

# FALLS VILLAGE

2023-2033 Plan Of Conservation And Development

PLANNING & ZONING COMMISSION Town Of Canaan / Falls Village

#### **Terms Explained**

The POCD contains two types of strategies. These are located at the end of each topical section of the POCD.

Policies are statements in <u>black text</u> suggesting ways that Falls Village should evaluate proposed activities or initiatives to implement the POCD. Note that policies may never be considered implemented since they are intended to be on-going.

Action steps are specific tasks in *italic text* which can be taken to implement the POCD. Action steps can be considered implemented when complete.

Mention priorities?

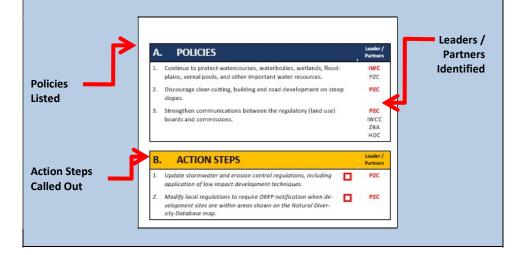
# **Using The POCD**

This is the 2023 Plan of Conservation and Development (POCD) for Falls Village, Connecticut. The POCD is an official document intended to outline a vision for the future of Falls Village and to identify strategies to help make that vision a reality.

The POCD was prepared by the Planning and Zoning Commission (PZC) and the process included a community survey, several public meetings, and a number of PZC working sessions to collect and evaluate information relevant to the POCD. Above all, the input from residents and businesses talking about their visions for the community they call home was a key element of preparing this Plan.

Implementation is the most important part of the planning process and a key focus in this POCD. Several elements of this POCD have been specifically configured to promote implementation:

- 1. **Action Steps Specifically Called Out** Action steps (described in the sidebar) highlight the pro-active steps that should be taken to implement the POCD.
- 2. **Policies Listed** Policies (described in the sidebar) have been listed and organized to facilitate their use by the Planning and Zoning Commission (and others) to evaluate potential actions in terms of POCD consistency, such as:
  - Zoning amendments (text or map changes).
  - Granting of Special Permits
  - Reviewing municipal improvements (as provided in CGS Section 8-24).
- 3. **Leaders / Partners Identified** Each policy and action step in the POCD has a leader (and often one or more partners) identified. These are the entities most responsible for implementation of that policy or action step. Experience has shown that specifically identifying the responsible entity has a dramatic effect on implementation. A legend for acronyms used to identify leaders and partners is on the back cover.



# **GREETINGS!**

May 2023

To Falls Village Residents,

This document is the <u>FIRST DRAFT</u> of the 2023-2033 Plan of Conservation and Development (POCD) for Falls Village, Connecticut. While the official Town name is Canaan, residents usually refer to the town as Falls Village to distinguish it from the village of Canaan located in the town of North Canaan.

To date, the process of preparing this document included:

- An on-line survey of Falls Village residents,
- A community workshop meeting where residents got together to talk about issues important to them,
- Independent research and investigation by a planning consultant,
- Working meetings of the Planning and Zoning Commission (PZC) where planning issues and potential strategies were discussed and refined,
- Preparation of a draft POCD,

It is anticipated this document will be reviewed and refined before moving towards adoption in the fall of 2023.

Sincerely,

# Planimetrics

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# 1

# INTRODUCTION

# 1.1 Conditions & Trends

This section of the POCD provides a general overview of conditions and trends affecting Falls Village at the time the 2023 POCD was being prepared.

### **History of Falls Village**

The landform of the area we now know as Falls Village evolved over millions of years as a result of geologic forces. Native Americans are known to have inhabited this area for the past 10,000 years or so. European discovery and settlement of Connecticut by the English and Dutch began in the early 1600s starting along Long Island Sound and the Connecticut River.

While trade between Europeans and Native American inhabitants of this area is believed to have begun earlier, it was not until 1720 that European settlement came to the Falls Village area. Eventually, the Connecticut Colony auctioned off the land in this area and, in 1739 the Connecticut General Court (today's General Assembly) officially granted incorporation to Canaan.

Most early settlers were subsistence farmers although the Housatonic River and other waterways supported early mills. The existence of limestone and iron ore spawned a significant iron industry.

Railroad service arrived in the mid-1800s and this resulted in the following:

- The name "Canaan" was given to the station on the Hartford Albany roadway (now Route 44) and the name "Falls Village" was given to the station near the Great Falls.
- Differences in opinion resulted in a split between the northern and southern parts of the community with the southern part retaining the name "Canaan" and the northern part being branded as "North Canaan" yet having the village called Canaan within its borders.
- While rail service could have accelerated growth in the local iron industry, it actually made iron from other places more available and resulted in a decline of the iron industry in northwest Connecticut.

After the split with North Canaan, population decreased in Falls Village until starting to increase again after World War II. In the late 1900s, Falls Village became a haven for seasonal residents, much like other parts of Litchfield County.

### **People Of Falls Village**

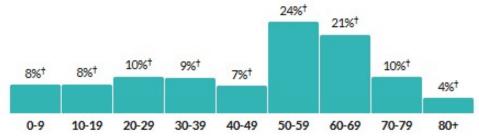
Preliminary Census results indicate that Falls Village had 1,080 residents in 2020. This represents a <u>decrease</u> of about 154 residents since 2010. Although detailed Census data had not been released by the time this Plan was written, it is thought that this decrease could be the result of:

- An aging population (fewer persons per household),
- An increase in the number of units for seasonal occupancy (owners would be counted at their primary place of residence elsewhere), and
- Confusion over whether units are located in the Town of Canaan (Falls Village) or the mailing address of Canaan in the Town of North Canaan.

The age composition of Falls Village has trended significantly older in recent years and almost 60% of the population is over age 50. A changing age composition has implications for schools (such as decreasing enrollments, especially at the elementary level) and other municipal services. This changing age composition can be viewed in a couple of ways:

- Residents aging in place because they love it here,
- New, but older, residents attracted by the rural ambience, and/or
- An inability to attract younger people and families due to housing costs or other factors.

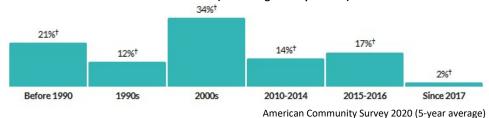
### Falls Village's Population By Age Range (Percentage of Population)



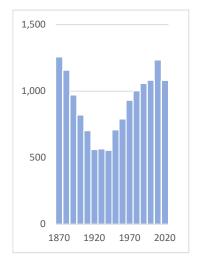
American Community Survey 2020 (5-year average)

Census information suggests there is population turnover in Falls Village. About one-third of Falls Village residents in 2020 had moved to Falls Village before 2000, about one-third between 2000 and 2010, and the other third since 2010.

#### Year Moved In (Percentage of Population)



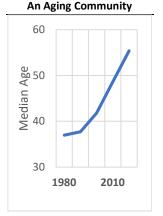
Falls Village's Population



#### Falls Village's Median Age

	US Census, Planimetrics
2020 (est.)	55.4
2010	486
2000	41.8
1990	37.7
1980	37.0

Graph Illustrating



Median Home Value		
Salisbury	\$494.500	
Cornwall	, - ,	
	\$441,800	
Sharon	\$374,100	
Falls Village	\$338,800	
Goshen	\$329,900	
Norfolk	\$320,800	
North Canaan	\$190,900	
	CERC 2021	

CERC, 2021

Median Monthly Rent		
Goshen	\$1,810	
Salisbury	\$1,249	
Falls Village	\$1,119	
North Canaan	\$1,042	
Cornwall \$968		
Sharon \$954		
Norfolk \$913		
CERC 2021		

#### Percent Affordable Housing

North Canaan	7.9%
Cornwall	3.6%
Norfolk	2.7%
Sharon	2.0%
Salisbury	1.5%
Falls Village	1.3%
Goshen	0.3%
	CT DOH, 2022

### **Housing In Falls Village**

According to the preliminary Census results, Falls Village had about 639 housing units in 2020. For several decades, Falls Village has been one of the slowest growing communities in Connecticut.

Household sizes in Falls Village (2.2 persons per unit) are smaller than many other communities. Past Census surveys have found that over 60 percent of the housing units in Falls Village were occupied by one or two people.

It is estimated that about one-third of the homes in Falls Village are kept for weekend, seasonal, or occasional use (second homes). Such homes provide net tax revenue to support local services but may not support local businesses or provide volunteers to participate in local organizations.

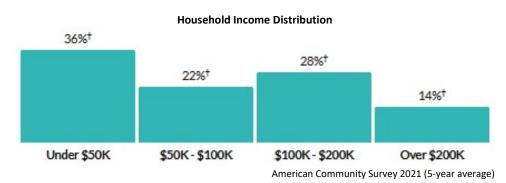
About 1.3 percent of the housing units in Falls Village are categorized as affordable housing by the State of Connecticut (assisted housing, CHFA mortgage, rental assistance, deed-restricted). Communities where less than 10 percent of the housing stock meets the State definition are subject to possible judicial over-ride of certain local zoning decisions (see CGS Section 8-30g).

### **Economy Of Falls Village**

A local economy is important in terms of:

- Providing for jobs and income for people,
- Ensuring a range of goods and services is available, and
- Providing tax revenue to support local services.

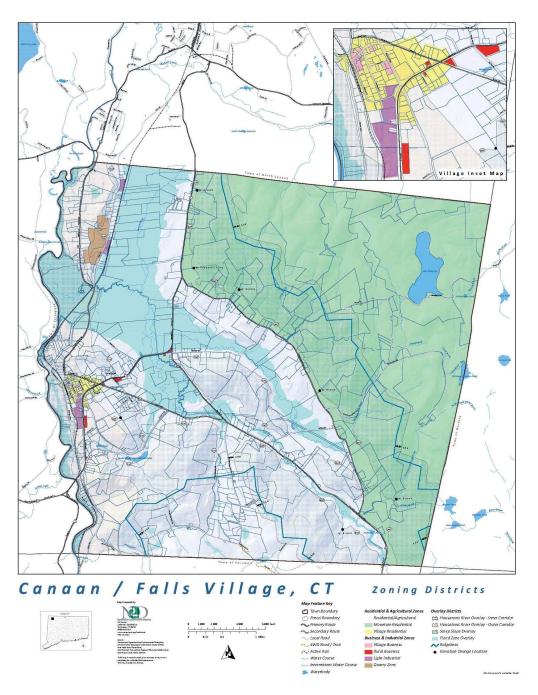
The American Community Survey (ACS) estimates that about 24 percent of all households in Falls Village earn some self-employment income. The ACS also estimates the median household income (half the households earn more and half the households earn less) in Falls Village as of 2021 was \$80,938. However, as can be seen below, over one-third of the households in Falls Village earn less than \$50,000 per year.



# **Zoning In Falls Village**

The vast majority of land in Falls Village is zoned for residential purposes. There is a Village Business zone in the village center and some other business / industrial zones in outlying areas (Rural Business, Light Industrial, Quarry).

There are also three zoning districts which overlay the other districts to protect sensitive resources (Housatonic River corridor, steep slopes, and floodplains).



# 1.2 Community Issues & Concerns

As part of the planning process, the Planning and Zoning Commission conducted several exercises to get input and insight from residents and business owners:

- An on-line survey.
- A survey of members of local boards and commissions.
- An in-person workshop meeting.

#### **On-Line Survey**

The on-line survey was open for about 4 weeks. A flyer was sent to all mail customers and the Town's electronic newsletter helped raise awareness of the survey. Overall, 231 responses were received. Some results are highlighted below.

<u>What Attracted People To Falls Village? -</u> The characteristics that were most important in attracting people to Falls Village included

•	Community characteristics / ambience, etc.	89%
•	Ruralness / small town	84%
•	Housing type / value / affordability	82%
•	Location (close to work, close to family, etc.)	61%
•	Town amenities / services	56%
•	Education system	53%

<u>"Prouds" and "Sorrys" -</u> When asked to identify things in Falls Village they were "proud" of or "sorry" about, participants indicated the following (number in parentheses indicates number of submittals):

#### **Prouds**

- Character / Beauty (182)
- Sense of community (118)
- Village (56)

#### Sorrys

- Discord (63)
- Lack Of Affordable Housing (53)
- Taxes (52)
- Village (52)

<u>Importance / Performance - When asked to rate the "importance" and "performance" of a list of 15 possible POCD topics, the top responses included:</u>

### **Importance**

- Protecting Natural Resource
- Preserving Open Space
- Promoting Agriculture
- Improving Facilities / Services
- Providing Quality Education
- Promoting Bus./Eco. Development

### **Performance**

- Providing Quality Education
- Enhancing the Town Center
- Preserving Open Space
- Protecting Natural Resource
- Enhancing Characteristics / Assets
- Improving Facilities / Services

<u>Greatest Challenge -</u> When asked what they see as the greatest challenge or need facing Falls Village in the next 10 to 20 years, the top responses included:

•	Affordable Housing / Housing	36
•	Younger Population	33
•	Taxes / Cost of Living	21
•	Growth / Economic Development	19
•	Character	16

<u>Make One Thing Happen -</u> When asked about the one thing that could happen to make Falls Village a better place, the top responses included:

•	Affordable Housing / Housing	38
•	Community / Communication / Discord	22
•	Village	17
•	Facilities / Services	17
•	Government	15

<u>Support For Specific Initiatives -</u> When asked about their level of support of certain initiatives which have been discussed in Falls Village in recent years, participants indicated the following levels of support:

•	Attracting younger residents and families	91%
•	Attracting economic development to generate tax revenue	90%
•	Enabling the creation of housing that is more affordable	86%
•	Adding new businesses and uses in the village	75%

#### **Overview Of Participants**

- 1. 82% of participants were full-time residents (74% were owners and 8% were renters). 11% owned a second home in Canaan / Falls Village.
- 2. 30% of participants were from the Village Center area, 30% from areas south of Rt 126 and Rt 63. 21% percent from areas north and west of Rt.7 and 195 from areas east of Route 7 and Route 63.
- 3. 57% of participants were 20 to 64 years old. 43% of participants were over age 65.
- 4. Participants were evenly split about whether they lived here more or less than 20 years.
- 5. 81% of participants indicated they had no children living at home.
- 6. People generally found out about the survey from a town-wide mailer or from on-line sources.
- 7. As to overall quality of life, 71% rated it very good or excellent, 23% rated it good, and 7% rated it fair or poor.
- 8. 70% of participants felt they would still be living here in 10 years. About 30% felt they might live elsewhere.

#### **Board Members Surveyed**

- Planning and Zoning Commission
- Wetlands Commission
- Board of Education
- Board of Selectmen
- Recreation Commission
- Board of Finance

## **Survey Of Board / Commission Members**

A survey of members of some of the boards and commissions in Falls Village was conducted early in the planning process order to identify some of the "top of mind" topics that might be considered as part of the POCD.

What do you particularly like about Falls Village and how it has evolved?

•	Sense of community	12
•	Rural / natural environment	4
•	Other / multiple	8

Is there anything about how Falls Village has evolved that you do not care for?

•	Social discord	7
•	Housing debate	3
•	Town Center	3
•	Government processes	2
•	Other / multiple	4

What do you see as the greatest challenge ... in the next 10 to 20 years?

•	Housing / demographics	13
•	Agreeing On A Common Vision	3
•	Maintaining what we have	2
•	Generating revenue	2
•	Other / multiple	4

What types of things should Falls Village encourage in the future?

•	Housing / demographics	10
•	Growth / Revenue / Businesses	5
•	Other / multiple	10

What types of things should Falls Village discourage in the future?

•	Character change	11
•	Other / multiple	10

If the Plan of Conservation and Development could help make one thing happen in Falls Village in the next 10 years, what would you want that to be?

•	Affordable Housing /	Demographics	11
•	Other / multiple		12

### **Community Workshop Meeting**

As part of preparing the POCD, a public workshop meeting was held in the gymnasium at Lee H. Kellogg School to learn about issues that Falls Village residents felt were important to consider in the POCD. People were informed about the meeting through a town-wide mailer, social media posts, press releases, word-of-mouth, and other means. About 70 people attended the meeting.

**Planning Points Exercise** - Attendees at the meeting were given an envelope containing planning points and asked to use those planning points to express their feeling about topics typically considered as part of a POCD. People were given five vouchers representing "planning points" (one @ 20 points, two @ 10 points each, and two @ 5 points each) to allocate among twelve boxes representing topics that might being considered for Falls Village's POCD. The results are presented below in four groups based on the number of points received.

#### **Tabulation of Planning Points**

	# of 20 points	# of 10 points	# of 5 points	Total Points
Lead Group				
<b>Community Character</b>	1	17	5	375
Housing Affordability / Needs	10	8	17	365

Second Group				
Economic Development	5	9	13	255
Village Center	5	10	10	250
Community Facilities	4	13	5	235
Community (aging / younger / diversity)	5	9	8	230
Natural Resources	3	10	9	205

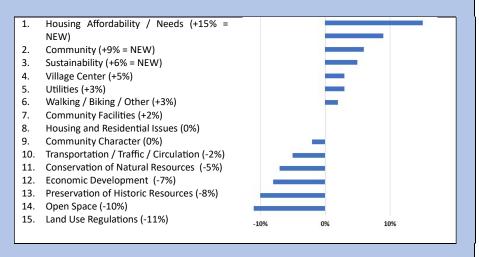
Third Group				
Open Space	3	6	6	150
Sustainability / Resiliency	3	6	6	150
Traffic and Circulation	4	5	4	150

Fourth Group				
Utilities	0	5	7	85
Walking / Biking / Other	0	2	10	70

The remaining portion of the community workshop meeting was devoted to an interactive discussion about the topics which received the most planning points. The key parts of those interactive discussions have been included in the POCD chapters that follow.

### **Change Over Time ...**

It is interesting to note how Falls Village's planning priorities have changed over time. While different categories were used during preparation of the 2002 POCD, the same type of exercise occurred. The following graphic is intended to illustrate how community priorities may have changed over the past two decades (change in percentage of points received).



#### Town-Wide Mailer



# 1.3 POCD Organization

Based on input from the community and discussion by the Planning and Zoning Commission, the chapters of the POCD are organized around four main themes:



#### **Address Key Issues**

- Address Housing Needs
- Increase The Vitality Of The Village Center
- Promote Economic Development
- Promote A Diverse Community



## **Maintain / Enhance Community Assets**

- Protect Natural Resources
- Preserve And Enhance Open Space / Trails
- Encourage Working Lands
- Protect Historic Resources
- Protect Other Community Assets



#### **Address Other Issues**

- Become A More Sustainable / Resilient Community
- Support Community Spirit / Civic Participation
- Address Transportation Needs / Issues
- Promote Improvement of Broadband / Wireless
- Consider Renaming The Town To Falls Village



### Implementation

# Each theme:

- Contains one or more sub-sections addressing specific topics of importance to Falls Village, and
- Presents goals and strategies (including policies and action steps) for the future of Falls Village.

# **ADDRESS KEY ISSUES**

# 2.1 Address Housing Needs

Falls Village is primarily a residential community and the vast majority of the land in Falls Village is zoned residential. However, due to a lack of housing production in northwestern Connecticut and elsewhere, interest in seasonal homes, expansion of AirBnB and other short-term rentals, and other factors, the price of housing has outpaced median income growth and so housing has become less affordable over time.

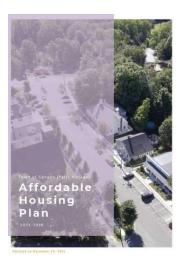
This mismatch between housing prices and what people can afford to spend on housing affects existing residents as well as people seeking to live in the community on a full-time basis.

In a number of exercises conducted as part of preparing this POCD, the lack of housing that is affordable to an older population, to young persons and families just starting out, and to people earning typical wages was identified as a key issue for Falls Village for a number of reasons:

- Affordable housing brings in younger people and families that help energize and refresh our community with new ideas.
- Affordable housing lets seniors (who may be living on fixed incomes) stay in the community where they may have lived for decades.
- Affordable housing supports so many elements of our community:
  - Volunteer organizations.
  - Workers at local businesses.

Some people can afford housing at median prices and above but a significant part of the population may not be able to afford it now or in the future.

This is why Falls Village has chosen to make housing a priority in this Plan of Conservation and Development and the recently adopted Affordable Housing Plan.



This change in focus and increase in emphasis compared to previous Plans of Conservation and Development is deliberate and is intended to enable and encourage housing options so that Falls Village's housing portfolio can adapt to meet changing needs. The overall intent is to address identified housing needs for:

- An aging population, and
- Low- and moderate-income persons and families.

In recent years, the Falls Village Housing Trust (a non-profit corporation) has been working on creating affordable housing units:

- In a new development on River Road, and
- On individual properties in the Village Center area.

The POCD supports efforts such as these which will help provide affordable housing options for those who need it today or may need it at some time in the future.

**Proposed Affordable Housing Development On River Road** 



**Getting Started** 



Senior Cottages



**Family Housing** 



Α.	POLICIES	Leader / Partners
1.	Seek ways to address the diverse housing needs of the elderly, the disabled, moderate-income families, 'empty-nesters', and people relocating to this area:  Ownership units. Rental units.	All
2.	Continue to support organizations seeking to provide affordable housing (such as the Falls Village Housing Trust, Habitat For Humanity, and others).	All
3.	<ul> <li>Seek ways to accomplish the goals of the 2021 Affordable Housing Plan:</li> <li>Create 5 new units of affordable housing for homeownership.</li> <li>Create 20 new affordable rental units (16 units-River Road Homes).</li> <li>Create 5 market-rate rental units for long-term basis (one+ year lease).</li> </ul>	All
4.	Consider the Village Center as the most appropriate area for future multi-family development (see strategy elsewhere regarding sewage disposal).	All
5.	Continue to allow for two-family housing, especially in the Village Center, in order to provide for housing choice and economic diversity.	PZC
6.	Continue to encourage accessory dwelling units in residential zones.	PZC
7.	In outlying areas of Falls Village, continue to encourage flexible development patterns that preserve meaningful open space.	PZC
8.	Inform and educate the community about affordable housing and continue to advocate for affordable housing.	AHAC





В.	ACTION STEPS	Leader / Partners
1.	Form an Affordable Housing Advisory Committee (or Commission).	BOS
2.	Modify the Zoning Regulations to allow multi-family housing in the village center including new construction and the rehabili- tation and conversion of existing buildings into housing.	PZC AHAC
3.	Modify the Zoning Regulations to allow for the conversion of larger homes into two or three-family homes provided at least one of the units is deed-restricted as affordable.	PZC AHAC
4.	Modify the Zoning Regulations that allow for co-housing/cooperative housing and cluster housing as well as opportunities for smaller houses.	PZC AHAC
5.	Conduct a feasibility study to identify Town-owned parcel(s) most appropriate for a multi-unit development dedicated for use as senior housing.	BOS AHAC
6.	Conduct a feasibility study of state-owned land to see if any parcels would be suitable for housing and could be acquired.	BOS AHAC
7.	Conduct a feasibility study of utility-owned land (eg Eversource) to see if any parcels are suitable for housing and could be acquired below market-rate or considered for a land swap.	BOS AHAC
8.	Conduct an annual "Open House About Housing" to assess the progress of implementing the Affordable Housing Plan and discuss additional ways to address housing needs.	AHAC
9.	Review the Zoning Regulations regarding accessory dwelling units to see if improvements could be made	PZC

Mid-Century Modern



**Rural Estate** 



#### **Possible Strategies**

The Public Works facility (blue circle) occupies a prime location in the Village Center and relocating this facility could allow the site to be devoted to uses which will enhance the vitality of the Village Center.

Should development occur south of Railroad Street, it would be important to consider requiring construction of a road connecting to Route 7 (red oval). This will help make the Village Center feel like an easy connection to motorists and enhance the prospects for business and residential development. The Town could also initiate this connection should funding become available.



# 2.2 Increase The Vitality Of The Village Center

For many years, residents have identified the Village Center as an important focal point of the community. However, people want the Center to be more than it is today in terms of its overall vitality. Over the last several decades, there have been improvements in the overall streetscape of the village center (sidewalks, planters, benches, crosswalk, etc.) but overall vitality will come from more residents and businesses in the Village Center area.

Over the next 10 years, efforts should be devoted to promoting, encouraging, and supporting residential and business development in the Village Center area. The Village Center is a great location for:

- more residential units (especially small multi-family residential buildings to help address housing needs), and
- more business uses to attract even more people to the Village Center.

An obstacle to making this happen is the lack of a sewer system which means that residents and businesses rely on septic systems to treat waste. The lack of a sewer system creates impediments for existing properties and would possibly detract from the desirable density / intensity of new developments.

A limited sewer service in the Village Center area could address current issues and facilitate the type of development that residents say they want to add character and vitality to the downtown area. In essence, the lack of capacity for sewage treatment posed by existing soil conditions and lot sizes limits the utility of some properties in the Village Center and constrains the ability of the Center to meet community needs and desires.

During the planning period, the potential benefits of some sort of limited sewer system in the Village Center should be investigated. Once the costs and benefits of such a system are better understood, the community can discuss various options and decide whether to implement a program in the Center.

#### In addition:

- Re-use of historic structures in the Village Center and the construction of new buildings that reflect the existing ambience will be important.
- It would be beneficial if the road network created a more direct connection to the Village Center from Route 7 (see sidebar).
- Expanding and improving the sidewalk network should also be a long-term goal.
- Over time, as opportunities present themselves, wired utilities should be placed underground.
- Special events and other activities (and signage and advertising) are strongly encouraged to help bring more people and businesses to the Center.

Α.	POLICIES	Leader / Partners
1.	Reinforce the Village Center as the business, institutional, historic, and cultural center of the town and as the major community focal point.	All
2.	Work on ways to increase businesses and visitors to the Village Center including more businesses, events, activities, marketing, advertising, special events, road configuration, signage, wayfinding, etc.	AII CEDC
3.	Encourage mixed-use buildings in the Village Center with first floor commercial space with residential space above.	PZC
4.	Encourage or require new buildings to be compatible in scale and materials with neighboring buildings in the Village Center.	PZC
5.	Undertake programs to support a dynamic village center with the appropriate use of historic buildings as the centerpiece of these efforts.	AII CEDC
6.	Continue to improve the village streetscape by expanding sidewalks and integrating parking, landscaping, and buildings into a cohesive overall plan.	All
7.	Over the long term, seek to put wired utilities underground in the Village Center.	BOS CEDC

В.	ACTION STEPS	Leader / Partners
1.	Investigate the feasibility of a common sewerage system in the village area.	BOS CEDC
2.	Apply to CT DEEP for a wastewater planning grant to determine possible wastewater management solutions and costs.	BOS CEDC
3.	Investigate relocating the Public Works facility so that the site could be devoted to uses which will enhance the vitality of the Village Center.	BOS CEDC
4.	Explore using Town-owned properties in the Center to support revitalization of the Village.	BOS CEDC
5.	Consider designating the Village Business zone as a "village district" under CGS Section 8-2j to have the ability to consider aesthetics as part of application reviews.	PZC
6.	If supported by affected property owners, consider designating the Village Residential zone as a "local historic district" under CGS Section 7-147c so that a local Historic District Commission could be established and have the ability to issue "certificates of appropriateness" for construction visible from a public road.	BOS
7.	Investigate the feasibility of a weekly farmers' market.	CEDC

Village Center



Falls Village Inn



**Special Events** 



# 2.3 Promote Economic Development

Economic development is important to Falls Village because it will contribute tax revenue to support local services, supply goods and services to meet local needs, and provide jobs for residents.

In a small town, it can be challenging to be able to devote adequate resources (like money and people) to economic development to make measurable progress. In recent years however, the Board of Selectmen was able to muster a modest stipend to have an Economic Development Director to:

- Seek grant funding to support community objectives,
- Cultivate relationships with other organizations, and
- Improve economic conditions and overall quality of life in Falls Village.

Additional economic development initiatives important to Falls Village include:

- Supporting home-based businesses (roughly one quarter of all households in Falls Village reported some self-employment income),
- Seeking to avoid strip development patterns (automobile-oriented commercial development along roadway corridors.
- Jobs to support people and families who already live nearby and attract more people and families.
- Enhancing the overall vibrancy of the community.
- Alleviating the tax impact resulting from fewer residents supporting the overall municipal infrastructure.

The Northwest Connecticut Economic Development Corporation and the Falls Village Community Development Corporation (a private, non-profit) can support and complement these efforts.



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Α.	POLICIES	Leader / Partners
1.	<ul> <li>Pursue development, uses, and activities that will:</li> <li>provide jobs,</li> <li>provide goods and services,</li> <li>provide net tax revenue to support local services, and</li> <li>be compatible with Falls Village's vision.</li> </ul>	All CEDC PZC
2.	Maintain the tax abatement policy as an incentive for existing and new businesses to invest in Falls Village.	BOS BOF

В.	ACTION STEPS	Leader / Partners
1.	Review the Zoning Regulations to see if there are any impediments to economic development which could be ameliorated.	PZC
2.	Review the Zoning Regulation provisions for the Rural Business and Light Industrial zones to ensure they are appropriate for the overall vision.	PZC
3.	Review the home-based business regulations.	PZC
4.	Explore using a "planned development district" regulation as a tool to enable creative economic development.	PZC
5.	Explore using Town-owned properties to support economic development in Falls Village.	BOS

# **Mountainside Cafe**



# **Special Events**



#### **Diverse Community**

**Diversity** - the presence and celebration of variety (such as in gender, race, age, identity, or opinion) within the community.

Equity – the establishmer t and maintenance of fairness and justice within the community so that all people are treated equally, especially for groups that have historically been disadvantaged, so that the end result is equal.

Inclusion – creation of a dulture and an environment that results in a sense of opportunity for all and a sense of belonging where all people feel their voices are heard,

# 2.4 Promote A Diverse Community

Falls Village has a very strong sense of community and an evident sense of community spirit. As was stated by a resident in a community meeting: "The overall sense of community and connections within the community are critical to our character and to our future. These are the things that hold us together." While people can feel anonymous or unconnected in larger communities, people in Falls Village feel connected to, and responsible for, their community. Residents love Falls Village and want to share it with others.

Residents want Falls Village to be diverse community with residents of all ages —old, young and in between. Attracting a younger population was mentioned several times during the planning process. Residents commented that they would like to do more to attract more young people and families in order to support the school, replenish the supply of volunteers, and continue to invigorate the community with new initiatives and ideas. Other strategies of the POCD support this initiative (affordable housing, economic development, broadband infrastructure, etc.).

Falls Village also would like to attract people from a variety of backgrounds and cultures with a diverse array of interests and avocations. While the concepts of diversity, equity, and inclusion (see sidebar) have been recently adopted in other communities, Falls Village feels that it has always embraced them.

As part of the process of preparing this POCD, Falls Villager residents indicated they want to continue this tradition of diversity, equity, and inclusion and invest in keeping people connected min the future.

Children's Theater



**Younger Residents** 



# A. POLICIES

Leader / Partners **Kellogg School Artwork** 

As part of the process of pre-

dents at Kellogg School were

things they really liked about

asked to create pictures of

Falls Village today or might

want to see in Falls Village in

the future. Some of the art-

work created is shown on

this page.

paring this POCD, the stu-

1. Help Falls Village be a community with residents of all ages —old, young and in between — and seek to attract more younger people and families in order to support the school, replenish the supply of volunteers, and continue to invigorate the community with new initiatives and ideas:



- provide for more affordable housing.
- provide for more economic opportunities.
- improve broadband / fiber optic capacity to better support an entrepreneurial / creative economy.
- 2. Increase diversity, equity, and inclusion in Falls Village.

All

# **B. ACTION STEPS**

Leader / Partners

 Undertake branding to help Falls Village promote its many assets and to help encourage more young people and families to live here.



**Artwork From Kellogg School Students** 







**Artwork From Kellogg School Students** 



Rampoline



Artwork From Kellogg School Students

# 3

# MAINTAIN / ENHANCE COMMUNITY ASSETS

# 3.1 Protect Natural Resources

**Great Falls** 



Residents understand that natural resources are important to the overall ecological balance in Falls Village and want to preserve those resources:

- Watercourses, waterbodies, wetlands, and floodplains
- Water supply watersheds, areas of high groundwater availability, and identified aquifers and recharge areas
- Unique or special habitat areas
- Steep slopes (slopes in excess of 25%)

The most important natural resources in Falls Village are water related. The Housatonic River and the Great Falls are significant resources. Robbins Swamp is the largest calcareous swamp in the state. Wangum Lake is a water supply reservoir for Norfolk. The Hollenbeck River is a unique resource in the community. Groundwater is the water supply source for all Falls Village residents.

Wangum Lake



Α.	POLICIES	Leader / Partners
1.	Continue to protect watercourses, waterbodies, wetlands, flood-plains, vernal pools, and other important water resources.	IWC PZC
2.	Discourage clear-cutting, building and road development on steep slopes.	PZC
3.	Strengthen communications between the regulatory (land use) boards and commissions.	PZC IWCC ZBA HDC

В.	ACTION STEPS	Leader / Partners
1.	Update stormwater and erosion control regulations, including application of low impact development techniques.	PZC
2.	Modify local regulations to require DEEP notification when development sites are within areas shown on the Natural Diversity Database map.	PZC

# 3.2 Preserve And Enhance Open Space / Trails

The Plan defines open space as land that is permanently preserved as open space through ownership, deed restriction, or other means. Falls Village is fortunate to have a lot of preserved open space that makes the community unique and helps establish the overall community ambience that people find attractive.

With the significant amount of open space in Falls Village, the community has an opportunity to establish and promote a greenway trail system. The development of a system of trails will help enhance community ambience and quality of life. It is also a way to attract visitors to Falls Village and support some of the economic development goals of the POCD.

Α.	POLICIES	Leader / Partners
1.	Recognize that interconnected open spaces help protect natural resources, contribute to community ambience, and make Falls Village unique.	All
2.	Seek to identify existing (and establish new) walking/hiking trails in open space areas in Falls Village to provide recreation and tourism benefits.	REC CEDC

В.	ACTION STEPS	Leader / Partners
1.	Prepare informational materials on the availability of open space trails in Falls Village in order to better publicize these amenities and capitalize on any economic opportunities.	REC CEDC







**Remains Of** 





# 3.3 Encourage Working Lands

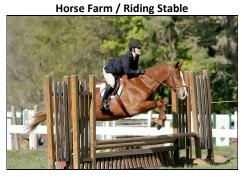
Falls Village has a strong history of a resource-based economy and farms, farming, and forestry continue to contribute to provide a living to residents and workers, provide goods and services to the region, and contribute to overall ambience of the community. Falls Village should continue to encourage such uses.

Α.	POLICIES	Leader / Partners
1.	Continue to encourage farms, farming, and agricultural and forestry operations.	All
2.	Support educational programming (such as at Great Mountain Forest and VoAG program at HVRHS) that will support current and future agriculture.	All
3.	Maintain awareness of funding for farmland protection available through Agriculture Viability Grants from the CT Department of Agriculture.	CWC

В.	ACTION STEPS	Leader / Partners
1.	None at this time.	









# 3.4 Protect Historic Resources

Falls Village has several recognized historic resources and most of the Village Center area is nationally recognized for its historic attributes.

Α.	POLICIES	Leader / Partners
1.	Encourage preservation of historical and archaeological resources.	All
2.	Support educational programming that promotes awareness of historical and cultural resources.	<b>FVHS</b> Library
3.	Encourage the nomination of eligible resources to the National or State Register of Historic Places.	FVHS
4.	Consider establishing a Historic Advisory Committee.	BOS

B.	ACTION STEPS	Leader / Partners
1.	Adopt a demolition delay ordinance to allow time for the documentation and preservation of historical structures.	BOS
2.	Investigate establishment of a "local historic district"	BOS HAC

# 3.5 Protect Other Community Assets

Protecting and preserving other features which contribute to the overall appearance, ambience, and sense of place in Falls Village will also be important.

Α.	POLICIES	Leader / Partners
1.	Seek to preserve the scenic aspects of local roadways.	<b>All</b> PW
2.	Encourage the Department of Transportation to designate State highways in Falls Village as scenic highways (CGS Section 13b-31).	BOS
3.	Prevent the emergence of strip development patterns along Route 7.	PZC
4.	Carefully evaluate proposed siting of telecommunications towers and other facilities to mitigate environmental and scenic impacts.	All
5.	Support non-profit organizations that enrich the local quality of life.	All

В.	ACTION STEPS	Leader / Partners
1.	None at this time	

### **Historic Resources**

The National Register of Historic Places (NRHP) recognizes places that have national significance in architecture, archaeology, culture, and American history.

- Falls Village National Historic District
- South Canaan Congregational Church (also known as South Canaan Meeting House)
- Music Mountain
- Holabird House

The State Register of Historic Places (SRHP) recognizes places significant to the history of Connecticut. Properties on the National Register are automatically listed on the State Register.

There is no local register of historic places or local historic district.

# 4

# **ADDRESS OTHER ISSUES**

# 4.1 Become A More Sustainable And Resilient Community

#### Sustainability / Resiliency

For the purposes of this Plan, the term "sustainability" refers to the concept of using resources in ways that balance current desires with future needs so that all generations will have what they need.

The term "resiliency" refers to the community's ability to adapt to new circumstances and/or recover from sudden changes or adversity.

In recent years, the concepts of sustainability and resiliency have grown in visibility and importance and, perhaps more importantly, recognition that communities like Falls Village have important roles to play in addressing them. The POCD recommends that Falls Village continue to be aware of and sensitive to promoting a more sustainable and resilient future.

A.	POLICIES	Leader / Partners
1.	Continue to participate in programs offered by SustainableCT.	Town
2.	Seek to reduce energy consumption (facilities, vehicles and equipment) by becoming more energy efficient, acquiring energy through renewable sources (solar, wind, etc.) and other means.	BOS BOF PW
3.	Reduce greenhouse gas emissions and implement strategies that will address the root causes of climate change.	All
4.	Inform and educate residents, businesses and government on clean energy issues, opportunities, and programs.	
5.	Promote recycling through Town publications and coordination with waste haulers.	
6.	Become an even more resilient community in order to adapt to new challenges (climate change, severe storms, health pandemics, economic upheavals etc.),	BOS

В.	ACTION STEPS	Leader / Partners
1.	Update Zoning Regulations to address private solar arrays (attached and free-standing) and wind energy systems.	PZC

# 4.2 Address Community Facility Needs

The term "community facilities" refers to buildings and sites used to provide community services and this includes the Town Hall, schools, fire station, public works garage, recreation facilities, library, etc. The POCD looks at these facilities to ensure they are capable of addressing community now and in the future.

Α.	POLICIES	Leader / Partners
1.	Continue to provide and maintain community facilities to meet the needs of residents.	BOS BOF
2.	Continue to support a local elementary school in Falls Village and a regional approach to secondary school grades.	All
3.	Seek ways to encourage volunteer participation, especially fire and emergency medical response.	BOS BOF VFD
4.	If larger developments are proposed in more remote areas, encourage or require the installation of fire ponds or underground cisterns.	<b>PZC</b> VFD
5.	Explore ways to promote the efficient use of local facilities to support community events and activities.	All

В.	ACTION STEPS	Leader / Partners
1.	Repurpose Town-owned facilities (such as of the Old Fire House on Station Street) for private development or use.	BOS





Lee H. Kellogg School



**New Fire Station** 



**Public Works Garage** 



# 4.3 Support Community Spirit And Civic Participation

Community spirit (pride in one's community) is an important part of people's perception of their quality of life. While community spirit is generally high in Falls Village, several observations were made in the on-line survey and community meetings about a number of instances involving lack of civility in public discourse. Falls Village should seek ways to address this so that residents do not become fearful of public meetings and discussions.

In addition, Falls Village also needs to encourage a culture of volunteerism so that people can be engaged in the issues important to the community.

Α.	POLICIES	Leader / Partners
1.	Continue to nurture the social and emotional ties (community pride and spirit) that residents have to the community of Falls Village.	All
2.	Continue to promote local volunteerism, community participation (social, civic), respect, and inclusion.	All
3.	Continue to promote local programs, activities, and events that celebrate Falls Village and bring positive attention to the community.	All CEDC RC
4.	Continue to support local public and private organizations that enhance the community (including, but not limited to, Music Mountain, Great Falls, Yale School of Forestry, car and motorcycle show, etc.).	All
5.	Maintain strong communication between the Town Hall and community.	BOS

В.	ACTION STEPS	Leader / Partners
1.	Seek ways to promote positive community discussions and best practices for community interactions (such as "we are better together", etc.).	BOS

## **Memorial Day Parade**





# 4.4 Address Transportation Needs / Issues

Falls Village has a road system which evolved over centuries to meet the needs of the community. It is anticipated that the current road network will be adequate for community needs for the foreseeable future.

# The POCD supports:

- Continuing to maintain the safety and condition of local roads while also addressing two locations on Route 7 with possible operational issues due to the configuration of the roadway intersections:
  - o The Route 126 intersection (sight lines), and
  - o The Route 63 intersection (sightline for NB Rt. 7 traffic).
- Continuing to support the regional dial-a-ride services for people in Falls Village who need it.
- Upgrading the rail line tracks to handle existing freight traffic and, at some point, passenger service.

Α.	POLICIES	Leader / Partners
1.	Continue to maintain the safety and condition of local roads.	PW DOT
2.	Continue to support the regional dial-a-ride services for people in Falls Village who need it.	All
3.	Support and encourage upgrading the rail line tracks to handle existing freight traffic and, at some point, passenger service.	All

В.	ACTION STEPS	Leader / Partners
1.	Urge the Connecticut Department of Transportation (CT-DOT) to address the limited sight lines:  On Route 126 (EB and WB) at the intersection with Route 7, and  On Route 7 (NB) at the intersection with Route 63.	BOS NHCOG





#### **Wireless Coverage**

The following map, provided by the Connecticut Siting Council, shows the general extent of wireless communication coverage in Falls Village. Areas colored green are considered to have reliable coverage from one or more providers. Areas colored white have inconsistent coverage or may have no coverage at all.



# 4.5 Promote Improvement Of Broadband / Wireless Capacity

In this day and age, electronic communications have overtaken the roles once played by seaports, railroad stations, electricity services, roadway systems, and wired telephones. As a result, a community can only be relevant and economically competitive if they have the accessibility, speed and capacity of broadband (fiber) and wireless services available to local residents and businesses. Since about one-quarter of Falls Village residents have some self-employment income, this may be even more important locally.

For residents who may only use cable services to watch television or support a land-line phone, this may not seem important or may seem expensive. The same thing was said in the early days of other new technologies. However, the true cost of not doing something may only become evident when people seek to sell properties without good or excellent broadband or wireless services. Broadband has become especially important in the age of remote work, remote schooling, ZOOM meetings, and other functions.

Α.	POLICIES	Leader / Partners
1.	Encourage improvement in the capacity and speed of cable communications.	BOS CEDC
2.	Encourage improvement in the coverage and capacity of wireless communications.	BOS CEDC

В.	ACTION STEPS	Leader / Partners
1.	Investigate possible partnerships with telecommunication providers to enhance local telecommunication services.	BOS CEDC

Broadband For Home-Based Businesses / Remote Work / Remote School



Wireless Service For Business Needs / Personal Needs Emergency Assistance



# 4.6 Consider Renaming the Town to Falls Village

While it is certainly not the most important recommendation of this POCD, the idea of renaming the Town to Falls Village has been raised by many residents over many years. In a telephone survey about 25 years ago, more than seven of ten residents favored changing the town name. The process of changing the name of a town will require an act of the Legislature.



... AND TO FURTHER CONFOUND YOU, THIS IS ACTUALLY CANAAN ... NOT TO BE CONFUSED WITH CANAAN, WHICH IS OFFICIALLY NORTH CANAAN!

A.	POLICIES	Leader / Partners
1.	Continue to clarify that Falls Village is its own community, not part of a separate municipality.	All

В.	ACTION STEPS	Leader / Partners
1.	Conduct a non-binding referendum on the name change issue.	BOS
2.	If residents favor the name change, consider asking legislators to sponsor the necessary legislation.	BOS

#### **Name Confusion**

Local residents are practically forced to refer to their community as Falls Village to avoid confusion with the village of Canaan. When the name Canaan is used, most people in Connecticut think of the *village* of Canaan in the Town of North Canaan (rather than the Town of Canaan) since the village:

- is more populated,
- is at the junction of two major roads (Route 44 and Route 7), and
- has the postal address of Canaan.

This causes confusion in many different ways. For example, births recorded to mothers who reside in the <u>village</u> of Canaan (in North Canaan) are often credited to the Town of Canaan. As a result, the birth rate for the Town of Canaan is reported to be about 2.5 times higher than the state average while the birth rate for the Town of North Canaan is reported to be less than one-third of the state average.

If Census data from Falls Village is incorrectly attributed to North Canaan, Falls Village may get short-changed for State and Federal funds which it is otherwise entitled to (and are needed locally).

# 5

# **IMPLEMENTATION**





Implementation of strategies is the most important part of the POCD process. Implementation takes place when:

- POCD policies are applied during decision-making processes, and
- POCD action steps completed.

To that end, the POCD has been set up to promote implementation in a couple of ways. First, the POCD distinguishes between policies and actions steps:

- Policies are statements used to guide decisions. Typically, policies are ongoing, do not lend themselves to being categorized as implemented, and do not lend themselves to target completion dates.
- Action steps (*italic text*) are specific pro-active actions or tasks which will help accomplish a desired outcome. Since action steps are discrete tasks, their implementation can typically be prioritized, scheduled, measured, monitored, completed, and evaluated.

Second, each policy and action step in the POCD has a leader and some have partners. These are the entities most responsible for advocating for the policy / action step and/or for implementation of that policy or action step. A legend (on the back cover) is used to explain the acronyms used.

The Planning and Zoning Commission (PZC) has at least three roles in POCD implementation:

- Applying relevant POCD policies to PZC decisions.
- Initiating and completing the action steps assigned to the PZC.
- Encouraging other leaders and partners to apply POCD policies and complete action steps in order to accomplish POCD objectives.

The PZC anticipates that it will, on a regular basis, schedule round table meetings with other Town boards and agencies and with other organizations to promote POCD implementation. Such meetings (perhaps 1-2 per year) will provide opportunities to coordinate implementation efforts and find ways to partner to accomplish key priorities.

Of course, implementation will be greatly enhanced by assistance from Falls Village residents and officials. Having a pro-active process to engage the community in helping implement the POCD will help ensure it is influential in guiding future actions of the Town.

A.	POLICIES	Leader / Partners
1.	Apply the policies of the POCD when reviewing land use applications such as Special Permits, text amendments, or zoning map changes.	PZC
2.	Use the POCD to review and comment on municipal improvements as required by CGS Section 8-24.	PZC
3.	Use the POCD when preparing operating and capital budgets.	BOS BOF
4.	Apply the policies of the POCD when reviewing proposals or strategies.	All
5.	Complete the action steps identified in the POCD.	All
1.	<ul> <li>Maintain memberships in regional organizations which can help Falls</li> <li>Village provide important services and accomplish its goals:</li> <li>Regional High School (and affiliated regional education programs).</li> <li>Torrington Area Health District.</li> <li>Northwest Connecticut Transit District.</li> <li>Northwest Hills Council of Governments.</li> <li>Northwest Connecticut Conservation District.</li> <li>Housatonic Valley Association.</li> </ul>	BOS

В.	ACTION STEPS	Leader / Partners
1.	Establish a plan implementation process (with a designated representative from various other boards and commissions) to help implement the POCD and coordinate efforts.	PZC
2.	Retain a grant writer / special projects coordinator to help support implementation of POCD strategies.	BOS
3.	Annually review (and report on) the progress of implementing POCD sections, policies, and action steps.	PZC
4.	Update the Zoning Regulations to incorporate POCD recommendations.	PZC

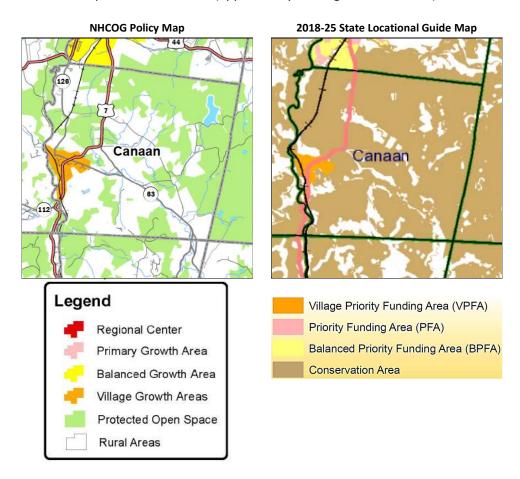
# 6

# **CONCLUSION**

The 2023-33 POCD has been prepared to help Falls Village address the opportunities and challenges it may face in the future. It is meant to serve as a guide for enhancing the Town's character, ambience, economy, and quality of life. During the next decade or so, it is envisioned that policies and action steps in the POCD will be implemented as opportunities arise.

In accordance with Section 8-23 of the Connecticut General Statutes, the POCD has been evaluated for consistency and found to be generally consistent with:

- the 2017-27 Regional Plan of Conservation and Development prepared by the Northwest Hills Council of Governments (NHCOG).
- the Locational Guide Map in the 2018-2025 State Conservation and Development Policies Plan (approved by the Legislature in 2023).



# **Consistency With State Growth Principles**

In accordance with Section 8-23 of the Connecticut General Statutes, the Falls Village POCD was found to be consistent with statewide growth management principles.

Principle		Findings		
1.	Redevelop and revitalize regional centers and areas of mixed land uses with existing or planned physical infrastructure.	consistent – Although Falls Village is not a regional center, the POCD promotes mixed use, pedestrian-friendly develop- ment in the Village Center.		
2.	Expand housing opportunities and design choices to accommodate a variety of household types and needs.	<b>CONSISTENT</b> - The POCD promotes strategies to help provide for housing options that are more affordable and to address the housing needs of an aging population.		
3.	Concentrate development around transportation nodes and along major transportation corridors to support the viability of transportation options and land reuse.	<b>CONSISTENT</b> - The POCD promotes mixed use, pedestrian-friendly development in the Village Center.		
4.	Conserve and restore the natural environment, cultural and historical resources, and traditional rural lands.	<ul> <li>CONSISTENT - The POCD contains specific strategies to:</li> <li>Promote sustainability / resiliency,</li> <li>Protect natural resources,</li> <li>Preserve open space, and</li> <li>Protect historic and scenic resources.</li> </ul>		
5.	Protect environmental assets critical to public health and safety.	<b>CONSISTENT</b> - The POCD contains recommendations to protect water quality (both surface and ground), preserve floodplain areas, minimize runoff, and other similar strategies.		
6.	Integrate planning across all levels of government to address issues on a local, regional, and statewide basis.	consistent - The POCD has been used, and will be used, to coordinate efforts with:  Adjacent communities, Regional organizations, and State agencies.		

# **ACKNOWLEDGEMENTS**

Special thanks to residents, business owners, and others who participated in the survey, attended meetings, and helped create this POCD for Falls Village.

### **Planning and Zoning Commission**

Fredrick Laser Chairman
Stephen Koshland Vice Chair

Doug Cohn
Vincent Inconiglios
Greg Marlowe
Edward Moy
Garret Scavotto
Ruth Skovron

Marc Rosen Alternate

### **Guidance / Assistance**

Janell Mullen Land Use Administrator

Glenn Chalder, AICP Planimetrics, Inc.

# **Been to Canaan**

# Carole King

Green fields and rolling hills Room enough to do what we will Sweet dreams of yestertime Are running through my mind Of a place I left behind

Been so long, I can't remember when I've been to Canaan
And I want to go back again
Been so long, I'm living 'til then
'Cause I've been to Canaan and I
I won't rest until, I go back again

Though I'm content with myself
Sometimes I long to be somewhere else
I try to do what I can
But with our day-to-day demands
We all need a promised land

And it's been so long, I can't remember when I've been to Canaan
And I want to go back again
Been so long, I'm living 'til then
'Cause I've been to Canaan and I
I won't rest until I go back again

Oh, I wanna be there In the wintertime With a fireplace burning to warm me And you to hold me when it's stormy

Been so long, I can't remember when But I've been to Canaan And I wanna go back again

Been so long, I'm living 'til then I've been to Canaan and I
I won't rest until I go back again

I've been to Canaan and I I won't rest until I go back again

#### According to Wikipedia:

"Been to Canaan" is a song written by Carole King introduced on King's 1972 album release, *Rhymes & Reasons*.

Released as that album's lead single, "Been to Canaan" peaked at number 24 on the *Bill-board* Hot 100 in January 1973 and it was the second of King's four number one hits on the Easy Listening chart. The single also reached number 20 on the Cashbox chart.

#### **Local Connection**

At one point in the 1970s, Carole King lived in a house on Music Mountain Road in Falls Village, CT.

The "official name" of Falls Village is Canaan and that is the Canaan referred to in the song.

- Green fields and rolling hills
- Room enough to do what we will
- Be there in the wintertime



# **LEGEND OF LEADERS / PARTNERS**

These acronyms are used in the POCD to identify organizations thought likely to be involved in implementation of the polices and action steps (red italic text refers to organizations suggested as part of this POCD)

AHAC	Affordable Housing Advisory Committee	IWCC	Inland Wetlands / Conservation Comm.	
All	All residents, businesses, and organizations			
		NHCOG	Northwest Hills Council of Governments	
ВОЕ	Board of Education (local and/or regional)	NWCD	Northwest Conservation District	
BOF	Board of Finance	NWEDC	Northwest Economic Development Corp.	
BOS	Board of Selectmen	NWLC	Northwest Connecticut Land Conservancy	
		NWRHC	Northwestern CT Regional Housing Council	
CEDC	Comm. Economic Development Comm.	NWTD	Northwestern CT Transit District	
CMSC	Connecticut Main Street Center			
csc	Connecticut Siting Council	PW	Public Works	
		PZC	Planning and Zoning Commission	
DEEP	CT Department of Energy / Env. Protection			
DOH	CT Department of Housing	RC	Recreations Commission	
DOT	CT Department of Transportation			
		SS	Social Services	
FS	First Selectman's Office			
FVHS	Falls Village Historical Society	Town	Town boards, departments, and Staff	
FVHT	Falls Village Housing Trust			
		TAHD	Torrington Area Health District	
HAC	Historic Advisory Commission			
HVA	Housatonic Valley Association	VFD	Falls Village Volunteer Fire Department	