

TOWN OF WINCHESTER

FISCAL YEAR 2027

JULY 1, 2026 - JUNE 30, 2027



BOARD OF SELECTMEN

PROPOSED BUDGET

AS OF MAY 4, 2026

Version 27.2.03

Town of Winchester
FY 2027 Proposed Budget Summary

Budget Area	FY 2026 Adopted	FY 2027 Proposed	Dollar Change	Percent Change
Schedule A: Mill Rate				
Mill Rate	29.17	30.00	0.83	2.8%
Schedule B: Revenues				
Tax Revenue	29,189,861	30,216,296	1,026,435	3.5%
Non-Tax Revenue	11,827,278	12,074,304	247,026	2.1%
Revenue Total	41,017,139	42,290,600	1,273,461	3.1%
Schedule C: Expenditures				
General Government	5,776,717	5,979,884	203,166	3.5%
Public Safety	4,190,736	4,043,747	(146,989)	-3.5%
Public Works	2,441,258	2,467,787	26,528	1.1%
Trash and Recycling	242,624	253,272	10,648	4.4%
Health	379,575	409,606	30,031	7.9%
Libraries	255,666	255,666	-	0.0%
Parks and Recreation	470,957	478,324	7,366	1.6%
Other Shared Costs	425,181	503,110	77,929	18.3%
Education Indirect Costs	744,360	746,059	1,699	0.2%
Debt Administration	1,273,500	1,739,250	465,750	36.6%
Board of Education	23,993,865	25,050,562	1,056,697	4.4%
Expenditure Subtotal	40,194,441	41,927,267	1,732,826	4.3%
Schedule C: Expenditures				
Transfer to Capital - General Fund	822,698	363,333	(459,365)	-55.8%
Transfer to Capital Expenditure Subtotal	822,698	363,333	(459,365)	-55.8%
Schedule C: Expenditures				
Expenditures Total	41,017,139	42,290,600	1,273,461	3.1%
Schedule D: Capital Improvement Plan				
Unassigned Fund Balance Appropriation	725,000	1,296,000	571,000	78.8%

Town of Winchester

Schedule A: FY 2027 Mill Rate (without Motor Vehicle Cap)

Grand List Area	2025 Gross Grand List	Collection Rate	Grand List Adjusted for Collections
Real Estate Grand List ¹	874,359,760	99.00%	865,616,162
Motor Vehicle Grand List	92,981,500	92.75%	86,240,341
Personal Property Grand List	61,944,007	96.50%	59,775,967
Less: BAA Adjustments	(862,203)	99.00%	(853,581)
Total Grand List	1,028,423,064		1,010,778,889

Total FY 2027 Expenditures (= Net Revenue Needed)	42,290,600	42,290,600
Total Non-Property Tax Revenue	(12,074,304)	(12,074,304)
Net Tax Revenue Needed	30,216,296	30,216,296
Addback Local Tax Programs	80,000	-
Volunteer Firefighter Tax Credit	25,000	-
Gross Tax Dollars Needed	30,321,296	30,216,296

FY 2027 Mill Rate	30.00	
FY 2026 Mill Rate	29.17	
Mill Rate Increase/Decrease	0.83	2.84%
FY 2027 Bid Waiver Threshold (.03% of Expenditures)²	12,687.18	
FY 2027 Value of One Mill	1,010,778.89	

1. The "Real Estate Grand List" amount includes Disabled Veteran Tax Exemptions.

2. Per Section 911 of the Town Charter, "If any purchase or contract for purchasing, including continuing order or contract for the purchase of the same commodity over a period of time, involves the expenditure of three one hundredths of one percent (0.03%) or more of "Total Expenditures" in the latest approved town budget, the Purchasing Agent, unless it be determined by the Board of Selectmen [via bid waiver] to be against the best interest of the town, shall invite sealed bids or proposals giving ten (10) days public notice thereof by publication on the Town's website."

Town of Winchester
Cost per Day by Property Value

Item	Mill Rate	Property #1	Property #2	Property #3	Property #4	Property #5
Appraised Property Value	-	\$ 214,286	\$ 285,714	\$ 357,143	\$ 428,571	\$ 500,000
Assessed Value (70% of Appraisal)	-	\$ 150,000	\$ 200,000	\$ 250,000	\$ 300,000	\$ 350,000
Annual Property Tax (Now)	29.17	\$ 4,376	\$ 5,834	\$ 7,293	\$ 8,751	\$ 10,210
Annual Property Tax (FY 2027)	30.00	\$ 4,500	\$ 6,000	\$ 7,499	\$ 8,999	\$ 10,499
Daily Property Tax (Now)	29.17	\$ 11.99	\$ 15.98	\$ 19.98	\$ 23.98	\$ 27.97
Daily Property Tax (FY 2027)	30.00	\$ 12.33	\$ 16.44	\$ 20.55	\$ 24.66	\$ 28.77
Additional Tax Burden per Year	-	\$ 124.19	\$ 165.59	\$ 206.99	\$ 248.39	\$ 289.78
Additional Tax Burden per Month	-	\$ 10.21	\$ 13.61	\$ 17.01	\$ 20.42	\$ 23.82
Additional Tax Burden per Day	-	\$ 0.34	\$ 0.45	\$ 0.57	\$ 0.68	\$ 0.79

Town of Winchester
Schedule B: FY 2027 Town Revenues

This summary details the various sources that generate the revenue needed to fund public services and initiatives in Winchester.
The top contributors of municipal revenue are property taxes, state and federal grants and aid, and service fees.

Account Number	Line Item	FY 2024			FY 2025			FY 2026		FY 2027				
		Adopted	Amended	Actual	Adopted	Amended	Actual	Adopted	Actual 10/31/25	Finance Proposed	Town Manager Proposed	Selectmen Proposed	\$ Change FY27 v. FY26	% Change FY27 v. FY26
999	REVENUES													
1-999-700-0000-0000	PROPERTY TAXES - CURRENT	26,581,034	26,581,034	26,723,605	27,347,790	27,347,790	27,621,317	29,189,861	16,354,585	34,195,811	31,775,752	30,216,296	1,026,435	3.5%
1-999-700-0001-0000	PROPERTY TAXES - PAST DUE	300,000	300,000	247,233	600,000	600,000	412,076	350,000	203,139	350,000	350,000	550,000	200,000	57.1%
1-999-700-0003-0000	MV SUPPLEMENTAL	200,000	200,000	258,197	225,000	225,000	305,207	350,000	-	300,000	310,000	310,000	(40,000)	-11.4%
1-999-700-0011-0000	BOS MV SUPPLEMENTAL 1/1/14	-	-	-	-	-	31	-	-	-	-	-	-	-
1-999-701-0000-0000	INTEREST AND LIEN FEES	155,000	155,000	267,017	165,000	165,000	295,372	170,000	86,878	180,000	180,000	180,000	10,000	5.9%
1-999-701-0001-0000	SUSPENSE INTEREST	13,000	13,000	779	-	-	2,257	1,000	-	1,000	1,000	1,000	-	0.0%
1-999-710-0004-0000	DISTRESSED MUNICIPALITIES GRANT	-	-	3,303	-	-	3,054	3,000	-	3,000	3,000	3,000	-	0.0%
1-999-710-0007-0000	TAX RELIEF - THE ELDERLY & DISABLED	-	-	4,589	-	-	5,448	3,000	-	3,000	3,000	3,000	-	0.0%
1-999-710-0010-0000	TOWN AID - IMPROVED ROADS	295,490	295,490	295,658	295,658	295,658	295,707	295,707	197,041	394,081	394,081	394,081	98,374	33.3%
1-999-710-0012-0000	PILOT	224,661	224,661	224,661	208,707	208,707	208,707	215,420	216,057	215,420	215,420	215,420	-	0.0%
1-999-710-0013-0000	PEQUOT-MOHEGAN GRANT	49,474	49,474	45,474	49,474	49,474	49,474	49,474	-	49,474	49,474	185,530	136,056	275.0%
1-999-710-0019-0000	MUNICIPAL REVENUE SHARING	105,432	105,432	364,179	105,432	105,432	105,432	105,432	107,077	105,432	105,432	105,432	-	0.0%
1-999-710-0024-0000	TELECOMMUNICATIONS PROPERTY TAX	26,000	26,000	41,740	26,000	26,000	37,787	35,000	-	35,000	36,000	36,000	1,000	2.9%
1-999-710-0045-0000	LAKE INVASIVE SPECIES GRANT	14,952	14,952	6,352	-	-	-	-	-	-	-	-	-	-
1-999-710-0125-0000	JUDICIAL PAYMENT 51-56A	1,000	1,000	12,440	2,000	2,000	13,821	8,000	3,815	10,000	10,000	10,000	2,000	25.0%
1-999-710-0179-0000	STATE OF CT EMERGENCY PLANNING	-	-	10,832	4,500	4,500	3,611	6,000	-	6,000	6,000	6,000	-	0.0%
1-999-710-0199-0000	GRANTS FOR MUNICIPAL PROJECTS	306,204	306,204	306,204	306,204	306,204	306,204	306,204	-	306,204	306,204	306,204	-	0.0%
1-999-710-0215-0000	MUNICIPAL TRANSITION MV TAX CAP	121,765	121,765	121,765	-	-	-	-	-	-	-	-	-	-
1-999-710-0510-0000	SOCIAL SERVICES GRANT - BHC	50,000	50,000	50,000	-	-	-	-	-	-	-	-	-	-
1-999-720-0007-0000	EDUCATION COST SHARING (ECS)	7,823,991	7,823,991	7,738,905	7,823,991	7,823,991	7,824,062	7,823,991	1,955,998	7,823,991	7,823,991	7,823,991	-	0.0%
1-999-740-0000-0000	ROAD OPENING PERMIT FEE	1,000	1,000	1,275	1,000	1,000	1,100	1,000	1,100	1,000	1,000	1,000	-	0.0%
1-999-741-0000-0000	DRIVEWAY PERMIT FEE	-	-	500	-	-	763	500	500	500	500	500	-	0.0%
1-999-742-0000-0000	POLICE PERMITS	12,500	12,500	14,791	10,000	10,000	13,439	11,000	3,171	10,000	10,000	10,000	(1,000)	-9.1%
1-999-745-0000-0000	PARKING FINES	1,150	1,150	1,350	1,150	1,150	1,100	1,150	-	1,150	1,150	1,150	-	0.0%
1-999-746-0000-0000	BUILDING PERMITS	150,000	150,000	185,162	225,000	225,000	415,938	285,000	106,852	285,000	295,000	295,000	10,000	3.5%
1-999-746-0001-0000	HOUSING INSPECTION FEES-RENTALS	2,000	2,000	1,675	1,000	1,000	7,055	2,000	3,000	4,000	4,000	4,000	2,000	100.0%
1-999-746-0002-0000	PLANNING AND ZONING FEES	8,000	8,000	2,564	7,500	7,500	10,785	10,000	(1,901)	7,500	10,000	10,000	-	0.0%
1-999-746-0003-0000	ZONING BOARD OF APPEALS FEES	6,000	6,000	5,406	6,000	6,000	4,198	5,000	2,432	4,500	4,500	4,500	(500)	-10.0%
1-999-746-0004-0000	INLAND WETLANDS APPLICATION FEES	3,000	3,000	5,694	4,000	4,000	5,324	4,000	14,297	5,000	5,000	5,000	1,000	25.0%
1-999-746-0005-0000	REGIONAL #7 INSPECTION FEES	-	-	(348)	-	-	-	-	-	-	-	-	-	-
1-999-746-0007-0000	PLANNING OFFICE REVENUE	2,000	2,000	3,350	2,000	2,000	1,854	2,000	613	2,000	2,000	2,000	-	0.0%
1-999-746-0009-0000	BUILDING DEPARTMENT COPIES	-	-	1,984	1,000	1,000	699	500	232	500	500	500	-	0.0%
1-999-747-0000-0000	CIRMA DISTRIBUTION	-	-	-	-	-	-	-	-	-	-	-	-	-
1-999-748-0000-0000	INCOME ON INVESTMENTS	60,000	60,000	702,911	350,000	350,000	338,447	300,000	254,311	325,000	425,000	425,000	125,000	41.7%
1-999-749-0000-0000	CEMETERIES	15,000	15,000	11,875	15,000	15,000	21,975	20,000	1,200	10,000	10,000	10,000	(10,000)	-50.0%
1-999-749-0002-0000	CEMETERY FOUNDATION INSPECTION FEE	-	-	200	-	-	450	-	350	250	250	250	250	-
1-999-750-0000-0000	GRAVE OPENINGS	20,000	20,000	15,425	15,000	15,000	27,350	20,000	10,850	20,000	20,000	20,000	-	0.0%
1-999-751-0000-0000	TOWN CLERK REVENUE	250,000	250,000	206,090	200,000	200,000	229,298	240,000	117,937	250,000	250,000	250,000	10,000	4.2%
1-999-753-0000-0000	MISCELLANEOUS REVENUE - TOWN	60,000	60,000	89,319	60,000	60,000	104,593	465,000	20,000	90,000	90,000	90,000	(375,000)	-80.6%
1-999-753-0034-0000	BURNING PERMITS - FIRE DEPARTMENT	200	200	70	200	200	200	200	-	-	-	-	(200)	-100.0%
1-999-754-0000-0000	SALE OF LAND AND EQUIPMENT	-	-	5,375	-	-	171,772	-	3,600	-	-	-	-	-
1-999-754-0100-0000	SALE OF TOWN OWNED/FORECLOSED PROPERTY	-	-	208,382	-	-	-	-	-	-	-	-	-	-
1-999-755-0000-0000	RECREATION REVENUE	20,000	20,000	20,000	35,000	35,000	35,000	35,000	-	35,000	40,000	40,000	5,000	14.3%
1-999-758-0000-0000	FIRE MARSHAL REVENUE	1,000	1,000	60	500	500	60	500	-	-	-	-	(500)	-100.0%
1-999-764-0000-0000	ANIMAL CONTROL REVENUE	-	-	665	500	500	20	100	-	-	-	-	(100)	-100.0%
1-999-768-0000-0000	AMBULANCE REVENUE	55,000	55,000	44,292	50,000	50,000	67,404	50,000	44,350	90,000	90,000	90,000	40,000	80.0%
1-999-783-0000-0000	WINCHESTER HOUSING IN LIEU OF TAX	39,000	39,000	40,386	39,000	39,000	41,879	39,000	-	39,000	39,000	39,000	-	0.0%
1-999-790-0000-0000	ALLOCATION OF FUND BALANCE (FOR CAPITALS)	1,093,346	1,093,346	-	2,050,000	2,050,000	-	-	-	-	-	-	-	-
1-999-790-0003-0000	FUND BALANCE - BOE NON LAPSING	-	565,530	0	-	-	-	-	-	-	-	-	-	-
1-999-796-0000-0000	SEWER-WATER ADMINISTRATION	325,000	325,000	325,000	290,000	290,000	290,000	325,000	108,328	325,000	335,000	335,000	10,000	3.1%
1-999-796-0002-0000	SEWER DEBT SERVICE	67,175	112,313	112,313	-	-	-	-	-	-	-	-	-	-
1-999-799-0001-0000	TRANSFERS IN - ECONOMIC STABILIZATION FUND	663,629	663,629	663,629	200,000	200,000	-	250,000	-	-	250,000	250,000	-	0.0%
1-999-799-0002-0000	TRANSFERS IN - OPIOID SETTLEMENT - FUND 15	11,000	11,000	11,000	27,500	27,500	27,500	27,500	-	-	49,531	49,531	22,031	80.1%
1-999-799-0003-0000	TRANSFERS IN - ARPA - FUND 7	-	-	-	55,264	55,264	55,264	-	-	-	-	-	-	-
1-999-799-0004-0000	TRANSFERS IN - BLIGHT - FUND 50	-	-	-	-	-	-	10,600	-	-	12,215	12,215	1,615	15.2%
1-999-992-0000-0000	CANCELLATION PRIOR PERIOD ENCUMBRANCE	-	-	1,900	-	-	-	-	-	-	-	-	-	-
999 - REVENUES SUBTOTAL		39,134,003	39,744,671	39,405,228	40,806,370	40,806,370	39,362,833	41,017,139	19,815,812	45,483,813	43,514,000	42,290,600	1,273,461	3.1%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
999 - REVENUES TOTAL		39,134,003	39,744,671	39,405,228	40,806,370	40,806,370	39,362,833	41,017,139	19,815,812	45,483,813	43,514,000	42,290,600	1,273,461	3.1%

Yellow: New Line Item | Green: Line Item Reclassed/Consolidated

Account Number	Line Item	FY 2024			FY 2025			FY 2026		FY 2027				
		Adopted	Amended	Actual	Adopted	Amended	Actual	Adopted	Actual 10/31/25	Finance Proposed	Town Manager Proposed	Selectmen Proposed	\$ Change FY27 v. FY26	% Change FY27 v. FY26
GENERAL FUND APPROPRIATION TOTAL		39,134,003	39,744,671	39,405,228	40,806,370	40,806,370	39,362,833	41,017,139	19,815,812	45,483,813	43,514,000	42,290,600	1,273,461	3.1%
NON-PROPERTY TAX REVENUES TOTAL		12,552,969	13,163,637	12,681,623	13,458,580	13,458,580	11,741,516	11,827,278	3,461,226	11,288,002	11,738,248	12,074,304	247,026	2.1%

Town of Winchester
Schedule C: FY 2027 Town Expenditures

This summary details the Town's operating expenditures across 49 departmental budgets.
Within these departments, a total of 417 individual line items are appropriated to support the Town's day-to-day operations and delivery of public services.

Account Number	Line Item	FY 2024			FY 2025			FY 2026		FY 2027				
		Adopted	Amended	Actual	Adopted	Amended	Actual	Adopted	Actual 10/31/25	Department Requested	Town Manager Proposed	Selectmen Proposed	\$ Change FY27 v. FY26	% Change FY27 v. FY26
110	BOARD OF SELECTMEN													
1-110-190-0000-0000	ADMINISTRATIVE SALARIES	7,500	7,500	7,500	7,500	7,500	7,458	7,500	2,500	7,500	7,500	7,500	(0)	0.0%
1-110-814-0000-0000	MEMBERSHIPS, DUES, AND SUBSCRIPTIONS	17,579	17,579	16,345	16,120	16,120	16,120	18,421	7,696	18,321	17,921	17,921	(500)	-2.7%
1-110-835-0000-0000	CONTINGENCY	20,000	20,000	440	16,000	16,000	3,880	10,000	323	10,000	7,500	7,500	(2,500)	-25.0%
1-110-898-0000-0000	SOFTWARE/LICENSING	1,500	1,500	1,565	1,500	1,500	5,705	1,500	-	1,500	500	500	(1,000)	-66.7%
110 - BOARD OF SELECTMEN SUBTOTAL		46,579	46,579	25,849	41,120	41,120	33,163	37,421	10,519	37,321	33,421	33,421	(4,000)	-10.7%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
110 - BOARD OF SELECTMEN TOTAL		46,579	46,579	25,849	41,120	41,120	33,163	37,421	10,519	37,321	33,421	33,421	(4,000)	-10.7%
111	TOWN MANAGER													
1-111-190-0000-0000	ADMINISTRATIVE SALARIES	128,437	128,437	125,329	140,000	140,000	141,533	139,000	47,876	143,170	143,170	143,170	4,170	3.0%
1-111-193-0000-0000	SECRETARIAL/SUPPORT STAFF	67,349	67,349	67,349	70,000	70,000	70,289	73,500	23,726	77,175	77,175	77,175	3,675	5.0%
1-111-385-0000-0000	ANNUAL REPORT AND BUDGET	500	234	234	500	500	71	500	-	500	500	500	-	0.0%
1-111-806-0000-0000	OFFICE SUPPLIES	750	1,178	967	750	750	737	750	107	750	750	750	-	0.0%
1-111-806-0001-0000	MAINTENANCE OF OFFICE EQUIPMENT	-	1,000	634	-	-	-	-	-	-	-	-	-	-
1-111-807-0000-0000	TELEPHONE/INTERNET	-	-	-	-	-	494	504	156	504	504	504	-	0.0%
1-111-811-0000-0000	TRAINING AND EDUCATION	8,164	7,164	4,572	7,200	7,200	750	8,164	-	8,164	8,164	8,164	-	0.0%
1-111-814-0000-0000	MEMBERSHIPS, DUES, AND SUBSCRIPTIONS	1,560	1,560	2,786	2,275	2,275	2,440	1,300	172	1,300	1,300	1,300	-	0.0%
1-111-820-0000-0000	GAS AND DIESEL	-	-	-	-	-	98	-	-	-	-	-	-	-
1-111-831-0005-0000	PUBLIC COMMUNICATIONS	10,000	8,350	4,197	8,120	6,419	5,189	-	294	2,000	2,000	2,000	2,000	-
1-111-835-0011-0000	MISCELLANEOUS/OTHER	2,000	2,000	1,363	2,000	2,000	1,818	2,000	-	2,000	2,000	2,000	-	0.0%
111 - TOWN MANAGER SUBTOTAL		218,760	217,272	207,432	230,845	229,144	223,419	225,718	72,330	235,563	235,563	235,563	9,845	4.4%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
111 - TOWN MANAGER TOTAL		218,760	217,272	207,432	230,845	229,144	223,419	225,718	72,330	235,563	235,563	235,563	9,845	4.4%
112	PROBATE COURT													
1-112-804-0000-0000	TRANSFER TO DISTRICT FOR EXPENSES	11,000	12,650	12,266	11,550	11,550	10,544	11,897	-	12,254	12,254	12,254	358	3.0%
112 - PROBATE COURT SUBTOTAL		11,000	12,650	12,266	11,550	11,550	10,544	11,897	-	12,254	12,254	12,254	358	3.0%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
112 - PROBATE COURT TOTAL		11,000	12,650	12,266	11,550	11,550	10,544	11,897	-	12,254	12,254	12,254	358	3.0%
113	REGISTRARS													
1-113-190-0000-0000	ADMINISTRATIVE SALARIES	26,851	26,851	28,307	34,570	34,570	31,816	35,605	10,036	36,676	36,675	36,675	1,070	3.0%
1-113-806-0000-0000	OFFICE SUPPLIES	600	600	589	600	600	602	600	-	559	559	559	(41)	-6.8%
1-113-809-0000-0000	MAINTENANCE OF OFFICE EQUIPMENT	750	750	750	900	900	375	900	-	2,450	2,450	2,450	1,550	172.2%
1-113-811-0000-0000	TRAINING AND EDUCATION	4,738	4,738	2,801	5,609	5,609	5,374	7,305	2,755	7,242	7,242	7,242	(63)	-0.9%
1-113-837-0000-0000	ELECTIONS AND REFERENDUMS	50,764	48,664	33,532	45,285	45,285	44,546	47,191	7,444	75,048	62,349	62,349	15,157	32.1%
1-113-838-0000-0000	VOTER CANVASSERS	6,713	6,713	6,021	6,914	6,914	6,490	7,121	3,749	7,335	7,335	7,335	214	3.0%
113 - REGISTRARS SUBTOTAL		90,416	88,316	72,000	93,878	93,878	89,202	98,723	23,984	129,309	116,610	116,610	17,887	18.1%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
113 - REGISTRARS TOTAL		90,416	88,316	72,000	93,878	93,878	89,202	98,723	23,984	129,309	116,610	116,610	17,887	18.1%
114	ACCOUNTING													
1-114-190-0000-0000	ADMINISTRATIVE SALARIES	110,725	110,725	112,069	120,000	120,000	120,495	126,000	40,673	126,000	126,000	126,000	(0)	0.0%
1-114-191-0000-0000	ADMINISTRATIVE ASSISTANTS	124,319	117,819	101,074	87,455	95,455	107,693	87,455	39,042	133,732	133,732	133,732	46,277	52.9%
1-114-192-0000-0000	LABOR, SKILLED, AND PROFESSIONAL	61,800	61,800	73,381	85,000	85,000	85,350	89,250	28,810	89,250	89,250	89,250	(0)	0.0%
1-114-193-0001-0000	INTERN/TEMP HELP	-	-	1,277	1,500	1,500	-	500	-	-	-	-	(500)	-100.0%
1-114-197-0000-0000	OVERTIME	500	500	-	1,000	1,000	1,748	1,000	368	1,000	1,000	1,000	-	0.0%
1-114-384-0000-0000	AUDIT FEES	38,300	38,300	32,150	36,050	36,050	37,000	38,850	11,650	40,795	40,795	40,795	1,945	5.0%
1-114-800-0009-0000	BANK FEES	10,000	10,000	5,350	6,500	6,500	5,963	1,000	(100)	1,000	750	750	(250)	-25.0%
1-114-806-0000-0000	OFFICE SUPPLIES	2,510	2,510	2,851	2,510	2,510	2,483	2,200	265	2,600	2,300	2,300	100	4.5%
1-114-809-0000-0000	MAINTENANCE OF OFFICE EQUIPMENT	-	-	144	320	320	1,197	320	-	320	300	300	(20)	-6.3%
1-114-811-0000-0000	TRAINING AND EDUCATION	1,600	1,600	2,174	9,000	9,000	-	5,125	697	9,000	5,250	5,250	125	2.4%
1-114-814-0000-0000	MEMBERSHIPS, DUES, AND SUBSCRIPTIONS	1,600	1,600	545	1,500	1,500	565	1,150	-	1,300	1,175	1,175	25	2.2%
1-114-814-0001-0000	BANK COURIER FEES	3,500	3,500	3,550	3,500	3,500	3,884	8,500	2,884	9,750	9,750	9,750	1,250	14.7%
1-114-819-0000-0000	VEHICLE ALLOWANCE	300	300	-	175	175	-	100	-	-	-	-	(100)	-100.0%
1-114-831-0000-0000	OUTSIDE SERVICES - ACTUARY	24,000	24,000	21,700	40,000	40,000	22,718	32,000	31	43,000	41,000	41,000	9,000	28.1%
1-114-898-0000-0000	SOFTWARE/LICENSING	500	500	456	-	-	127	-	-	-	-	-	-	-
114 - ACCOUNTING SUBTOTAL		379,654	373,154	356,721	394,510	402,510	389,121	393,450	124,319	457,747	451,302	451,302	57,852	14.7%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-

Yellow: New Line Item | Green: Line Item Moved or Consolidated

Account Number	Line Item	FY 2024			FY 2025			FY 2026		FY 2027				
		Adopted	Amended	Actual	Adopted	Amended	Actual	Adopted	Actual 10/31/25	Department Requested	Town Manager Proposed	Selectmen Proposed	\$ Change FY27 v. FY26	% Change FY27 v. FY26
114 - ACCOUNTING TOTAL		379,654	373,154	356,721	394,510	402,510	389,127	393,450	124,319	457,747	451,302	451,302	57,852	14.7%
115	ASSESSOR													
1-115-190-0000-0000	ADMINISTRATIVE SALARIES	154,032	235,282	235,280	148,000	148,000	140,601	133,008	39,801	141,202	136,702	136,702	3,695	2.8%
1-115-197-0000-0000	OVERTIME	2,500	2,500	-	1,250	1,250	-	1,250	246	1,250	1,250	1,250	-	0.0%
1-115-384-0000-0000	PERSONAL PROPERTY AUDITS	6,000	6,000	-	62,000	62,000	27,800	10,000	-	10,000	-	-	(10,000)	-100.0%
1-115-806-0000-0000	OFFICE SUPPLIES	1,850	1,850	1,704	1,850	1,850	1,505	1,608	-	1,610	1,374	1,374	(234)	-14.5%
1-115-811-0000-0000	TRAINING AND EDUCATION	3,596	3,596	3,312	2,000	2,000	1,371	1,450	-	1,450	1,450	1,450	-	0.0%
1-115-814-0000-0000	MEMBERSHIPS, DUES, AND SUBSCRIPTIONS	1,815	1,815	1,761	1,715	2,145	2,145	1,765	250	2,090	2,090	2,090	325	18.4%
1-115-817-0000-0000	CONTRACTED PRINTING	3,905	3,905	-	4,000	3,570	2,389	2,320	1,172	2,250	2,250	2,250	(70)	-3.0%
1-115-819-0000-0000	VEHICLE ALLOWANCE	400	400	176	200	200	83	200	-	200	100	100	(100)	-50.0%
115 - ASSESSOR SUBTOTAL		174,098	255,348	242,232	221,015	221,015	175,892	151,601	41,469	160,053	145,217	145,217	(6,384)	-4.2%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
115 - ASSESSOR TOTAL		174,098	255,348	242,232	221,015	221,015	175,892	151,601	41,469	160,053	145,217	145,217	(6,384)	-4.2%
116	BOARD OF ASSESSMENT APPEALS													
1-116-192-0000-0000	LABOR, SKILLED, AND PROFESSIONAL	2,500	2,570	2,570	2,500	2,500	2,500	2,500	-	2,500	2,500	2,500	-	0.0%
1-116-193-0000-0000	SECRETARIAL/SUPPORT STAFF	-	-	-	750	750	264	250	-	750	300	300	50	20.0%
1-116-811-0000-0000	TRAINING AND EDUCATION	-	-	-	-	-	-	250	-	250	-	-	(250)	-100.0%
116 - BOARD OF ASSESSMENT APPEALS SUBTOTAL		2,500	2,570	2,570	3,250	3,250	2,764	3,000	-	3,500	2,800	2,800	(200)	-6.7%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
116 - BOARD OF ASSESSMENT APPEALS TOTAL		2,500	2,570	2,570	3,250	3,250	2,764	3,000	-	3,500	2,800	2,800	(200)	-6.7%
117	TAX COLLECTOR													
1-117-190-0000-0000	ADMINISTRATIVE SALARIES	76,209	76,209	76,335	78,114	78,714	78,651	78,114	25,430	82,389	82,389	82,389	4,275	5.5%
1-117-191-0000-0000	ADMINISTRATIVE ASSISTANT	61,851	61,851	61,850	63,397	63,697	63,657	63,397	20,465	66,866	66,866	66,866	3,470	5.5%
1-117-193-0001-0000	TEMP HELP	-	-	-	-	-	-	-	634	-	-	-	-	-
1-117-197-0000-0000	OVERTIME	2,000	1,930	1,814	2,000	39	129	2,000	97	2,000	500	500	(1,500)	-75.0%
1-117-806-0000-0000	OFFICE SUPPLIES	3,500	3,500	2,565	2,030	2,610	2,563	2,030	429	2,747	2,000	2,000	(30)	-1.5%
1-117-808-0000-0000	POSTAGE	-	-	200	600	600	500	13,705	5,907	6,765	6,765	6,765	(6,940)	-50.6%
1-117-809-0000-0000	MAINTENANCE OF OFFICE EQUIPMENT	670	670	-	-	-	-	-	-	-	-	-	-	-
1-117-811-0000-0000	TRAINING AND EDUCATION	1,900	1,900	1,160	1,430	1,560	1,560	1,430	-	1,980	1,430	1,430	-	0.0%
1-117-812-0000-0000	DMV MUNICIPAL ACCESS PROGRAM	380	380	250	300	300	250	250	250	250	250	250	-	0.0%
1-117-814-0000-0000	MEMBERSHIPS, DUES, AND SUBSCRIPTIONS	340	340	175	225	225	185	175	-	175	175	175	-	0.0%
1-117-817-0000-0000	CONTRACTED PRINTING	550	550	-	13,760	15,811	15,910	15,033	6,710	11,480	11,480	11,480	(3,553)	-23.6%
1-117-819-0000-0000	VEHICLE ALLOWANCE	500	500	-	200	200	98	100	-	100	100	100	-	0.0%
117 - TAX COLLECTOR SUBTOTAL		147,900	147,830	144,349	162,056	163,756	163,503	176,233	59,922	174,753	171,956	171,956	(4,278)	-2.4%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
117 - TAX COLLECTOR TOTAL		147,900	147,830	144,349	162,056	163,756	163,503	176,233	59,922	174,753	171,956	171,956	(4,278)	-2.4%
118	TREASURER													
1-118-190-0000-0000	ADMINISTRATIVE SALARIES	46,981	46,981	46,981	48,039	48,039	48,039	48,039	16,013	49,240	48,039	48,039	-	0.0%
1-118-811-0000-0000	TRAINING AND EDUCATION	250	250	-	250	250	-	-	-	-	-	-	-	-
118 - TREASURER SUBTOTAL		47,231	47,231	46,981	48,289	48,289	48,039	48,039	16,013	49,240	48,039	48,039	-	0.0%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
118 - TREASURER TOTAL		47,231	47,231	46,981	48,289	48,289	48,039	48,039	16,013	49,240	48,039	48,039	-	0.0%
119	LEGAL FEES													
1-119-815-0000-0000	LEGAL ADS & NOTICES	18,000	18,000	16,838	18,000	18,000	13,494	12,000	4,080	12,000	12,000	12,000	-	0.0%
1-119-845-0000-0000	LEGAL FEES - TOWN ATTORNEY	55,000	55,000	59,969	55,000	58,000	68,663	50,000	14,604	50,000	50,000	50,000	-	0.0%
1-119-845-0001-0000	LEGAL FEES - OUTSIDE COUNSEL	18,000	18,000	6,750	18,000	26,000	25,953	6,000	9,566	6,000	6,000	6,000	-	0.0%
1-119-845-0002-0000	LEGAL FEES - LABOR COUNSEL	12,000	37,000	47,456	20,000	20,000	13,559	20,000	6,638	20,000	20,000	20,000	-	0.0%
1-119-845-0003-0000	LEGAL FEES - ENVIRONMENTAL COUNSEL	5,000	5,000	-	-	-	-	-	-	-	-	-	-	-
1-119-845-0010-0000	LEGAL FEES - INTERNAL AFFAIRS COUNSEL	-	-	-	-	-	-	-	-	-	-	-	-	NEW
119 - LEGAL FEES SUBTOTAL		108,000	133,000	131,014	111,000	122,000	121,668	88,000	34,887	88,000	88,000	88,000	-	0.0%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
119 - LEGAL FEES TOTAL		108,000	133,000	131,014	111,000	122,000	121,668	88,000	34,887	88,000	88,000	88,000	-	0.0%
120	TOWN CLERK													
1-120-190-0000-0000	TOWN CLERK	65,009	65,009	64,484	70,210	70,210	70,886	72,317	23,344	74,486	74,486	74,486	2,170	3.0%
1-120-191-0000-0000	ASSISTANT TOWN CLERK	71,270	71,270	66,941	74,265	73,965	61,451	79,247	21,998	83,100	74,395	74,395	(4,851)	-6.1%
1-120-806-0000-0000	OFFICE SUPPLIES	2,562	2,562	2,216	2,563	300	289	2,344	1,322	2,195	2,195	2,195	(149)	-6.4%
1-120-806-0005-0000	COPIER PAPER	348	348	345	-	2,763	2,631	-	-	-	-	-	-	-
1-120-809-0000-0000	MAINTENANCE OF OFFICE EQUIPMENT	1,250	1,250	136	969	969	430	1,000	26	975	500	500	(500)	-50.0%

Yellow: New Line Item | Green: Line Item Moved or Consolidated

Account Number	Line Item	FY 2024			FY 2025			FY 2026		FY 2027				
		Adopted	Amended	Actual	Adopted	Amended	Actual	Adopted	Actual 10/31/25	Department Requested	Town Manager Proposed	Selectmen Proposed	\$ Change FY27 v. FY26	% Change FY27 v. FY26
1-120-809-0001-0000	MAINTENANCE OF BOOKS AND MAPS	750	750	680	515	515	50	400	-	400	200	200	(200)	-50.0%
1-120-809-0002-0000	RESTORATION OF RECORDS	2,500	2,500	626	2,338	1,588	-	730	-	770	770	770	40	5.5%
1-120-811-0000-0000	TRAINING AND EDUCATION	1,730	1,730	1,776	1,995	1,995	776	1,060	445	1,433	1,433	1,433	373	35.2%
1-120-814-0000-0000	MEMBERSHIPS, DUES, AND SUBSCRIPTIONS	230	230	260	265	265	215	235	40	200	200	200	(35)	-14.9%
1-120-825-0000-0000	SUPPLIES AND MATERIALS	455	455	268	324	324	388	324	-	310	310	310	(14)	-4.3%
1-120-828-0000-0000	RECORDING & REPORTING	-	-	46	-	-	-	-	-	-	-	-	-	-
1-120-828-0002-0000	INDEXING SYSTEM	25,740	25,740	22,889	25,380	25,930	26,481	26,530	2,423	27,230	27,230	27,230	700	2.6%
1-120-837-0000-0000	ELECTION PRINTING	1,180	1,180	283	1,065	1,065	326	175	30	186	369	369	194	110.7%
1-120-839-0000-0000	VITAL STATISTICS	305	305	330	272	272	-	450	-	450	450	450	-	0.0%
120 - TOWN CLERK SUBTOTAL		173,329	173,329	161,280	180,161	180,161	163,922	184,811	49,628	191,736	182,539	182,539	(2,272)	-1.2%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
120 - TOWN CLERK TOTAL		173,329	173,329	161,280	180,161	180,161	163,922	184,811	49,628	191,736	182,539	182,539	(2,272)	-1.2%
122	PLANNING AND ZONING COMMISSION													
1-122-193-0000-0000	SECRETARIAL/SUPPORT STAFF	2,040	2,040	1,730	2,040	2,040	1,242	2,040	275	1,632	1,632	1,632	(408)	-20.0%
1-122-811-0000-0000	TRAINING AND EDUCATION	800	800	-	500	500	163	500	-	800	400	400	(100)	-20.0%
122 - PLANNING AND ZONING COMMISSION SUBTOTAL		2,840	2,840	1,730	2,540	2,540	1,405	2,540	275	2,432	2,032	2,032	(508)	-20.0%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
122 - PLANNING AND ZONING COMMISSION TOTAL		2,840	2,840	1,730	2,540	2,540	1,405	2,540	275	2,432	2,032	2,032	(508)	-20.0%
123	ZONING BOARD OF APPEALS													
1-123-193-0000-0000	SECRETARIAL/SUPPORT STAFF	1,200	1,200	1,099	1,200	1,200	564	1,200	242	714	714	714	(486)	-40.5%
1-123-811-0000-0000	TRAINING AND EDUCATION	600	600	-	-	-	-	400	-	700	350	350	(50)	-12.5%
123 - ZONING BOARD OF APPEALS SUBTOTAL		1,800	1,800	1,099	1,200	1,200	564	1,600	242	1,414	1,064	1,064	(536)	-33.5%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
123 - ZONING BOARD OF APPEALS TOTAL		1,800	1,800	1,099	1,200	1,200	564	1,600	242	1,414	1,064	1,064	(536)	-33.5%
125	ECONOMIC DEVELOPMENT													
1-125-811-0000-0000	TRAINING AND EDUCATION	500	500	175	500	-	-	300	-	300	-	-	(300)	-100.0%
1-125-814-0000-0000	MEMBERSHIPS, DUES, AND SUBSCRIPTIONS	1,500	1,500	-	750	-	-	750	-	750	-	-	(750)	-100.0%
1-125-831-0000-0000	CONTRACTED SERVICES	4,000	4,000	3,199	3,800	1,165	1,165	4,500	-	4,500	4,300	4,300	(200)	-4.4%
1-125-831-0005-0000	MARKETING	4,000	4,000	2,079	4,950	8,836	8,836	4,000	1,597	4,450	4,950	4,950	950	23.8%
125 - ECONOMIC DEVELOPMENT SUBTOTAL		10,000	10,000	5,453	10,000	10,001	10,001	9,550	1,597	10,000	9,250	9,250	(300)	-3.1%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
125 - ECONOMIC DEVELOPMENT TOTAL		10,000	10,000	5,453	10,000	10,001	10,001	9,550	1,597	10,000	9,250	9,250	(300)	-3.1%
126	MAINTENANCE OF LAKES/PONDS													
1-126-194-0000-0000	GENERAL LABOR	-	-	-	-	-	-	13,080	-	13,552	10,164	10,164	(2,916)	-22.3%
1-126-825-0000-0000	SUPPLIES AND MATERIALS	80	80	17	80	80	189	80	80	81	81	81	1	1.3%
1-126-851-0004-0000	HIGHLAND - HERBICIDE TREATMENT	27,500	28,200	28,200	27,500	27,500	10,867	43,838	7,304	46,272	46,272	46,272	2,434	5.6%
1-126-851-0007-0000	HIGHLAND - WATER SAMPLING	16,658	28,183	28,236	17,640	17,640	10,161	18,447	1,026	15,850	15,850	15,850	(2,597)	-14.1%
1-126-851-0009-0000	HIGHLAND - MONITORING	-	-	-	14,099	14,099	-	-	-	-	-	-	-	-
1-126-852-0004-0000	PARK POND - HERBICIDE TREATMENT	8,000	8,000	8,000	15,990	15,990	15,990	15,000	-	14,650	14,650	14,650	(350)	-2.3%
126 - MAINTENANCE OF LAKES/PONDS SUBTOTAL		52,238	64,463	64,453	75,309	75,309	37,207	90,445	8,410	90,405	87,017	87,017	(3,428)	-3.8%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
126 - MAINTENANCE OF LAKES/PONDS TOTAL		52,238	64,463	64,453	75,309	75,309	37,207	90,445	8,410	90,405	87,017	87,017	(3,428)	-3.8%
127	TOWN HALL BUILDING													
1-127-194-0000-0000	GENERAL LABOR	108,362	108,362	83,394	111,071	111,071	94,531	113,848	19,019	113,848	113,848	113,848	(0)	0.0%
1-127-197-0000-0000	OVERTIME	3,400	3,400	3,312	4,848	4,848	1,269	4,000	639	4,091	3,600	3,600	(400)	-10.0%
1-127-806-0000-0000	OFFICE SUPPLIES	100	100	31	100	100	53	100	-	100	-	-	(100)	-100.0%
1-127-807-0000-0000	TELEPHONE/INTERNET	493	493	452	493	493	494	493	156	504	458	458	(35)	-7.0%
1-127-809-0000-0000	MAINTENANCE OF OFFICE EQUIPMENT	-	-	3,264	-	-	-	-	-	-	-	-	-	-
1-127-822-0000-0000	ELECTRICITY	56,374	56,374	59,487	50,000	57,200	78,504	57,000	18,757	70,000	70,000	70,000	13,000	22.8%
1-127-823-0000-0000	HEATING FUEL	16,822	16,822	11,429	11,040	11,040	11,112	14,000	1,209	14,000	12,000	12,000	(2,000)	-14.3%
1-127-824-0000-0000	WATER AND SEWER USAGE	5,200	5,200	4,175	5,000	5,000	4,968	5,000	4,112	5,772	5,200	5,200	200	4.0%
1-127-825-0000-0000	SUPPLIES AND MATERIALS	7,621	7,621	6,484	7,616	7,616	6,044	7,150	2,029	6,850	6,850	6,850	(300)	-4.2%
1-127-827-0000-0000	MAINTENANCE OF STRUCTURES	11,300	11,300	10,700	11,300	11,300	6,921	11,450	73	11,450	9,500	9,500	(1,950)	-17.0%
1-127-831-0000-0000	CONTRACT LABOR	31,284	33,384	27,807	35,700	35,700	24,593	31,782	7,536	31,962	27,480	27,480	(4,302)	-13.5%
1-127-851-0000-0000	ENGINEERING SERVICES	1,000	1,000	-	-	-	-	-	-	-	-	-	-	-
127 - TOWN HALL BUILDING SUBTOTAL		241,956	244,056	210,536	237,168	244,368	228,489	244,823	53,529	258,577	248,936	248,936	4,113	1.7%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
127 - TOWN HALL BUILDING TOTAL		241,956	244,056	210,536	237,168	244,368	228,489	244,823	53,529	258,577	248,936	248,936	4,113	1.7%

Yellow: New Line Item | Green: Line Item Moved or Consolidated

Account Number	Line Item	FY 2024			FY 2025			FY 2026		FY 2027				
		Adopted	Amended	Actual	Adopted	Amended	Actual	Adopted	Actual 10/31/25	Department Requested	Town Manager Proposed	Selectmen Proposed	\$ Change FY27 v. FY26	% Change FY27 v. FY26
129	SOLDIERS' MONUMENT COMMISSION													
1-129-806-0000-0000	OFFICE SUPPLIES	250	250	236	250	250	363	250	-	250	250	250	-	0.0%
1-129-822-0001-0000	ELECTRICITY	730	730	659	700	700	626	700	94	700	700	700	-	0.0%
1-129-827-0000-0000	MAINTENANCE OF STRUCTURES	4,000	240	183	1,850	1,850	1,000	1,850	684	1,850	1,850	1,850	-	0.0%
1-129-827-0001-0000	EVENTS AND FUNDRAISING	1,300	1,300	1,089	4,700	4,700	4,416	4,700	-	4,700	4,700	4,700	-	0.0%
129 - SOLDIERS' MONUMENT COMMISSION SUBTOTAL		6,280	2,520	2,167	7,500	7,500	6,405	7,500	778	7,500	7,500	7,500	-	0.0%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
129 - SOLDIERS' MONUMENT COMMISSION TOTAL		6,280	2,520	2,167	7,500	7,500	6,405	7,500	778	7,500	7,500	7,500	-	0.0%
136	INLAND WETLANDS COMMISSION													
1-136-193-0000-0000	SECRETARIAL/SUPPORT STAFF	6,000	4,500	2,358	4,000	4,000	705	4,000	-	1,632	1,632	1,632	(2,368)	-59.2%
1-136-811-0000-0000	TRAINING AND EDUCATION	1,035	1,035	190	1,000	1,000	75	800	-	900	450	450	(350)	-43.8%
1-136-814-0000-0000	MEMBERSHIPS, DUES, AND SUBSCRIPTIONS	60	60	-	60	60	-	-	-	-	-	-	-	-
136 - INLAND WETLANDS COMMISSION SUBTOTAL		7,095	5,595	2,548	5,060	5,060	780	4,800	-	2,532	2,082	2,082	(2,718)	-56.6%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
136 - INLAND WETLANDS COMMISSION TOTAL		7,095	5,595	2,548	5,060	5,060	780	4,800	-	2,532	2,082	2,082	(2,718)	-56.6%
145	PURCHASING													
1-145-190-0000-0000	ADMINISTRATIVE SALARIES	32,173	38,673	39,077	33,138	43,038	43,558	43,391	14,019	44,563	44,563	51,778	8,387	19.3%
1-145-197-0000-0000	OVERTIME	500	500	-	500	500	-	500	-	500	-	-	(500)	-100.0%
1-145-806-0000-0000	OFFICE SUPPLIES	300	300	389	300	300	203	499	-	448	300	300	(199)	-39.9%
1-145-814-0000-0000	MEMBERSHIPS, DUES, AND SUBSCRIPTIONS	500	500	500	500	500	500	500	-	500	-	-	(500)	-100.0%
145 - PURCHASING SUBTOTAL		33,473	39,973	39,966	34,438	44,338	44,261	44,890	14,019	46,011	44,863	52,078	7,188	16.0%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
145 - PURCHASING TOTAL		33,473	39,973	39,966	34,438	44,338	44,261	44,890	14,019	46,011	44,863	52,078	7,188	16.0%
147	HISTORIC COMMISSION													
1-147-806-0000-0000	OFFICE SUPPLIES	-	-	-	-	-	-	-	-	1,500	250	250	250	NEW
1-147-829-0001-0000	EVENTS AND FUNDRAISING	-	-	-	-	-	-	-	-	7,000	1,250	1,250	1,250	NEW
147 - HISTORIC COMMISSION SUBTOTAL		-	-	-	-	-	-	-	-	8,500	1,500	1,500	1,500	NEW
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
147 - HISTORIC COMMISSION TOTAL		-	-	-	-	-	-	-	-	8,500	1,500	1,500	1,500	NEW
148	LAND USE													
1-148-190-0000-0000	ADMINISTRATIVE SALARIES	61,308	61,308	65,911	66,891	66,891	73,305	69,846	24,951	87,550	85,000	85,000	15,154	21.7%
1-148-190-0001-0000	BUILDING OFFICIAL	60,955	60,955	62,107	68,294	66,384	59,689	56,231	20,142	73,014	73,014	73,014	16,783	29.8%
1-148-190-0003-0000	TOWN PLANNER	74,970	74,970	75,005	79,800	59,085	42,506	-	-	-	-	-	-	-
1-148-190-0005-0000	FIRE MARSHAL	72,732	72,732	74,146	74,550	74,550	65,912	85,197	27,037	89,863	89,863	89,863	4,666	5.5%
1-148-190-0006-0000	HOUSING INSPECTOR	-	-	-	-	-	-	-	-	23,400	-	-	-	NEW
1-148-190-0007-0000	ENFORCEMENT OFFICER	-	-	-	-	-	-	-	-	35,100	-	-	-	NEW
1-148-191-0000-0000	ADMIN ASSISTANT	46,718	48,218	49,985	52,195	59,295	59,373	55,525	20,463	66,755	66,755	66,755	11,230	20.2%
1-148-193-0000-0000	CONSERVATION COMMISSION - CLERICAL	600	600	326	-	-	-	-	-	-	-	-	-	-
1-148-193-0001-0000	INTERN/TEMP HELP	-	-	-	-	-	-	-	-	-	-	-	-	-
1-148-197-0000-0000	OVERTIME	5,000	5,000	2,812	4,000	4,000	3,365	3,000	860	4,090	2,917	2,917	(83)	-2.8%
1-148-806-0000-0000	OFFICE SUPPLIES	5,296	5,296	5,083	3,000	2,787	2,592	2,500	370	2,500	2,000	2,000	(500)	-20.0%
1-148-807-0000-0000	TELEPHONE/INTERNET	3,000	3,000	2,181	2,000	2,000	2,083	2,520	711	2,124	2,124	2,124	(396)	-15.7%
1-148-809-0000-0000	MAINTENANCE OF OFFICE EQUIPMENT	1,000	1,000	-	700	700	1,794	-	-	-	-	-	-	-
1-148-811-0000-0000	TRAINING AND EDUCATION	730	2,730	1,785	1,500	2,881	3,557	4,270	85	5,986	3,586	3,586	(684)	-16.0%
1-148-814-0000-0000	MEMBERSHIPS, DUES, AND SUBSCRIPTIONS	4,424	4,674	4,627	1,795	2,975	3,046	2,200	3,445	4,490	4,490	4,490	2,290	104.1%
1-148-818-0000-0000	CLOTHING ALLOWANCE	400	400	200	200	200	169	650	-	600	600	600	(50)	-7.7%
1-148-819-0000-0000	VEHICLE ALLOWANCE	-	-	-	-	80	78	-	-	-	-	-	-	-
1-148-820-0000-0000	GAS AND DIESEL	1,200	1,200	1,204	800	1,069	1,201	800	677	2,158	1,619	1,619	819	102.3%
1-148-821-0000-0000	MAINTENANCE OF VEHICLES	2,000	2,000	1,262	2,500	5,278	5,339	2,000	723	3,500	2,800	2,800	800	40.0%
1-148-825-0000-0000	SUPPLIES AND MATERIALS	-	-	-	-	-	-	395	88	1,310	100	100	(295)	-74.7%
1-148-830-0000-0000	OUTSIDE SERVICES	6,750	6,500	5,595	3,000	21,150	21,131	55,200	15,100	51,215	50,400	50,400	(4,800)	-8.7%
1-148-830-0002-0000	RELOCATION COSTS	4,000	2,000	-	2,000	1,000	183	2,000	-	2,000	1,000	1,000	(1,000)	-50.0%
148 - LAND USE SUBTOTAL		351,083	352,583	352,227	363,225	370,325	345,323	342,334	114,653	455,655	386,267	386,267	43,934	12.8%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
148 - LAND USE TOTAL		351,083	352,583	352,227	363,225	370,325	345,323	342,334	114,653	455,655	386,267	386,267	43,934	12.8%
150	HUMAN RESOURCES													
1-150-193-0000-0000	SECRETARIAL/SUPPORT STAFF	750	750	113	750	750	-	-	-	-	-	-	-	-
1-150-205-0002-0000	BLOOD/AIRBORNE PATHOGENS	4,000	4,000	-	4,000	4,000	-	-	-	-	-	-	-	-
1-150-205-0003-0000	DRUG/ALCOHOL TESTING AND PHYSICALS	4,000	4,000	8,815	4,660	4,660	17,678	9,660	2,436	9,660	9,660	9,660	-	0.0%

Yellow: New Line Item | Green: Line Item Moved or Consolidated

Account Number	Line Item	FY 2024			FY 2025			FY 2026		FY 2027				
		Adopted	Amended	Actual	Adopted	Amended	Actual	Adopted	Actual 10/31/25	Department Requested	Town Manager Proposed	Selectmen Proposed	\$ Change FY27 v. FY26	% Change FY27 v. FY26
1-150-806-0000-0000	OFFICE SUPPLIES	600	438	438	600	600	599	500	-	500	500	500	-	0.0%
1-150-810-0000-0000	SERVICE CONTRACTS - DUPLICATION SERVICE	250	250	-	250	250	-	-	-	-	-	-	-	-
1-150-832-0000-0000	CONTRACT LABOR - CHIEF EXAMINER	10,000	23,100	23,078	10,000	10,000	161	4,500	-	4,500	4,500	4,500	-	0.0%
150 - HUMAN RESOURCES SUBTOTAL		19,600	32,538	32,443	20,260	20,260	18,438	14,660	2,436	14,660	14,660	14,660	-	0.0%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
150 - HUMAN RESOURCES TOTAL		19,600	32,538	32,443	20,260	20,260	18,438	14,660	2,436	14,660	14,660	14,660	-	0.0%
152	FRIENDS OF MAIN STREET													
1-152-805-0000-0000	TRANSFER TO OUTSIDE AGENCY	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	-	0.0%
152 - FRIENDS OF MAIN STREET SUBTOTAL		9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	-	0.0%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
152 - FRIENDS OF MAIN STREET TOTAL		9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	-	0.0%
210	POLICE													
1-210-190-0000-0000	ADMINISTRATIVE SALARIES	203,750	122,500	115,000	132,000	132,000	120,461	125,000	35,577	260,166	245,161	125,000	(0)	0.0%
1-210-192-0000-0000	LABOR, SKILLED, AND PROFESSIONAL	1,450,000	1,450,000	1,235,937	1,739,000	1,704,000	1,522,215	1,764,983	512,040	1,947,601	1,742,787	1,742,787	(22,197)	-1.3%
1-210-192-0001-0000	POLICE CONTRACT INCR CAL ADJUST	-	-	-	-	-	2	-	-	-	-	-	-	-
1-210-192-0009-0000	SHIFT PREMIUM	31,000	31,000	28,271	31,000	31,000	39,708	30,000	3,018	30,000	30,000	30,000	-	0.0%
1-210-192-0010-0000	HOLIDAY PAY	148,000	148,000	127,780	178,500	178,500	137,247	150,000	37,419	150,000	100,000	100,000	(50,000)	-33.3%
1-210-192-0014-0000	EDUCATION/TUITION INCENTIVE	28,000	17,500	17,248	10,000	-	-	5,000	-	10,000	5,000	5,000	-	0.0%
1-210-193-0000-0000	SECRETARIAL/SUPPORT STAFF	61,850	61,850	62,455	120,580	120,580	116,720	120,580	38,060	127,847	127,847	127,847	7,268	6.0%
1-210-193-0002-0000	EVIDENCE CLERK	28,780	28,780	31,809	30,006	30,006	31,072	29,944	11,162	-	-	-	(29,944)	-100.0%
1-210-197-0000-0000	OVERTIME	200,000	200,000	374,282	202,000	237,000	506,172	250,000	121,661	320,000	280,000	280,000	30,000	12.0%
1-210-197-0004-0000	OVERTIME - SPECIAL EVENTS	5,000	5,000	4,487	-	-	-	-	-	-	-	-	-	-
1-210-197-0011-0000	OVERTIME - DRUG INVESTIGATIONS	6,000	-	-	-	-	-	-	-	-	-	-	-	-
1-210-210-0003-0000	SELECTION & RECRUITMENT	-	-	-	12,500	12,500	6,425	5,000	875	12,000	5,000	5,000	-	0.0%
1-210-806-0000-0000	OFFICE SUPPLIES	3,000	3,000	2,185	4,500	4,500	4,295	3,500	625	3,500	3,500	3,500	-	0.0%
1-210-807-0000-0000	TELEPHONE/INTERNET	18,000	18,000	11,661	18,000	18,000	11,719	15,000	4,125	15,000	12,000	12,000	(3,000)	-20.0%
1-210-809-0000-0000	MAINTENANCE OF OFFICE EQUIPMENT	1,000	1,000	310	1,000	1,000	768	500	-	1,500	500	500	-	0.0%
1-210-811-0000-0000	TRAINING AND EDUCATION	31,500	41,500	41,629	32,000	57,400	57,436	28,200	10,933	31,480	27,680	27,680	(520)	-1.8%
1-210-811-0001-0000	ARMORER & RANGE	12,500	12,500	15,131	12,500	900	1,041	5,000	1,796	13,700	5,000	5,000	-	0.0%
1-210-811-0002-0000	FIRING RANGE REPAIRS	1,500	1,500	43	1,500	1,500	1,420	1,000	-	1,000	1,000	1,000	-	0.0%
1-210-811-0003-0000	EMERGENCY RESPONSE TEAM	2,500	-	-	-	-	-	-	-	-	-	-	-	-
1-210-814-0000-0000	MEMBERSHIPS, DUES, AND SUBSCRIPTIONS	2,340	2,840	2,780	3,375	3,375	3,322	4,110	3,120	4,140	4,140	4,140	30	0.7%
1-210-814-0001-0000	ACCREDITATION	-	-	-	-	-	-	-	-	3,500	3,500	3,500	3,500	NEW
1-210-818-0000-0000	CLOTHING ALLOWANCE	30,000	30,000	31,050	32,850	36,850	37,101	32,400	12,179	32,350	32,350	32,350	(50)	-0.2%
1-210-820-0000-0000	GAS AND DIESEL	28,000	28,000	28,960	32,400	38,797	38,467	38,400	19,536	48,000	39,500	39,500	1,100	2.9%
1-210-821-0000-0000	MAINTENANCE OF VEHICLES	20,000	26,000	24,767	20,680	65,680	63,616	21,000	7,276	28,200	20,000	20,000	(1,000)	-4.8%
1-210-825-0000-0000	SUPPLIES AND MATERIALS	9,000	9,000	8,628	9,500	10,500	10,559	9,500	1,735	9,500	5,000	5,000	(4,500)	-47.4%
1-210-825-0001-0000	FACILITY IMPROVEMENTS	4,800	4,800	4,800	-	-	-	-	-	-	-	-	-	-
1-210-825-0003-0000	TRAFFIC EQUIPMENT	-	-	-	1,900	1,900	1,840	1,900	-	1,900	-	-	(1,900)	-100.0%
1-210-825-0006-0000	COMMUNICATION EQUIPMENT	19,579	19,579	16,995	21,779	21,779	14,746	10,000	4,924	10,000	5,000	5,000	(5,000)	-50.0%
1-210-825-0007-0000	OFFICER SAFETY EQUIPMENT	7,000	7,000	4,353	10,000	10,000	11,662	7,000	1,108	7,000	7,000	7,000	-	0.0%
1-210-826-0000-0000	MAINTENANCE OF EQUIPMENT	3,000	5,500	4,144	10,000	10,000	8,714	7,000	656	7,000	7,000	7,000	-	0.0%
1-210-826-0002-0000	CHARTER TOWER RENTAL	-	-	-	14,000	14,000	14,000	14,440	9,376	14,440	-	-	(14,440)	-100.0%
1-210-826-0003-0000	NECS SERVICE AGREEMENT	-	-	-	-	-	-	-	-	-	-	-	-	-
1-210-829-0000-0000	MAINTENANCE OF UNIFORMS	6,200	6,200	6,494	6,500	6,500	5,250	6,360	1,050	6,420	6,420	6,420	60	0.9%
1-210-830-0000-0000	CONTRACTED EQUIPMENT	55,375	55,375	49,941	-	-	-	-	-	-	-	-	-	-
1-210-831-0000-0000	CONTRACTED SERVICES	-	-	-	91,044	74,146	58,152	93,600	70,143	95,817	95,817	95,817	2,217	2.4%
1-210-831-0001-0000	CONTRACTED SERVICES - LCD	-	-	-	218,931	218,932	218,931	247,814	123,907	281,000	268,859	268,859	21,045	8.5%
1-210-834-0000-0000	PRISONER FOOD, EXTRAD.EXP., P.CASH	1,000	1,000	317	1,000	1,000	226	500	92	500	500	500	-	0.0%
1-210-843-0000-0000	MARINE PATROL	5,500	1,730	1,730	-	-	-	-	-	-	-	-	-	-
1-210-843-0001-0000	BOAT REPAIRS & EQUIPMENT	2,500	6,270	5,596	2,000	2,000	2,048	2,000	-	9,395	4,000	4,000	2,000	100.0%
1-210-844-0000-0000	NCIC TERMINAL	3,800	3,800	1,125	3,800	-	-	2,000	-	2,000	500	500	(1,500)	-75.0%
1-210-846-0000-0000	TIRES	5,000	5,000	4,108	5,000	5,000	5,000	6,000	700	6,000	5,000	5,000	(1,000)	-16.7%
1-210-898-0000-0000	SOFTWARE	37,003	37,003	50,523	41,214	41,214	41,301	36,705	34,561	26,780	20,180	20,180	(16,525)	-45.0%
1-210-909-0000-0000	FITNESS PROGRAM	4,000	4,000	3,660	9,840	9,840	7,915	9,840	2,384	13,536	9,840	9,840	-	0.0%
210 - POLICE SUBTOTAL		2,476,477	2,395,227	2,318,199	3,060,899	3,100,399	3,099,551	3,084,276	1,070,036	3,531,273	3,120,081	2,999,920	(84,356)	-2.7%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
210 - POLICE TOTAL		2,476,477	2,395,227	2,318,199	3,060,899	3,100,399	3,099,551	3,084,276	1,070,036	3,531,273	3,120,081	2,999,920	(84,356)	-2.7%
211	FIRE													
1-211-190-0000-0000	ADMINISTRATIVE SALARIES	85,000	85,000	85,000	90,100	63,100	56,578	90,000	27,634	90,000	90,000	90,000	(0)	0.0%
1-211-192-0000-0000	LABOR, SKILLED, AND PROFESSIONAL	69,840	52,840	52,125	60,638	60,638	60,319	61,547	18,701	241,300	70,464	70,464	8,918	14.5%

Yellow: New Line Item | Green: Line Item Moved or Consolidated

Account Number	Line Item	FY 2024			FY 2025			FY 2026		FY 2027				
		Adopted	Amended	Actual	Adopted	Amended	Actual	Adopted	Actual 10/31/25	Department Requested	Town Manager Proposed	Selectmen Proposed	\$ Change FY27 v. FY26	% Change FY27 v. FY26
1-211-197-0000-0000	OVERTIME	2,300	2,300	1,879	4,500	4,500	3,276	3,000	1,232	13,000	3,000	3,000	-	0.0%
1-211-204-0000-0000	MEDICAL EXAMS AND PHYSICALS	15,500	15,500	19,705	25,500	13,500	12,275	23,800	285	27,500	25,000	25,000	1,200	5.0%
1-211-204-0001-0000	PHYSICAL FITNESS PROGRAM	1,000	1,000	-	100	100	-	100	-	6,000	500	500	400	400.0%
1-211-806-0000-0000	OFFICE SUPPLIES	400	400	101	400	400	323	200	175	250	200	200	-	0.0%
1-211-807-0000-0000	TELEPHONE/INTERNET	9,030	9,030	6,770	7,240	8,240	7,397	6,061	2,304	6,900	6,500	6,500	439	7.2%
1-211-809-0000-0000	MAINTENANCE OF OFFICE EQUIPMENT	4,000	4,000	2,805	4,000	4,000	3,957	3,460	510	3,560	3,460	3,460	-	0.0%
1-211-811-0000-0000	TRAINING AND EDUCATION	20,550	20,550	16,994	20,550	14,550	17,889	19,050	3,972	20,370	20,000	20,000	950	5.0%
1-211-811-0001-0000	FIRE AND SAFETY PREVENTION	1,900	1,900	892	900	900	193	1,300	-	2,550	1,300	1,300	-	0.0%
1-211-814-0000-0000	MEMBERSHIPS, DUES, AND SUBSCRIPTIONS	1,660	1,660	1,571	1,660	1,660	1,233	1,380	325	1,075	1,075	1,075	(305)	-22.1%
1-211-820-0000-0000	GAS AND DIESEL	9,377	9,377	7,668	8,286	10,286	10,223	6,613	4,195	16,663	13,000	13,000	6,387	96.6%
1-211-821-0000-0000	MAINTENANCE OF VEHICLES	-	-	-	625	625	145	675	-	3,600	3,000	3,000	2,325	344.4%
1-211-822-0000-0000	ELECTRICITY	10,974	10,974	10,149	10,500	12,500	13,255	11,000	3,336	14,000	14,000	14,000	3,000	27.3%
1-211-823-0000-0000	HEATING FUEL	25,175	25,175	18,661	22,700	22,700	20,334	21,000	1,224	23,500	23,500	23,500	2,500	11.9%
1-211-824-0000-0000	WATER AND SEWER USAGE	4,100	4,100	3,620	4,100	4,100	4,017	4,000	1,077	4,500	4,500	4,500	500	12.5%
1-211-825-0000-0000	SUPPLIES AND MATERIALS	2,600	2,600	1,934	2,300	2,300	1,901	2,300	-	2,800	2,300	2,300	-	0.0%
1-211-825-0002-0000	FIREFIGHTING EQUIPMENT	34,600	34,600	34,314	40,240	44,120	43,925	40,205	4,225	50,598	32,000	32,000	(8,205)	-20.4%
1-211-826-0000-0000	MAINTENANCE OF EQUIPMENT	63,805	63,805	66,219	58,230	58,230	59,937	52,770	27,807	57,845	55,000	55,000	2,230	4.2%
1-211-827-0000-0000	MAINTENANCE OF STRUCTURES	14,900	14,900	13,755	13,500	12,000	10,471	12,300	7,751	19,750	15,000	15,000	2,700	22.0%
1-211-829-0000-0000	MAINTENANCE OF UNIFORMS	3,230	3,230	3,110	3,200	2,700	6,199	5,790	645	7,000	6,000	6,000	210	3.6%
1-211-831-0000-0000	CONTRACTED SERVICES	6,120	4,829	3,950	5,490	5,490	4,048	5,610	1,267	5,000	5,000	5,000	(610)	-10.9%
1-211-832-0000-0000	CONTRACT LABOR	1,600	1,600	2,455	1,600	1,600	200	1,000	650	2,000	1,000	1,000	-	0.0%
1-211-846-0000-0000	TIRES	1,100	1,100	-	1,600	2,600	2,557	11,130	3,399	7,800	7,500	7,500	(3,630)	-32.6%
1-211-849-0000-0000	MAINTENANCE OF FIRE ALARMS	250	250	-	250	250	-	250	-	-	-	-	(250)	-100.0%
1-211-898-0000-0000	SOFTWARE/LICENSING	5,800	5,800	5,698	15,450	12,750	12,343	14,970	-	19,000	17,000	17,000	2,030	13.6%
1-211-900-0006-0000	PAY PER CALL	25,000	25,000	22,685	25,000	25,000	26,260	27,000	-	25,000	25,000	25,000	(2,000)	-7.4%
211 - FIRE SUBTOTAL		419,811	401,520	382,060	428,659	388,839	379,256	426,510	110,715	671,560	445,299	445,299	18,789	4.4%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
211 - FIRE TOTAL		419,811	401,520	382,060	428,659	388,839	379,256	426,510	110,715	671,560	445,299	445,299	18,789	4.4%
213	BUILDING DEPARTMENT													
1-213-190-0001-0000	BUILDING OFFICIAL	<i>Merged with 148-Land Use</i>			<i>Merged with 148-Land Use</i>			<i>Merged with 148-Land Use</i>		<i>Merged with 148-Land Use</i>				
1-213-190-0005-0000	FIRE MARSHAL - FULL TIME POSITION	<i>Merged with 148-Land Use</i>			<i>Merged with 148-Land Use</i>			<i>Merged with 148-Land Use</i>		<i>Merged with 148-Land Use</i>				
1-213-197-0000-0000	OVERTIME	<i>Merged with 148-Land Use</i>			<i>Merged with 148-Land Use</i>			<i>Merged with 148-Land Use</i>		<i>Merged with 148-Land Use</i>				
1-213-806-0000-0000	OFFICE SUPPLIES	<i>Merged with 148-Land Use</i>			<i>Merged with 148-Land Use</i>			<i>Merged with 148-Land Use</i>		<i>Merged with 148-Land Use</i>				
1-213-809-0000-0000	MAINTENANCE OF OFFICE EQUIPMENT	<i>Merged with 148-Land Use</i>			<i>Merged with 148-Land Use</i>			<i>Merged with 148-Land Use</i>		<i>Merged with 148-Land Use</i>				
1-213-811-0000-0000	TRAINING AND EDUCATION	<i>Merged with 148-Land Use</i>			<i>Merged with 148-Land Use</i>			<i>Merged with 148-Land Use</i>		<i>Merged with 148-Land Use</i>				
1-213-814-0000-0000	MEMBERSHIPS, DUES, AND SUBSCRIPTIONS	<i>Merged with 148-Land Use</i>			<i>Merged with 148-Land Use</i>			<i>Merged with 148-Land Use</i>		<i>Merged with 148-Land Use</i>				
1-213-818-0000-0000	CLOTHING ALLOWANCE	<i>Merged with 148-Land Use</i>			<i>Merged with 148-Land Use</i>			<i>Merged with 148-Land Use</i>		<i>Merged with 148-Land Use</i>				
1-213-820-0000-0000	VEHICLE GAS, OIL, AND GREASE	<i>Merged with 148-Land Use</i>			<i>Merged with 148-Land Use</i>			<i>Merged with 148-Land Use</i>		<i>Merged with 148-Land Use</i>				
1-213-821-0000-0000	MAINTENANCE OF VEHICLES	<i>Merged with 148-Land Use</i>			<i>Merged with 148-Land Use</i>			<i>Merged with 148-Land Use</i>		<i>Merged with 148-Land Use</i>				
1-213-830-0002-0000	RELOCATION COSTS	<i>Merged with 148-Land Use</i>			<i>Merged with 148-Land Use</i>			<i>Merged with 148-Land Use</i>		<i>Merged with 148-Land Use</i>				
213 - BUILDING DEPARTMENT SUBTOTAL		-	-	-	-	-	-	-	-	-	-	-	-	0.0%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
213 - BUILDING DEPARTMENT TOTAL		-	-	-	-	-	-	-	-	-	-	-	-	0.0%
214	EMERGENCY MANAGEMENT													
1-214-190-0000-0000	ADMINISTRATIVE SALARIES	4,800	4,800	4,800	4,800	4,800	4,800	5,000	1,600	5,000	5,000	5,000	-	0.0%
1-214-807-0000-0000	TELEPHONE/INTERNET	715	715	(66)	1,020	1,020	-	1,020	63	1,020	1,020	1,020	-	0.0%
1-214-822-0000-0000	ELECTRICITY	946	946	980	1,000	1,000	1,168	1,100	263	1,200	1,100	1,100	-	0.0%
1-214-823-0000-0000	HEATING FUEL	2,590	2,590	1,728	2,590	2,590	1,833	2,000	388	2,000	2,000	2,000	-	0.0%
1-214-824-0000-0000	WATER AND SEWER USAGE	850	850	676	676	676	721	720	189	720	720	720	-	0.0%
1-214-826-0000-0000	MAINTENANCE OF EQUIPMENT	800	750	129	800	800	-	-	-	800	100	100	100	-
1-214-826-0002-0000	COMMUNICATION EQUIPMENT	1,500	1,500	-	1,747	1,747	409	1,000	-	1,000	1,000	1,000	-	0.0%
1-214-827-0000-0000	MAINTENANCE OF STRUCTURES	1,500	1,500	-	1,500	1,500	-	1,500	-	1,500	1,000	1,000	(500)	-33.3%
214 - EMERGENCY MANAGEMENT SUBTOTAL		13,701	13,651	8,245	14,133	14,133	8,931	12,340	2,503	13,240	11,940	11,940	(400)	-3.2%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
214 - EMERGENCY MANAGEMENT TOTAL		13,701	13,651	8,245	14,133	14,133	8,931	12,340	2,503	13,240	11,940	11,940	(400)	-3.2%
215	AMBULANCE													
1-215-190-0000-0000	ADMINISTRATIVE SALARIES	-	-	-	-	-	-	-	-	-	-	85,000	85,000	NEW
1-215-805-0000-0000	TRANSFER TO OUTSIDE AGENCY	180,000	180,000	181,500	420,000	420,000	360,000	420,000	105,000	505,000	420,000	235,000	(185,000)	-44.0%
1-215-805-0001-0000	PARAMEDIC COST	180,410	180,410	180,409	180,410	180,410	180,409	180,410	180,409	185,888	185,888	185,888	5,478	3.0%
1-215-820-0000-0000	GAS AND DIESEL	-	50	18	-	-	11,655	-	5,403	-	-	-	-	-
1-215-900-0005-0000	PENSION CONTRIBUTION	6,000	6,000	4,500	8,000	8,000	6,000	6,000	6,000	5,000	5,000	-	(6,000)	-100.0%

Yellow: New Line Item | Green: Line Item Moved or Consolidated

Account Number	Line Item	FY 2024			FY 2025			FY 2026		FY 2027				
		Adopted	Amended	Actual	Adopted	Amended	Actual	Adopted	Actual 10/31/25	Department Requested	Town Manager Proposed	Selectmen Proposed	\$ Change FY27 v. FY26	% Change FY27 v. FY26
215 - AMBULANCE SUBTOTAL		366,410	366,460	366,427	608,410	608,410	558,064	606,410	296,812	695,888	610,888	505,888	(100,522)	-16.6%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
215 - AMBULANCE TOTAL		366,410	366,460	366,427	608,410	608,410	558,064	606,410	296,812	695,888	610,888	505,888	(100,522)	-16.6%
216 - ANIMAL CONTROL SUBTOTAL		46,720	46,720	38,383	13,500	22,200	22,200	12,200	22,200	32,200	32,200	32,200	20,000	163.9%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
216 - ANIMAL CONTROL TOTAL		46,720	46,720	38,383	13,500	22,200	22,200	12,200	22,200	32,200	32,200	32,200	20,000	163.9%
219 - WINCHESTER FIRE DEPARTMENT SUBTOTAL		48,000	48,000	47,488	49,000	45,120	44,370	49,000	38,816	49,000	48,500	48,500	(500)	-1.0%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
219 - WINCHESTER FIRE DEPARTMENT TOTAL		48,000	48,000	47,488	49,000	45,120	44,370	49,000	38,816	49,000	48,500	48,500	(500)	-1.0%
231 - PUBLIC SAFETY COMMUNICATIONS SUBTOTAL		329,913	329,913	329,435	-	-	-	-	-	-	-	-	-	-
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
231 - PUBLIC SAFETY COMMUNICATIONS TOTAL		329,913	329,913	329,435	-	-	-	-	-	-	-	-	-	-
311 - HIGHWAYS SUBTOTAL		103,000	103,000	105,512	108,150	108,150	117,145	111,395	35,989	116,965	111,395	111,395	0	0.0%
1-311-192-0000-0000	ADMINISTRATIVE SALARIES	103,000	103,000	105,512	108,150	108,150	117,145	111,395	35,989	116,965	111,395	111,395	0	0.0%
1-311-192-0001-0000	ENGINEER	99,440	99,440	99,440	109,383	109,383	116,243	109,383	36,399	118,297	112,664	112,664	3,281	3.0%
1-311-193-0000-0000	SECRETARIAL/SUPPORT STAFF	70,678	70,678	70,686	72,453	72,453	74,205	72,453	23,277	77,183	77,183	77,183	4,729	6.5%
1-311-193-0001-0000	INTERN/TEMP HELP	-	-	-	-	-	3,532	2	4,766	2	2	2	(0)	-2.4%
1-311-194-0000-0000	GENERAL LABOR	802,834	802,834	763,467	831,615	743,615	748,061	853,827	252,432	1,071,827	923,727	923,727	69,900	8.2%
1-311-194-0001-0000	W&S SNOW REMOVAL	10,478	2,174	2,174	9,632	9,632	4,141	4,000	-	4,000	4,000	4,000	-	0.0%
1-311-197-0000-0000	OVERTIME	100,000	118,704	119,245	121,558	159,558	163,785	137,512	19,817	134,958	134,958	134,958	(2,554)	-1.9%
1-311-400-0000-0000	ON CALL STIPEND	-	-	2,414	2,600	2,600	1,871	2,600	793	3,120	3,120	3,120	520	20.0%
1-311-806-0000-0000	OFFICE SUPPLIES	3,099	3,099	2,251	2,685	2,685	2,630	2,662	413	2,937	2,700	2,700	38	1.4%
1-311-807-0000-0000	TELEPHONE/INTERNET	14,321	14,321	5,515	6,766	6,766	5,782	6,766	1,913	6,766	5,200	5,200	(1,566)	-23.1%
1-311-811-0000-0000	TRAINING AND EDUCATION	4,125	4,125	4,375	4,725	4,725	2,700	6,900	300	14,850	7,850	7,850	950	13.8%
1-311-812-0000-0000	COMPUTER & SOFTWARE	1,300	1,300	96	500	500	594	-	-	-	-	-	-	-
1-311-814-0000-0000	MEMBERSHIPS, DUES, AND SUBSCRIPTIONS	2,150	2,150	-	-	-	-	-	-	-	-	-	-	-
1-311-820-0000-0000	GAS AND DIESEL	113,092	113,092	121,788	69,739	39,039	37,836	51,805	5,795	58,893	52,000	52,000	195	0.4%
1-311-822-0000-0000	ELECTRICITY	12,733	12,733	9,598	10,500	10,500	15,579	11,000	2,254	16,000	14,000	14,000	3,000	27.3%
1-311-823-0000-0000	HEATING FUEL	28,745	28,745	8,685	12,385	12,385	14,056	19,803	(227)	19,803	19,803	19,803	-	0.0%
1-311-825-0000-0000	SUPPLIES AND MATERIALS	35,280	35,280	36,560	36,814	36,814	32,146	36,814	2,701	37,414	35,999	35,999	(815)	-2.2%
1-311-826-0000-0000	MAINTENANCE OF EQUIPMENT	118,800	118,800	122,260	141,983	171,983	147,502	144,866	29,695	151,440	148,000	148,000	3,134	2.2%
1-311-826-0001-0000	FLEET REPAIRS	41,500	41,500	40,743	39,900	59,900	49,249	44,500	4,647	47,175	39,375	39,375	(5,125)	-11.5%
1-311-827-0000-0000	MAINTENANCE OF STRUCTURES	17,423	17,423	14,863	16,550	16,550	14,945	14,050	1,076	20,100	14,350	14,350	300	2.1%
1-311-829-0000-0000	UNIFORMS AND SAFETY CLOTHING	11,624	11,624	9,841	14,578	14,578	17,666	14,578	4,730	14,478	14,478	14,478	(100)	-0.7%

Yellow: New Line Item | Green: Line Item Moved or Consolidated

Account Number	Line Item	FY 2024			FY 2025			FY 2026		FY 2027				
		Adopted	Amended	Actual	Adopted	Amended	Actual	Adopted	Actual 10/31/25	Department Requested	Town Manager Proposed	Selectmen Proposed	\$ Change FY27 v. FY26	% Change FY27 v. FY26
1-311-830-0000-0000	CONTRACTED EQUIPMENT	28,522	28,522	26,942	28,538	28,538	26,712	28,538	-	34,738	16,238	16,238	(12,300)	-43.1%
1-311-831-0000-0000	CONTRACTED SERVICES	81,885	70,885	62,506	66,750	66,750	56,346	92,420	22,106	82,260	66,010	66,010	(26,410)	-28.6%
1-311-832-0000-0000	CONTRACT LABOR	1,600	1,600	75	500	500	82	500	-	-	-	-	(500)	-100.0%
1-311-844-0000-0000	MAIN STREET MAINTENANCE	25,000	25,000	18,926	-	-	-	-	-	-	-	-	-	-
1-311-846-0000-0000	TIRES	16,051	16,051	14,604	21,320	21,320	10,549	20,640	1,745	20,820	20,520	20,520	(120)	-0.6%
1-311-851-0000-0000	ENGINEERING SERVICES	32,000	32,000	9,575	31,950	31,950	5,495	31,150	1,470	30,000	30,000	30,000	(1,150)	-3.7%
1-311-853-0000-0000	STREET AND TRAFFIC SIGNS	10,500	10,500	8,503	10,495	10,495	7,412	10,495	2,292	16,645	16,645	16,645	6,150	58.6%
1-311-859-0000-0000	SALT	180,000	180,000	175,029	164,000	164,000	163,371	190,000	-	292,500	190,000	190,000	-	0.0%
1-311-860-0000-0000	SAND FOR ICE CONTROL	30,250	19,850	19,850	30,250	30,250	29,233	30,250	-	26,100	30,250	30,250	-	0.0%
1-311-865-0000-0000	PIPES AND MANHOLES	23,400	23,400	19,798	23,400	23,400	22,309	23,400	10,489	23,400	23,400	23,400	-	0.0%
1-311-866-0000-0000	AGGREGATE MATERIALS	26,950	26,950	26,423	24,675	24,675	24,171	23,500	12,838	23,500	23,500	23,500	-	0.0%
1-311-898-0000-0000	SOFTWARE/LICENSING	-	-	8,771	18,245	18,245	11,644	35,745	11,266	31,545	31,545	31,545	(4,200)	-11.7%
311 - HIGHWAYS SUBTOTAL		2,046,780	2,035,780	1,930,514	2,032,639	2,001,939	1,926,992	2,131,552	488,978	2,497,715	2,168,911	2,168,911	37,359	1.8%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
311 - HIGHWAYS TOTAL		2,046,780	2,035,780	1,930,514	2,032,639	2,001,939	1,926,992	2,131,552	488,978	2,497,715	2,168,911	2,168,911	37,359	1.8%
313	CEMETERIES													
1-313-194-0000-0000	GENERAL LABOR	30,993	30,993	39,754	31,767	31,767	26,030	32,561	1,310	32,561	32,561	32,561	0	0.0%
1-313-197-0000-0000	OVERTIME	2,635	2,635	3,578	4,525	4,525	2,311	4,650	939	4,650	4,150	4,150	(500)	-10.8%
1-313-822-0000-0000	ELECTRICITY	699	699	636	700	700	726	700	89	750	700	700	-	0.0%
1-313-823-0000-0000	HEATING FUEL	2,250	2,250	2,129	2,250	2,250	1,913	2,250	-	2,250	2,250	2,250	-	0.0%
1-313-825-0000-0000	SUPPLIES AND MATERIALS	4,842	4,842	4,680	4,842	4,842	5,012	4,664	874	5,492	4,192	4,192	(472)	-10.1%
1-313-827-0000-0000	MAINTENANCE OF STRUCTURES	3,900	3,900	614	3,900	3,900	-	3,900	546	7,500	2,783	2,783	(1,117)	-28.6%
1-313-831-0000-0000	CONTRACTED SERVICES	53,080	53,080	53,300	57,060	57,060	50,900	62,560	22,102	62,600	61,100	61,100	(1,460)	-2.3%
1-313-851-0000-0000	ENGINEERING SERVICES	7,250	7,250	-	-	-	-	-	-	-	-	-	-	-
313 - CEMETERIES SUBTOTAL		105,649	105,649	104,690	105,044	105,044	86,893	111,285	25,860	115,802	107,735	107,735	(3,550)	-3.2%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
313 - CEMETERIES TOTAL		105,649	105,649	104,690	105,044	105,044	86,893	111,285	25,860	115,802	107,735	107,735	(3,550)	-3.2%
314	WASTE DISPOSAL AND RECYCLING													
1-314-805-0000-0000	TRANSFER TO OUTSIDE AGENCY	215,188	215,188	215,188	235,557	235,557	235,557	242,624	120,534	257,942	253,272	253,272	10,648	4.4%
314 - WASTE DISPOSAL AND RECYCLING SUBTOTAL		215,188	215,188	215,188	235,557	235,557	235,557	242,624	120,534	257,942	253,272	253,272	10,648	4.4%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
314 - WASTE DISPOSAL AND RECYCLING TOTAL		215,188	215,188	215,188	235,557	235,557	235,557	242,624	120,534	257,942	253,272	253,272	10,648	4.4%
320	STREET LIGHTING													
1-320-822-0000-0000	ELECTRICITY	-	-	-	-	-	-	146,000	34,376	154,000	150,000	150,000	4,000	2.7%
1-320-383-0000-0000	STREET LIGHTING EXPENDITURES	137,617	137,617	137,353	131,000	150,000	150,108	-	-	-	-	-	-	-
320 - STREET LIGHTING SUBTOTAL		137,617	137,617	137,353	131,000	150,000	150,108	146,000	34,376	154,000	150,000	150,000	4,000	2.7%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
320 - STREET LIGHTING TOTAL		137,617	137,617	137,353	131,000	150,000	150,108	146,000	34,376	154,000	150,000	150,000	4,000	2.7%
325	OTHER TOWN PROPERTIES													
1-325-822-0000-0000	ELECTRICITY	7,000	7,000	5,355	7,500	7,500	5,552	5,500	1,008	1,800	1,800	1,800	(3,700)	-67.3%
1-325-823-0000-0000	HEATING FUEL	1,100	1,100	150	1,210	1,210	-	1,210	-	1,210	500	500	(710)	-58.7%
1-325-824-0000-0000	WATER AND SEWER RENT	6,500	6,500	1,431	5,000	5,000	-	1,931	-	1,000	500	500	(1,431)	-74.1%
1-325-827-0000-0000	MAINTENANCE OF GROUNDS	1,273	1,273	349	1,200	1,200	104	1,200	700	1,200	750	750	(450)	-37.5%
1-325-831-0000-0000	CONTRACTED SERVICES	26,510	26,510	28,831	27,000	27,000	17,001	15,330	6,550	16,090	14,090	14,090	(1,240)	-8.1%
1-325-844-0000-0000	MAIN STREET MAINTENANCE	-	-	-	27,550	27,550	20,221	27,250	6,766	24,500	23,500	23,500	(3,750)	-13.8%
325 - OTHER TOWN PROPERTIES SUBTOTAL		42,383	42,383	36,115	69,460	69,460	42,879	52,421	15,024	45,800	41,140	41,140	(11,281)	-21.5%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
325 - OTHER TOWN PROPERTIES TOTAL		42,383	42,383	36,115	69,460	69,460	42,879	52,421	15,024	45,800	41,140	41,140	(11,281)	-21.5%
410	HEALTH													
1-410-870-0000-0000	FOOTHILLS VISITING NURSES	34,000	34,000	34,000	34,000	34,000	34,000	34,000	17,000	34,000	34,000	34,000	-	0.0%
1-410-873-0000-0000	YOUTH SERVICE BUREAU	30,539	30,539	30,539	31,149	31,149	31,149	31,772	31,772	32,407	32,407	32,407	635	2.0%
1-410-876-0000-0000	TORRINGTON AREA HEALTH DISTRICT	56,038	56,038	55,989	55,989	55,989	55,989	56,093	56,093	56,493	56,493	56,493	400	0.7%
1-410-877-0000-0000	SUSAN B ANTHONY PROJECT	5,000	5,000	5,000	5,000	5,000	5,000	2,500	2,500	5,500	2,500	2,500	-	0.0%
1-410-879-0000-0000	N/W ELDERLY NUTRITION PROGRAM	11,935	11,935	9,991	12,045	12,045	12,045	14,928	14,928	13,763	13,763	13,763	(1,165)	-7.8%
1-410-883-0000-0000	HELPING HANDS HOME CARE	6,000	6,000	6,000	8,000	11,000	8,000	8,000	5,000	8,000	8,000	8,000	3,000	60.0%
1-410-887-0000-0000	GREENWOODS COUNSELLING REFERRALS	6,000	6,000	6,000	7,500	7,500	7,500	7,500	7,500	42,383	38,638	38,638	31,138	415.2%
1-410-888-0000-0000	FISH	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	-	0.0%
410 - HEALTH SUBTOTAL		150,512	150,512	148,519	154,683	157,683	154,683	152,793	135,793	193,546	186,801	186,801	34,008	22.3%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-

Yellow: New Line Item | Green: Line Item Moved or Consolidated

Account Number	Line Item	FY 2024			FY 2025			FY 2026		FY 2027				
		Adopted	Amended	Actual	Adopted	Amended	Actual	Adopted	Actual 10/31/25	Department Requested	Town Manager Proposed	Selectmen Proposed	\$ Change FY27 v. FY26	% Change FY27 v. FY26
410 - HEALTH TOTAL		150,512	150,512	148,519	154,683	157,683	154,683	152,793	135,793	193,546	186,801	186,801	34,008	22.3%
510	SOCIAL SERVICES													
1-510-190-0000-0000	ADMINISTRATIVE SALARIES	-	-	(37,633)	-	-	-	-	-	-	-	-	-	-
1-510-194-0000-0000	GENERAL LABOR	72,751	72,751	73,836	40,679	37,679	34,050	10,000	3,351	11,489	-	-	(10,000)	-100.0%
1-510-806-0000-0000	OFFICE SUPPLIES	220	220	-	60	60	67	-	-	-	-	-	-	-
1-510-807-0000-0000	TELEPHONE/INTERNET	504	504	452	504	504	371	-	33	-	-	-	-	-
1-510-811-0000-0000	TRAINING AND EDUCATION	-	-	175	100	100	50	-	-	-	-	-	-	-
1-510-830-0000-0000	EVICCTIONS	1,500	1,500	79	1,000	1,000	625	1,000	400	1,000	1,000	1,000	-	0.0%
510 - SOCIAL SERVICES SUBTOTAL		74,975	74,975	36,908	42,343	39,343	35,163	11,000	3,785	12,489	1,000	1,000	(10,000)	-90.9%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
510 - SOCIAL SERVICES TOTAL		74,975	74,975	36,908	42,343	39,343	35,163	11,000	3,785	12,489	1,000	1,000	(10,000)	-90.9%
710	LIBRARIES													
1-710-805-0000-0000	TRANSFER TO OUTSIDE AGENCY	248,220	248,220	248,220	255,666	255,666	255,666	255,666	85,222	260,779	255,666	255,666	-	0.0%
710 - LIBRARIES SUBTOTAL		248,220	248,220	248,220	255,666	255,666	255,666	255,666	85,222	260,779	255,666	255,666	-	0.0%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
710 - LIBRARIES TOTAL		248,220	248,220	248,220	255,666	255,666	255,666	255,666	85,222	260,779	255,666	255,666	-	0.0%
810	PARKS													
1-810-825-0000-0000	SUPPLIES AND MATERIALS	2,061	2,061	180	2,981	2,981	-	3,981	-	3,981	3,981	3,981	-	0.0%
1-810-827-0000-0000	MAINTENANCE OF STRUCTURES	1,000	1,000	-	3,000	3,000	23	3,000	-	3,950	3,950	3,950	950	31.7%
1-810-827-0001-0000	MAINTENANCE OF GROUNDS	1,920	1,920	1,057	15,801	15,801	21,580	25,801	1,860	25,801	25,801	25,801	-	0.0%
1-810-830-0000-0000	CONTRACTED SERVICES	44,250	43,025	38,410	33,520	33,520	26,108	39,020	10,960	33,320	33,320	33,320	(5,700)	-14.6%
810 - PARKS SUBTOTAL		49,231	48,006	39,647	55,302	55,302	47,711	71,802	12,820	67,052	67,052	67,052	(4,750)	-6.6%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
810 - PARKS TOTAL		49,231	48,006	39,647	55,302	55,302	47,711	71,802	12,820	67,052	67,052	67,052	(4,750)	-6.6%
811	PUBLIC CELEBRATIONS													
1-811-194-0000-0000	GENERAL LABOR	2,000	2,000	-	2,000	2,000	-	-	-	-	-	-	-	-
1-811-596-0000-0000	HOLIDAY DISPLAYS - REMOVE AND INSTALL	1,500	1,500	741	1,500	1,500	1,500	2,000	-	2,000	2,000	2,000	-	0.0%
1-811-596-0001-0000	REPLACEMENT DISPLAYS	1,500	1,500	-	1,500	1,500	23	20,000	156	20,000	10,000	10,000	(10,000)	-50.0%
1-811-800-0000-0000	LAUREL CITY COMMISSION	15,000	15,000	14,669	15,000	15,000	10,285	15,000	-	15,000	15,000	15,000	-	0.0%
1-811-800-0004-0000	SPECIAL EVENTS	-	-	35	-	-	-	-	-	-	-	-	-	-
811 - PUBLIC CELEBRATIONS SUBTOTAL		20,000	20,000	15,445	20,000	20,000	11,808	37,000	156	37,000	27,000	27,000	(10,000)	-27.0%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
811 - PUBLIC CELEBRATIONS TOTAL		20,000	20,000	15,445	20,000	20,000	11,808	37,000	156	37,000	27,000	27,000	(10,000)	-27.0%
812	RECREATION													
1-812-190-0000-0000	ADMINISTRATIVE SALARIES	40,382	40,382	41,679	41,391	42,391	42,389	41,391	22,516	43,657	43,657	43,657	2,265	5.5%
1-812-193-0001-0000	INTERN/TEMP HELP	-	-	-	-	-	-	5,741	3,930	-	-	-	(5,741)	-100.0%
1-812-194-0000-0000	GENERAL LABOR	168,253	168,253	175,285	212,661	212,661	186,478	215,594	98,180	242,058	242,058	237,533	21,939	10.2%
1-812-194-0001-0000	HOLIDAY PAY	1,500	759	759	1,191	1,191	722	1,300	1,050	1,310	1,310	1,310	10	0.8%
1-812-197-0000-0000	OVERTIME	1,765	1,765	1,621	4,113	3,113	1,994	1,300	525	1,325	1,325	1,325	25	1.9%
1-812-806-0000-0000	OFFICE SUPPLIES	440	440	381	440	440	424	400	25	400	400	400	-	0.0%
1-812-807-0000-0000	TELEPHONE/INTERNET	3,207	3,207	1,536	2,938	2,938	1,874	2,938	1,051	2,938	2,820	2,820	(118)	-4.0%
1-812-811-0000-0000	TRAINING AND EDUCATION	350	350	276	300	300	300	1,000	-	1,180	660	660	(340)	-34.0%
1-812-814-0000-0000	MEMBERSHIPS, DUES, AND SUBSCRIPTIONS	115	-	120	3,800	115	3,800	3,800	120	3,965	3,965	3,965	165	4.3%
1-812-818-0000-0000	CLOTHING ALLOWANCE	575	575	546	575	575	589	705	284	705	705	705	-	0.0%
1-812-820-0000-0000	GAS AND DIESEL	5,520	5,520	4,809	5,520	5,520	4,037	4,501	2,021	4,501	3,500	3,500	(1,001)	-22.2%
1-812-821-0000-0000	MAINTENANCE OF VEHICLES	-	-	-	1,000	1,000	996	1,450	161	3,600	2,650	2,650	1,200	82.8%
1-812-822-0000-0000	ELECTRICITY	15,523	15,523	17,185	17,500	17,500	16,658	16,500	3,705	17,000	17,000	17,000	500	3.0%
1-812-823-0000-0000	HEATING FUEL	5,250	5,250	1,813	5,250	2,875	2,560	3,500	184	3,500	2,700	2,700	(800)	-22.9%
1-812-824-0000-0000	WATER AND SEWER USAGE	26,000	26,000	17,075	26,000	26,000	19,700	23,000	2,547	23,000	20,000	20,000	(3,000)	-13.0%
1-812-825-0000-0000	SUPPLIES AND MATERIALS	5,770	5,770	5,886	2,935	2,935	2,856	2,515	580	2,515	2,515	2,515	-	0.0%
1-812-826-0000-0000	MAINTENANCE OF EQUIPMENT	11,555	11,555	11,325	13,100	13,100	12,886	13,100	1,460	13,112	13,112	13,112	12	0.1%
1-812-827-0000-0000	MAINTENANCE OF GROUNDS	27,900	27,900	26,052	27,900	30,275	26,117	27,900	13,709	27,900	26,850	26,850	(1,050)	-3.8%
1-812-830-0000-0000	CONTRACTED EQUIPMENT	450	450	199	350	350	183	350	75	275	-	-	(350)	-100.0%
1-812-831-0000-0000	CONTRACTED SERVICES	10,835	10,835	9,134	11,265	12,865	13,290	12,570	3,982	12,870	12,870	12,870	300	2.4%
1-812-832-0000-0000	CONTRACT LABOR	13,500	14,591	13,433	14,200	14,200	14,139	14,200	2,851	14,600	14,200	14,200	-	0.0%
1-812-841-0000-0000	RECREATION CELEBRATIONS	3,450	3,450	3,279	3,800	2,200	2,197	3,800	348	3,800	3,300	3,300	(500)	-13.2%
1-812-841-0001-0000	RECREATION ASSISTED PROGRAMS	3,000	3,000	3,000	3,000	3,000	3,000	1,600	-	1,600	200	200	(1,400)	-87.5%
1-812-842-0000-0000	BACKGROUND CHECKS	350	-	-	350	350	-	-	-	-	-	-	-	-
812 - RECREATION SUBTOTAL		345,690	345,690	335,393	399,579	399,579	357,190	399,155	159,304	425,811	415,797	411,272	12,116	3.0%

Yellow: New Line Item | Green: Line Item Moved or Consolidated

Account Number	Line Item	FY 2024			FY 2025			FY 2026		FY 2027				
		Adopted	Amended	Actual	Adopted	Amended	Actual	Adopted	Actual 10/31/25	Department Requested	Town Manager Proposed	Selectmen Proposed	\$ Change FY27 v. FY26	% Change FY27 v. FY26
OTHER ACCOUNTS														
812 - RECREATION TOTAL		345,690	345,690	335,393	399,579	399,579	357,190	399,155	159,304	425,811	415,797	411,272	12,116	3.0%
813 SENIOR SERVICES														
1-813-190-0000-0000	ADMINISTRATIVE SALARIES	74,388	74,388	74,388	76,247	76,247	76,394	76,247	24,780	80,420	91,909	91,909	15,661	20.5%
1-813-192-0000-0000	LABOR, SKILLED, AND PROFESSIONAL	27,060	27,060	21,709	30,291	27,291	20,935	30,296	5,918	33,251	32,460	31,668	1,372	4.5%
1-813-193-0000-0000	SECRETARIAL/SUPPORT STAFF	21,184	21,184	25,101	27,772	27,772	26,423	28,155	9,998	31,922	30,344	29,647	1,492	5.3%
1-813-197-0000-0000	OVERTIME	4,500	3,500	-	4,500	4,500	-	2,000	-	-	-	-	(2,000)	-100.0%
1-813-800-0000-0000	SENIOR INITIATIVES	-	-	1,098	-	-	-	-	-	-	-	-	-	-
1-813-800-0001-0000	HEALTHY AGING PROGRAM	3,900	2,900	1,721	10,000	10,000	8,387	10,000	5,355	10,000	10,000	10,000	-	0.0%
1-813-806-0000-0000	OFFICE SUPPLIES	2,000	3,500	3,385	2,905	2,905	2,888	2,905	241	3,499	2,500	2,500	(405)	-13.9%
1-813-806-0001-0000	COPIER	600	350	350	600	600	-	400	-	400	-	-	(400)	-100.0%
1-813-807-0000-0000	TELEPHONE/INTERNET	2,560	2,560	1,487	1,140	1,140	1,664	1,440	681	1,440	1,260	1,260	(180)	-12.5%
1-813-808-0000-0000	POSTAGE	500	500	500	528	528	528	584	-	624	584	584	-	0.0%
1-813-811-0000-0000	TRAINING AND EDUCATION	100	100	105	100	100	150	100	-	100	-	-	(100)	-100.0%
1-813-814-0000-0000	MEMBERSHIPS, DUES, AND SUBSCRIPTIONS	250	250	287	360	360	257	425	131	225	225	225	(200)	-47.1%
1-813-819-0000-0000	VEHICLE ALLOWANCE	200	200	-	200	200	-	100	-	-	-	-	(100)	-100.0%
1-813-820-0000-0000	GAS AND DIESEL	4,000	4,000	4,105	2,460	2,260	2,131	2,460	692	2,590	2,300	2,300	(160)	-6.5%
1-813-821-0000-0000	MAINTENANCE OF VEHICLES	5,000	2,000	1,792	4,400	5,710	5,667	5,450	-	5,450	3,950	3,950	(1,500)	-27.5%
1-813-822-0000-0000	ELECTRICITY	9,571	9,571	11,204	11,500	11,500	11,784	11,000	4,833	12,000	12,000	12,000	1,000	9.1%
1-813-823-0000-0000	HEATING FUEL	14,240	14,240	6,669	14,240	14,240	1,413	10,500	-	10,500	8,500	8,500	(2,000)	-19.0%
1-813-824-0000-0000	WATER AND SEWER USAGE	2,000	2,000	1,590	1,992	1,992	2,080	1,650	470	2,400	2,400	2,400	750	45.5%
1-813-827-0000-0000	MAINTENANCE OF STRUCTURES	10,000	14,250	10,188	10,000	10,000	8,750	10,000	-	10,000	7,500	7,500	(2,500)	-25.0%
1-813-832-0000-0000	CONTRACT LABOR	17,882	17,882	12,103	17,870	17,870	15,124	17,870	6,635	17,863	15,863	15,863	(2,007)	-11.2%
1-813-840-0000-0000	SENIOR BUS TRIPS	-	-	-	-	3,000	3,000	3,000	3,000	3,000	-	-	(3,000)	-100.0%
1-813-841-0000-0000	CELEBRATIONS	2,000	1,500	969	2,225	2,225	1,600	1,200	-	1,500	1,000	1,000	(200)	-16.7%
1-813-846-0000-0000	TIRES	1,110	1,110	-	1,110	-	-	-	-	1,110	500	500	500	-
813 - SENIOR SERVICES SUBTOTAL		203,045	203,045	178,749	220,440	220,440	189,176	215,782	62,734	228,294	223,294	221,805	6,023	2.8%
OTHER ACCOUNTS														
813 - SENIOR SERVICES TOTAL		203,045	203,045	178,749	220,440	220,440	189,176	215,782	62,734	228,294	223,294	221,805	6,023	2.8%
814 NORTHWEST CONNECTICUT TRANSIT DISTRICT														
1-814-805-0000-0000	TRANSFER TO OUTSIDE AGENCY	64,744	64,744	54,923	75,365	75,365	75,365	77,182	77,182	72,759	72,759	72,759	(4,423)	-5.7%
814 - NORTHWEST CONNECTICUT TRANSIT DISTRICT SUBTOTAL		64,744	64,744	54,923	75,365	75,365	75,365	77,182	77,182	72,759	72,759	72,759	(4,423)	-5.7%
OTHER ACCOUNTS														
814 - NORTHWEST CONNECTICUT TRANSIT DISTRICT TOTAL		64,744	64,744	54,923	75,365	75,365	75,365	77,182	77,182	72,759	72,759	72,759	(4,423)	-5.7%
910 OTHER SHARED COSTS														
1-910-192-0000-0000	LABOR, SKILLED, AND PROFESSIONAL	32,173	32,173	23,157	33,138	33,138	4,877	-	-	-	-	-	-	-
1-910-800-0000-0000	BANK FEES	-	-	-	-	-	1,877	-	-	-	-	-	-	-
1-910-806-0000-0000	OFFICE SUPPLIES	-	-	1,465	1,000	1,000	597	1,000	-	1,000	1,000	1,000	-	0.0%
1-910-807-0000-0000	TELEPHONE/INTERNET	29,050	29,050	40,850	37,000	37,000	44,899	22,330	13,008	47,341	47,341	47,341	25,011	112.0%
1-910-808-0000-0000	POSTAGE	22,000	22,000	21,481	22,000	22,000	20,347	22,000	8,519	22,000	22,000	22,000	-	0.0%
1-910-809-0000-0000	MAINTENANCE OF OFFICE EQUIPMENT	-	-	1,614	-	-	-	-	-	-	-	-	-	-
1-910-810-0000-0000	SERVICE CONTRACTS	30,500	30,500	40,666	37,000	37,000	33,551	36,700	11,042	38,640	36,840	36,840	140	0.4%
1-910-812-0001-0000	WEBSITE	4,300	4,300	-	5,000	5,000	-	5,400	-	5,950	5,950	5,950	550	10.2%
1-910-814-0000-0000	MEMBERSHIPS, DUES, AND SUBSCRIPTIONS	1,300	1,300	2,153	1,300	1,300	2,078	1,299	-	1,299	1,299	1,299	-	0.0%
1-910-826-0002-0000	CHARTER TOWER RENTAL	-	-	-	-	-	-	-	-	30,324	30,324	30,324	30,324	NEW
1-910-831-0000-0000	CONTRACTED SERVICES	84,400	84,400	86,503	84,480	84,480	87,634	88,424	107,935	102,876	102,876	102,876	14,452	16.3%
1-910-832-0000-0000	CONTRACTED LABOR	-	-	-	-	-	-	18,250	-	18,250	18,250	18,250	-	0.0%
1-910-898-0000-0000	SOFTWARE/LICENSING	215,908	215,908	198,423	208,973	208,973	219,959	229,778	172,552	237,230	237,230	237,230	7,452	3.2%
910 - OTHER SHARED COSTS SUBTOTAL		419,631	419,631	416,311	429,891	429,891	415,819	425,181	313,056	504,910	503,110	503,110	77,929	18.3%
OTHER ACCOUNTS														
910 - OTHER SHARED COSTS TOTAL		419,631	419,631	416,311	429,891	429,891	415,819	425,181	313,056	504,910	503,110	503,110	77,929	18.3%
912 EDUCATION INDIRECT COSTS														
1-912-192-0000-0000	LABOR - CROSSING GUARDS	45,000	45,000	42,286	45,187	45,187	44,014	47,088	8,731	48,787	48,787	48,787	1,699	3.6%
1-912-804-0001-0000	TOWN SUPPORT FOR EDUCATION	697,272	697,272	697,272	697,272	697,272	697,272	697,272	193,461	727,981	697,272	697,272	-	0.0%
912 - EDUCATION INDIRECT COSTS SUBTOTAL		742,272	742,272	739,558	742,459	742,459	741,286	744,360	202,192	776,768	746,059	746,059	1,699	0.2%
OTHER ACCOUNTS														
912 - EDUCATION INDIRECT COSTS TOTAL		742,272	742,272	739,558	742,459	742,459	741,286	744,360	202,192	776,768	746,059	746,059	1,699	0.2%
913 DEBT ADMINISTRATION														
1-913-301-0000-0000	PRINCIPAL - BONDS JUNE 05 PROJECTS	388,000	388,000	388,000	-	-	-	-	-	-	-	-	-	-

Yellow: New Line Item | Green: Line Item Moved or Consolidated

Account Number	Line Item	FY 2024			FY 2025			FY 2026		FY 2027				
		Adopted	Amended	Actual	Adopted	Amended	Actual	Adopted	Actual 10/31/25	Department Requested	Town Manager Proposed	Selectmen Proposed	\$ Change FY27 v. FY26	% Change FY27 v. FY26
1-913-301-0009-0000	PRINCIPAL - 2022 INFRASTRUCTURE BOND	370,000	370,000	370,000	370,000	370,000	370,000	370,000	-	370,000	370,000	370,000	-	0.0%
1-913-301-0009-0001	PRINCIPAL - 2022 INFRASTRUCTURE BOND 2	-	-	-	210,000	210,000	-	-	-	400,000	400,000	400,000	400,000	-
1-913-301-0015-0000	PRINCIPAL - HINSDALE SCHOOL	205,000	205,000	205,000	205,000	205,000	205,000	205,000	-	205,000	205,000	205,000	-	0.0%
1-913-301-0200-0001	PRINCIPAL - CLEAN WATER FUND	36,275	36,275	36,275	-	-	-	-	-	-	-	-	-	-
1-913-301-0200-0002	PRINCIPAL - CT DRINKING WATER FUND	-	-	-	30,750	30,750	-	-	-	-	-	-	-	-
1-913-302-0000-0000	INTEREST - BONDS JUNE 05 PROJECT	7,799	7,799	7,799	-	-	-	-	-	-	-	-	-	-
1-913-302-0009-0000	INTEREST - 2022 INFRASTRUCTURE BOND	321,982	321,982	321,982	307,100	307,100	307,100	288,600	144,300	270,100	270,100	270,100	(18,500)	-6.4%
1-913-302-0009-0001	INTEREST - 2022 INFRASTRUCTURE BOND 2	-	-	-	185,000	145,750	-	250,000	-	344,500	344,500	344,500	94,500	37.8%
1-913-302-0015-0000	INTEREST - HINSDALE SCHOOL	178,396	178,396	178,396	170,150	170,150	170,150	159,900	79,950	149,650	149,650	149,650	(10,250)	-6.4%
1-913-304-0008-0000	SEWER PLANT/PERCH ROCK PRINCIPAL	28,000	28,000	28,000	-	-	-	-	-	-	-	-	-	-
1-913-304-0009-0000	SEWER PLANT/PERCH ROCK INTEREST	563	563	563	-	-	-	-	-	-	-	-	-	-
1-913-304-0200-0001	INTEREST - CLEAN WATER FUND	2,337	2,337	2,337	-	-	-	-	-	-	-	-	-	-
1-913-304-0200-0002	INTEREST - CT DRINKING WATER FUND	-	14,388	14,388	-	-	-	-	-	-	-	-	-	-
1-913-999-0000-0000	DEBT ISSUANCE COSTS	-	-	-	-	39,250	39,250	-	5,250	-	-	-	-	-
913 - DEBT ADMINISTRATION SUBTOTAL		1,538,352	1,583,490	1,583,489	1,447,250	1,447,250	1,091,500	1,273,500	229,500	1,739,250	1,739,250	1,739,250	465,750	36.6%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
913 - DEBT ADMINISTRATION TOTAL		1,538,352	1,583,490	1,583,489	1,447,250	1,447,250	1,091,500	1,273,500	229,500	1,739,250	1,739,250	1,739,250	465,750	36.6%
918 - EMPLOYEE BENEFITS														
1-918-202-0000-0000	COMPENSATED ABSENCES - RETIRE	155,000	155,000	196,894	155,000	155,000	91,789	110,000	-	105,000	105,000	105,000	(5,000)	-4.5%
1-918-205-0000-0000	HEART & HYPERTENSION - EXISTING	65,000	65,000	65,691	65,000	65,000	67,889	70,000	23,873	74,893	74,893	74,893	4,893	7.0%
1-918-230-0000-0000	DEFINED BENEFIT PENSION CONTRIBUTION	320,000	320,000	320,001	320,000	320,000	313,890	325,000	(33,707)	295,000	295,000	295,000	(30,000)	-9.2%
1-918-230-0001-0000	RETIREMENT - POLICES CMERS PLAN	525,000	511,900	466,077	507,212	507,212	585,358	590,000	241,945	655,000	655,000	625,032	35,032	5.9%
1-918-230-0004-0000	DEFINED CONTRIBUTION - TOWN MATCH	154,911	154,911	135,752	161,621	161,621	127,389	160,000	45,832	160,000	160,000	160,000	-	0.0%
1-918-250-0000-0000	UNEMPLOYMENT COMPENSATION	15,000	15,000	1,869	75,000	75,000	68,274	7,500	-	20,000	20,000	20,000	12,500	166.7%
1-918-388-0000-0000	UNNEGOTIATED SETTLEMENTS	100,000	100,000	237,933	50,000	25,000	100	85,000	128	181,586	181,586	181,586	96,586	113.6%
1-918-900-0001-0000	FICA	449,680	449,680	444,340	484,814	484,814	433,979	470,000	133,813	495,000	492,000	489,310	19,310	4.1%
1-918-900-0002-0000	HEALTH INSURANCE	1,065,173	1,065,173	942,470	1,027,029	997,029	970,967	1,085,000	374,693	1,150,000	1,122,000	1,139,018	54,018	5.0%
1-918-900-0003-0000	RETIREE HEALTH INSURANCE	33,630	33,630	33,347	45,630	45,630	46,019	54,000	15,797	60,000	60,000	76,200	22,200	41.1%
1-918-939-0000-0000	POLICE VEBA CONTRIBUTION	20,000	20,000	-	-	-	-	-	-	-	-	-	-	-
918 - EMPLOYEE BENEFITS SUBTOTAL		2,903,394	2,890,294	2,844,373	2,891,306	2,836,306	2,705,652	2,956,500	802,374	3,196,479	3,165,479	3,166,038	209,538	7.1%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
918 - EMPLOYEE BENEFITS TOTAL		2,903,394	2,890,294	2,844,373	2,891,306	2,836,306	2,705,652	2,956,500	802,374	3,196,479	3,165,479	3,166,038	209,538	7.1%
919 - MUNICIPAL INSURANCE														
1-919-381-0000-0000	MUNICIPAL INSURANCE	225,000	219,000	218,946	255,000	272,000	271,541	275,000	232,007	297,000	275,000	275,000	-	0.0%
1-919-381-0001-0000	WORKERS COMPENSATION	220,000	201,000	200,965	220,000	222,000	221,210	240,000	124,888	247,200	130,000	130,000	(110,000)	-45.8%
919 - MUNICIPAL INSURANCE COSTS SUBTOTAL		445,000	420,000	419,912	475,000	494,000	492,751	515,000	356,895	544,200	405,000	405,000	(110,000)	-21.4%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
919 - MUNICIPAL INSURANCE COSTS TOTAL		445,000	420,000	419,912	475,000	494,000	492,751	515,000	356,895	544,200	405,000	405,000	(110,000)	-21.4%
1000 - BOARD OF EDUCATION														
1-1000-100-1000-0000	BOARD OF EDUCATION EXPENDITURES	21,504,910	21,504,910	21,503,072	22,449,465	22,449,465	22,406,537	23,993,865	6,988,120	26,550,562	26,050,562	25,050,562	1,056,697	4.4%
1-1000-100-1100-0000	BOE SINKING FUND EXPENDITURES	-	565,530	565,530	-	-	-	-	1,838	-	-	-	-	-
1000 - BOARD OF EDUCATION SUBTOTAL		21,504,910	22,070,440	22,068,602	22,449,465	22,449,465	22,406,537	23,993,865	6,989,959	26,550,562	26,050,562	25,050,562	1,056,697	4.4%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
1000 - BOARD OF EDUCATION TOTAL		21,504,910	22,070,440	22,068,602	22,449,465	22,449,465	22,406,537	23,993,865	6,989,959	26,550,562	26,050,562	25,050,562	1,056,697	4.4%
1001 - OPERATING TRANSFERS OUT														
1-1001-154-0000-0000	TRANSFER TO SOMO FUND	-	3,760	3,760	-	-	-	-	-	-	-	-	-	-
1-1001-179-0000-0000	TRANSFER TO CAPITAL - GENERAL FUND	947,200	965,491	965,491	85,946	85,946	515,386	822,698	274,234	363,333	363,333	363,333	(459,365)	-55.8%
1-1001-179-0001-0000	TRANSFER TO CAPITAL - FUND BALANCE	893,346	893,346	893,346	2,050,000	2,050,000	2,050,000	-	-	-	-	-	-	-
1-1001-179-0002-0000	TRANSFER TO CAPITAL - BOE FUND BALANCE	200,000	200,000	200,000	-	-	-	-	-	-	-	-	-	-
1001 - OPERATING TRANSFERS OUT SUBTOTAL		2,040,546	2,062,598	2,062,598	2,135,946	2,135,946	2,565,386	822,698	274,234	363,333	363,333	363,333	(459,365)	-55.8%
OTHER ACCOUNTS		-	-	-	-	-	-	-	-	-	-	-	-	-
1001 - OPERATING TRANSFERS OUT TOTAL		2,040,546	2,062,598	2,062,598	2,135,946	2,135,946	2,565,386	822,698	274,234	363,333	363,333	363,333	(459,365)	-55.8%
OTHER ACCOUNTS TOTAL		-	-	-	-	-	-	-	-	-	-	-	-	-
DEFUNCT DEPARTMENTS TOTAL		-	-	-	-	-	-	-	-	-	-	-	-	-
HISTORICAL FICA/MEDICARE/MERS TOTAL		-	-	-	-	-	-	-	-	-	-	-	-	-
GENERAL FUND APPROPRIATION TOTAL		39,134,003	39,744,671	39,231,062	40,806,370	40,806,370	40,223,612	41,017,139	12,569,072	45,483,813	43,514,000	42,290,600	1,273,461	3.1%

Yellow: New Line Item | Green: Line Item Moved or Consolidated

Town of Winchester
 Schedule D: FY 2027 Capital Improvement Plan

The FY 2027 Capital Improvement Program represents the first year of the Town's five-year capital plan, which included 59 total project requests.
 Given limited resources in FY 2027, the budget prioritizes in-progress and high-value initiatives, with 26 projects proposed for funding.

#	Department	Project Name	Before FY 2027	FY 2027 Capital Improvement Plan					FY 2027 Funding Sources					FY 2027 Total
			Prior CIP Funds Allocated	Department Requested	Town Manager Proposed	Selectmen Proposed	\$ Change Dept v. BOS	% Change Dept v. BOS	General Fund & Fund Balance	Prior General Funds Committed	Bonding	State & Federal Aid	Other Funds	Total Cost
1	AMBULANCE	AMBULANCE VEHICLE SINKING FUND	30,000	200,000	-	-	(200,000)	-100.0%	-	-	-	-	-	-
2	BOARD OF EDUCATION	BOE FIVE YEAR CAPITAL FUNDING PLAN	50,000	227,613	-	-	(227,613)	-100.0%	-	-	-	-	-	-
3	BOARD OF EDUCATION	BOE CRITICAL PROJECTS FUNDING	-	41,200	-	-	(41,200)	-100.0%	-	-	-	-	-	-
4	FIRE	WFD ARCHITECTURAL DESIGN	-	30,000	30,000	30,000	-	0.0%	30,000	-	-	-	-	30,000
5	FIRE	TURNOUT GEAR	40,000	25,000	31,990	31,990	6,990	28.0%	31,990	-	-	-	-	31,990
6	FIRE	FIRE STATION REPAIRS AND UPGRADES	30,000	111,000	55,000	55,000	(56,000)	-50.5%	55,000	-	-	-	-	55,000
7	FIRE MARSHAL	FIRE MARSHAL VEHICLE	-	48,000	-	-	(48,000)	-100.0%	-	-	-	-	-	-
8	LAND USE	HIGHLAND LAKE & WATERSHED MANAGEMENT REPORT	-	15,000	15,000	15,000	-	0.0%	15,000	-	-	-	-	15,000
9	PARKS & RECREATION	TENNIS COURT RESURFACING	-	20,000	20,000	20,000	-	0.0%	20,000	-	-	-	-	20,000
10	PARKS & RECREATION	SNOW PLOW ATTACHMENT	-	10,300	-	-	(10,300)	-100.0%	-	-	-	-	-	-
11	PARKS & RECREATION	SUE GROSSMAN AND RIVERSIDE TRAIL FENCING	-	25,000	10,000	10,000	(15,000)	-60.0%	10,000	-	-	-	-	10,000
12	POLICE	IMPOUND LOT	-	20,500	20,500	20,500	-	0.0%	-	-	-	-	20,500	20,500
13	POLICE	PD FACILITY IMPROVEMENTS	40,000	10,000	-	-	(10,000)	-100.0%	-	-	-	-	-	-
14	POLICE	POLICE FIREARM REPLACEMENTS	-	21,800	-	-	(21,800)	-100.0%	-	-	-	-	-	-
15	POLICE	POLICE CRUISER REPLACEMENT	200,439	192,150	-	-	(192,150)	-100.0%	-	-	-	-	-	-
16	POLICE	FIXED LICENSE PLATE RECOGNITION (LPR)	-	19,500	-	-	(19,500)	-100.0%	-	-	-	-	-	-
17	POLICE	ACCREDITATION CONSULTANT	-	36,250	-	55,000	18,750	51.7%	55,000	-	-	-	-	55,000
18	PUBLIC WORKS	PLOW TRUCK #7 REPLACEMENT	173,372	43,343	43,343	43,343	-	0.0%	-	43,343	-	-	-	43,343
19	PUBLIC WORKS	TOWN HALL BRICK REPAIRS & UPGRADES	75,000	50,000	-	-	(50,000)	-100.0%	-	-	-	-	-	-
20	PUBLIC WORKS	HIGHLAND LAKE DRAINAGE IMPROVEMENTS	750,000	250,000	250,000	250,000	-	0.0%	-	-	250,000	-	-	250,000
21	PUBLIC WORKS	PUBLIC WORKS FACILITY UPGRADE	200,000	400,000	100,000	100,000	(300,000)	-75.0%	100,000	-	-	-	-	100,000
22	PUBLIC WORKS	ROAD & BRIDGE RECONSTRUCTION	15,795,000	2,952,500	2,952,500	2,952,500	-	0.0%	-	-	2,952,500	-	-	2,952,500
23	PUBLIC WORKS	TANDEM PLOW TRUCK #8	180,000	60,000	60,000	60,000	-	0.0%	-	60,000	-	-	-	60,000
24	PUBLIC WORKS	HANNAFIN ROAD CULVERT ENGINEERING & CONSTRUCTION	160,000	1,400,000	-	-	(1,400,000)	-100.0%	-	-	-	-	-	-
25	PUBLIC WORKS	DANBURY QUARTER ROAD PIPE PROJECT	50,000	100,000	-	-	(100,000)	-100.0%	-	-	-	-	-	-
26	PUBLIC WORKS	MORNINGSIDE/BROOKSIDE AVENUE DRAINAGE AND PAVING	-	125,000	-	-	(125,000)	-100.0%	-	-	-	-	-	-
27	PUBLIC WORKS	CHARLES STREET DRAINAGE AND PAVING	-	120,000	-	-	(120,000)	-100.0%	-	-	-	-	-	-
28	PUBLIC WORKS	SKINNER ROAD PAVING	100,000	95,000	-	-	(95,000)	-100.0%	-	-	-	-	-	-
29	PUBLIC WORKS	SUNNY RIDGE RECLAIM AND PAVING	25,000	125,000	-	-	(125,000)	-100.0%	-	-	-	-	-	-
30	PUBLIC WORKS	TOWN-WIDE GUIDERAIL REPLACEMENT	125,000	75,000	-	-	(75,000)	-100.0%	-	-	-	-	-	-
31	PUBLIC WORKS	PLOW TRUCK #9 REPLACEMENT	124,000	62,000	62,000	62,000	-	0.0%	-	62,000	-	-	-	62,000
32	PUBLIC WORKS	HUNTINGTON ROAD AND CULVERT	-	125,000	-	-	(125,000)	-100.0%	-	-	-	-	-	-
33	PUBLIC WORKS	WHEELED EXCAVATOR	65,000	65,000	65,000	65,000	-	0.0%	-	65,000	-	-	-	65,000
34	PUBLIC WORKS	KENWORTH REFURBISHMENT	-	75,000	-	-	(75,000)	-100.0%	-	-	-	-	-	-
35	PUBLIC WORKS	WESTERN SPILLWAY WALK BRIDGE REPLACEMENT	-	25,000	30,000	30,000	5,000	20.0%	30,000	-	-	-	-	30,000
36	PUBLIC WORKS	ROADSIDE MOWER	-	275,000	-	-	(275,000)	-100.0%	-	-	-	-	-	-
37	PUBLIC WORKS	CORDANO ROAD MILL AND PAVE	-	32,000	-	-	(32,000)	-100.0%	-	-	-	-	-	-
38	PUBLIC WORKS	PLOW TRUCK #10 REPLACEMENT	-	380,000	76,000	76,000	(304,000)	-80.0%	76,000	-	-	-	-	76,000
39	PUBLIC WORKS	GENERAL ROADWAY REPAIR	1,455,000	485,000	485,000	560,768	75,768	15.6%	400,000	-	-	160,768	-	560,768
40	PUBLIC WORKS	TOWN HALL REPAIRS & RENOVATIONS	77,000	110,000	25,000	25,000	(85,000)	-77.3%	25,000	-	-	-	-	25,000
41	PUBLIC WORKS	MINI LOADER	-	22,000	55,000	55,000	33,000	150.0%	55,000	-	-	-	-	55,000
42	PUBLIC WORKS	PLOW TRUCK #11 REPLACEMENT	-	380,000	-	-	(380,000)	-100.0%	-	-	-	-	-	-
43	PUBLIC WORKS	EXCAVATOR HAMMER	-	48,000	-	-	(48,000)	-100.0%	-	-	-	-	-	-
44	PUBLIC WORKS	F550 UTILITY TRUCK #2	-	101,000	101,000	101,000	-	0.0%	101,000	-	-	-	-	101,000
45	PUBLIC WORKS	OLD NEW HARTFORD ROAD RECLAIM AND PAVE	-	400,000	-	-	(400,000)	-100.0%	-	-	-	-	-	-
46	PUBLIC WORKS	INTERSECTION APRONS	-	41,000	-	-	(41,000)	-100.0%	-	-	-	-	-	-
47	PUBLIC WORKS	LEDGE DRIVE PEEL AND PAVE	-	105,000	-	-	(105,000)	-100.0%	-	-	-	-	-	-
48	PUBLIC WORKS	WINCHESTER AVENUE PEEL AND PAVE	-	81,000	-	-	(81,000)	-100.0%	-	-	-	-	-	-
49	PUBLIC WORKS	GAYLORDS ROAD RECLAIM AND PAVE	-	96,000	-	-	(96,000)	-100.0%	-	-	-	-	-	-
50	PUBLIC WORKS	ORCHARD STREET MILL AND PAVE	-	68,000	-	-	(68,000)	-100.0%	-	-	-	-	-	-
51	PUBLIC WORKS	CORNELIO AVENUE MILL AND PAVE	-	30,000	-	-	(30,000)	-100.0%	-	-	-	-	-	-
52	PUBLIC WORKS	F550 UTILITY TRUCK #3	-	101,000	-	-	(101,000)	-100.0%	-	-	-	-	-	-
53	PUBLIC WORKS	BRIDGE STREET INTERSECTION REDESIGN & CONSTRUCTION	-	1,029,604	1,029,604	1,029,604	-	0.0%	200,000	-	-	829,604	-	1,029,604
54	SENIOR SERVICES	SENIOR CENTER REPAIRS & UPGRADES	68,899	20,000	10,000	10,000	(10,000)	-50.0%	10,000	-	-	-	-	10,000
55	SOLDIERS' MONUMENT	SOLDIERS' MONUMENT BUILDING UPGRADES	63,000	40,000	20,000	20,000	(20,000)	-50.0%	20,000	-	-	-	-	20,000
56	TOWN HALL	SOFTWARE UPGRADES	191,000	20,000	-	-	(20,000)	-100.0%	-	-	-	-	-	-
57	TOWN HALL	ANNUAL COMPUTER REPLACEMENT PROGRAM	55,000	40,000	40,000	40,000	-	0.0%	40,000	-	-	-	-	40,000
58	TOWN HALL	DESIGNATED MATCHING GRANT CAPITAL FUND	250,000	200,000	100,000	100,000	(100,000)	-50.0%	100,000	-	-	-	-	100,000
59	TOWN HALL	GRAND LIST REVALUATION	111,875	50,000	55,000	55,000	5,000	10.0%	55,000	-	-	-	-	55,000
FY 2027 CAPITAL IMPROVEMENT PROJECT TOTALS			20,484,585	11,355,760	5,741,937	5,872,705	(5,483,055)	-48.3%	1,428,990	230,343	3,202,500	990,372	20,500	5,872,705

1,659,333 Total of GF/FB and Prior Funds Committed
 1,296,000 Unassigned Fund Balance Injection

363,333 Balance to be Funded via General Fund
 363,333 Direct Mill Rate Impact (No NRES in FY27)