | | Litchfield | 25.98% | 1 | | | |
| Previous Costs (Flat) Vear 1 (Savings) Vear 2 (Savings) Vear 3 (Savings) Vear 4 (Savings) Vear 6 (Savings) Vear 1 (Savings) Vear 2 (Savings) Vear 2 (Savings) Vear 2 (Savings) Vear 3 (Savings) Vear 4 (Savings) Vear 6 (Savings) Vear 6 (Savings) Vear 7 (Savings) Vear 8 (Savings) Vear 8 (Savings) Vear 8 (Savings) Vear 9 | | | | | 100.00% | | | | |
| Previous Costs (Flat) Vear 1 (Savings) Vear 2 (Savings) Vear 3 (Savings) Vear 4 (Savings) Vear 5 (Savings) Vear 5 (Savings) Vear 6 (Savings) Vear 6 (Savings) Vear 7 (Savings) Vear 7 (Savings) Vear 7 (Savings) Vear 7 (Savings) Vear 8 (Savings) Vear 8 (Savings) Vear 8 (Savings) Vear 9 | | | | | Projected Savings (Flat) | | | | |
| \$ 8,316,201.33 | UM. | revious Costs (Flat) | Year | Year 2 (Savings) | Year 3 (Savings) | Year 4 (Savings) | 3 ₺ | Cumulating Saujage | Notes |
| S 19,277,500,00 S S97,717.05 S96,501.71 S S81,664.78 S 163,046.13 S 60,000.87 S (1,678,928.80) | snen | 8,316,201.33 | | 1,002,334.89 | 919,900.14 | | L | \$ 14 511 479 87 | INDIES |
| S | 7 | | | | *************************************** | | | 1 | Additional Annual Savings to |
| S | vrie | 19,277,500.00 | | 596,501.71 | 381,664.78 | | 60,000.87 | | |
| 3 5,425,083.0 -5 589,185.31 -5 589,102.51 -5 556,788.70 -5 523,906.08 5 (490,357.39) 5 (2,749,439.97) | Irran | 3,535,134.00 | 727,628.90 | 727,322.36 | 673,133.41 | | (561,730.78) | | |
| Charles Control Charles Control Charles Control Charles Control Charles Control Charles Char | | 5,430,083.67 | 589,285.31 | 589,102.51 | 556,788.70 | | (490,357.39) | | |
| With 2% Annual Year 1 (Savings) Year 2 (Savings) Year 3 (Savings) Year 3 (Savings) Year 4 (Savings) Year 5 (Savin | AF SE | Page 1 | 1 | | \$ 2,531,487.03 | 957.11 | 188 | | |
| Escalatoria Year 1 (Savings) Year 2 (Savings) Year 3 (Savings) Year 3 (Savings) Year 4 (Savings) Year 5 (Savings) Cumulative Savings | | full-bringer Account | | Projected Savings (| % 2% Annual Escalator to | | | | |
| \$ 9,181,758.24 \$ 1,169,125.25 \$ 1,338,309.43 \$ 1,428,918.19 \$ 1,521,536.75 \$ (1,615,986.20) \$ (7,073,875.83) d \$ 21,283,917.68 \$ 983,267.05 \$ 1,375,312.71 \$ 1,561,602.00 \$ 1,752,132.10 \$ (1,566,416.81) \$ (7,238,730.67) \$ (3,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,137,331.97) \$ (1,13 | Wn | (with Zee Annual Escalator) | Year . | Year 2 (Savings) | Year 3 (Savings) | Year 4 (Savings) | ļ | | |
| \$ 21,283,917.68 -\$ 983,267.05 -\$ 1,375,312.71 -\$ 1,561,602.00 -\$ 1,752,132.10 (\$ (1,566,416.81) (\$ (7,238,730.67) (\$ (1,11,235.19 -\$ 838,331.58 -\$ 950,941.77 -\$ 1,011,927.89 -\$ 1,074,263.63 (\$ (1,137,831.97) (\$ (5,013,296.84) (\$ (3,739,212.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ (3,739,512.28) (\$ | snen | 9,181,758.24 | 1,169,125.25 | 1,338,309.43 | | 1,521,536.75 | | (7,073.875.83) | Motes |
| 5 6,111,235,19 5 838,331,58 5 950,941,77 5 1,561,602.00 5 1,752,132.10 5 (1,566,416.81) 5 (2,238,730,67) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) | hfield | 21 10 201 10 | | | | | 1 | | Additional Annual Savings to Town of Litchfield includes |
| 5 3,740,976.11 5 658,406.98 5 728,728.29 5 768,328.67 5 808,798.52 5 (1),137,831.97) 5 (5,013,296.84) 5 728,728.29 5 768,328.67 5 808,798.52 5 (775,249.83) 5 (3,739,512.28) 70TAL SAVINGS 5 3,649,130.86 5 4,393,292.19 5 4,770,776.75 5 (5,731.00 5 6,095.484.81 6 1,276.546.83) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 (1,137,831.97) 5 | ITIC | C 111 225 40 | 507/07/595 | 1,3/5,312.71 | 1,561,602.00 | | | | |
| TOTAL SAVINGS - 3,649,130.86 -\$ 4,393,292.19 -\$ 4,770,776.75 -\$ 5,156,731.00 -\$ 5,095,248.81 -\$ 175,249.83 | rren | 3 740 975 11 | 838,331.58 | | 1,011,927.89 | 1,074,263.63 | (1,137,831.97) | | |
| -\$- 5,649,130.86 -\$ 4,393,292.19 -\$ 4,770,776.75 -\$ 5.156,731.00 -\$ 5,095,484.81 \$ 1 | | 44.00/00/00 | 020,400.30 | | 768,328.67 | 808,798.52 | (775,249.83) | | |
| C T0:00*(EE)(E & OO:FE)(OO=/> | | | | | | | 4 1993 | 3 | |



Memorandum

Date: February 1, 2022

To: Temporary Regional School District Study Committee

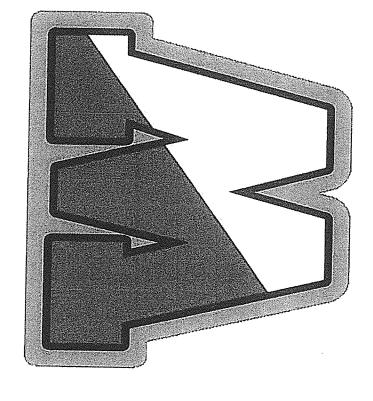
From: Christopher Leone, Superintendent RE: Request for Increased Collaboration

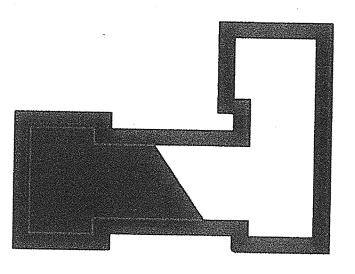
During our last meeting, it was proposed by a community member that continued or enhanced collaboration may be the best option for the secondary level.

Although this is an ongoing option, one must not overlook some realistic issues or obstacles:

- a) Creating a joint high school or middle school requires collective bargaining (in the same manner as R20). A district could not just assign students from one district to another district and then reduce staff. This practice would be a violation of collective bargaining agreements between the Litchfield Public Schools, Regional School District No. 6, and their respective unions.
- b) Currently, WAMOGO, as a high school, must maintain its location based on the Agriculture Science Technology Education (ASTE) program. As previously demonstrated and shared, there are state funds and legislation associated with this program and its location.
- c) The current Region 6 education plan (commonly called a charter) also states that students in grades 6-12 would attend school at WAMOGO. Any change to this would require an amendment to the education plan per CT. Gen Stat 10-49. In summary, a referendum would be needed to make this change.
- d) All shared or cooperative services are year-to-year per agreements between the Boards of Education representing LPS and RSD6. Employees under these agreements, such as the Superintendent of Schools, also have an exit clause.

DISTRICT OFFICE 35 WAMOGO ROAD LITCHFIELD, CT 06759 (860) 361-9033 ~ (860) 361-6606 FAX





R20 Governance - Overview

Temporary Regional School District Study Committee February 2022

| LPS 5:0) = (72072-72073) | | |
|--------------------------|--------|--------|
| Per Member | 11.11% | |
| Per Party (5/4) | 55.56% | 44.44% |

| RSD6 (2022-2023) | | | |
|------------------|---------|--------|------------|
| Town | Members | Weight | Per Member |
| Goshen | 3 | 48.05 | 16.02 |
| Morris | 3 | 31.98 | 10.66 |
| Warren | 3 | 19.97 | 99.9 |

Current BOE Structures

R20 (CURRENT PROPOSED)

| Town | Members | Weight* | Per Member |
|------------|---------|---------|------------|
| Goshen | m | 21.13 | 7.04 |
| Litchfield | m | 56.12 | 18.71 |
| Morris | m | 14.6 | 4.87 |
| Warren | က | 8.15 | 2.72 |
| | | | |

Note

- 1) *Weight changes annually based on enrollment as of October 1^{st} . This is based on 10/1/2021.
- 2) Current language requires 8 of 12 votes in the affirmative including one affirmative vote from each town.

R20 Proposed Structure

R20 (ALT PROPOSED - Extra Seat)

| Town | Members | Weight* | Per Member |
|------------|---------|---------|------------|
| Goshen | n | 21.13 | 7.04 |
| Litchfield | 7 | 56.12 | 14.03 |
| Morris | m | 14.6 | 4.87 |
| Warren | C | 8.15 | 2.72 |
| | | | |

Notes:

- 1) *Weight still changes annually based on enrollment as of October $1^{\rm st}$
- Need revised language (for X of13) votes in the affirmative including one affirmative vote from each town. 7

R20 Alt Structure

| R20 (4 | R20 (ALT PROPOSED – Extra Seats) | - Extra Seats) | |
|------------|----------------------------------|----------------|------------|
| Town | Members | Weight* | Per Member |
| Goshen | m | 21.13 | 7.04 |
| Litchfield | 5 | 56.12 | 11.22 |
| Morris | 3 | 14.6 | 4.87 |
| Warren | 3 | 8.15 | 2.72 |

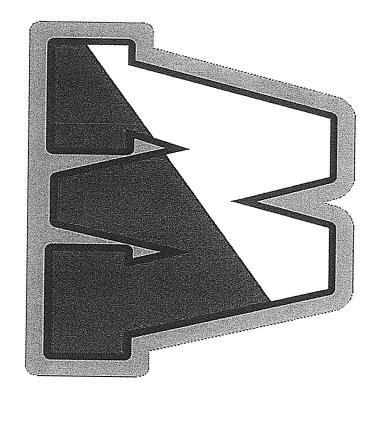
Notes:

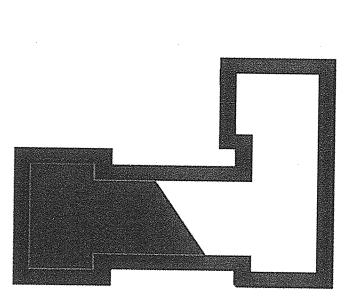
- 1) *Weight still changes annually based on enrollment as of October $1^{\rm st}$
- 2) Need revised language (for X of 14) votes in the affirmative including one affirmative vote from each town.

1) The annual budget vote is by popular vote. 2020 census data as follows:

| State Rank | (out of 169) | 148 | 777 | 156 | 167 | |
|-------------|--------------|--------|------------|--------|--------|-------|
| | % | 21.07% | 54.80% | 15.09% | 9.04% | |
| 2020 Census | Population | 3150 | 8192 | 2256 | 1351 | 14949 |
| | Town | Goshen | Litchfield | Morris | Warren | Total |

2) Adding, changing, BOE seats, does not change the popular vote.



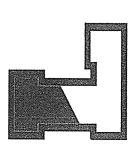


Financial Overview

Temporary Regional School District Study Committee February 2022

- Completed in "Moment In Time"
- Difference in Municipal District vs. Regional District
- **Enrollment Changes** Unknown factors:
- Labor Contracts
- Staff Attrition
- Health Insurance
- **Negotiated Contracts**
- Special Education Placements State Funding Changes
- Other Variable Costs

New R20 Board of Education - Their Decision





Overview (NOVEMBER 2021)

| | _ | _ | | | | | TOTO TOTO TOTO TOTO TOTO TOTO TOTO TOT | |
|------------|---------------|------------------------|-------------------|-------------------|-------------------|-------------------|----------------------------------------|-----------------------------------------------------------------------------|
| Town | (20 | Current (2021-2022) | 1-Year Savings | 2-Year Savings | 3-Year Savings | 4-Year Savings | Cumulative Savings | Notes |
| Goshen | €9 | 8,680,921.92 | \$ (1,312,388.88) | \$ (2,624,777.76) | မာ | · 69 | G | |
| Litchfield | မှ | 19,277,500.00 | \$ (514,032.61) | | 1 | 1 | \$ (1,205,045.54 | Annual Savings to Town of Litchfield is \$190K (Electric); Capital \$250K:= |
| Morris | 01 | \$ 5,578,649.88 | \$ (734,902.84) | \$ (1,469,805.67) | \$ (2,149.738.72) | \$ (2.773.602.59) | \$ (3.340.27£.80) | |
| Warren | ↔ | 3,047,847.20 | \$ (159,437.14) | \$ (318.874.27) | \$ (445 531 97) | * (F38 754 65) | 6 / FOT 507 (A) | |

5-Year Adjustments (November 2021)

This concept budget is from 2024-2025 through 2028-2029

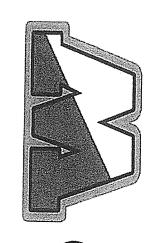
Reality (7 Years from today)

No one knows...anything!

Economic conditions

Enrollment changes

+\$1.5M in additional savings for Warren (based on 2022-2023) -\$1.5M in reduced savings for Goshen (based on 2022-2023) 2022-2023 Budget Changes Not calculated



This must go beyond economics and must be also about education

Conclusions (November 2021)

Date: January 26, 2022

To: Temporary Regional School District Study Committee

From: Christopher Leone, Superintendent

RE: 5-Year Financials Questions (Updated 1.26.2022)

Over the past week I was asked to review the proposed 5-year financials for Region 20 and address three items: What would 2%, 3% and 4% annual escalation due to the budget for both the Litchfield Public Schools and Regional School District No 6?

(See attached spreadsheet - file: Annual Escalation 1.26.2022)

Could Region 20 absorb the school debt for the Town of Litchfield and Region 6?

| | Debt (as of June 30, 2024) |), 2024) | |
|------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|----------------|
| District | Town | Debt | Experted se of |
| Litchfield | Litchfield | 41 817 700 | 7 700 700 V |
| Domoino Contraction | | 06 /1/10174 | 9/30/7024 |
| Acknowled School District No. 6 District | District | \$1,755,481 | 12012021 |
| | The state of the s | 1000 | - i |

I calculated and estimated \$3.5M over 20-years with 4% interest (which might be high). The annual payments for Region 20 on this loan would be \$254,508. I then took that number, rounded to \$250,000 and re-created the five-year financial for Region 20.

The following changes were made to the Region 20 budget in this work:

- Decrease by 1 bus (\$60K savings) This is based on realized savings for 2022-2023.
- Reduction of Insurance / Benefits by an additional 2% This is based on realized savings for 2022 -2023 and moving forward.
 - No contingency in year 1 (\$100K savings)

(See attached spreadsheet - file: 5-Year Financial 1.26.2022 as back-up)

What are potential additional savings in Region 20 for the Town of Litchfield beyond the LPS School Budget?

When re-calculating the savings, the following were used;

- \$380,000 average capital
- \$60,000 savings from Plumb Hill (which will be included in LPS and RSD6 budget for 2022-
- ullet \$180,000 average electric costs (which would need to be transferred to the buildings and Region 20]

(See attached spreadsheet - file: 5-Year Financial 1.26.2022) for estimates)

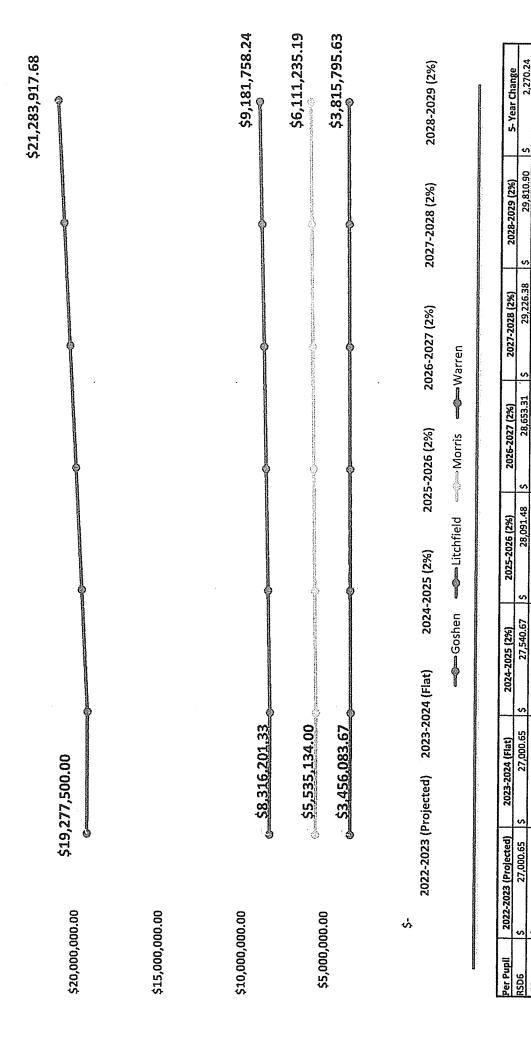
The Next Request (1/2022)

| Town | (20 | Proposed (2022-2023) | 1-Year Savings | 2-Year Savings | 3-Year Savings | 4-Year Savings | 5-Year Cumulative Savings | Notes |
|------------|---------------|-------------------------|-------------------|-------------------|-------------------|-------------------|-----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|
| Goshen | ક્ક | 8,316,201.33 | \$ (1,017,442.90) | \$ (995,754.32) | \$ (913,582.49) | \$ (829,964.83) | 9 | |
| Litchfield | ↔ | 19,277,500.00 | \$ (875,875.36) | \$ (819,351.79) | \$ (605,200.06) | \$ (387,280.30) | \$ (2,852,653.69) | Additional Annual Savings to Town of Litchfield includes estimated Capital \$380K;Plumb Hill \$60K; Electric \$180K |
| Morris | | \$ 5,535,134.00 | \$ (737,253.69) | \$ (722,996.58) | \$ (668,980.46) | \$ (614,013.92) | | |
| Warren | () | 3,456,083.67 | \$ (595,024.97) | \$ (586,522.97) | \$ (554.312.22) | \$ (521.534.73) | \$ (521.534.73) \$ (9.745.487.91) | |

5-Year Adjustments (Updated w/ Debt - January 2022)

7-Year Projection (2% Escalator)

\$25,000,000.00



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KISK Factor (2% Escalation

7-Year Projection (3% Escalator)

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2026-2027 (3%)

2025-2026 (3%)

2024-2025 (3%)

2022-2023 (Projected) 2023-2024 (Flat)

2028-2029 (3%) 2027-2028 (3%)

see Goshen seems Litchfield seems Morris

------Warren

| | | AMERICAN DESCRIPTION OF THE PROPERTY OF THE PR | | Potential Impact on Per Pupil | er Pupil | | | |
|--------------|---------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|-------------------------------|----------------|----------------|----------------|----------------|
| Per Pupil | 2022-2023 (Projected) | 2023-2024 (Flat) | 2024-2025 (3%) | 2025-2026 (3%) | 2026-2027 (3%) | 2027-2028 (3%) | 2028-2029 (3%) | 5- Year Change |
| RSD6 | \$ 27,000.65 | \$ 27,000.65 | \$ 27,810.67 | \$ 28,644.99 | \$ 29,504.34 | \$ 30,389.47 | \$ 31,301.16 | \$ 3,490.48 |
| LPS | \$ 23,770.04 | \$ 23,770.04 | \$ 24,483.14 | \$ 25,217.63 | \$ 25,974.16 | \$ 26,753.39 | \$ 27,555.99 | \$ 3,072.85 |
| NOTES: For L | PS N = 811; for RSD6 N=64 | NOTES: For LPS N = 811; for RSD6 N=641; This table does not account for population | wnt for population change i | in LPS or RSD6 | | | | |

Risk Factor (3% Escalation)

7-Year Projection (4% Escalator)

| \$25,000,000.00 | 00.00 | | | · | | | | | \$23,454,026.33 |
|-----------------|------------------------------|----------------------------------|----------------|-------------------------------|----------------|----------------------------------------------------------------------------------|------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|
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| \$15,000,000.00 | 00.00 | | | | | · | | | |
| \$10,000,000.00 | | \$8,316,201.33 | | | | | | | \$10,117,930.49 |
| \$5,000,000.00 | | \$5,535,134.00 \$3,456,083.67 | | | | | | - 12 | \$6,734,336.85 \$4,204,854.23 |
| | \$- 2022-2023 (Projected) | ojected) 2023-2024 (Flat) | | 2024-2025 (4%) | 2025-2026 (4%) | 2026-2027 (4%) | 2027-2028 (4%) | (% | 2028-2029 (4%) |
| EXERCISE: | | | Goshen | Litchfield | America Morris | | | AUTHORNITY OF THE PARTY OF THE | |
| | | | | Potential Impact on Per Pupil | t on Per Pupil | der von statutistichten en entre of seven angestämmten er en statutistichten der | | | |
| Per Pupil | 2022-2023 (Projected) | 2023-20 | 2024-2025 (4%) | 2025-2026 (4%) | 2026-2027 (4%) | 4%) 2027-2028 (4%) | | 9 | 5- Year Change |
| RSD6 | \$ 27,000.65 | \$ 27,000.65 | \$ 28,080.68 | \$ 29,203.91 | \$ | 30,372.06 \$ 31,58 | 31,586.95 \$ 32,850.42 | 3.42 | 4,769.74 |
| 00 | 12 73 770 CA | \$ 00 0LL CL | *** | 4 | ` | | | Ť | |

Risk Factor (4% Escalation)

4,769.74 4,199.05

32,850.42 28,919.88

31,586.95 27,807.58

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NOTES: For LPS N = 811; for RSD6 N=641; This table does not account for population. change in LPS or RSD6

27,000.65 23,770.04

27,000.65 \$ 23,770.04 \$

Education Cost Sharing Payments (not factored)

- ECS is legislated state aid (Year-to-Year adjustments)
- Per Pupil Amounts (for 2021-2022) $\widehat{\Omega}$

| | Enrollment | <u> </u> | ECS Allocation | |
|------------|------------|-----------|----------------|---------------|
| Iown | (10/1) | | (FY22) | ECS Per Pupil |
| Goshen | 308 | ئ | 123,034 | \$ 399 |
| Litchfield | 811 | \$ | 1,293,502 | \$ 1,595 |
| Morris | 205 | \$ | 132,148 | \$ 645 |
| Warren | 128 | \$ | 46,910 | \$ 366 |

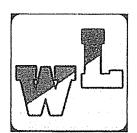
Per Pupil (2022/23 v 2024/25 - Flexible based on enrollment w/out ECS)

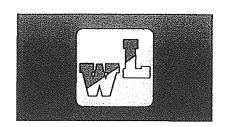
| Town | Enrollment (10/1) | 2022-2023 Education Cost. (w/ out ECS) | Per Pupil | 2024-2025 Proposed Cost (w/ out ECS) | Cost | Per Pupil Proposed (Based on 5-Year Enrollment Avg) |
|------------|-------------------|----------------------------------------------|-----------|--------------------------------------|------|-----------------------------------------------------------|
| Goshen | 308 | \$ 8,316,201 \$ | | 27,001 \$ 7,298,758 | 758 | \$ 23,200 |
| Litchfield | 811 | \$ 19,277,500 \$ | | 23,770 \$ 19,021,625 | 625 | \$ 23,200 |
| Morris | 205 | \$ 5,535,134 \$ | | 27,001 \$ 4,797,880 | 880 | \$ 23,200 |
| Warren | 128 | \$ 3,456,084 \$ | | 27,001 \$ 2,861,059 \$ | 059 | \$ 23,200 |

Savings per citizen or taxpayer?

- a) This is not per the TRSDC
- b) This is not per R20 BOE
- c) Inflation Factor?
- d) "Grand List" Factor?
- e) Revaluation Factor?
- These savings can not just be calculated on census numbers (i.e. all residents are not taxpayers) C
- Savings per resident are, and will, always be the purview of a local BOS and BOF. Just because there is education savings doesn't mean savings for taxpayers 60

Current Elementary Curriculum Overview and Staffing





| Staffin | g (2021-2022) | | |
|--------------------------------------|----------------------|---------------------------------------------------|----------------|
| School | Regular Education | Special Education (and related services) | Administration |
| Goshen Center School (PK-5) | 12 | 2.3 | 1 |
| James Morris School (PK-5) | 6.5 | 2.1 | 1 |
| Litchfield Center School (PK-3) | 19 | 5.5 | 1 |
| Litchfield Intermediate School (4-6) | 12 | 4.5 | 1 |
| Warren School (PK-5) | 5.5 | 0.9 | 1 |

DISTRICT OFFICE 35 WAMOGO ROAD LITCHFIELD, CT 06759 (860) 361-9033 ~ (860) 361-6606 FAX Curriculum Overview Family Guide

Kindergarten

Regional School District 6

English Language Arts

Throughout the school year, kindergarten students will spend the most time working on the following topics. They should understand them well by the end of the year.*

Learning to read and write:

- Playing with language, rhyming, clapping out, or counting syllables. Identifying beginning, middle, and end sounds in spoken words (phonemic/phonological awareness).
 - Naming all upper- and lower-case letters. Matching those letters with their sounds. Printing them clearly.
- Matching letters and sounds to sound out and write simple words. This may include inventive spelling for writing.
 - Reading and rereading decodable words and sentences in simple texts so the reading is smooth.

Learning about the world through text:

- Asking and answering questions about stories and texts read aloud. (Children may need some prompting.) Retelling what happened and explaining key ideas.
 - Figuring out the meaning of unknown words by using pictures, context, etc.
- Showing something new they have learned from text or about a topic. This can be in lots of ways: speaking and conversation, illustrations, letters, journals, stories, posters, or sentences on the page.
- Using a combination of drawing, dictating, and writing to answer a question or describe an event or topic from a text.

^{*}from Achieve the Core Kindergarten Family Guide

ELA - Reading

| Unit | in chis | In this unit, students |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Unit 1: Launching the Reading Workshop Students develop as readers as they learn the beginning reading strategies and use them to "read" familiar concept books and storybooks during their private and partner reading times. | 0000 | Learn the routines and expectations of reading workshop Develop reading habits Become motivated to read Develop the foundational skills that will allow students to become readers |
| Unit 2: Reading with Print Strategies and Sight Word Power Students learn and use their "superpowers" (a variety of word solving and information gathering strategies) to move toward more conventional reading. | 000 | Apply strategies for reading words (e.g., looking at beginning/ending letters along with meaning and structure, sounding out words, etc.) Monitor their own reading (e.g. matching words with sounds, reading the correct number of words, matching words with pictures, etc.) Make predictions while reading / retell the story / reread to build fluency |

Unit 4: Becoming Avid Readers

about the characters they meet in their fiction books as well all they learned in their "reading playdates" with partners. As they participate in book clubs, students talk Students build their reading skills and enthusiasm for reading as they go on nonfiction books.

Apply reading skills to harder books

fluency

Increase knowledge of letter-sound correspondence, comprehension, and

Continue to apply strategies to read words

000

Students strengthen their reading superpowers, and build their reading muscles, by

Unit 3: Bigger Books, Bigger Reading Muscles

adding more strategic actions to tackle the difficulties of new and harder books

with greater agency and independence.

Read more challenging books

- Talk about books like an expert 000
 - Read for understanding

| | The second of the second of | |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|-------------------------------------------------------------------------------------------------|
| Unit | | In this unit, students |
| Unit 1: Launching the Writing Workshop Students learn all about the writer's workshop routines to work productively and respectfully as members of their classroom writing community. Students also develop the tools and strategies they need to write words that are most meaninaful to them. | 0000 | Learn the structures, Explore ways to find Use basic shapes and Begin to use labels, v |

conventional. They also work with partners in the writing process. Students write true stories of events that happened in their lives, and use their superpowers to move toward spelling that is more Unit 2: Narrative Writing

revision, as well as preparing for a final publishing celebration. Students will write information about many different topics. Students will work through organization, elaboration, and Unit 3: All About Books

- rituals, and routines of the workshop lines to draw common objects topics for writing
- ords, and sentences to express thoughts and ideas
- Add more to stories, including narrative elements such as dialogue and character Generate true stories about their own lives Use tools to make their writing stronger 000

feeling to make stories come alive

- Generate topics about which they are expert 000
- Use mentor texts to explore various strategies for writing information Develop cohesive information books with varied text features
- Use various forms of writing including signs, petitions, and letters to express Generate ideas for writing by thinking about what they would like to change opinions 00
- State opinions clearly and begin to convince others with supporting reasons and examples

ELA – Phonics

| | | In this unit. students |
|---------------------------------------------------------------------------------|------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Unit 1: Making Friends with Letters | 000 | etters and sounds, rhyme and word play rand build a name wall nd the names of their classmates to learn phonics concepts. |
| Unit 2: Word Scientists | 0 00 | Focus on letter knowledge and letter-sound correspondence, phonological awareness, and high-frequency words Study the alphabet chart and use the alphabet to write Use songs, games, poems, and nursery rhymes to support phonemic awareness and early reading concepts |
| Unit 3: Word-Part Power | | Move from writing labels to writing sentences Are introduced to the word wall to support learning a growing number of high-frequency words Are introduced to digraphs (sh, th, wh, ch) and use them with word parts to make more words |
| Unit 4: Vowel Power | 000 | |
| Unit 5: Playing with Phonics Are introduced to Are challenged to phonograms. | | o blends and consider how sounds are ch tackle longer words and to begin thinki |

Mentor Texts

"he Three Billy Goats Gruff by Paul Galdone n the Garden by Annette Smith, Jenny Giles 'he Beetle Alphabet Book by Jerry Pallotta Vemberly Worried by Kevin Henkes 'he Kissing Hand by Audrey Penn Ars. Wishy-Washy by Joy Cowley "he Carrot Seed by Ruth Krauss o Much! by Trish Cooke oko by Rosemary Wells

t's Super Mouse! by Phyllis Root

ragonflies by Margaret Hall

fy Bug Box by Pat Blanchard and Joanne Suhr

icnic by Phyllis Root

izza by Phyllis Root

at and Mouse by Phyllis Root

'rown Bear, Brown Bear, What Do You See? by Bill Martin

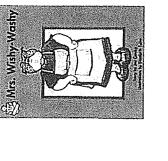
ot Norman: A Goldfish Story by Kelly Bennett

Knuffle Bunny: A Cautionary Tale by Mo Willems Building Beavers by Kathleen Martin-James

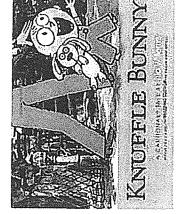
Can You See the Eggs? by Jenny Giles Oh, the Places You'll Go! by Dr. Seuss The Snowy Day by Ezra Jack Keats Wake up, Dad by Beverley Randell Ethan's Cat by Johanna Hurwitz

Kitten's Full Moon by Kevin Henkes Honey Bees by Martha E.H. Rustad Pet Show by Ezra Jack Keats

Gossie by Olivier Dunrea



Story by Raib Kraws





Social Studies

to participate and use effective citizenship skills. They will explore their classrooms, schools, neighborhoods, and In kindergarten, students engage in the study of themselves, their families, and their communities and learn how home communities through an interdisciplinary approach including history, civics, economics, and geography.*

The study of themselves, their families, and their communities requires that students generate and research compelling questions such as:

- What is my role in my community?
- What is "history" and how is the past different from the present?
- How are we connected to the past?

Curricular Themes include:

- Citizenship in the Community
- The Impact of Geography on My Life
- Diversity and Culture in the World
- Using Evidence to Learn About our Past

*from the CT Social Studies Frameworks



Social Studies

| Unit | T I | In this unit, students |
|---------------------------------------|-----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Unit 1: Rules and Citizenship | | Explain the need for and purposes of rules in various settings inside and outside of school. Answers the question, "Why do we need rules?" & "What is a good citizen?" |
| Unit 2: Local and National History | | Learn that history tells the story of people in the past and things that happened in the past. Columbus, Veterans, Native Americans, Colonial Times, etc. |
| Unit 3: Seasons/Map Skills | O | Identify basic landforms, bodies of water and cardinal directions; Explain that maps and globes help locate places; study how different cultures and countries celebrate holidays |
| Unit 4: American Symbols/ Rights | · | ays to resolve conflicts by being good citizens and will disns fairly; Study presidents, buildings, statues, and monumry |
| Unit 5: The Americas | 4 | Focus their studies on world perspectives and research various people, places and cultures within North and South America |
| Unit 6: Economics | đ | Understand the difference between consumers and producers and between goods and services. They will discuss needs and wants and the way people get things they need and want. |

Math

understanding and applying addition and subtraction; and describing shapes and space. More time in kindergarten is The big ideas in kindergarten include: representing and comparing whole numbers, initially with sets of objects; devoted to numbers than to other topics

Unit Learning Goals

Unit 1: Math in Our World

Students recognize numbers and quantities in their world.

Unit 2: Numbers 1-10

Students answer "how many" questions, count out, and compare groups within 10. Students write a number to represent how many.

Unit 3: Flat Shapes All Around Us

Students identify, describe, analyze, compare, and compose two-dimensional shapes.

Unit 4: Understanding Addition and Subtraction

Students relate counting to addition and solve addition and subtraction story problems within 10.

Unit 5: Composing and Decomposing Numbers to 10

Students compose and decompose numbers within 10.

Unit 6: Numbers 0-20
Students answer "how many" questions and count out groups within 20. They understand that numbers 11 to 19 are composed of ten ones and one, two, three, four, five, six, seven, eight, or nine ones. They write numbers within 20.

Unit 7: Solid Shapes All Around Us

Students identify, describe, analyze, compare, and compose two- and three-dimensional shapes. Counting, addition, and subtraction are revisited in the geometric contexts.

Unit 8: Putting it All Together

Students consolidate and solidify their understanding of various concepts and skills on major work of the grade. They also continue to work toward fluency goals of the grade.

Science

| Unit | In th | In this unit, students |
|-------------------------------------|-------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Unit 1: Plant and Animal Secrets | 000 | use observations to understand what animals and plants need to survive. explore how animals need things to eat and a safe place to live. investigate the needs of plants and how those might be different from the needs of animals. |
| Unit 2: Wild Weather | 000 | explore storms and severe weather. obtain information from weather forecasts to prepare for storms and stay safe. practice describing the various characteristics of weather (wind, clouds, temperature, and precipitation) in order to make their own predictions about storms. |
| Unit 3: Circle of Seasons | o o | gather evidence in order to identify daily and seasonal weather patterns use patterns to explain mysteries like why you might lose your jacket during the day or why birds lay their eggs at certain times of the year. |
| Unit 4: Sunny Skies | 00 | make observations to explore how sunlight warms the Earth's surface. think about ways that shade and structures can reduce the warming effect of the Sun. |
| Unit 5: Force Olympics | 00 | are introduced to pushes and pulls and how those affect the motion of objects. observe and investigate the effects of what happens when the strength or direction of those pushes and pulls are changed |

Approved Resources

| E A | | Nath | Mathematics: |
|----------------------------|---------------------------------------------|-------------------------------|-----------------------------------------------------|
| | Teachers College Units of Study in Reading, | andre de discourse annual sus | |
| | Writing and Phonics | | Illustrative Mathematics |
| | Lexia Core5 | | LearnZillion |
| | Newsela | | Dreambox |
| | Raz Kids | | Number Talks: Helping Children Build Mental Math |
| | Learning Ally | | and Computation Strategies |
| | Epic | | Mastering the Basic Facts: Addition and Subtraction |
| | See Saw | | |
| | | Science: | ce: |
| S S S S S S | Social Studies: | | |
| | Core Knowledge | | Mystery Science |
| | Studies Weekly | | CREC Science Units |
| | CT Magazine: Where I Live | | |
| ~~~~~~~~~~~ | | | |

Curriculum Overview Family Guide

Grade 1

Regional School District 6

English Language Arts

ションションションション

iroughout the school year, 1st grade students will spend the most time working on the following topics. They should understand em well by the end of the year.*

arning to read and write:

- Matching letters and sounds to sound out and write simple words. (This may include inventive spelling for writing). Students should be able to accurately decode and write all words with short vowel sounds, final -e, and common long vowel spellings.
- Recognizing, spelling, and properly using those little grammatical words that hold the language together (for example, "a", "the", "to", "of", "from", "I", "is", "are").
- Reading and rereading decodable words and sentences so that the reading is smooth.
- Writing in complete sentences.

sarning about the world through text:

- Accurately asking and answering questions about stories and texts read aloud. Retelling what happened /explaining key ideas.
- Figuring out the meaning of unknown words by using pictures, context, glossaries, etc.
- Showing something new they have learned from a text or about a topic. This can be in any form: speaking and conversation, illustrations, letters, journals, stories, posters, or sentences on the page.
- Using a combination of drawing and writing to describe an event in a text. Children should include a title, an introductory sentence, examples, and a conclusion sentence.

rom Achieve the Core Grade 1 Family Guide

ELA - Reading

| ì | = = = | In this unit, students |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Unit 1: Building Good Reading Habits Students learn that readers with good habits preview their books, figure out tricky words, and linger with their books when they are finished by rereading or retelling the story to their reading partner. | 0000 | Review the routines and expectations of reading workshop Develop habits for before, during and after reading Increase reading volume and stamina Use multiple word solving strategies |
| Unit 2: Learning About the World: Reading Nonfiction Students "get super smart" about nonfiction topics as they learn how to deepen their comprehension and improve their fluency while reading information books on topics that interest them. | 000 | Read many information books about various topics Learn to organize their information to include naming their topic and giving facts Participate in collaborative conversations with partners. |
| Unit 3: Reader's Have Big Jobs to Do: Fluency, Phonics & Comprehension As students begin to read higher level books and the pictures become less supportive for solving words, they learn more grown-up strategies to help them meet these challenges and become the bosses of their reading. | 0000 | Read increasingly complex texts with accuracy, fluency, and comprehension Monitor reading and apply strategies when problem solving unknown words Use meaning, syntax, and visual strategies Develop efficient strategies for word solving |
| Unit 4: Meeting Characters and Learning Lessons: A Study of Story Elements Students build a strong literal understanding of the stories they read. They also grow ideas about the characters they have come to love and the lessons they teach readers | 0 000 | Get to know stories and show understanding through retelling and talking about peers Determine importance by separating big events from tiny details Notice how characters change throughout the story Think about life lessons in books |

ELA -Writing

| Jnit | n this | In this unit, students |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Jnit 1: Small Moments: Writing with Focus, Detail, and Dialogue Narrative students use all they know about the way words work to write small moment stories. They also study what published authors do and use what they learn from them to bring their stories to life for their readers. | 0000 | Understand the structures, rituals, and routines of the workshop Participate in teacher and peer conferences Explore ways to find writing topics Create personal narratives focused on small moments |
| 20 0 170 | 0000 | Learn to write information in a chapter book format Revisit their writing to self-assess and revise Study mentor texts and try out techniques in those texts Share their work with an audience |
| Juit 3: Opinion Writing: Writing Reviews Students write to support their opinions by writing about favorite items from their personal collections as well as reviews about books they know well. In the process, they learn to introduce their opinions, support their opinions with the easons, and end their writing with effective concluding statements. □ | 00000 | Make and defend important decisions Learn to write their judgments and their reasons for those judgments Write a review to share their opinions. Supply details to support their reasons. Participate in collaborative conversations with partners. |
| Jnit 4: From Scenes to Series: Writing Fiction itudents move with independence through the writing process as they write nany fictional narrative stories just as their favorite series authors do. | 000 | Create a pretend character for a series of realistic fiction stories Elaborate character, setting, or event in their writing with each booklet story Develop conventions: capitalization, punctuation, and conventional spelling |

ELA - Phonics

| Juit | .S .E | In this unit, students |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Jnit 1: Talking and Thinking about Letters | 0 0 | Engage in a cumulative review and reinforcement for key concepts in phonics that were encountered in kindergarten. Study letter names and sounds, short vowels in CVC words, phonograms, blends, and digraphs, and a short list of approximately fifty high-frequency and high-utility words. |
| Jnit 2: The Mystery of the Silent E | | Use phonics workshop as a place to study words closely and make discoveries to help them understand how language works Look closely at words and word parts to decode difficult words by breaking them into parts and putting those parts back together; Investigate CVCe words with different vowels each day |
| Jnit 3: From Tip to Tail: Reading across Words | 000 | Read nonfiction closely and thoughtfully Learn common phonograms that contain blends and digraphs Study additional high-frequency words |
| Init 4: Word Builders: Using Vowel Teams to Are introubled Big Words Desire and Desire a | 000 | Are introduced to the theme of becoming word builders. Use snap cubes with word parts and are challenged to build longer, bigger words. Learn about less common vowel teams |
| Init 5: Marvelous Bloopers: Learning Through Vise Mistakes | 00 | Init 5: Marvelous Bloopers: Learning Through Pocus on r-controlled vowels, high frequency words, capitalization Revisit words they use and confuse |

Mentor Texts

Ish by Peter H. Reynolds
Ollie the Stomper by Olivier Dunrea
Gossie by Olivier Dunrea
Gossie & Gertie by Olivier Dunrea
Kazam's Birds by Amy Ehrlich

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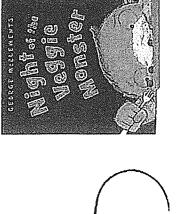
Sharks! by Anne Schreiber
Animal Families by DK Publishing
Star Wars: Spaceships by Scholastic
Trucks! by Will Mara
Night of the Veggie Monster by George McClements

The Dinosaur Chase by Hugh Price Frog and Toad Are Friends by Arnold Lobel

Tumbleweed Stew by Susan Stevens Crummel Zelda and Ivy: The Runaways by Laura McGee Kvasnosky

Iris and Walter and the Field Trip by Elissa Haden Guest Upstairs Mouse, Downstairs Mole by Wong Herbert Yett Mr. Putter & Tabby Drop the Ball by Cynthia Rylant George and Martha: One More Time by James Marshall









Math

addition and subtraction within 20; developing understanding of whole-number relationships and place The big ideas in grade 1 include developing understanding of addition, subtraction, and strategies for measuring lengths as iterating length units; and reasoning about attributes of, and composing and value, including grouping in tens and ones; developing understanding of linear measurement and decomposing geometric shapes.

Unit Learning Goals

Jnit 1: Adding, Subtracting, and Working with Data

Students add and subtract within 10, and represent and interpret categorical

Jnit 2: Addition and Subtraction Story Problems

students solve new types of story problems within 10 using the relationship between addition and subtraction. They develop an understanding of the meaning of the equal sign and connect story problems to equations.

Init 3: Adding and Subtracting within 20

students add and subtract within 20. Students apply the properties of operations and the relationship between addition and subtraction.

Init 4: Numbers to 99

tudents develop an understanding of place value for numbers up to 99.

TOO.

Unit 5: Adding Within 100

Students use place value understanding and properties of operations to add within

Students measure length and count up to 120 length units. They solve addition and subtraction story problems with unknowns in all positions.

Unit 6: Length Measurement Within 120 Units

Unit 7: Geometry and Time

Students reason with shapes and their attributes, partition shapes into equal pieces, and tell time to the hour and half hour.

Unit 8: Putting it All Together

Students consolidate and solidify their understanding of various concepts and skills on major work of the grade. They also continue to work toward fluency goals of the grade.

Science

| Juit | | In this unit, students |
|------------------------------------|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Jnit 1: Plant & Animal Superpowers | 00 | explore how parts of plants and animals are essential for survival. make observations of parents and their offspring, determining how they are similar and how their behaviors help offspring survive. |
| Jnit 2: Spinning Sky | 000 | pinning Sky □ students observe that the Sun, Moon, and stars seem to move in patterns in the sky. □ make observations of the Sun and shadows throughout the day and across the seasons. □ determine why stars are only visible at night. |
| Init 3: Lights & Sound | 000 | it 3: Lights & Sound investigate light and sound. explore how materials vibrate and how vibrating materials can make sounds. investigate light and illumination and use those investigations to create simple devices that allow them to communicate across a distance. |

Social Studies

expanding perspective beyond themselves. Through comparison of family, school, and community, students will explore In first grade, students explore their place in the world around them building on their work in kindergarten and multiple perspectives from the past and today.*

The study of how students fit into society requires that students generate and research compelling questions such as:

- What is the relationship between me, my family, my school, and my community?
 - How do my family, school, and community influence each other?
- How do people and events from the past affect my community?

Curricular Themes include:

- Perspectives and Diversity in Our World
- Using Evidence to Learn About Our Past
- The Role of Geography
- The Way We Live Today
- **Principles and Values**
- Connecting the Past and the Present

*from the CT Social Studies Frameworks



Social Studies

| nit | | In this unit, students |
|--------------------------------------------------|----------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| nit 1: Rules and Citizenship | | Explain the need for and purposes of rules in various settings inside and outside of school. Students study community, time, locations & themes of geography |
| nit 2: Principles of Democracy | O | Explore the principles of Democracy and study topics such as: Patriotism, National Holidays, and Early Civilizations of the Americas |
| nit 3: Regions of the World | | Study the regions of the World / regions of Our Country; Culture; Holidays Around the World; Culture of Mexico; Founders |
| nit 4: Explorers and Settlers | | Explore the movement and impact of early explorers and settlers and study topics such as: From Colonies to Independence; Important Documents; National Symbols; Government Services |
| nit 5: World Perspectives | | nit 5: World Perspectives — Engage in a study of the people, culture, location and resources of Ancient Egypt and conclude the unit with an exploratory project |
| nit 6: Changes Over Time & onomics and Community | | Study the following changes over time: Children, Community, Transportation, Communication. Also analyze needs vs. wants / goods vs. services; economic choices First grade trip to Historical Society |

Approved Resources

| ELA: Teachers College Units of Study in Reading, Writing and Phonics Lexia Core5 and PowerUp Newsela Raz Kids Learning Ally Epic See Saw | Mathematics: □ Illustrative Mathematics □ LearnZillion □ Dreambox □ Number Talks: Helping Children Build Mental Math and Computation Strategies □ Mastering the Basic Facts: Addition and Subtraction Science: |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Social Studies: ☐ Core Knowledge ☐ Studies Weekly ☐ CT Magazine: Where I Live | ☐ Mystery Science ☐ CREC Science Units |

Curriculum Overview Family Guide

Grade 2

Regional School District 6

English Language Arts

hroughout the school year, 2nd grade students will spend the most time working on the following topics. They should nderstand them well by the end of the year. st

earning to read and write:

- Matching letters and sounds to sound out and write most words. (This may include inventive spelling for writing.) Students should be able to accurately decode and write most commonly spelled one and two syllable words.
- Recognizing, spelling, and properly using those little grammatical words that hold the language together (for example, "a," "the," "to," "of," "from," "I," "is," "are").
- Reading and rereading decodable texts and words/sentences independently so that the reading is smooth.
- Reading grade level texts smoothly and with expression, at a fluency rate of between 70-130 words per minute by the end of the year.
- Writing complete sentences, with mostly correct spelling, capitalization, and punctuation

earning about the world through text:

- Asking and answering questions about stories and texts that are read aloud to them or they read to themselves.
- Figuring out the meaning of unknown words by using pictures, context, glossaries, etc.
- Showing something new they have learned from a text or about a topic. This can be in any form: speaking and conversation, illustrations, etters, journals, stories, posters or sentences on the page.
- Writing about what happened or information learned from the text. Children should include a title, an introduction, well developed examples, and a concluding statement or section.

from Achieve the Core Grade 2 Family Guide

ELA - Reading

| Unit | T Si | In this unit, students |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Unit 1: Second Grade Reading Growth Spurt Students read with energy and enthusiasm to tackle hard words and do the big work of reading with fluency and stamina. They also think deeply about the books they read as grown-up readers to build their comprehension skills. | 0 000 | Learn procedures for participating in their new classroom community, reading independently, and working with partners Analyze habits of good readers, and begin to demonstrate those same habits Use more than one strategy at a time to solve tricky words Set expectations for reading volume and build reading stamina |
| Unit 2: Becoming Experts: Reading Nonfiction Students grow ideas about a topic of their choice and discover the way in which nonfiction texts are written and organized. They also connect information from one text to another to become experts on their chosen topic. | 0000 | Notice, learn, and question while reading nonfiction text Read and compare a variety of nonfiction books to become an expert on a topic Use text features and context clues to understand challenging vocabulary Grow their knowledge across texts as they read topic sets of texts, comparing, contrasting and connecting information across texts. |
| Unit 3: Bigger Books Mean Amping Up Reading Power Students learn to monitor for sense and to be active word solvers as they encounter trickier language and storylines in the longer books they read. | 000 | |
| Unit 4: Series Book Clubs Students work with partners and in book clubs to become experts on haracters they read about and how the authors write about them to develop insights and make comparisons across the series they are reading. | 0000 | Take on a series of their choice in a book club Notice predictable patterns in structure and character traits across a series Understand how and why characters grow and change throughout a story Discover craft moves an author makes across a series |

ELA - Writing

| | | In this unit, students |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Unit 1: Lessons from the Masters: Improving Narrative Craft students write stories that matter to them. They bring characters to ife by making them move and talk, think and feel and learn how to sraw on simple craft moves such as choosing precise words | 0000 | Discuss the differences between personal and fictional narratives Choose meaningful moments in their lives to write about Establish a story structure that includes a beginning, middle, and end Draft stories that include the details, conversations, and actions of characters |
| Jnit 2: How-To-Guide for Nonfiction Writing This unit welcomes second graders into the world of nonfiction writing by rallying them to write lots of little nonfiction books. | 00 0 | Navigate through various steps: generate ideas, plan, draft, revise, edit and publish Discover different types of informational text and the structures and features proficient writers utilize when writing for various purposes Write about topics in which they have personal expertise |
| Jnit 3: Opinion Writing: Writing About Reading Students are invited to formally express their reactions to books in This unit. They learn that readers have ideas about books and back up Their ideas with reasons and evidence to convince others. This type of This is one that students will use for years to come. | 00000 | Recognize the different genres of writing Write opinion pieces about various elements of stories Choose reasons and language that will convince readers of opinions Organize written pieces with introductions, transitions and conclusions Draft letters about the characters they have met in their books |
| Jnit 4: Narrative Writing / Poetry itudents will strengthen their narrative writing in the areas of: tructure and cohesion, elaboration, language, the process of nenerating ideas, drafting, revision, and editing. | 0000 | Write gripping fictional stories Focusing on storytelling, small moment scenes, and using detail to build tension Revise their stories to bring out greater meaning and tension |

Understand structure, metaphor, word choice and repetition strengthen the writing of

enerating ideas, drafting, revision, and editing.

ELA - Phonics

| Unit | 5 | In this unit, students |
|---------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Unit 1: Growing into Second-Grade Phonics | | previously le and R-contro e capital lett. y. |
| Unit 2: Big Words Take Big Resolve: Tackling Multisyllabic Words | Alberta de la companya della companya della companya de la companya de la companya della company | Transition to a focus on longer, more complex words. Students learn how to tackle challenges in their reading. They explore complex consonant combinations: kn, wr, and gn; how to be flexible with the hard and soft sounds of C and G; and the many facets of gh. Finally, students study the endings of words and their spelling patterns. |
| Unit 3: Word Builders: Construction, Demolition, and Vowel Power | Learn vowel vowel big wo | Learn to build words, syllable by syllable. Students begin by using common phonograms to represent vowel sounds. Then they tackle long vowels, identifying some of the most common spellings for each vowel sound and creating word sorts with each of these spellings. Finally, the focus shifts from spelling big words. |
| Unit 4: Word Collectors | 0 | ☐ Focus on fostering word consciousness. Students study compound words and how breaking words apart can help determine meaning. Finally, students explore various prefixes and suffixes and their effect on base words. |

Mentor Texts

Katie Woo Has the Flu by Fran Manushkin Those Darn Squirrels! by Adam Rubin Mercy Watson to the Rescue by Kate DiCamillo

Knights in Shining Armor by Gail Gibbons Tigers by Laura Marsh

Amazing Animals: Tigers by Valerie Bodden

Owl Moon by Jane Yolen

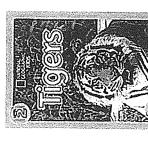
Minnie and Moo Go Dancing by Denys Cazet Happy Like Soccer by Maribeth Boelts

Days with Frog and Toad by Arnold Lobel The Stories Julian Tells by Ann Cameron



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Matt

The big ideas in grade 2 include extending understanding of the base-ten number system, building fluency with addition and subtraction, using standard units of measure, and describing and analyzing shapes.

Unit Learning Goals

Juit 1: Adding, Subtracting, and Working with Data students represent and solve story problems within 20 through the context of picture and bar graphs that epresent categorical data. Students build toward iluency with addition and subtraction.

Unit 4: Addition and Subtraction on the Number Line Students learn about the structure of a number line and use it to represent numbers within 100. They also relate addition and subtraction to length and represent the operations on the number line.

Ine Unit 7: Add and Subtract within 1,000 Students use place value understanding, the lso relationship between addition and subtraction, and properties of operations to add and subtract within

Jnit 2: Add and Subtract within 100

students add and subtract within 100 using strategies based on place value, properties of operations, and he relationship between addition and subtraction. They then use what they know to solve story problems.

Unit 5: Numbers to 1,000 Students extend place value understanding to three-digit numbers.

Students work with equal groups of objects to gain foundations for multiplication.

Unit 8: Equal Groups

Init 3: Measuring Length

itudents measure and estimate lengths in standard units and solve measurement story problems within

Unit 6: Geometry, Time, and Money Students reason with shapes and their attributes and partition shapes into equal shares, building a foundation for fractions. They relate halves, fourths, and skip-counting by 5 to tell time, and solve story problems involving the values of coins and dollars.

Unit 9: Putting it All Together

Students consolidate and solidify their understanding of various concepts and skills related to major work of the grade. They also continue to work toward fluency goals of the grade.

Science

| Unit | a S S S S S | unit, students |
|---------------------------|----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Unit 1: Animal Adventures | 000 | students begin to develop an understanding of the world's animal biodiversity. explore animal classification and the traits that define each group. learn about habitats and how the surrounding environment affects what organisms live in a particular environment. |
| Unit 2: Plant Adventures | 00 | explore the needs of plants through hands-on investigations. explore why and how plants disperse their seeds, what those seeds need in order to grow, and what the adult plants need in order to survive and thrive. |
| Unit 3: Work of Water | 00 0 | explore how water shapes the Earth's surface. construct and use models of mountains to demonstrate that water flows downhill, and in the process, transforms huge rocks into the tiny grains of sand we find at the beach. construct and use model hills to determine the causes of erosion, and to design solutions to problems caused by erosion. |
| Unit 4: Material Magic | 00 0 | explore the properties of materials and matter. describe and classify different types of materials by properties like hardness, flexibility, and absorbency, and they investigate how those properties are useful in meeting basic human needs (such as clothing and cooking). investigate how heating and cooling affect the properties of materials |

n second-grade, students will engage in the study of how people both past and present have made a difference in their ommunity, country, and world as well as exploring how and what we decide to remember about the past.* his interdisciplinary study incorporates history, civics, economics, and geography and requires that students generate and esearch compelling questions such as:

- How can people make a difference in society?
- How do both individuals and groups of people make a difference in our town, state, country, and world?
- How and what do we decide to remember about the past?
- How do things in the past connect to what happens today?

urricular Themes include:

- Perspectives and Diversity in our World
- Democratic Principles and Values
- Using Evidence to Learn About the Past
- Connecting the Past and Today

from the CT Social Studies Frameworks



| Unit | | In this unit, students |
|----------------------------------------------------------------------|---|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| it 1: Rules, Citizenship, Map Skills | O | Explain how people can work together to make decisions in the classroom. Answers the questions, "What does it mear to make a difference in society?" |
| Unit 2: Geography of the Americas | O | Become explorers of the diverse landscapes of North and South America and discover the many ways people have found to survive and thrive in them. Students examine different types of maps and the tools needed to understand them. |
| Unit 3: Americans Move West C Study how the developments of Native A | 0 | Study how the development of major transportation systems accelerated westward expansion and contributed to the demise of Native American ways of life. |
| Unit 4: Civil Rights Leaders / Civil War | O | Explore the growth of equality in the United States through iconic individuals. Students learn that when faced with injustice, ordinary people can make extraordinary changes for good. Examine the controversy between the North and the South over slavery, as well as differing points of view on other issues, and how it resulted in the Civil War. |
| Unit 5: World Perspectives: Japan | 0 | Explore the physical geography and society of Japan, as well as the rich cultural traditions that still resonate within this modern, industrialized nation. |
| Unit 6: Economics | O | Explore production methods through a simulation game and learn about taxes, decision making, and how money flows in an economy. Students learn about businesses and the many jobs those businesses offer in a community. |

Approved Resources

| Mathematics: | Illustrative Mathematics | Dreambox Number Talks: Helping Children Build Mental Math | and Computation Strategies Mastering the Basic Facts: Addition and Subtraction | :eo | | Mystery Science | CREC Science Units |
|--------------|--------------------------|-----------------------------------------------------------|---------------------------------------------------------------------------------|-----------|-----------------|-----------------|-------------------------------------------------|
| Zatř | م م | | | Science: | ĺ | J | a |
| ELA: | Writing and Phonics | ☐ Newsela ☐ Raz Kids | ☐ Learning Ally ☐ Epic | ☐ See Saw | Social Studies: | Core Knowledge | ☐ Studies Weekly ☐ CT Magazine: Where I Live |

Regional School District 6

Curriculum Overview Family Guide

Grade 3

English Language Arts

Throughout the school year, 3rd grade students will spend the most time working on the following topics. They should understand them well by the end of the year.*

Learning to read and write:

- Matching letters and sounds to sound out and write out most words. Students should be able to decode accurately and write words with several syllables and know and use suffixes and prefixes.
- Writing complete sentences and simple paragraphs about what they are learning, with mostly correct spelling, capitalization, an
- Reading grade level texts smoothly and with expression, at a fluency rate of around 80-140 words per minute.

Learning about the world through text:

- Asking and answering questions about stories and texts read independently. Retelling what happened, explaining key ideas, and describing connections between ideas. Showing text evidence that supports their thinking.
 - Figuring out the meaning of unknown words in text by using context or tools like dictionaries and glossaries.
 - Using linking words and phrases to connect ideas (such as "also," "another," "more," "but")
- Showing something new they have learned from a text or about a topic. This can be in any form: speaking and conversation, illustrations, letters, journals, stories, posters, or sentences on the page.
- Writing about what happened or information learned from the text. Children should include a title, an introductory sentence or section, well developed examples, and a conclusion sentence or section

*from Achieve the Core Grade 3 Family Guide

ELA - Reading

| Unit | | In this unit, students |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Unit 1: Building a Reading Life Students are introduced to the workshop model and taught how to use a reading log to keep track of their independent reading. They begin a reading notebook to capture their thoughts about reading | 0000 | Preview fiction books to gain insight about the characters, setting, etc. Track characters' actions, thoughts, and feelings across books Determine themes and/or life lessons; Recognize point of view for a text Analyze author's' craft and perspective |
| Unit 2: Reading to Learn: Grasping Main Ideas & Text Structures This unit is focused on reading informational texts. Students learn and apply nonfiction reading strategies and what they know about the features and structures in these texts to read and learn new and interesting things about topics that they choose. | 0 00 | Work on reading non-fiction texts with fluency, and to do so in ways that allow them to determine importance and to ascertain the main ideas. Look at the structure of the texts and identify main ideas and supporting details. Read expository and narrative non-fiction and navigate their way through these texts, reading for higher-level comprehension |
| Unit 3: Character Studies Students learn about the story mountain, make careful, close observations of characters and draw on their insights to develop theories and predictions about the stories they read. | 000 | Observe what characters do and say to learn about them. Study character traits and making inference Use observations, ask questions, make predictions, and synthesize information. |
| Unit 4: Research Clubs: Elephants, Penguins, and Frogs, Oh My! Students work in small groups or clubs to read and research about animals, comparing and contrasting. They also research a third broad topic, to link their learning and building their overall knowledge | ao a | Read in clubs using their nonfiction reading skills to research an animal. Work on asking and answering questions, using expert words, finding main idea, and using text features. Compare and contrast aspects of animals that were researched |

ELA - Writing

Unit

Unit 1: Crafting True Stories

Moves students from writing a book a day (primary workshop) to entries, and later select one to take through the writing process. writing, collecting quick drafts of possible stories in notebook work on longer projects. Students invest time in rehearsal for

Unit 2: The Art of Information Writing

elaboration techniques, to write informational pieces to share all Students learn to use text structures and features, as well as they know about topics of personal expertise with readers. Unit 3: Changing the World: Persuasive Speeches, Petitions, texts and the importance of selecting words with purpose as they and Editorials Students learn about the qualities of persuasive write opinion pieces to support causes that matter to them. Unit 4: Once Upon a Time: Adapting and Writing Fairy Tales precise language to capture a moment, an image or an emotion, and develop their storyteller's voice as they write adaptations Students practice writing well-structured narratives, using and original fairy tales.

In this unit, students...

Collaborate with writing partners to help them ask and answer questions that will lea Study mentor texts to try new/different techniques to write with purpose and clarity Use mental movies of events to help them write narratives in small details Use checklists, rubrics, and mentor texts to craft personal writing goals to revisions for greater clarity and meaning in their pieces.

000

0

- - Use words to show sequence, highlight information/thoughts that do not fit, and connect ideas within and across categories of information. 00
 - Include facts, definitions, details, and observations about the topic Choose expert words to teach readers a lot about a subject
- write opinion pieces on topics or texts, supporting a point of view with reasons develop short- and longer-term writing projects
- engage in research, categorizing and organizing evidence 0000
- understand how to use a repertoire of strategies to generate opinion writing.
- Rehearse stories by telling them orally over and over 0000
- Study mentor texts to explore and try different techniques to write with purpose.
- Collaborate with writing partners to help them ask and answer questions that will lea Apply fairy tale adaptations throughout a story via purposeful narration. to revisions for greater clarity and meaning in their pieces.

ELA - Word Study

Resources Include:

street broad streets (Little death) frants trans

How to Teach Spelling by Laura Toby Rudginsky

Weekly Practice:

Pattern Words

High Frequency Words Tier II and III Academic Words

Assessment:

Weekly Spelling Test

Diagnostic / Progress Monitoring Tool: Words Their Way Spelling Inventory

Student Program: Lexia Core5

Grade-level instruction includes:

Structural Analysis

- Prefix & Suffix Meanings and Rules; Context Clues
- Word Analysis Strategies Morphological Awareness

Automaticity/Fluency

- High-Frequency Sight Words
- Timed Silent Reading at Paragraph Level
 - Modeled Prosody with Connected Text
- Rhyme Scheme; Intonation, Stress and Phrasing

Vocabulary

- Idioms & Analogies
- Academic Vocabulary & Word Relationships

Comprehension

- Connection and Integration of Ideas Within and Across Texts
 - Grammar Concepts for Comprehension
- Building and Combining Sentences; Parts of Speech; Functions
 - Inferences; Evidence; Cause and Effect; Summarization

Mentor Texts

Stone Fox by John Reynolds Gardiner

COURS COURS COURS COURS COURS COURS COURS COURS COURS COURS COURS COURS

Gorillas by Lisa MaManus Frogs and Toads by Bobbie Kalman Because of Winn-Dixie by Kate DiCamillo Peter's Chair by Ezra Jack Keats Make Way for Dyamonde Daniel by Nikki Grimes

Penguins by Bobbie Kalman The Penguin: A Funny Bird by Béatrice Fontanal Frogs and Toads by Bobbie Kalman



Math

multiplication and division within 100; developing understanding of fractions, especially unit fractions (fractions w numerator 1); developing understanding of the structure of rectangular arrays and of area; and describing and The big ideas in grade 3 include: developing understanding of multiplication and division and strategies for analyzing two-dimensional shapes.

Unit Learning Goals

Unit 1: Introducing Multiplication

Students represent and solve multiplication problems through the context of picture and bar graphs that represent categorical data.

Unit 2: Addition and Subtraction Story Problems

Students learn about area concepts and relate area to multiplication and to addition.

Unit 3: Wrapping Up Addition and Subtraction Within 1,000

Students use place value understanding to round whole numbers and add and subtract within 1,000. They also represent and solve two-step word problems using addition, subtraction, and multiplication and assess the reasonableness of

Unit 4: Relating Multiplication to Division

Students learn about and use the relationship between multiplication and division, place value understanding, and the properties of operations to multiply and divide whole numbers within 100. They also represent and solve two-step word problems using the four operations.

Unit 5: Fractions as Numbers

Students develop an understanding of fractions as numbers and of fraction equivalence by representing fractions on diagrams and number lines, generating equivalent fractions, and comparing fractions.

Unit 6: Measuring Length, Time, Liquid Volume, and Weight

Students measure length and count up to 120 length units. They solve addition and subtraction story problems with unknowns in all positions.

Unit 7: Two-dimensional Shapes and Perimeter

Students reason about shapes and their attributes, with a focus on quadrilaterals. They solve problems involving the perimeter and area of shapes.

Unit 8: Putting it All Together

Students consolidate and solidify their understanding of various concepts and skills on major work of the grade. They also continue to work toward fluency goals of the

Science

| Unit | In this | In this unit, students |
|------------------------------|---------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Unit 1: Animals Through Time | 0 0 0 | develop an understanding of how animals and their environments change through time. analyze the traits of animals provides evidence for how those traits vary, how they are inherited, and how they have changed over time. examine how the environment can affect inherited traits and determine which animal will survive in a particular environment. |
| Unit 2: Power of Flowers | oo | discover how plants reproduce by exploring the process of pollination and fruiting. investigate how plant traits are inherited from parent plants, and how favorable plant traits can be enhanced by humans via artificial selection. |
| Unit 3: Stormy Skies | | investigate and make predictions about the weather through careful observation of th clouds and wind. learn to differentiate between weather and climate and use models to reveal global climate patterns. |
| Unit 4: Invisible Forces | 00 0 | explore the forces all around them. investigate the effects of balanced and unbalanced forces, the pushes and pulls of bridge structures, and the effects of friction on the motion of objects. explore the power of magnetic forces and investigate firsthand how these forces can kused to help us in our everyday lives. |

In third grade, students will engage in a yearlong study of Connecticut and local towns. They will analyze the impact of geography, economics, and government structures to study the history and contemporary society of Connecticut and local towns.* The study of Connecticut requires that students generate and research compelling questions across the four core disciplines. Such questions may include:

- How has our local community contributed to Connecticut's story, past and present?
 - In what ways has our town and Connecticut changed and/or stayed the same over time?
 - Why is our town, and our state, the way that it is?
 - Is there a Connecticut state identity?
- What was the significance of Connecticut's contribution to America's story?

Curricular Themes include:

- Cultural Diversity and a Connecticut State Identity
- The Impact of Science, Technology, and Innovation on the Development of Connecticut Towns and the State
 - Patterns and causes of population development in Connecticut towns and cities
- The Influence of Geography on the Social, Political, and Economic Development of CT Towns and the State

*from the CT Social Studies Frameworks



| Unit | 目性 | In this unit, students |
|-----------------------------------------------|----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Unit 1: Rules, Citizenship | O | Identify rights, responsibilities, and the various types of communities / what it means to be a citizen |
| Unit 2: CT: Where I Live | 0 | Analyze the impact of geography, economics, and government structures to study the history and contemporary society of Connecticut and local towns. Students identify and examine connections between events in local and regional history. |
| Unit 3: Earliest Americans | 0 | Are introduced to some of the different native peoples who populated America many years before the arrival of European explorers |
| Unit 4: World Rivers | | Use maps and globes to locate the continents, major oceans, and important world rivers. Students explore the benefits and dangers of rivers. They learn why ancient civilizations and modern cities were established near rivers, and how rivers are often associated with major historical events. |
| Unit 5: World Perspectives: Ancient Greece | O | Investigate life in ancient Athens and Sparta; learn about the Persian wars; visit the early Olympic Games; hear about Greek gods and goddesses; and meet Socrates, Plato, Aristotle, and Alexander the Great. |
| Unit 6: Economics and our State | O | Are introduced to financial literacy and learning objectives including how people manage their money and the importance of economic exchange within a city and within the state of CT. |

Approved Resources

| Mathematics: | | ☐ LearnZillion | ☐ Dreambox | 🔲 Number Talks: Helping Children Build Mental Math | and Computation Strategies | 📗 🗅 Number Talks: Fractions, Decimals, and | Percentages | Science: | • | ☐ Mystery Science | Core Knowledge (pilot) | |
|-----------------------------------------------------|---------------------|-------------------------|------------|----------------------------------------------------|----------------------------|--------------------------------------------|-------------|-----------------|----------------|-------------------|---------------------------|--|
| ELA: ☐ Teachers College Units of Study in Reading, | Writing and Phonics | Lexia Core5 and PowerUp | Newsela | Raz Kids | Learning Ally | Epic | See Saw | Social Studies: | Core Knowledge | Studies Weekly | CT Magazine: Where I Live | |

Curriculum Overview Family Guide

Grade 4

Regional School District 6

English Language Arts

Throughout the school year, 4th grade students will spend the most time working on the following topics. They should understand them well by the end of the year.*

Reading and Writing Skills:

- Writing to complete sentences and paragraphs about what they are learning, with mostly correct spelling, grammar, capitalization, and punctuation.
- Reading 4th grade level texts smoothly and with expression, at a fluency rate of around 90-140 words per minute.

Learning about the world through text:

- Asking and answering questions about stories and texts read independently. Using specific evidence to describe, to explain how ideas are connected, and to support inferences about the text.
 - Figuring out the meaning of unknown words in text by using context or tools like dictionaries and glossaries.
- Linking opinions and reasons or ideas within categories using words and phrases to connect ideas (for example, "for instance," "in order to," "in addition," "for example," "also").
 - Showing something new they have learned from a text or about a topic. This can be in any form: speaking and conversation, illustrations, letters, journals, stories, posters, or essays.
 - well-developed examples, and a conclusion section. Spelling, capitalization, and punctuation should be mostly accurate. Writing about what happened or information learned from the text. Should include a title, an introductory sentence,

^{*}from Achieve the Core Grade 4 Family Guide

ELA - Reading

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| Unit | print dual print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print print p | In this unit, students |
| Unit 1: Interpreting Characters: The Heart of Story Students deepen their interpretation skills by studying characters in fictional text. Using text evidence that students gather as they follow characters' journeys across the story arc, they build big ideas and discover the themes that authors convey. | 0 000 | Read with deep engagement to grow ideas about characters based on their thoughts, words, and actions. Identify themes in texts. Identify character traits and change and support with text evidence Develop interpretations that are supported across the whole text Develop and revise theories about characters |
| Unit 2: Reading the Weather, Reading the World Students work together to research highly engaging topics, synthesizing information and analyzing the author's craft. They also use text structures and features to monitor their comprehension and solve content vocabulary. | 0000 | Determine main ideas and supporting details Summarize texts Identify nonfiction text structures Figure out the meaning of unknown words |
| Unit 3: Detail & Synthesis Students use earlier instruction around character and theme with greater independence as they read their own increasingly challenging books. | 000 | Cite the text to elaborate on details in informal partnership conversations. Learn to think between whole and part, to infer and to interpret. Increase their knowledge and go beyond the text to form syntheses |
| Unit 4: Historical Fiction Book Clubs Students use the support of their book clubs to keep track of characters, as well as to research unfamiliar settings and time periods. They also develop their critical reading skills as they examine perspectives and power in their books. | 0 000 | Develop ideas about characters, settings, and time periods that are grounded in text evidence; determine themes in and across texts. Grow critical ideas about power and perspective Strengthen book club conversations and writing about reading skills Synthesize information to develop theories about historical time periods |

ELA - Writing

| Unit | | In this unit, students |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Unit 1: The Arc of Story: Writing Realistic Fiction Students bring all that they are learning about the story arc to write fictional narratives in which characters struggle, deal with setbacks and come to a resolution. | 0000 | Focus stories on small moments Understand and develop the important parts of stories Add details and information to elaborate Develop tension within stories |
| Unit 2: Boxes and Bullets: Personal and Persuasive Essays Students learn the way in which personal essays are structured to write essays on topics they know well. They then revise their personal thesis statements into persuasive thesis statements to write persuasive essays. | 0000 | Identify and develop ideas and opinions that can be topics for personal essays Create an organizational structure to write an essay Provide reasons that are supported by facts and details Use transitional language within their paragraphs |
| Unit 3: The Literary Essay: Writing about Fiction Students write literary essays that begin by defending basic ideas about a text and progress to writing more interpretative ideas. They then transfer all they learn to write essays that compare and contrast their interpretations across multiple texts. | 0000 | Write essays on debatable topics supporting a point of view with reasons Engage in research, integrating the information from a variety of resources Organize information into reasons with evidence that supports the overall clair Use transitional language within paragraphs |
| Unit 4: Graphic Novels This unit kicks off with an inquiry into the format of graphic novels and helps students develop their understanding of this format. Students learn how to transfer what they have learned about narrative writing. | 0000 | Study and compare various graphic novels Work through the writing process to create an original graphic novel Learn about the structure and layout of this new medium Revise and strengthen their skills in creating a second graphic novel |

ELA - Word Study

Resources Include:

Words: Integrated Decoding and Spelling Instruction by Marcia K. Henry

Unit 1: Organizing Letter-Sound Correspondences

Unit 2: Syllable Patterns

Weekly Practice:

Pattern Words

High Frequency Words

Tier II and III Academic Words

Assessment:

Weekly Spelling Test

Diagnostic / Progress Monitoring Tool: Words Their Way Spelling Inventory

Student Program: Lexia Core5

Grade-level instruction includes:

Structural Analysis

- Root, Prefix & Suffix Meanings and Rules; Context Clues
 - Word Analysis Strategies; Morphological Awareness

Automaticity/Fluency

- High-Frequency Sight Words
- Timed Silent Reading at Paragraph Level
 - Modeled Prosody with Connected Text
- Rhyme Scheme; Intonation, Stress and Phrasing

Vocabulary

- Multiple Meaning Words; Idioms; Word Relationships
- Academic Vocabulary (General, Domain-specific, Connectives)

Comprehension

- Connection and Integration of Ideas Within and Across Texts
 - Grammar Concepts for Comprehension
- Building and Combining Sentences; Parts of Speech and Functions
 - Text Features; Prediction; Compare/Contrast; Perspective

Mentor Texts

The Tiger Rising by Kate DiCamillo

Everything Weather by Kathy Furgang Hurricane And Tornado by Jack Challoner

Rose Blanche by Christophe Gallaz Number the Stars by Lois Lowry "Things" by Eloise Greenfield

<u>Up the Ladder Reading: Nonfiction</u>

Mummies (National Geographic Kids) by Elizabeth Carney Beastly Tales: Yeti, Bigfoot... by Malcolm Yorke Nubs: The True Story of a Mutt... by Major Brian Dennis, Kirby Larson, and Mary Nethery

Up the Ladder Reading: Fiction:

The Year of the Dog by Grace Lin Hot Day on Abbott Avenue by Karen English "Shells" from Every Living Thing by Cynthia Rylant



TROSE BLANCHE



Math

of fraction equivalence, addition and subtraction of fractions with like denominators, and multiplication of fractions developing understanding of dividing to find quotients involving multi-digit dividends; developing an understanding by whole numbers; understanding that geometric figures can be analyzed and classified based on their properties, The big ideas in grade 4 include: developing understanding and fluency with multi-digit multiplication, and such as having parallel sides, perpendicular sides, particular angle measures, and symmetry.

Unit Learning Goals

itudents apply understanding of multiplication ind area to work with factors and multiples. Init 1: Factors and Multiples

Unit 4: From Hundredths to Hundred-Thousands understanding for multi-digit whole numbers and decimal notation. They also extend place value Students read, write and compare numbers in add and subtract within 1,000,000.

Init 2: Fraction Equivalence and Comparison

he following denominators: 2, 3, 4, 5, 6, 8, 10, 12, tudents generate and reason about equivalent ractions and compare and order fractions with nd 100

Students make sense of multiplication as a way to

Unit 5: Multiplicative Comparison and

Measurement

compare quantities. They use this understanding

to solve problems about measurements.

hole number 'a' and a unit fraction 1/b or a/b = alenominators, and to add and subtract tenths and tudents learn that a fraction a/b is a product of a 1/b, and that $n \times a/b = (n \times a)/b$. Students learn Init 3: Extending Operations to Fractions o add and subtract fractions with like

undredths

Unit 6: Multiplying and Dividing Multi-digit

quotients strategies, and apply this understanding Students multiply and divide multi-digit whole to solve multi-step problems using the four numbers using partial products and partial operations.

Unit 7: Angles and Angle Measurement

Students also learn how to use a protractor to measure angles and draw angles of given measurements, and identify acute, obtuse, right, and straight angles in two-dimensional figures. angles, and lines, including parallel and perpendicular lines. Students learn to draw and identify points, rays, segments,

Unit 8: Properties of Two-dimensional Shapes

properties of their side lengths and angles, and learn about lin understanding of these attributes to solve problems, including Students classify triangles and quadrilaterals based on the of symmetry in two-dimensional figures. They use their problems involving perimeter and area.

Unit 9: Putting it All Together

Students consolidate and solidify their understanding of variou concepts and skills related to major work of the grade. They als continue to work toward fluency goals of the grade.

Science

| Unit 1: Human Machine | 00 | investigate structures and functions of the human body. explore how our bones and muscles are interconnected, how our eyes interaction with light and impact our vision, and how our brain responds to stimuli in our environment. |
|-------------------------------|------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Unit 2: Birth of Rocks | 0000 | investigate features and processes of the Earth's surface. explore the rapid process of volcanic eruptions. explore the gradual Earth processes of weathering and erosion. = apply their knowledge and design solutions to mitigate the impacts of these processes on humans. |
| Unit 3: Waves of Sound | 0 0 | construct physical devices to feel the vibrations that allow us to communicate across distances. use digital devices to visualize the characteristics of different sound waves the cause us to hear different things. |
| Unit 4: Energizing Everything | 0 0 | investigate how energy is stored, how it can make objects move, and how collisions transfer energy between objects construct devices that convert energy from one form into another, such as hea into motion and electricity into light. |

In Grade 4 students engage in the study of United States Geography as it relates to the regional cultural, economic, and political development of the United States. This approach supports in-depth inquiry through the examination and evaluation of multiple sources and allows students to explore regions of the United States supported by the disciplines of history, civics, and economics.

The study of geography requires that students generate and research compelling questions such as:

- How does where we live affect how we live? How and why do places change over time?
 - What characteristics make groups of people unique?
- What role does climate play in people's lives?
- Why do people move from one region to another?

Curricular Themes include:

- Human-Environment Interaction
- **Environment and Climate**
- Movements of People and Ideas
- Defining Regions

*from the CT Social Studies Frameworks



| Unit | Ē | In this unit, students |
|--------------------------------------------------|----------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Unit 1: Exploring Maps and World Mountains | 0 | Review skills of using maps and globes and then apply those skills in learning about major mountains and mountain ranges. |
| | | Identify the location of each of the fifty states and their capitals; Provide region specific examples to answer 'How does where you live influence how you live?' |
| tes Geography | . | and globe skill tates. Students acteristics. |
| Unit 4: Early Presidents and Social Reformers | | first seven presidents of the United States. As stud its for the future of the new nation, they also consic nment should evolve. |
| Unit 5: US Constitution | | Explore the creation and central ideas of the United States Constitution. Students learn how, after the Revolution, the Founding Fathers worked to form a new government. |
| Unit 6: Economics in Various Regions | ٥ | ☐ Are introduced to entrepreneurship and how entrepreneurs use resources to produce goods and services in a region. |

Regional School District 6

Curriculum Overview Family Guide

Grade 5

Approved Resources

| ä | | Math | Mathematics: |
|------|---------------------------------------------|----------|--------------------------------------------------|
| | Teachers College Units of Study in Reading, | * | |
| | Writing and Phonics | | Illustrative Mathematics |
| | Lexia Core5 and PowerUp | | LearnZillion |
| | Newsela | ٥ | Dreambox |
| | Raz Kids | | Number Talks: Helping Children Build Mental Math |
| | Learning Ally | | and Computation Strategies |
| | Epic | | Number Talks: Fractions, Decimals, and |
| | See Saw | | Percentages |
| SOC: | Social Studies: | Science: | ice: |
| | Core Knowledge | | |
| | Studies Weekly | | Mystery Science |
| | CT Magazine: Where I Live | ٥ | CREC Science Units |

English Language Arts

Throughout the school year, 5th grade students will spend the most time working on the following topics. They should understand them well by the end of the year.*

Learning to read and write:

- Writing to complete sentences and well developed paragraphs about what they are learning, with mostly correct spelling, grammar, capitalization, and punctuation.
- Reading grade level texts smoothly and with expression, at a fluency rate of around 100-150 words per minute.
- Writing in response to text. Children should include an introduction with a simple thesis statement, examples that are ogically ordered and grouped, a conclusion, and mostly accurate spelling, capitalization, and punctuation.

Learning about the world through text:

- Asking and answering questions about stories and texts read independently.
- Figuring out the meaning of unknown words in text by using context, word relationships, or tools such as dictionaries and
- Linking opinions and reasons or ideas within categories using words and phrases (for example, "consequently," "specifically," "in contrast," "especially").
- Showing something new they have learned from a text or about a topic- conversation, illustrations, journals, etc.

*from Achieve the Core Grade 5 Family Guide

| English Language | 36 | Arts – Reading |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Unit | In this | In this unit, students |
| Unit 1: Interpretation Book Clubs: Analyzing Themes Students work together in book clubs to identify the themes that thread through their books. They use their reader's notebooks to explore ideas / theories. | 00 00 | Establish routines and procedures as a community of readers to discuss and read books critically Read thoughtfully and strengthen reading strategies of analyzing characters and identifying themes in literature Preview the features of a book to develop ideas about setting, characters, and possible themes. Launch reading partnerships to make their reading journeys through a book more meaningful |
| Unit 2: Tackling Complexity: Moving Up Levels of Nonfiction Students learn new strategies to read more complex nonfiction text and meet the challenges they encounter. Students also use their strategies to research a topic of interest. | o ooo | Identify how texts at this level become more complex and develop reading strategies to deal with the difficulties they encounter Determine multiple main ideas and key details in nonfiction texts in order to summarize learning Learn how to be an independent researcher Become critical readers by not taking facts for face value, but making their own connections, raising their ov questions, and growing their own ideas from the text |
| Unit 3: Argument & Advocacy: Researching Debatable Issues Students compare ideas, information and perspectives as they read a number of different topics and positions. | 0000 | |
| Unit 4: "Fantasy Book Clubs: The Magic of Themes and Symbols Students draw from all they have learned about inference and interpretation and use these skills to understand the complex plot-lines, settings, themes, and symbols in fantasy texts. | 000 | Understand how fantasy authors draw on the traditions of narrative tales to create fantastical stories and quests that reveal messages about heroism and good vs. evil. Analyze the common theme - of the essential goodness and courage of mankind - that makes fantasy stories so hopeful, intense, and ultimately satisfying. Engage in book club conversations with increasing independence and purpose |

English Language Arts - Writing

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| nera | 0 000 | Establish the expectations for grade five writers workshop and writer's notebooks through personal narrativy writing writing Explore narrative writing by reflecting on significant and meaningful moments in their lives Practice collecting ideas for writing and growing ideas into stories by implementing specific writing strategies Move fluidly through the writing process of collecting ideas, drafting, revising, editing and publishing. |
| Unit 2: Lens of History: Research Reports Students learn to write informational pieces with a logical structure, incorporate their thinking into their writing, and write to advance big ideas on a topic that interests them. | 0 0 00 | Identify and develop areas of expertise and develop questions to extend knowledge through research and exploration Write informative/explanatory texts to examine a topic and convey ideas and information clearly through various text features and organizational structures Incorporate and blend known information with newly learned facts, details, research, and quotes Attend to audience, using specific vocabulary, varied sentence structure, and precise language |
| Unit 3: The Researched-Based Argument Essay Students are provided with research on an issue and write argument essays in response. | 0000 | Write opinion pieces on debatable topics supporting a point of view with reasons Learn from each other through debate and collaboration in order to strengthen or restructure claims Engage in research, categorizing, organizing, and integrating evidence Organize information into reasons with supporting evidence that address the claim |
| Unit 4: Literary Essay / Fantasy Writing Students draw on their knowledge of narrative writing, and the story elements that they learn about while reading this genre, to write essays about stories in the fantasy genre. | 00000 | Begin by writing an essay about a shared story Learn to design, write, and revise interpretive essays about short stories. Choose a person or topic to write about within the fantasy genre Examine the characters, settings, and problems that fantasy stories can include Study the craft of fantasy writing utilizing mentor texts |
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Word Study

Resources Include:

Words: Integrated Decoding and Spelling Instruction

N.

by Marcia K. Henry

Unit 3: Layers of Language: Anglo-Saxon, Latin, Greek

Unit 4: Morpheme Patterns

Unit 5: Strategies for Decoding and Spelling Long,

Unfamiliar Words

Weekly Practice:

Pattern Words

High Frequency Words

Tier II and III Academic Words

Assessment:

Weekly Spelling / Vocabulary Review

Diagnostic / Progress Monitoring Tool:

Words Their Way Spelling Inventory

Student Program: Lexia Core5 Grade-level instruction includes:

Structural Analysis

- Accent Placement; Prefix & Suffix Meanings
 - Greek Combining Forms; Context Clues

Automaticity/Fluency

- High-Frequency Sight Words
- Timed Silent Reading at Paragraph Level
- Rhyme Scheme; Intonation, Stress and Phrasing

Vocabulary

- Shades of Meaning; Advanced Analogies
- Academic Vocabulary; Word Relationships

Comprehension

- Application of Higher-Order Comprehension Skills
- Connection and Integration of Ideas Within and Across Texts
 - Illustrations & Visual Information; Fact vs. Opinion

Mentor Texts

Home of the Brave by Katherine Applegate Fly Away Home by Eve Bunting When Lunch Fights Back: Wickedly Clever Animal Defenses by

Rebecca L. Johnson

Alien Deep: Revealing the Mysterious Living World at the Bottom of the Ocean by Bradley Hague

"A School Fight over Chocolate Milk" by Kim Severson.

"Schools Ban Chocolate Milk; Kids Just Stop Drinking Milk

Altogether" by Rachel Nuwer

"It's a Plastic World"

The Thief of Always by Clive Barker

The Paper Bag Princess by Robert Munsch

Mufaro's Beautiful Daughters: An African Tale by John Steptoe



Math

and division of fractions in limited cases (unit fractions divided by whole numbers and whole numbers divided by unit fractions), extending division to two-digit divisors, developing understanding of operations with decimals to hundredths, developing fluency with whole number The big ideas in grade 5 include: developing fluency with addition and subtraction of fractions, developing understanding of multiplication and decimal operations, and developing understanding of volume.

Unit Learning Goals

Unit 1: Finding Volume

Students find the volume of right rectangular prisms and solid figures composed of two right rectangular prisms.

Unit 5: Place Value Patterns and Decimal Operations

Students build from place value understanding in grade 4 to recognize that in a multi-digit number, a digit in one place represents 10 times as much as it represents in the place to its right and 1/10 of what it represents in the place to its left. They use this place value understanding to round, compare, order, add, subtract, multiply, and divide decimals.

Unit 2: Fractions as Quotients and Fraction Multiplication

Students develop an understanding of fractions as the division of the numerator by the denominator, that is a÷b = a÷b=ab, and solve problems that involve the multiplication of a whole number and a fraction, including fractions greater than 1.

Unit 3: Multiplying and Dividing Fractions

Students extend multiplication and division of whole numbers to multiply fractions by fractions and divide a whole number and a unit fraction.

Unit 7: Shapes on the Coordinate Plane

denominators. They also explain patterns when multiplying and dividing by powers of

10 and interpret multiplication as scaling by comparing products with factors.

Students solve multi-step problems involving measurement conversions, line plots, and fraction operations, including addition and subtraction of fractions with unlike

Unit 6: More Decimal and Fraction Operations

Students plot coordinate pairs on a coordinate grid and classify triangles and quadrilaterals in a hierarchy based on properties of side length and angle measure. They generate, identify, and graph relationships between corresponding terms in two numeric patterns, given two rules, and represent and interpret real world and mathematical problems on a coordinate grid.

Science

| Unit | In thi | In this unit, students |
|-------------------------|--------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Unit 1: Web of Life | 00 | explore how organisms depend on one another and form an interconnected ecosystem. investigate food chains, food webs, and the importance of producers, consumers, and decomposers. |
| Unit 2: Watery Planet | oo | consider the profound importance of water as a natural resource. investigate the distribution of water, how it cycles through Earth's systems, and explore how it affects human societies |
| Unit 3: Spaceship Earth | 0 0 | students explore the Earth, Sun, Moon, and stars using observations of shadows and changing patterns in the sky. explore the planets of our Solar System and begin to consider what might lie beyond. |
| Unit 4: Chemical Magic | 0 0 | al Magic — investigate the properties of matter by dissolving everyday chemicals to make solutions and by exploring simple yet surprising chemical reactions. — begin to build conceptual models for the particulate nature of matter. |

In Grade 5, students engage in the study of events early in United States history from indigenous peoples here prior to colonization through the American Revolution. An emphasis is placed on analyzing and evaluating a variety of documents, sources, and perspectives.

The study of early American history requires that students generate and research compelling questions such as:

- How do Americans define freedom and equality and how have American conceptions of freedom and equality changed over the course of U.S. history for members of various racial, ethnic, religious, and gender minority groups?
 - Is America a land of political, economic, and social opportunity?
- What was the significance of Connecticut's contribution to America's story?
- Is the United States a "just" society and how has the concept of justice evolved over time?
 - Is there an American national identity; what does it mean to be an American?
- What should be the current role of the United States in world affairs?

Curricular Themes Include:

- The Struggle for Freedom, Equality, and Social Justice
- Cultural Diversity and an American National Identity
- Gender Roles in Economic, Political, and Social Life
- The Role of Connecticut in U.S. History; The Role of U.S. in World Affairs



| Unit | E C | In this unit, students |
|--------------------------------------------------------|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Unit 1: Map Skills / Kid Governor | 00 | Explore how to read maps and globes; countries, continents, major bodies of water. Learn about state government, elections and voting, and civic participation through the CT Kid Governor prograr |
| Unit 2: Early Settlers in North America | | Explore how three regions of English colonies in North America developed differently as a result of each region's geography and climate, as well as the different religions and beliefs of the colonists settling each area. Students study differences in climate and agriculture, as well as the growth of important cities. |
| Unit 3: Road to Revolution / American Revolution | 0 0 | Study background information on the establishment of the thirteen colonies. Students learn about early alliances, the French and Indian War, and causes and provocations of the American Revolution Are introduced to major ideas in the Declaration of Independence and to key figures in the Revolution. Students are also introduced to art and literature representative of the period. |
| Unit 4: Native Americans and Westward Expansion | | Focus on the causes and effects of the westward movement of Americans in the late 1800s, which often led to conflict with Native Americans displaced from lands they had long inhabited. They learn about the Homestead Acthe myths and realities of the "wild west" and the idea of closing the American frontier. |
| Unit 5: Public Speaking Forum | đ | Annotate and interpret a historical speech; Compose their own research-based speech; Present their speech by integrating public speaking and performance skills |

Approved Resources

| ELA: | | Nath | Mathematics: |
|-----------------------------------------------|-----------------------------------------|----------|--------------------------------------------------|
| ☐ Teachers College Units of Study in Reading, | *************************************** | | Illustrative Mathematics |
| Writing and Phonics | | | LearnZillion |
| ☐ Lexia Core5 and PowerUp | | | Dreambox |
| ☐ Newsela | | | Number Talks: Helping Children Build Mental Math |
| Raz Kids | | | and Computation Strategies |
| ☐ Learning Ally | | | Number Talks: Fractions, Decimals, and |
| Epic | | | Percentages |
| ☐ See Saw | | | |
| | <u>~</u> | Science: | :00 |
| Social Studies: | | | Mystery Science |
| ☐ Core Knowledge | | | CREC Science Units |
| Studies Weekly | | | Core Knowledge Pilot (Warren) |
| CT Magazine: Where I Live | | | |
| | | | |